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COUNTRY ACTION PLANS

TAJIKISTAN



Key insights or reflections from Forum

1. RISK BASED-THINKING:

- Risk Governance Strengthening-Decision Making System
- Cross-Functional Collaboration
- Proactive vs. Reactive Culture
- Capacity Gaps and Institutional Readiness

2. RISK BASED –EVALUATION & PLANNING:

- Importance of realistic mitigation measures
- Early market engagement in procurement packages
- Capacity Building Planning-Self Training
- Timelining and streamlining of project activities based on DMF/PIP

3. RISK BASED-ACTION:

- Adopting AI-supported risk tools
- Building capacity in financial, procurement, safeguards and climate risk
- Ensuring realistic mitigation measures in DMFs and PAMs;
- Institutionalizing lessons learned from past ADB projects.





Actions to be taken at:

- 1. GOVERNMENT LEVEL:** TA evaluation and assessment- Develop sector-specific project concept cases and establish a structured project database. Prepare a cross-functional coordination matrix to ensure alignment across all technical, operational, and institutional workstreams.
- 2. EA/IA LEVEL:** Pre-TA and preliminary design presentation conducted at the policy-decision level (Minister and Deputy Ministers). Preparation and signing of the Memorandum of Understanding (MoU) between ADB and the Executing Agency (EA) to be undertaken during the Fact-Finding Mission.
- 3. PROJECT IMPLEMENTATION LEVEL:** Develop a comprehensive Risk Management and Mitigation Matrix (including the use of AI-enabled analytical tools) covering all core functional areas: project management (including the recruitment of a dedicated RMM Specialist), financial management and procurement, social and environmental safeguards, climate-related risks, and other cross-cutting domains.

