

transparency and accountability.

Copyright © Baringa Partners LLP 2022. All rights reserved. This document is subject to contract and contains confidential and proprietary information.

Baringa | a specialist consulting firm

Putting people first. Creating impact that lasts.



Our purpose is to create a distinct and innovative consulting experience by genuinely partnering with our clients and bringing exceptional Sustainability subject matter expertise.

Our

2,000+

professionals globally can support you with your climate journey.

- ✓ Consistently ranked as one of the leading. **Energy & Sustainability consulting businesses**
- Professionals across the **UK**, **Europe**, Singapore, North America, Asia and Australia
- Led by 130+ market-facing partners, who are subject matter experts in our industries and capabilities
- Operationally-minded, specialist consultancy with proven IP to understand problems and deliver bespoke, innovative solutions



Our brand vision defines what is distinctive about Baringa

"Putting people first Delivering impact that lasts."



Our energy and resources practice

A globally leading advisory business helping organisations navigate the energy transition

>800 energy experts

300+ clients

countries where we model the energy system

of capital advised on into low carbon

What we do



Analyse and design markets and policy



Determine strategy and investment decisions



Identify new commercial opportunities and manage risk



Structure and run more effective businesses



All underpinned by a world leading energy market modelling capability

Our impact

- ▶ Most Highly Regarded for Power Market Forecasts in independent research undertaken by Kroll (formerly Duff & Phelps) in 2020
- ▶ Awarded World's Best Management Consultants by Forbes 2023 in the US.
- ► Climate Risk Advisory Firm of the Year Energy Risk Asia 2023
- ▶ Voted Leading Energy & Utilities Advisor by the *Financial Times* in their annual survey of Management Consultants for 5 years running
- ▶ The largest management consultancy in the world to achieve **B** Corporation status

What our clients say

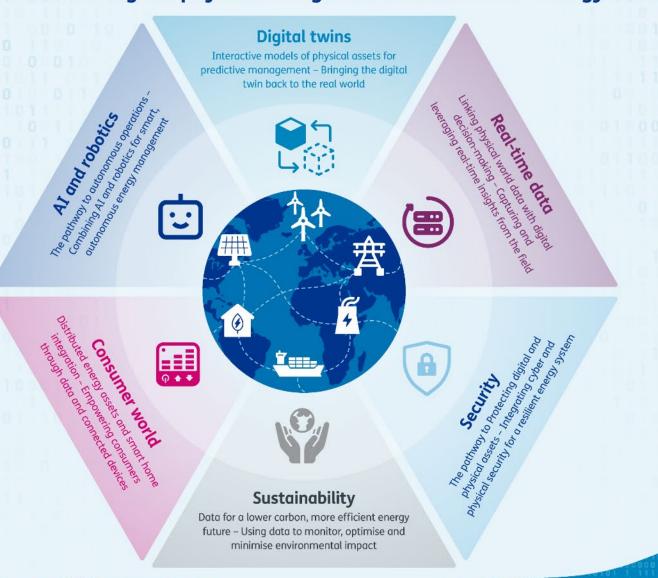
"We looked to Baringa as the only partner with the thinking and track record of experience to start to unpack the complex benefits of Hydrogen."

