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ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2026

21-24 SEPTEMBER 2026 | ADB HEADQUARTERS, MANILA

VALUE FOR MONEY: DRIVING QUALITY INFRASTRUCTURE

Transport Sector

Rail & Logistics

TRA Overall

South Asia, Roads and Regional Cooperation

Southeast Asia, Roads and Regional Cooperation

Central and West Asia, East Asia, the Pacific Roads, Roads and Regional Cooperation

Smart Mobility

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VALUE FOR MONEY: DRIVING QUALITY INFRASTRUCTURE

Railways and Logistics

Satomi Sakaguchi
Senior Transport Specialist, Railways and Logistics Team
Transport Sector Office



SUBSECTORS

RAIL



- Main line
- MRT/Metro
- Freight rail

MARITIME



- Port
- Shipping

AVIATION



- Airport

LOGISTICS

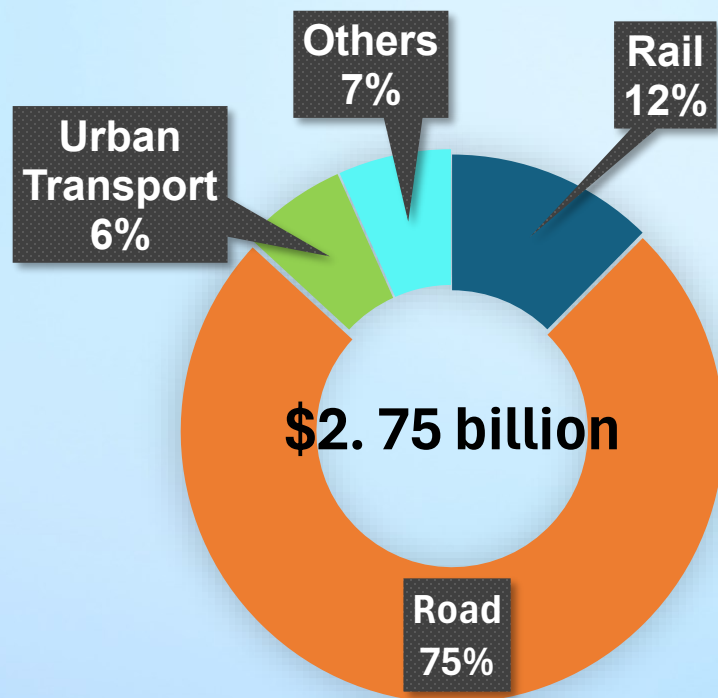


- Border services
- Internal container depot

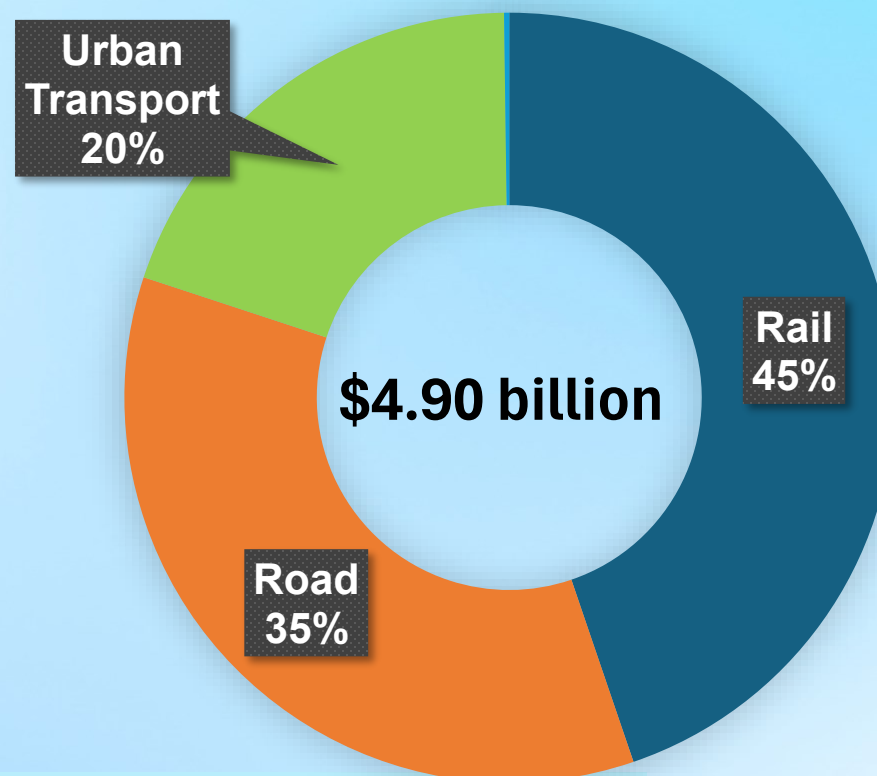


A DECADE OF SUBSECTOR SHIFT

2010 Commitments by Subsector



2025 Commitments by Subsector





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EMERGING CHALLENGES, NEW OPPORTUNITIES

