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ADB Operations, Procurement Framework and Doing Business with ADB

23 October 2024



Rubina Shaheen

Principal Procurement Specialist
Procurement, Portfolio and Financial
Management Department







An Overview of ADB



- Founded in 1966
- 69 members
- 49 regional & 20 non-regional
- 41 borrowing members



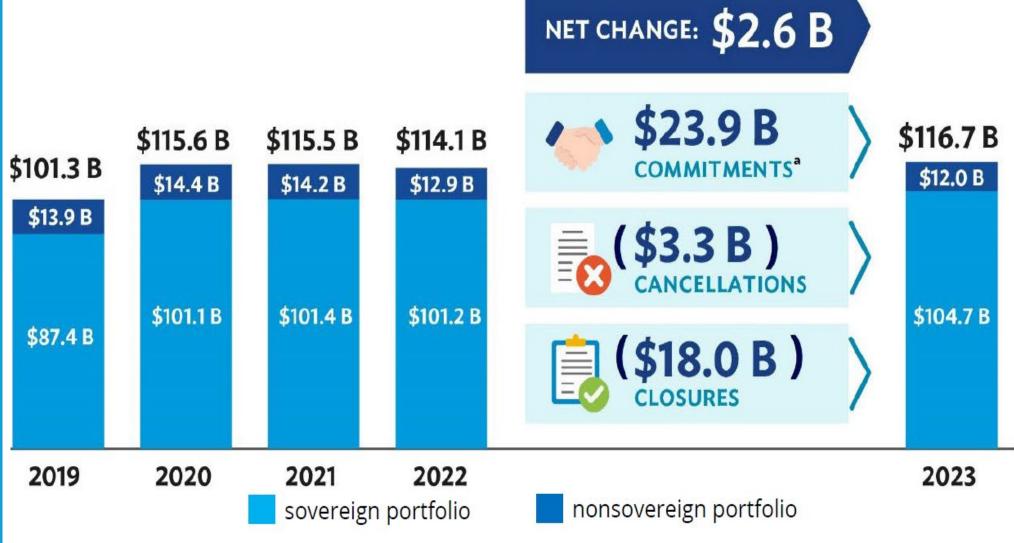


Delivered through: ADB's own resources (ordinary; concessional; special funds) and co-financing





Severing and Nonsoverign Operations in Billions





https://www.adb.org/sites/default/files/institutional-document/963761/appr-2023.pdf



Distribution by Sector and member countries

BY SECTOR

BY DEVELOPING MEMBER COUNTRY



26%

Transport



6%

Public Sector Management



India

14%



19% Energy



6% Education



People's Republic of China



13% ANR



1% Industry and Trade



11%



12% WUS



0.2%

ICT

Philippines

9%



8% Finance



. . . Multisector **Pakistan**

9%



6% Health Others 44%







		Total Numbder	ADB Financing
SN	Country	of Projects (#)	Amount (\$ million)
1	Papua New Guinea	13	1,571.0
2	Federated States of Micronesia	9	136.4
3	Kiribati	9	180.9
4	Solomon Islands	13	334.6
5	Vanuatu	7	114.0
6	Tonga	7	140.0
7	Tuvalu	5	105.0
8	Fiji Islands	8	554.5
9	Cook Islands	3	52.0
10	Samoa	4	190.2
11	Niue	1	5.0
12	Nauru	6	82.5
13	Palau	4	70.0
14	Marshall Islands	7	126.0
15	Regional Projects	3	176.2
	Total	99	3,838.3





PARD Countries Contracts to be procured for Q3, 2023 to Q 4, 2025

		Total Number of	Amount in (\$
SN	Country	Contracts	million)
1	Cook Islands	1	1,179,000
2	Fiji	5	932,500
3	Kiribati	12	40,074,860
4	Marshall Islands	45	41,926,000
5	Federated States of Microne	17	2,927,680
6	Nauru	22	31,508,000
7	Samoa	12	8,322,000
8	Solomon Islands	21	13,906,000
9	Tonga	18	15,967,000
10	Tuvalu	11	12,715,500
11	Vanuatu	14	47,614,000
	Total	178	217,072,540