The Hydrogen Council, 2023

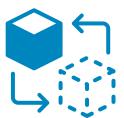


Bridging the gap

The role of data in digital-physical integration for a smarter energy industry

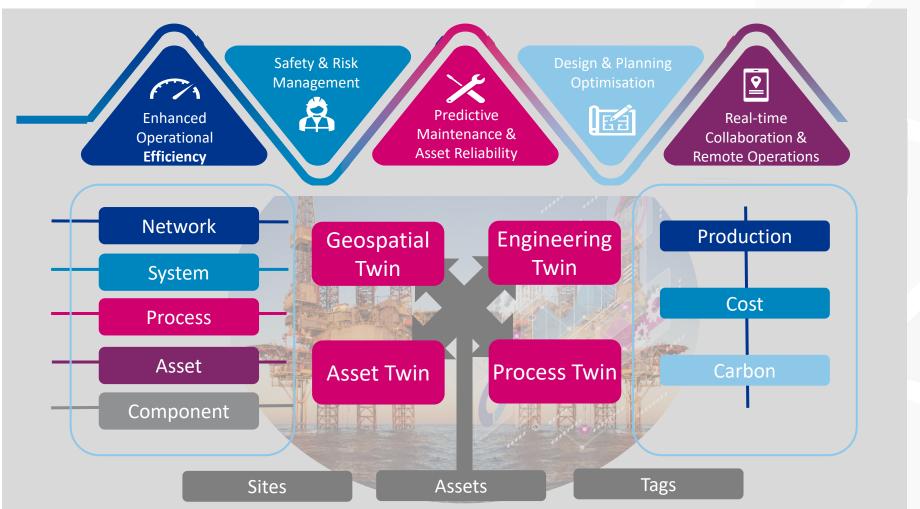






Digital twin(s)

In a multi-twin world, designing for interoperability and aligned master data are key





Network Digital twin for onshore Oil & Gas in the Middle East



Engineering Digital
Twin for a Power
Generator in the UK

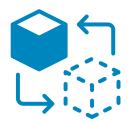


System and Asset Digital Twins for a Network Utility in Scotland



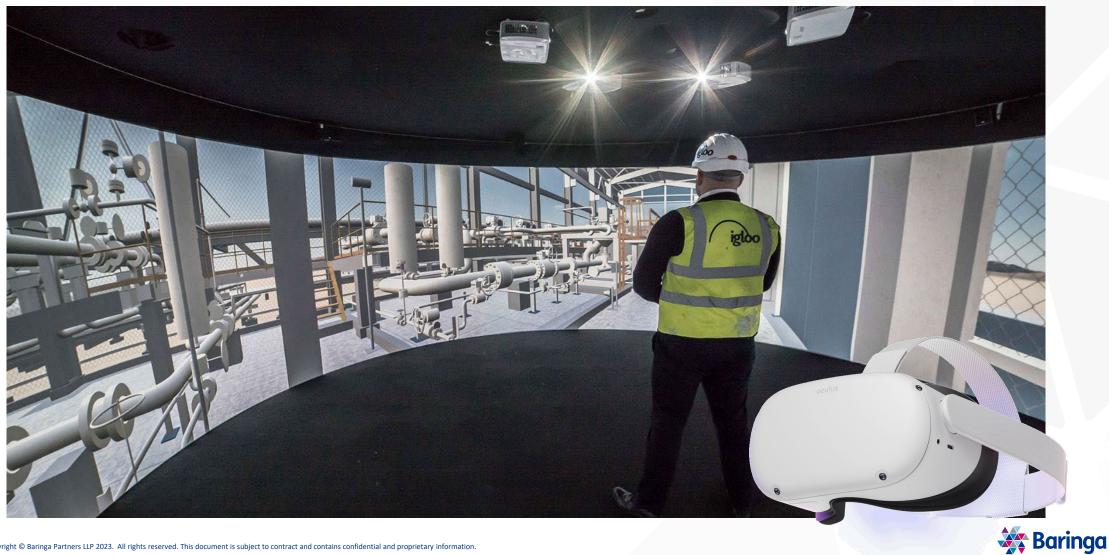
Asset Digital Twins for an H2 Electrolyser in Europe





Digital twin

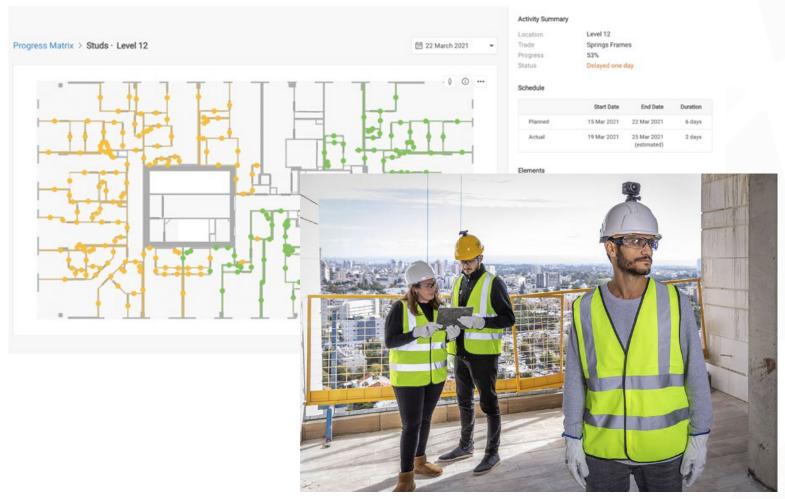
Bringing the digital twin back to the real world