**Mobilizing Development
Finance**

Multimodal integration

Private sector participation

**Regional cooperation &
integration**

**More integrated, large-scale,
and transformative solutions**

Mass transit

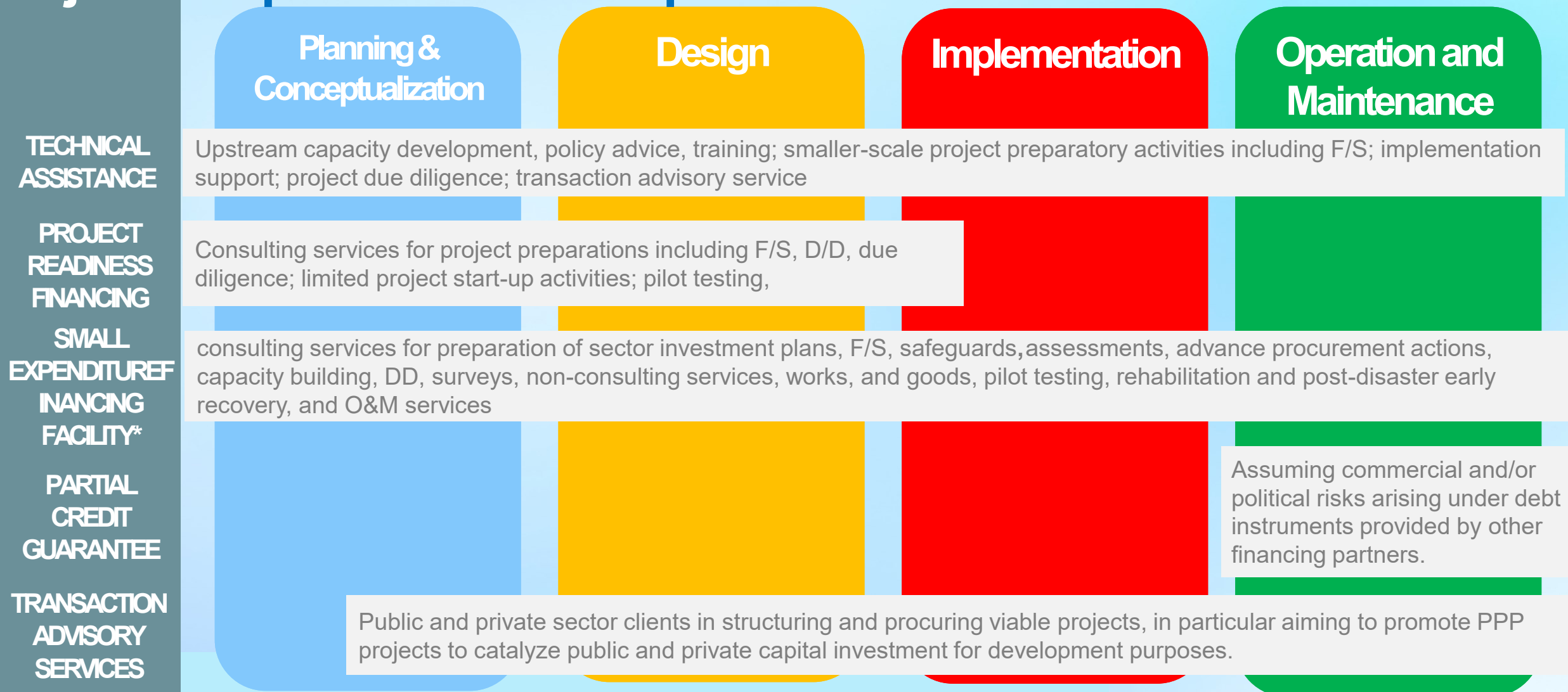
Logistics services

O&M efficiency

**System electrification &
digitalization**



Project Preparation and Implementation Products





PHI: Infrastructure Preparation and Innovation Facility

(Original loan \$100 million; 1st additional financing \$200 million; 2nd additional financing \$200 million)

- Support the Department of Public Works (DPWH) and the Department of Transportation (DOTr) in the preparation of complex and critical transport and flood risk management projects identified by the government as flagship projects.
- Help accelerate early project implementation through feasibility studies and detailed engineering design that embeds climate-resilient features.
- Helped in the preparation of more than \$40 billion worth of ongoing and planned infrastructure investments, exceeding initial estimates.

Forthcoming Opportunities

No.	Name	Value (\$ million)
1.	FS for Cebu Urban Mass Rapid Transit Central Line	7.5
2.	DED for NSCR New Clark City Extension Project	19.9
3.	NSCR New Clark City Extension Project - Independent Checking Engineer	5.0