ADB Procurement Framework









ADB Procurement Policy



Procurement Regulations for ADB Borrowers



Standard Bidding Documents and User Guides



Guidance Notes



Procurement Staff Instructions







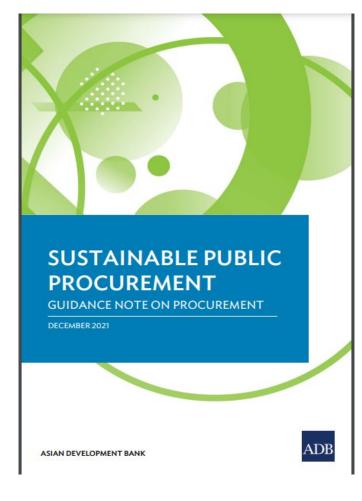
Principle	Outcomes
Fairness	Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints.
Economy	Using price, quality, and any nonprice attributes to deliver viable projects.
Efficiency	Ensures procurement processes are proportional to value and risks.
Transparency	Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality.
Quality	Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives.
Value for Money	Obtain optimal benefits through effective, efficient, and economic use of resources.





Sustainable Public Procurement







https://www.adb.org/documents/guidance-notes-on-procurement

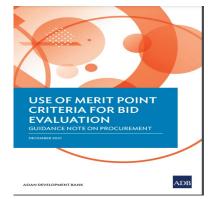


Use of merit point criteria and Sustainable Procurement

VFM, a core procurement principle of Procurement Policy. The policy defines VFM as the principle that "enables the borrower to obtain optimal benefits through effective, efficient, and economic use of resources by applying, as appropriate, the core procurement principles and related considerations, which may include life cycle costs and socioeconomic and environmental development objectives of the borrower. Price alone may not sufficiently represent VFM.

Rated criteria or merit point criteria facilitate evaluation of bids/proposals by considering non-price attributes including quality, technical and substantiality aspects

https://www.adb.org/sites/default/files/merit-point-criteria-bid-evaluation.pdf
https://www.adb.org/documents/implementation-merit-point-criteria-water-sector-contracts





USE OF MERIT POINT CRITERIA IN TRANSPORT SECTOR CONTRACTS GUIDANCE NOTE ON PROCUREMENT DRAFT

August 2024





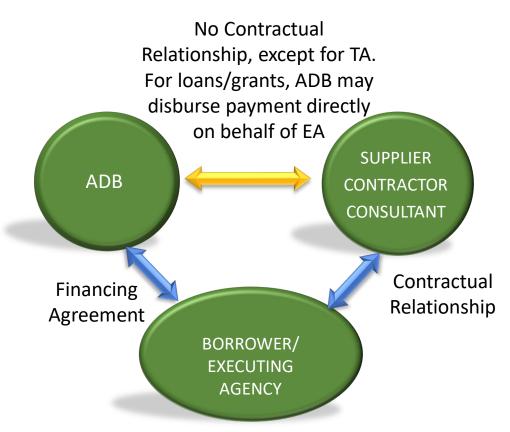


Relationships, Roles, and Responsibilities in Procurement

The Borrower (Executing Agency) is responsible for procurement of goods, works and services

ADB (under TAs) or Borrower select and recruit Consultants

ADB reviews the procurement activities of EAs to ensure that proceeds of its financing are used in accordance with the bank's rules. This is done on either a prior review or post-review basis