Real-time data

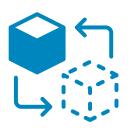
Linking physical world data with digital decision-making – Capturing and leveraging real-time insights from the field



Real-time field feeds

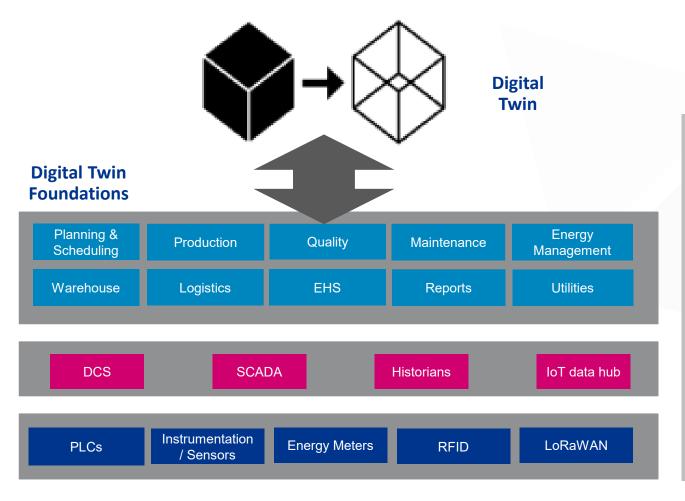
- Instrumentation
- Clip on sensors / LoRaWAN
- Static Video feeds
- Worker worn camera
- Drones
- Robotics





Digital twin

While energy companies are planning for digital Twin value, data foundations often hold them back



Typical Digital Twin data issues

- Gaps in data from past projects
- Legacy data sources e.g. Paper / dumb pdfs
- Historical acquisitions / integrations
- Lack of data governance culture and processes
- Interoperability challenges





Al and robotics

The pathway to autonomous operations – Combining AI and robotics for smart, autonomous energy management









Operated

Robotics controlled remotely by operators

 Perform inspections in difficult to reach areas (drones, crawlers, swimming)

Semi-Autonomous

Execute tasks on a fixed path & require human intervention

- ✓ Fixed repeatable tasks e.g. crawlers on risers, stock picking
- Human intervention for more complex routes and analysis

Fully Autonomous

Autonomously move around assets & real time anomaly detection

✓ Robotics understand environment

Decision Making

Ability to identify, assess and fix issues without human support.

- ✓ **Self-healing** (e.g. paint over rust, fix leaks)
- Auto deploy robotics to perform detailed inspections when problem identified

Enablers:

Experienced robotic operators

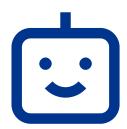
- Ability to understand and map environment.
- Ability to understand and map environment.
- Pay load: Lidar & cameras, sensors, edge compute

Robotic AI platform to enable:

- Swarm robotics
- Non homogenous intelligence
- Complex manipulation

Requirements to deploy: Connectivity for communications, access to power (tethered or battery), strong network security, flexible IOT network topology, edge compute capability, regulatory framework





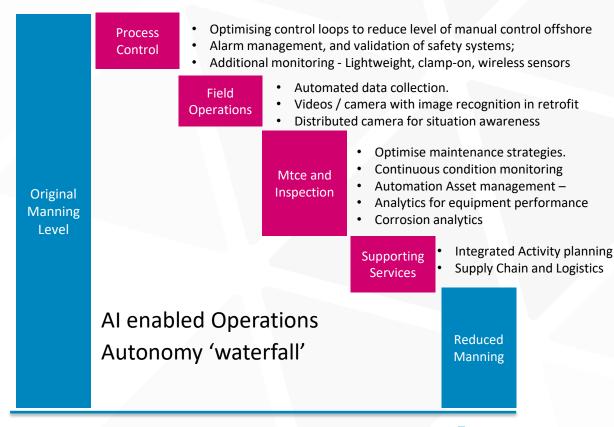
Al and robotics

The pathway to autonomous operations – Combining AI and robotics for smart, autonomous energy operations management

