



This is not an ADB material. The views expressed in this document are the views of the author/s and/or their organizations and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy and/or completeness of the material's contents, and accepts no responsibility for any direct or indirect consequence of their use or reliance, whether wholly or partially. Please feel free to contact the authors directly should you have queries.



NATIONAL CONFERENCE

INCLUSIVE CLEAN ENERGY SOLUTIONS IN ADB OPERATIONS

10-11 December 2024 • Chennai





NATIONAL CONFERENCE
INCLUSIVE CLEAN ENERGY SOLUTIONS IN ADB OPERATIONS

10-11 December 2024



Panel Presentation 3

Workforce Development and Reskilling in the Energy Sector



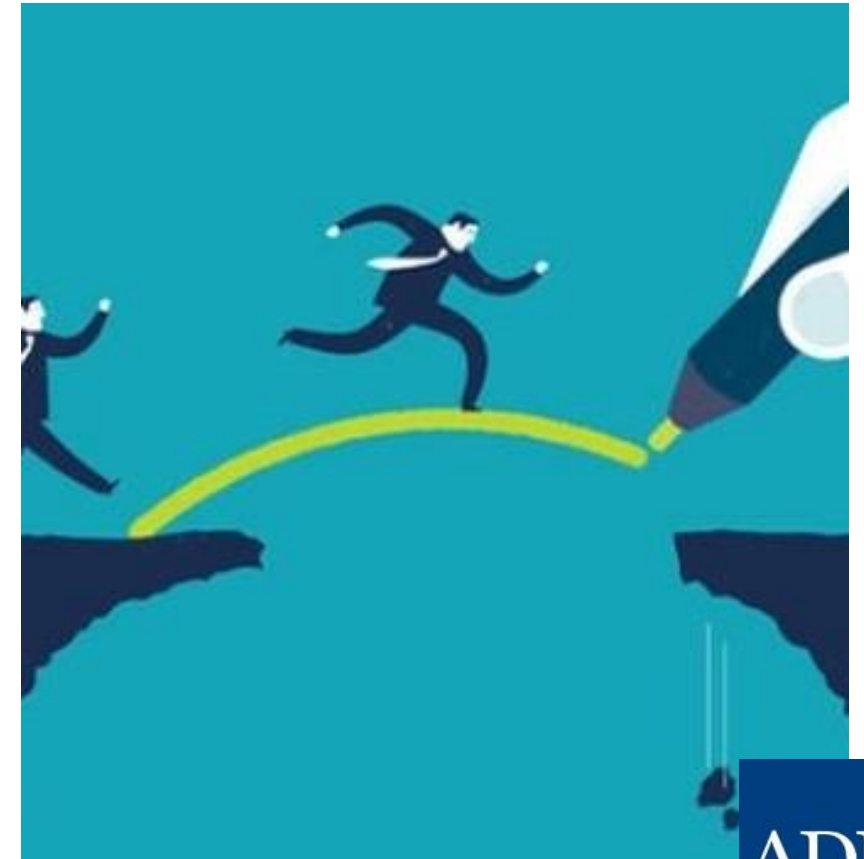
Francesco Tornieri
Principal Social Development Specialist
Human and Social Development Sector Group (SG-HSD)

Key Messages

- **Workforce development** and **reskilling** are essential for India's energy transition to clean and sustainable solutions.
- Key challenges include bridging skills gaps in RE technologies like solar and battery storage, reskilling fossil fuel workers, and integrating digital skills for smart grids and AI-enabled energy systems.
- Gender equality and social inclusion (GESI) inclusion remains critical, with underrepresentation of women and disadvantaged groups in technical roles.
- India must prioritize scalable training programs in rural areas, foster public-private collaborations, and address climate resilience by training for disaster-resilient energy systems.
- Leveraging initiatives like the National Skill Development Corporation (NSDC) and regional cooperation can align training with market needs and ensure a future-ready energy workforce.

