



# INTERNATIONAL PROCUREMENT WORKSHOP



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WB/IFIs main bi-annual events –  
“PRIMO Forums”:

# Integrity, Management, and Openness in the Georgian Public Procurement ecosystem

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# Background and Objectives



- PP is very much vulnerable for an administrative offenses and crime
- Spending around 10% of GDP just for a conventional procurement
- 4796 Contracting Authorities
- Approx. 10000 civil servants and officials are involved on a daily basis at the PP operations
- How innovation and institutional reforms can enhance transparency, accountability and strategic oversight in PP ecosystems?
- Relevant good governance and institutional reforms, improvement of inter-agency coordination, collaboration with anti-corruption bureau, state audit office and law-enforcement agencies, strengthening of monitoring and control practices as a policy lines and introduction of a newly developed e-tools...

# Institutional Framework for Accountability



- We believe in separation of "powers", functions, responsibilities
- SPA to accord powers to the newly established CPB (from June-2026)
- As a result of ongoing reforms - 3 main pillars of the PP ecosystem:
- PP regulatory, monitoring body
- Tribunal, Administrative review body
- CPB
- Anti-corruption institutional eco-system:
- Policy level - Parliament, Govt., Anticorruption Bureau
- Operational level - State Audit Office, Anticorruption Agency, Financial Police
- Legal punishment - General Prosecutor's Office
- Active inter-agency cooperation
- New Govt. policy on "Total" transparency

# Digital Tools Supporting Accountability



- Georgian Ge-GP: "Mission" on Monitoring and Control
- During PP operations:
- E-Tenders – 27 basic risk-factors & 8 additional risk-factors (from Dec-2014)
- Direct procurement transactions – 22 risk-factors (from May-2016)
- CA are requesting permissions for a 5 most "popular" grounds for direct procurement (in total – 9)
- CA must fill in and upload at the SMP e-module relevant justification and evidences
- SPA is issuing an e-permissions
- Latest innovation – Introduction of Market research e-Module (Sep-Nov-2025)
- Development of a totally new e-Market place from 2026



# Complaints Mechanism



- Tribunal – impartial and independent administrative review body
- In Georgia – PP related Dispute Resolution Council
- 5 judges
- 10 staff members, experts
- From 2020
- Annual statistics for 2024 – In total 1164 complaints; 716 (62%) in favor of businesses/suppliers
- Strengthening the tender phase complaints mechanism
- Escalating and improving channels for a pre-tender phase complaints mechanisms and Q&A e-solutions

# Challenges



- New Government's active and ambitious policy on anti-corruption – strong request for a zero-tolerance and more active actions, incl. EGOV reforms
- Ongoing institutional challenges, merging, reorganizations...
- Institutional memory? HR?
- Ongoing civil service reform

# Future outlook



- Institutional reform in mid-2026, establishment of an independent public agency – CPB, CPB staffing, reorganization of SPA
- Comprehensive, complex reform from beginning 2027
- New PPL from 2027
- 3 new institutions at the PP ecosystem – Inter-agency communication and cooperation?
- Newly appointed senior and mid-level management staff members
- Capacity-building activities
- Propaganda, public awareness campaigns, PR actions
- Targeting business associations and chambers
- Approximation with EU acquis & WTO GPA rules and regulations