The speed of progress in new AI capability combined with slow progress addressing brownfield asset is creating a growing gap

New AI Capability New assets Growing gap to potential Low Data Quality Non-digital Brownfield assets Associated non-digital culture

In each operations domain, data, insight and analytics helps us close the gap







Sustainability

Data for a lower carbon, more efficient energy future – Using data to monitor, optimise and minimise environmental impact







Consumer world

Distributed energy assets and smart home integration – Empowering consumers through data and connected devices

Home Energy Management

System to optimise consumption, production and storage of energy assets

Smart white goods/appliances

that optimise consumption to reduce cost, carbon or grid impact

Electric vehicle,

supported by smart/bidirectional charging that optimises charging patterns and exports back to home or grid

Smart meter (including Comms Hub, In-Home Display) to communicate half-hourly readings to system and consumer

Energy efficiency, such as loft/cavity wall insulation, to maximise flexibility potential of premises and avoid energy loss

> Roof-top solar panel or other forms of micro-generation, to produce energy for consumption, storage or export

> > Battery storage system to store energy for use at a later point or export to the grid

> > > Low Carbon heating, cooling or air conditioning (HVAC), such as electric heating, air/ground source heat pump or heat network



All devices connected to local/remote network, and able to communicate with each other

Smart consumer tariffs that incentivise demand optimisation and reward export

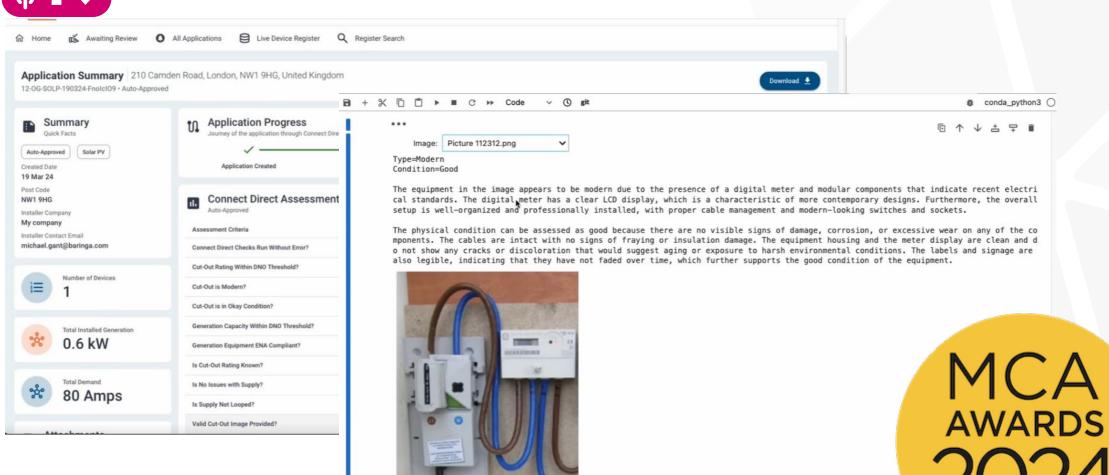
Real-time data monitoring, communicated back to consumer and other third parties





Consumer world

Al Powers getting renewable asset data right



FINALIST

Baringa



Security

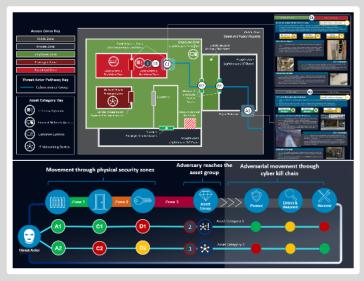
The pathway to Protecting digital and physical assets – Integrating cyber and physical security for a resilient energy system



Russia is fighting a hybrid war in Europe...



A war that leverages data and 'cyber physical' tactics...



our clients need to protect against 'dual domain' attack.



Bridging the gap

The role of data in digital-physical integration for a smarter energy industry

- Data is key to bridging the gap between physical and digital worlds
- Digital Twins enabling a path to optimizing asset performance and autonomous operations
- Gaps today in data foundations across the sector including lack of data governance culture and processes
- Emerging gap to full AI potential with brownfield data and capability gaps
- New focus on Open (Smart) Data in the Energy System – Trust is key
- Cyber & Physical security need to come together to address threats