4.	Metro Greater Capital Region Pre- FS for Identified Railways	5.3





ACTIVE PORTFOLIO OVERVIEW (LOAN AND GRANT)

Central West	East Asia	Pacific	South Asia	Southeast Asia
6 countries (AZE, GEO, KGZ, PAK, TUR, UZB)	1 country (PRC)	6 countries (KIR, NAU, PNG, TON, TUV, VAN)	3 countries (BAN, IND, NEP)	3 countries (PHI, TIM, VIE)
12 loans \$1,472 million	3 loans \$320 million	15 loans \$401 million	15 loans \$4,487 million	6 loans \$3,671 million



PORTFOLIO WITH BUSINESS OPPORTUNITIES

Approval Year	County	Project	Loan/Grant Amount (\$ million)	Packages	Timeline
2024	AZE	Azerbaijan Railways Digital Transformation Project	47.0	Goods & Services	1 Goods package – Procurement ongoing
2025	KGZ	Almaty–Bishkek Economic Corridor Regional Improvement of Border Services Project	30.6	CW, Goods, NonCS, CSC, CDC	1 Good package and 1 NonCS package for advertisement
2025	PAK	Preparing the Railway Improvement Project	10.0	DRC, DD	1 CS package awarded and 1 CS package to be advertised in 2027
2026	TUR	Istanbul North Rail Crossing Project - Phase1	744.4	CW, PMC, CSC	1 CW package (4 lots), Procurement ongoing; 1 Sig & Tel package, for advertisement

CW: Civil works; CDC: Capacity Development Consultant; CSC: Construction Supervision Consultant; DD: Detailed Design; NonCS: Nonconsulting Services; DRC: Design Review Consultant; PMC: Project Management Consultant.



