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**PACIFIC  
INFRASTRUCTURE  
BUSINESS  
OPPORTUNITIES  
SEMINAR**

# Cook Islands Infrastructure Pipeline

## Pacific Infrastructure Business Opportunities Seminar 2026

25-27 MAY 2026 | CROWNE PLAZA HOTEL, NADI, FIJI





# Infrastructure Investment Pipeline

2026/27 – 2029/30 | Capital & ODA Pipeline Snapshot

**\$86.5M**

ODA  
2026/27 Budget

**\$36.9M**

CIG Capital  
2026/27 Budget

**\$123.4M**

2026/27

**4+**

Development  
Partners Active



**\$~22M**

Transport  
& Airports



**\$~10M**

Roads &  
Bridges



**\$~10M**

Marine &  
Shipping



**\$~5M**

Water &  
Sanitation



**\$~12.5M**

Renewable  
Energy



**\$~5M**

Buildings &  
Community



## PRIORITY SECTORS & PIPELINE SNAPSHOT

SECTOR	KEY PROGRAMMES	2026/27 BUDGET (NZD)	PARTNERS
Transport & Airports	Rarotonga Runway Slab Replacement Ph2; RESA Extension; Aitutaki Runway; Manihiki Upgrade Ph2; Aviation Security	\$17.5M+ (ODA Capital)	NZ ITF / MFEM
Roads & Bridges	Roads Asset Mgmt & Improvement Programme; Bridges & Structures Programme	\$13.5M (CIG + ODA)	CIG / NZ
Marine & Shipping	Pa Enea Marine Infrastructure; Shipping Vessel Procurement; Cargo-Passenger Vessel	\$10M+ (CIG + ODA)	CIG / Japan / China
Water & Sanitation	Kerekere Moana – Aitutaki Water Supply; Water & Sanitation Improvement Prog	\$5M+ (ODA Capital)	NZ CFF / SPC
Renewable Energy	NZ Kerekere Moana – Northern Group RE Battery; Pa Enea Battery Support; Charging Stations	\$8.6M (ODA + CIG)	NZ CFF / GCF
Climate Resilience	GCF ATOM Programme; GCF FP281 – Direct Financing for Climate Response; UNEP Plastic	\$15M+ (ODA Recurrent)	GCF / UNEP / UNDP
Buildings & Community	Pa Enea & Rarotonga Govt Buildings; Pacific Mini Games; Te Tau Papa o Avarua	\$5.5M (CIG)	CIG
ICT & Digital	Govt IT Network; Revenue Mgmt System; Digital Economy; Digital Financial Literacy	\$2M+ (CIG + ODA)	CIG / UNCDF / NZ



## ENGAGING WITH THE COOK ISLANDS

### HOW BUSINESS IS CONDUCTED

#### Procurement Systems



Open tender via MFEM procurement portal. Sole sourcing for specialist/low-value works. ITF-funded projects follow NZ procurement standards.

#### Foreign Enterprise Entry



Foreign companies operate via the Business Trade & Investment Act. No capital gains tax. Cook Islands Investment Corporation facilitates investment.

#### Development Partner Alignment



Aligned with NZ, ADB, GCF, EU, Japan, China, and SPC. Partner-funded projects follow respective development partner procurement rules.

#### Local Participation



Preference for JVs with local firms. Local content requirements on major contracts. Partnering with Cook Islands businesses strongly encouraged.

### RECENT PARTNERSHIP SUCCESSES

#### Manihiki Airport Upgrade – NZ ITF



\$4.8M Phase 2 underway. Remote island connectivity restored. Delivered through Infrastructure Cook Islands with NZ project management support.

#### Kerekere Moana – Aitutaki Water Supply



\$790K climate-resilient water supply project. Co-financed by NZ Climate Flexible Financing. Builds resilience in a vulnerable Pa Enea community.

#### Northern Group RE Battery Replacement

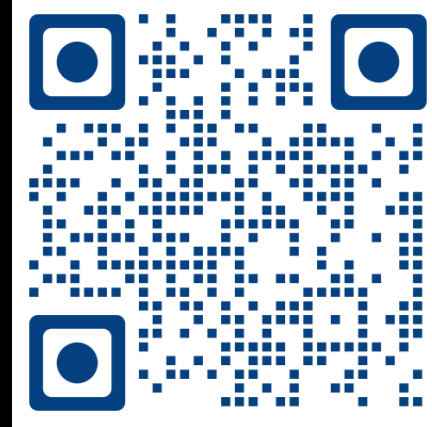
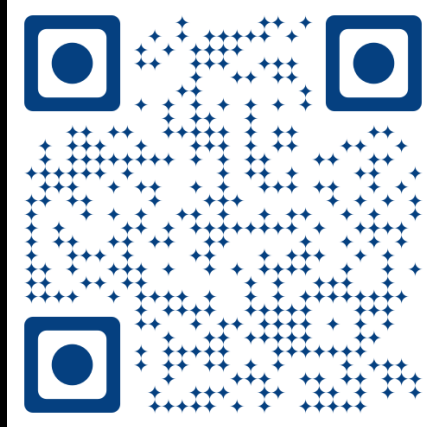


\$8.6M NZ CFF-funded. Replaced ageing battery storage across remote outer islands – reducing diesel dependence and improving energy security.

#### GCF ATOM Programme – Climate Resilience



\$5.7M across CIIC, TMO, and DCD. Builds community-level climate resilience. Strong local ownership under GCF direct access model.



Kia orana e Kia manuia