

The views expressed in this presentation are the views of the author/s and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy of the data included in this presentation and accepts no responsibility for any consequence of their use. The countries listed in this presentation do not imply any view on ADB's part as to sovereignty or independent status or necessarily conform to ADB's terminology.



ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2026

21-24 SEPTEMBER 2026 | ADB HEADQUARTERS, MANILA

VALUE FOR MONEY: DRIVING QUALITY INFRASTRUCTURE

PSMG Central & West Asia and East Asia

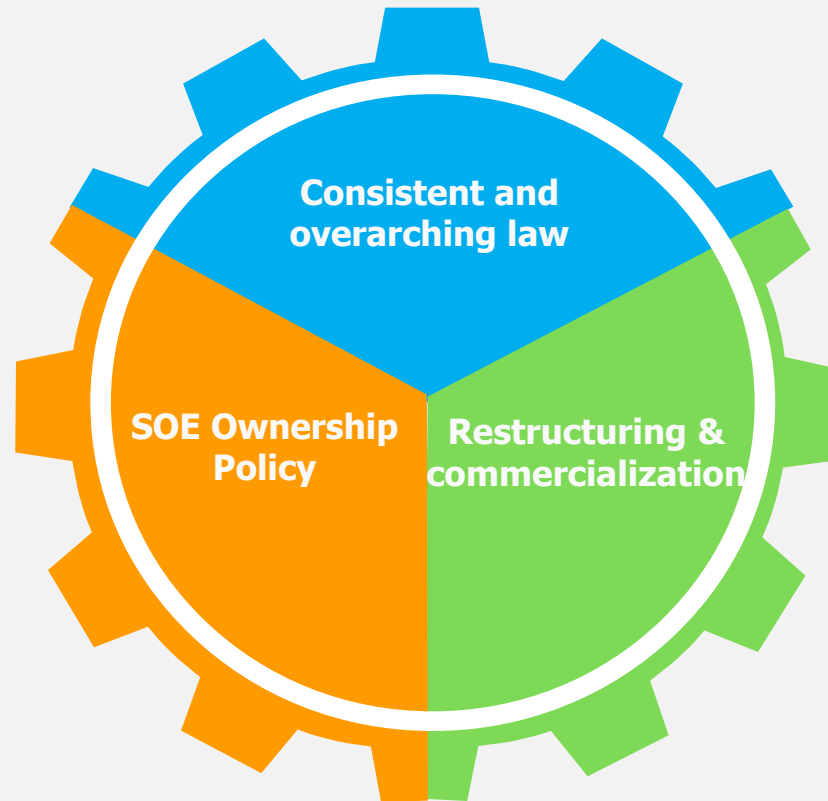
Kirk Schmidt
Public Sector Specialist
SD3-PSMG

Leveraging Knowledge, TA & Financing to Promote SOE Reform in CWEA

CHALLENGE

- Limited Government Ownership
- Misaligned timing of reforms
- Lack of coordination Between internal and external partners
- Fragmented sectoral approaches
- Resistance to privatization
- Limited gender and climate-responsiveness

REFORMS NEEDED IN "COUNTRY XYZ"



BUSINESS OPPORTUNITIES

- Institutional capacity building through dedicated TA
- Diagnostic assessments and analytical reports
- Independent Verification Authority
- Support for reform implementation (five-year program): policy reforms and project investments

PSMG Cross-Regional Emerging Areas



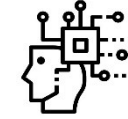
Deepening Climate-Fiscal Linkages

- ❑ **Mainstreaming climate into Ministries of Finance:** increase the integration of climate change into fiscal frameworks.
- ❑ **Piloting innovative ideas:** going beyond mainstreaming, by piloting policy reforms to unlock additional adaptation finance (e.g. private sector).
- ❑ **Addressing institutional barriers:** Joint ADB-World Bank Climate Change Institutional Assessments.
- ❑ **Addressing data gaps:** Use of the Climate Policy Assessment Tool to inform policy making
- ❑ **Strengthen policy dialogues:** Development of regional climate policy platforms



Debt Management and Sustainability

- ❑ **Addressing data gaps:** Developing a database of key debt indicators and debt management indicators
- ❑ **Increasing coordination:** Community of Practice between relevant ADB stakeholders on ADB's debt-related work
- ❑ **Debt Management Cluster (C-TA 0056-REG):** Leveraging ADB's experience to better support and promote sustainable borrowing practices and transparency in PAK, UZB, KGZ and TAJ (domestic debt markets, debt transparency, and implementing the SDFP)



GovTech and AI4Gov

- ❑ **Support for GovTech & AI Integration:** Assisting DMCs in adopting AI-powered solutions
- ❑ **ADB AI Sandbox for Innovation:** Prototyping and testing AI-driven solutions for tax, trade, debt, and climate related use cases through pilots.
- ❑ **Scaling Regional Digital Public Goods:** Promoting interoperable GovTech solutions, cross-border data exchanges, and AI-assisted risk analytics, regional cooperation.



Lending Pipeline, 2026 – *Central and West*

2026	DMC	Title	Modality	Amount (\$, million)
1	Georgia	Advancing Economic Stability and Social Protection Program, Subprogram 1	Policy-Based Lending	50.00
2	Kazakhstan	Kazakhstan Fiscal Governance and Financial Sector Reforms Program (Subprogram 2)	Policy-Based Lending	500.00
3	Kyrgyz Republic	Sustainable Fiscal Management and Governance Improvement Program (Subprogram 2)	Policy-Based Lending	50.00
4	Uzbekistan	Accelerating the Climate Transition for Green, Inclusive and Resilient Economic Growth Program (Subprogram 2)	Policy-Based Lending	500.00
5	Pakistan	Domestic Revenue Enhancement and Modernization Project	Project Lending	200.00
6	Pakistan	Transforming Public Sector Pension Program	Policy-Based Lending	250.00
7	Pakistan	Promoting Sustainable PPPs Program, SP2	Policy-Based Lending	250.00



ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2026

21-24 SEPTEMBER 2026 | ADB HEADQUARTERS, MANILA



Lending Pipeline, 2026 – *Central and West Asia..2*

2026	DMC	Title	Modality	Amount (\$, million)
8	Armenia, Republic of	Fiscal Governance and Financial Sector Reforms Program, Subprogram 1	Policy-Based Lending	250.00
9	Republic of Türkiye	Strengthening MSMEs and Organized Industrial Zones (OIZs)	Project Lending	400.00



Lending Pipeline, 2027 – *Central and West Asia*

2027	DMC	Title	Modality	Amount (\$, million)
1	Uzbekistan	Economic Management Improvement Program, Phase 2 (Subprogram 3)	Policy-Based Lending	500.00
2	Armenia, Republic of	Improved Governance Program, Subprogram 1	Policy-Based Lending	200.00
3	Republic of Türkiye	Strengthening Startup Ecosystem Project	Project Lending	200.00
4	Kyrgyz Republic	Advancing Green Investment and Resilient Economic Growth Program (Subprogram 2)	Policy-Based Lending	50.00

Lending Pipeline, 2027 – *East Asia*

2027	DMC	Title	Modality	Amount (\$, million)
2	Mongolia	Public Investment and Tax Administration Project Phase 2	Project Lending	25.00