PORTFOLIO WITH BUSINESS OPPORTUNITIES

Approval Year	County	Project	Loan/Grant Amount (\$ million)	Packages	Remarks
2019	PHI	Malolos-Clark Railway Project	MFF: 2,750.00	CDC	CDC-1: For advertisement CDC-2: Procurement ongoing CDC-3: Procurement ongoing
2022	PHI	South Commuter Railway Project	MFF: 4,300.00	CDC	CDC packages worth \$80 million being finalized
2022	PNG	Civil Aviation Development Investment Project II	16.20	CW, Goods, CSC/DD	Combination of civil works and equipment for the power upgrade at Port Moresby International Airport (PMIA)
2025	BAN	SASEC: Chattogram-Dohazari Railway Project	688.00	CW, Goods and Services,	

CW: Civil works; CDC: Capacity development consultancy.



PIPELINE PROJECTS WITH BUSINESS OPPORTUNITIES

Approval Year	County	Project	Loan/Grant Amount (\$ million)	Packages
2026	AZE	Azerbaijan Railways Electrification, Signaling, and Telecommunication Project (Bilajari–Yalama)	350.00	CW, CSC, PMO
	TUV	Sustainable Operation of Domestic Shipping Asset	9.00	CW
	AZE	Baku Metro Signaling Modernization and Operations Digitalization Project	302.38	CW, CSC
2027	PNG	Civil Aviation Development Investment Project III	325.00	CW
	GEO	Georgian Railway Rolling Stock Project	200.00	Goods and Systems
	VAN	Maritime Development Project	74.84	CW; CSC
	BAN	Railway Rolling Stock Project (procurement of 200 meter-gauge carriages, 4 relief cranes, and wheel lathe machines)	245.00	3 Goods Pkg 1 consultancy Pkg Advertisement by Q4/2026
	PAK	MFF: Upgradation of Pakistan Railways Main Line-1 (Karachi-Rohri Section) Project, Tranche 1	420.00 (MFF: 1,250.00)	4 CW, 1 S&T, 1 CSC

CW: Civil works; CSC: Construction supervision consultant; CDC: Capacity development consultancy; MFF: multitranche financing facility O&M: Operation and Maintenance; S&T: Signaling & Telecommunication.



PIPELINE PROJECTS WITH BUSINESS OPPORTUNITIES (Continued)

Approval Year	County	Project	Loan/Grant Amount (\$ million)	Packages
2027	BAN	SASEC Dhirasram Inland Container Depot Project	300.00	CW
	IND	MFF: Maharashtra Metro Rail Network Investment Project, Tranche 1	300.00 (MFF: 1,024.57)	CW, Goods & Services
	IND	MFF: Jaipur Metro Rail Project Phase 2, Tranche 1	235.13 (MFF: 705.39)	CW, Goods & Services
	TKM	Trans Turkmenistan Railway Modernization Project (Phase 1, Ashgabat-Dushak)	349.05	Standby
	AZE	Azerbaijan Railways Electrification, Signaling and Telecommunication Project (Baku - Boyuk Kesik)	325.00	CW
2028	COO	Rarotonga Airport Upgrading Project	30.00	CW
	SRI	Colombo Port Western Breakwater Extension Project	150.00	CW
	BAN	Electrification of Narayanganj - Dhaka-Joydebpur Railway Section Project	150.00	CW, Goods and Services (CSC)
	BAN	MFF: SASEC Tongi-Bhairab Bazar-Akhaura and Laksam-Chattogram Dual Gauge Double Track Project	250.00 (MFF:2,450.00)	CW and CSC
	AZE	Baku Metro Expansion Investment Program	MFF: 850.00	CW (tunneling), CSC, and Goods and Services
	TUR	Istanbul North Railway Network (INRail) Project - Phase 2	750.00	CW, Systems (existing under phase 1)
	PHI	MFF: South Commuter Railway Project, Tranche 2	1,750.00 (MFF: 4,300)	CDC

CW: Civil works; CSC: Construction supervision consultant; CDC: Capacity development consultancy; MFF: multitranche financing facility.



