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COUNTRY ACTION PLANS

UZBEKISTAN



Key Takeaways from the Forum and Future Practical Application

Following my participation in the Regional Forum on Successful Project Design and Implementation, organized by the Asian Development Bank in Astana, I would like to highlight several key takeaways.

First, high-quality project preparation at the initial stage is the foundation for successful implementation. Insufficient attention to technical solutions, procurement procedures, institutional arrangements, budget support, and environmental and social safeguards may later lead to delays, cost increases, revision of timelines, and lower expected results.

Second, risk management should continue throughout the entire project life cycle. Risks should not only be identified during project preparation, but also regularly updated and monitored, with clear mitigation measures, responsible parties, and implementation deadlines.

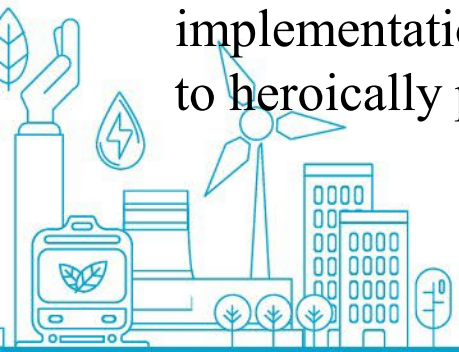


Third, special attention was given to the RAMP and GRIP tools, as well as to the application of a risk-based approach in project implementation. These tools help not only to record problems, but also to take timely corrective actions.

Fourth, practical case studies showed that the main causes of project implementation problems are often linked to low project readiness, weak cross-functional coordination, weak coordination among implementing agencies, insufficient supervision of contractors, delays related to land and social issues, and inadequate budget support.

Fifth, it is especially important for us to apply these approaches when reviewing and clearing projects financed by international financial institutions. We need to assess in advance not only the project cost and expected results, but also the actual readiness of implementing agencies, the sustainability of the financial model, the availability of implementation mechanisms, debt servicing risks, and future budget obligations.

Overall, the forum confirmed one key message: a successful project does not start with the signing of an agreement, but with high-quality preparation, honest risk assessment, and clear implementation management. It is always better to spend time on proper analysis in advance than to heroically put out fires later - especially when public funds are at stake.



2. Application of the Knowledge Gained

The knowledge and experience gained during this forum will be applied in our daily work when reviewing and evaluating projects financed by the Asian Development Bank and other international financial institutions.

We will pay particular attention to improving project preparation, identifying risks at an early stage, assessing the readiness of implementing agencies, evaluating financial sustainability, strengthening procurement processes, ensuring environmental and social safeguards, and improving project monitoring mechanisms.

For us, a risk-based approach should not be a formal requirement, but a practical tool for improving the quality of project decisions. This will help reduce the risk of delays, cost overruns, and inefficient use of loan and public funds.

I am confident that the approaches and practical tools presented by ADB during this forum will contribute to better project preparation, stronger project appraisal, and more effective project implementation in Uzbekistan.

Thank you for your attention.



Uzbekistan Delegation

Key Takeaways from the Forum and Future Practical Application

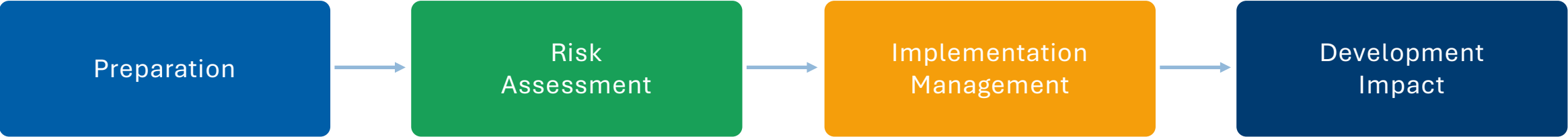
Regional Forum on Successful Project Design and Implementation
Asian Development Bank | Astana, Kazakhstan | 7–9 July 2026





Forum focus: what matters for stronger implementation

A risk-based approach helps move from project approval to sustainable development impact.



Core message

A successful project does not begin with the signing of an agreement. It begins with quality preparation, realistic risk assessment and clear implementation management.

The forum emphasized practical tools, case studies and stronger project discipline for ADB and other IFI-financed projects.



Takeaway 1 — Project preparation is the foundation

Weak preparation at the initial stage creates implementation problems later.

Technical
solutions

Procurement
readiness

Institutional
arrangements

Budget
support

When these elements are not addressed early, projects face:

