

How to Identify, Manage and Prevent Conflict of Interest

Improving Procurement & Contracting Transparency

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Clara Feng, Regional Adviser for Asia

c.feng@infrastructuretransparency.org



Four Core Features

Multi-stakeholder Working

- Government, industry and civil society work together.
- Builds trust and effectively solves complex challenges.



Publication & Disclosure

- Data publication by government applying Infrastructure Data Standard or OC4IDS format.
- At least 40 data points disclosed routinely and periodically over whole lifecycle.

Social Accountability

- Stakeholders use data to exercise accountability.
- Decisions are subject to scrutiny
- Demand for action translated into practical improvements.



**Better value for money
&
Better quality services**



Assurance

- Independent third-party review of the information disclosed by government.
- Assurance report identifies concerns.
- Report launched at public event.



Data published on **60,000** infrastructure projects across **18 countries** over the last 5 years.



19,000 government, civil society and private sector representatives trained on publishing and using data from infrastructure projects over the last 5 years.



100 sector reforms and project improvements introduced by Government.



CoST Infrastructure Data Standard

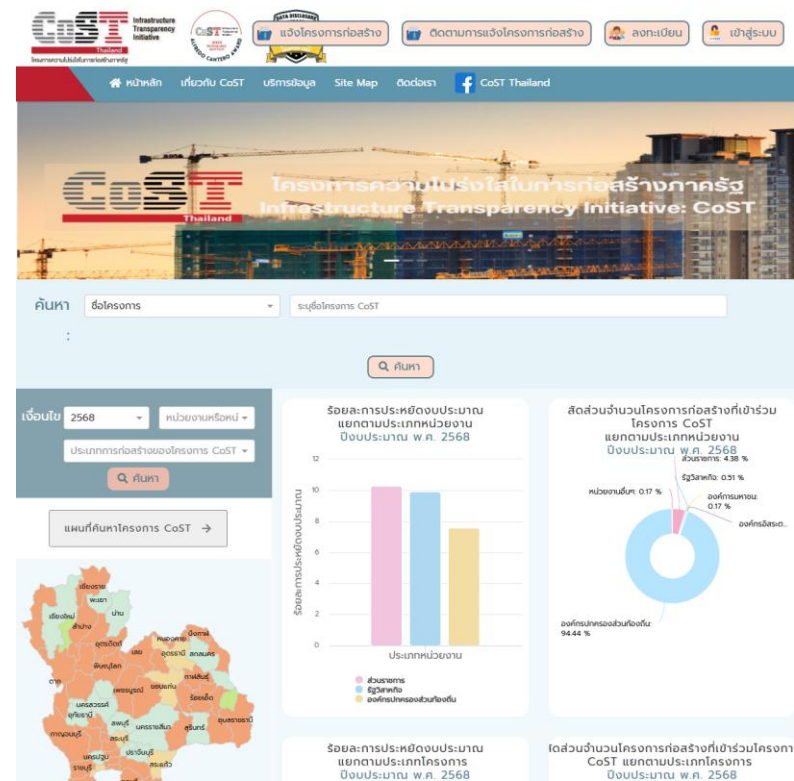
Table 1: Project and Contract Data for proactive disclosure

Project phase	Project data	Contract phase	Contract data
Last updated		Procurement	Procuring entity Procuring entity contact details Procurement process Contract type Contract status (current) Number of firms tendering Cost estimate Contract administration entity Contract title Contract firm(s) Contract price Contract scope of work Contract start date Contract duration
Project Identification	Project reference number Project owner Sector, subsector Project name Project Location Purpose Project description		
Project Preparation	Project Scope (main output) Environmental impact Land and settlement impact Contact details Funding sources Project Budget Project budget approval date	Implementation	Variation to contract price Escalation of contract price Variation to contract duration Variation to contract scope Reasons for price changes Reasons for scope and duration changes
Project Completion	Project status (current) Completion cost (projected) Completion date (projected) Scope at completion (projected) Reasons for project changes Reference to audit and evaluation reports		

