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COUNTRY ACTION PLANS

Türkiye



Key Insights from the Forum

1. Project Readiness is the Foundation of Successful Implementation

One of the most valuable lessons from this Forum is that successful implementation starts well before project approval.

Strong project readiness

- including mature technical designs,
- completed safeguard documents,
- procurement readiness,
- institutional arrangements,
- financial management systems
- implementation capacity

significantly reduces delays, cost overruns, and implementation risks.

For projects, investing additional effort during project preparation saves considerable time and resources during implementation.

Key Insights from the Forum

2. Risk Management Must Be a Continuous Process

The Forum highlighted that risk management should not be treated as a compliance exercise or a document prepared only during project appraisal.

Instead, **the Risk Assessment and Management Plan (RAMP)** should function **as a living management tool** that is **continuously updated** throughout implementation.

Risk ratings should be reviewed regularly, mitigation measures adjusted when circumstances change, responsibilities clearly assigned, and early warning signals acted upon promptly.

Key Insights from the Forum

3. Strong Governance and Coordination More Than Technical Complexity

Many implementation challenges originate not from engineering or construction issues but from governance, procurement delays, slow decision-making, institutional coordination gaps, and insufficient ownership.

Projects supported by MDB's require **continuous coordination** among stakeholders (technical departments, procurement specialists, financial management teams, environmental and social experts, consultants, contractors, and financing institutions).

Strong coordination is therefore one of the most **effective risk mitigation** measures.

Actions We Will Implement

1. Introduce a Comprehensive Project Readiness Assessment

Before launching procurement activities, we will strengthen project readiness by ensuring that:

- Technical designs are completed.
- Procurement packages are fully prepared.
- Environmental and social requirements are fulfilled.
- Financial management arrangements are established.
- PMU staffing and implementation arrangements are in place.
- Institutional responsibilities are clearly defined.

Our objective is to **minimize implementation risks** before construction begins.

Actions We Will Implement

2. Institutionalize Dynamic Risk Management

We will strengthen the use of the Risk Assessment and Management Plan (RAMP) as a **dynamic project management instrument**.

This includes:

- Regular risk review meetings
- Periodic updating of risk ratings
- Clear assignment of risk owners
- Monitoring mitigation actions
- Early identification of implementation bottlenecks
- Timely corrective actions

Rather than reporting risks, we aim to actively manage them throughout the project lifecycle.

Actions We Will Implement

3. Strengthen Knowledge Management and Institutional Learning

Lessons learned from this Forum for completed and ongoing projects will be systematically incorporated into future project preparation.

Particular attention will be given to improving:

- Monitoring and assessment process
- Procurement planning
- Project readiness
- Institutional coordination
- Financial management
- Environmental and social risk management
- Contract implementation

This continuous learning approach will help improve implementation performance across our entire project portfolio.

Main Takeaways

The Forum reinforced that successful projects are not achieved by reacting to risks after they occur, but by anticipating them, **preparing early, continuously monitoring implementation, and strengthening institutional ownership.**

We will incorporate these lessons into the preparation and implementation of our future all sector projects to improve delivery, enhance sustainability and maximize development impact.

For Türkiye, the most important lesson from this Forum is clear: project readiness is **not only about being ready for approval, it is about being ready for successful implementation.**

By strengthening readiness, institutional coordination, and proactive risk management, we believe we can deliver faster, more resilient, and higher-impact projects for our citizens.