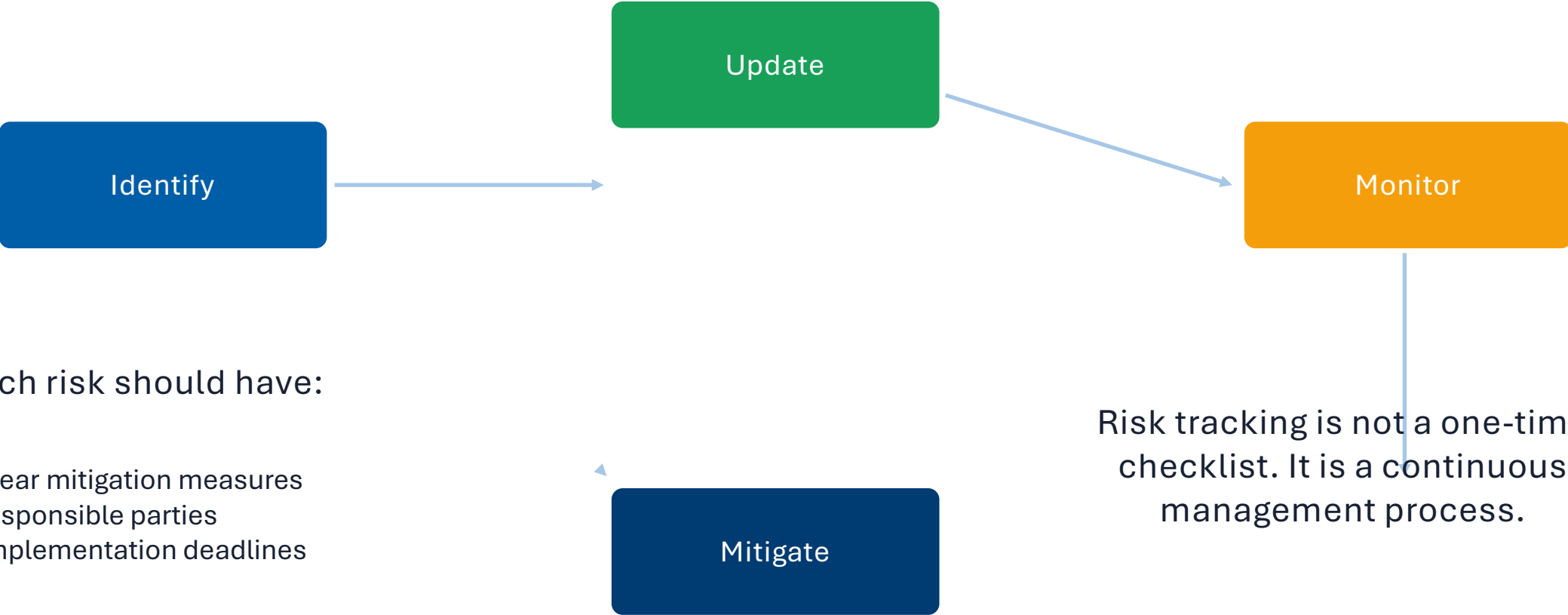
- implementation delays
- cost increases and timeline revisions
- weaker-than-expected results
- higher pressure on public funds





Takeaway 2 — Risk management is a life-cycle discipline

Risks should be identified, updated, monitored and mitigated throughout implementation.



Each risk should have:

- clear mitigation measures
- responsible parties
- implementation deadlines

Risk tracking is not a one-time checklist. It is a continuous management process.





Takeaway 3 — RAMP, GRIP and risk-based implementation

The tools support early warning, corrective action and stronger implementation decisions.



The value is practical: not only documenting risks, but acting early before risks become implementation failures.





Takeaway 4 — Common causes of implementation problems

Forum case studies showed repeated patterns that can be addressed before approval.

Low project
readiness

Procurement
delays

Weak agency
coordination

Insufficient contractor
supervision

Land & social
issues

Inadequate budget
support

These are not isolated technical issues — they are signals of insufficient readiness and weak implementation governance.

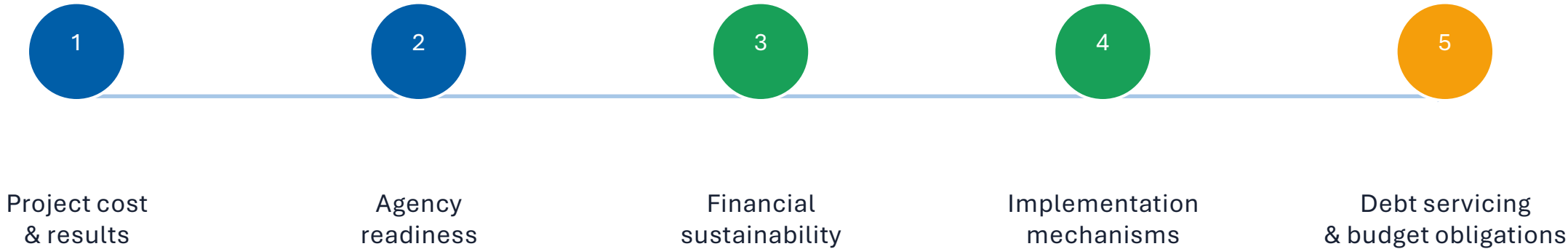




Application for IFI-financed project review and clearance



Before clearing a project, we should assess readiness, sustainability and future obligations.



Decision quality improves when project approval is based on readiness, not only on financing availability.





Application of knowledge gained in our daily work



The approaches presented by ADB can support better project preparation in Uzbekistan.

Improve project
preparation

Identify risks
early

Assess agency
readiness

Evaluate financial
sustainability

Strengthen
procurement

Ensure safeguards
& monitoring

Risk-based approach = practical tool for reducing delays, cost overruns and inefficient use of loan and public funds.



Conclusion

High-quality preparation • honest risk assessment • clear implementation management

Thank you for your attention