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PROJECT SHOWCASE

Azerbaijan Projects

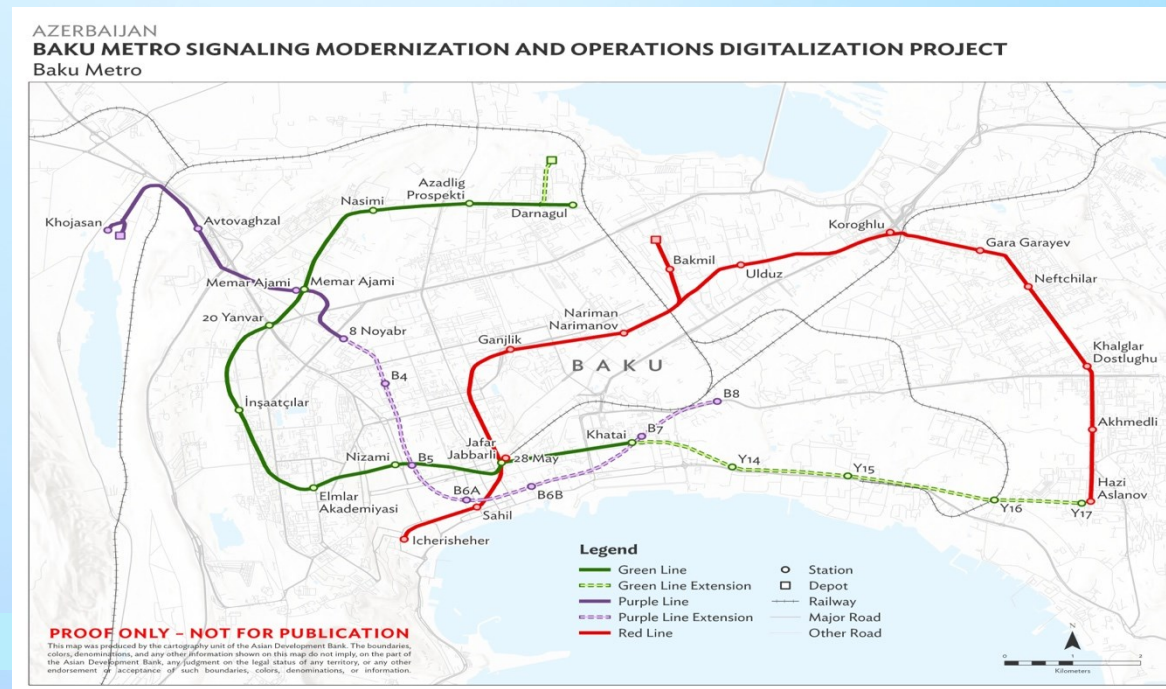
(3 Loans, 1MFF \$1,827.38 million)

Modernization and capacity expansion of the existing railways and metro network through electrification, digitization, and enhancing O&M.

O&M efficiency

System
electrification &
digitalization

Masstransit





ASIAN DEVELOPMENT BANK BUILDING

21-24 SEPTEMBER 2026 | A

PHI: Malolos-Clark Railway Project South Commuter Railway Project

(Loan \$1,750 million)

Modern commuter railway service promoting regional and urban development through improved connectivity

Multimodal
Integration

O&M Efficiency

Private Sector
Participation





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8:30-10:00 Thursday 24 September