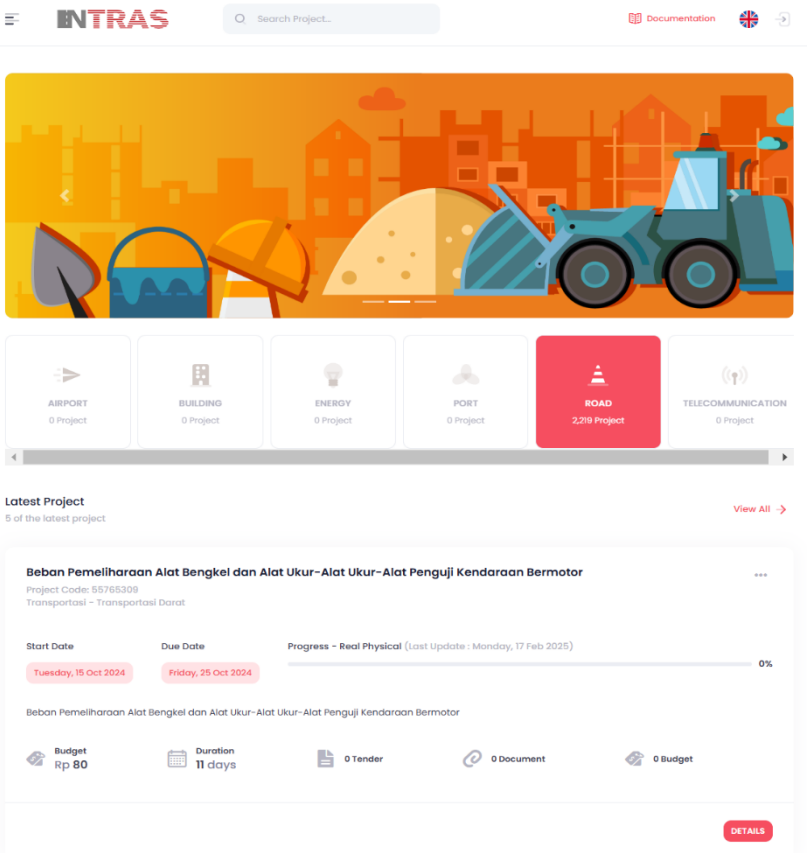
Table 2: Project and Contract Information for disclosure upon request

Project information	Contract information
Identification and Preparation Multi-year programme & Budget Project brief or Feasibility study Environmental and social impact assessment Resettlement and compensation plan Project officials and roles Financial agreement Procurement plan Project approval decision	Procurement Contract officials and roles Procurement method Tender documents Tender evaluation results Project design report Contract Contract agreement and conditions Registration and ownership of firms Specifications and drawings
Completion Implementation progress reports Budget amendment decision Project completion report Project evaluation report Technical audit reports Financial audit reports	Implementation List of variations, changes, amendments List of escalation approvals Quality assurance reports Disbursement records or payment certificates Contract amendments