1. Skills Gap in Emerging Energy Technologies

- **Global Perspective:** The rapid deployment of RE technologies like solar, wind, and battery storage requires a workforce with specialized skills in system design, installation, and maintenance. However, there is a global shortage of skilled workers in these areas.
- **Asian Context:** Countries such as PRC and Vietnam have made significant progress in RE but face shortages of technicians skilled in operating and maintaining advanced energy systems.
- **India:** With the government's focus on solarization (e.g., solar pumps and feeders) and battery storage (e.g., two-cycle systems), India needs to upskill its workforce in RE technologies and grid management.



2. Reskilling Workers from Fossil Fuel Industries

- **Global Perspective:** The transition away from coal and other fossil fuels has left workers in traditional energy sectors vulnerable. Reskilling these workers for jobs in renewable energy and energy efficiency is essential.
- **Asian Context:** Coal-dependent economies face challenges in creating pathways for displaced workers in coal and thermal power sectors.
- **India:** As coal plants are decommissioned, workforce reskilling programs need to focus on training in RE, energy storage, and electric vehicle infrastructure development.



3. Integrating Digital Skills

- **Global Perspective:** The energy sector is increasingly digitized, requiring skills in smart grid technologies, data analytics, and AI applications.
- **Asian Context:** Countries like Singapore and South Korea have invested in training programs for digital energy management systems.
- **India:** India's push for smart grids and AI-enabled energy systems demands workforce readiness in digital skills to optimize grid efficiency and integration of renewables.



4. Gender and Social Inclusion

- **Global Perspective:** Women and marginalized groups remain underrepresented in the energy workforce, particularly in technical and leadership roles.
- **Asian Context:** Initiatives like the WBG-ADB supported *We-POWER* aim to enhance women's participation in South Asia's energy sector [► other dimensions: disabilities and SOGI].
- **India:** GESI remains a challenge, with women accounting for only a small fraction of the energy workforce. Promoting inclusive workforce policies is crucial for India's energy transition.



5. Affordable and Scalable Training Programs

- **Global Perspective:** Developing countries struggle to scale affordable, high-quality training programs.
- **Asian Context:** Regional cooperation, especially through initiatives like SASEC, addresses training gaps through knowledge sharing, capacity building, and cross-border collaboration. While SAARC aims to enhance integration, political challenges have limited progress, making targeted initiatives like SASEC more crucial.
- **India:** The government's ***Skill India initiative*** should prioritize sector-specific training, particularly in rural areas where renewable energy deployment is high.



6. Policy Support and Private Sector Collaboration

- **Global Perspective:** Government policies and private sector investments are needed to fund large-scale reskilling initiatives.
- **Asian Context:** Countries like Japan and South Korea have created public-private partnerships to accelerate workforce training.
- **India:** Partnerships with industries like Tata Power and state utilities can help align workforce training programs with market needs.



7. Supporting Older Workers in Transition

- **Global Perspective:**
 - **Income Support:** Strong pension systems and bridge programs in Germany and the Netherlands ensure financial security.
 - **Employment:** Flexible roles and mentorship keep older workers engaged.
 - **Health:** Sweden prioritizes affordable healthcare and mental health.
- **Asian Context:**
 - **Finance:** Microcredit from Grameen Bank empowers small businesses.
 - **Community:** Japanese cooperatives foster income and peer support.
 - **Policy:** Singapore integrates healthcare with financial aid for older adults.
- **India:**
 - **Support:** PM-KISAN (**Pradhan Mantri Kisan Samman Nidhi**) bridges job and retirement gaps.
 - **Loans:** PMJDY (**Pradhan Mantri Jan Dhan Yojana (PMJDY)**) –financial inclusion initiative- enables small enterprises with accessible loans.
 - **Health:** Ayushman Bharat –towards Universal Health Coverage- aims to improve care; cooperatives support income and learning.