Early Market
Engagement Stage -2

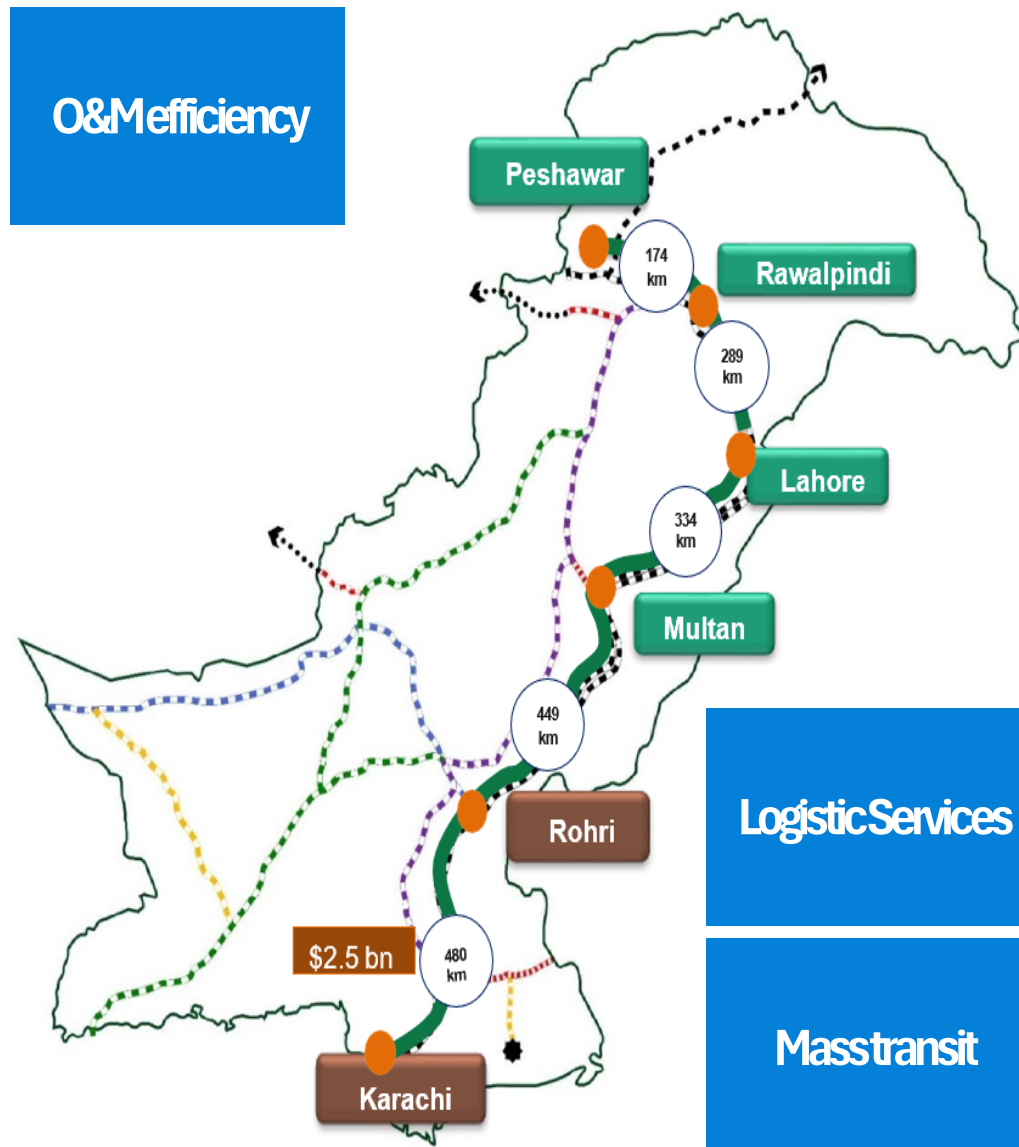
UPGRADATION OF PAKISTAN RAILWAYS MAIN LINE-1 (KARACHI-ROHRI SECTION) PROJECT

A Flagship Railway Modernization
Program in Pakistan

(Loan through MFF \$1,250 million)
The first phase of the planned 1,780-km
railway upgrade from Karachi to Peshawar.



O&Mefficiency





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BAN Projects with the Bangladesh Railways

(3 loans and 1 MFF \$3, 145 million)

Focus on the few priority corridors; combining institutional strengthening and physical investments; modernization, standardization and capacity enhancements

O&Mefficiency

Regional
cooperation

System
electrification&
digitalization



VALUE FOR MONEY: DRIVING





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Thank you

For inquiry: ssakaguchi@adb.org