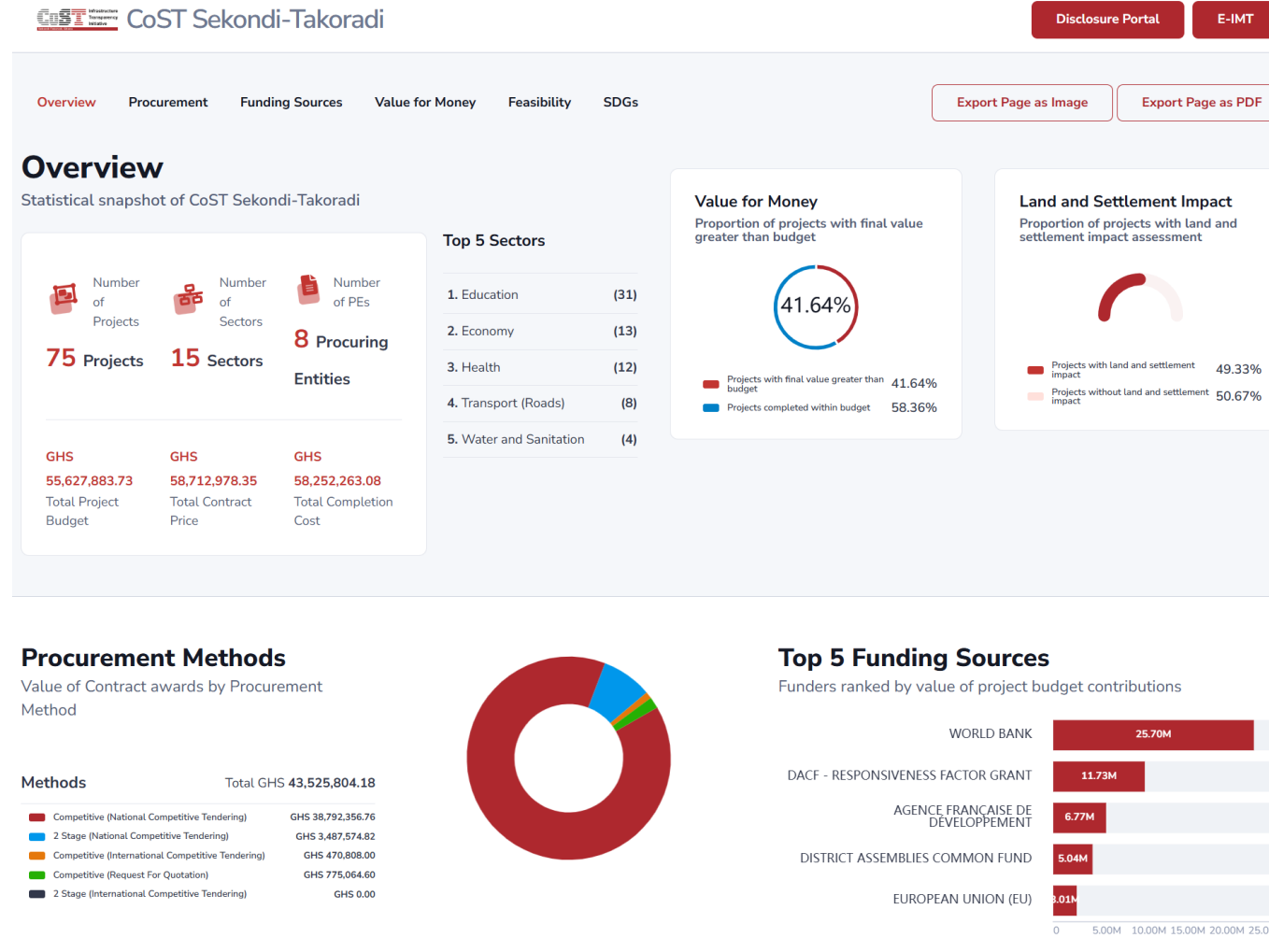
Innovation scales up disclosure



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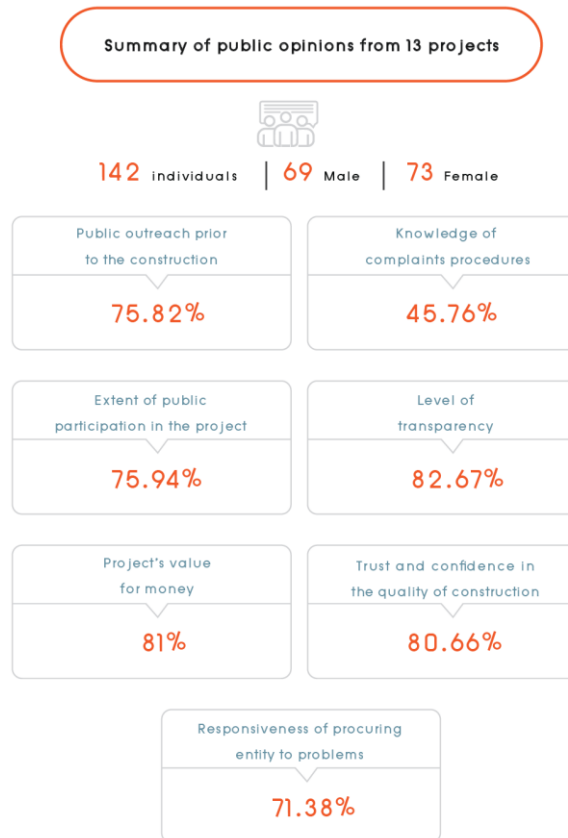
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[CoST Sekondi-Takoradi Infrastructure Analytical Dashboard \(IAD\)](#)

The IAD generates statistical and interactive infographic use cases that provide insights on value-for-money considerations, tender management, and contract administration; and quantitatively categorises projects according to the Sustainable Development Goals (SDGs)

Extracts of Assurance Reports



Source: 2023 CoST Thailand Assurance Report

How COI is addressed

Multi-stakeholder Working

- Collaboration & joint problem solving across sectors to identify COI.
- Active oversight and provide recommendations to manage and prevent COI.



Publication & Disclosure

- Identifies COI by revealing relationships, ownership and decision-making processes.
- Manages COI by making data accessible for public scrutiny.
- Prevents COI by deterring hidden interests

Social Accountability

- Stakeholders use data for accountability and make recommendations for improvements.
- Recommend corrective actions and monitoring implementation.



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Assurance

- Identifies COI through objective analysis and red-flagging of suspicious patterns.
- Prevents COI by establishing a credible oversight mechanism.



www.infrastructuretransparency.org



cost@infrastructuretransparency.org



CoST International



@CoSTransparency



Construction Sector Transparency Initiative (CoST)



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