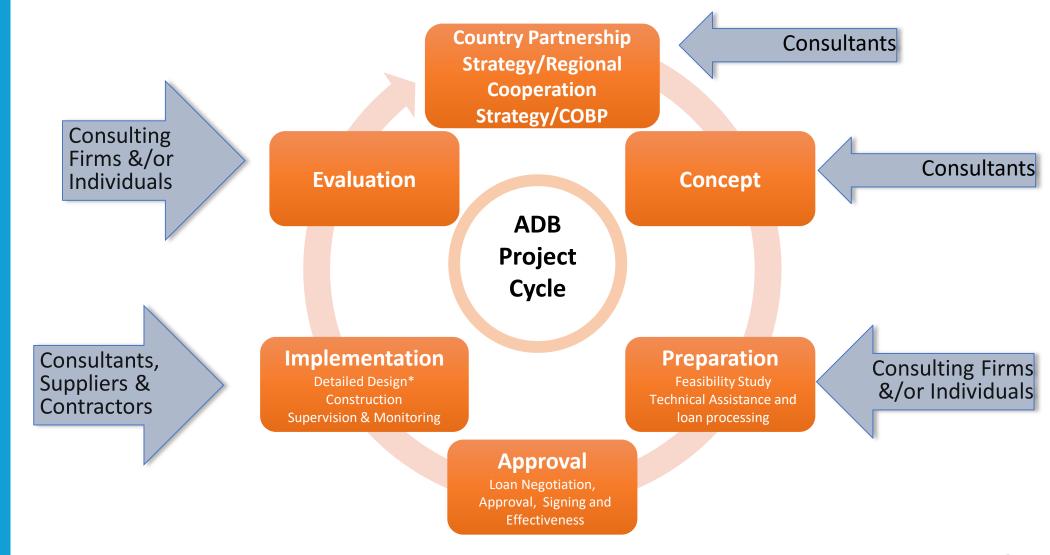


*Two primary "streams" of procurement:

- 1) ADB Technical Assistance (ADB = buyer)
- 2) ADB-financed projects (borrower = buyer)



When is the Private Sector engaged?







ADB

Procurement in 2023



Source: Asian Development Bank.

annual-procurement-report-2023org/documents/annual-procurement-report-2023





ADB and United States

Top 5 Contractors/Suppliers from the United States Involved in Goods, Works, and Related Services Contracts under ADB Loan and Grant Projects, 1 January 2019–31 December 2023

Contractor/Supplier	Sector	Contract Amount (\$ million)
Progress Rail Locomotive Inc.	TRA	135.34
SubCom LLC	ICT	12.19
Astrophysics Inc.	TRA	5.37
Algimed Trade Ltd.	HLT	0.90
CAM Innovation Inc.	TRA	0.85
Others		119.35
Total		273.99
T A T A T A T A T A T A T A T A T A T A	9 700000 19 100000000000	

ICT = information and communication technology, HLT = health, TRA = transport.

Top 5 Consultants from the United States Involved in Consulting Services Contracts under ADB Loan, Grant, and Technical Assistance Projects, 1 January 2019–31 December 2023

Consultant	Sector	Contract Amount (\$ million)
T.Y. Lin International	TRA	58.80
HJI Group Corp.	ANR, EDU, ENE, HLT, IND, WUS	22.18
Sheladia Associates Inc.	ENE, TRA	19.98
Tetra Tech ES Inc.	ENE	7.40
Paradigm Applications LLC	FIN, PSM	6.78
Individual Consultants		51.16
Others		59.12
Total		225.43

ANR = agriculture, natural resources, and rural development; EDU = education; ENE = energy; FIN = finance; HLT = health; IND = industry and trade; PSM = public sector management; TRA = transport; WUS = water and other urban infrastructure and services.



https://www.adb.org/sites/default/files/publication/27810/usa-2023.pdf





ADB Operational Procurement Stats

Operational Procurement Statistics Dashboard (ProcDash) Asian Development Bank Public sector governance Welcome to ADB's Operational Procurement Statistics Dashboard (ProcDash) The Operational Procurement Statistics Dashboard (ProcDash) presents the value of all goods, works and consulting services contracts awarded for projects under the Asian. Development Stank operations. It has four sections, namely, overview, operational procurement by nationality, operational procurement by origin of goods and services, and operational procurement by threshold. For purposes of this dashboard, value of operational procurement is reported in terms of the amount financed by ADG. The overview section presented below shows data on operational procurement statistics by region, mature, sector and by borrowing country. Data can be further filtered by contract year and modality. To determine the allocated procurement for policy-based support and results-based lending, click these two items in the modality files: For other details, about ProcDash, refer to ProcDash FAQ ProcDash can also be used to supplement the operational procurement statistics under the Operational Data section of the ADS Assual Report and the figures from the member Fact Sheets. More information on operational procurement contracts is available on the Tenders page of ADR's website (phaces "Contracts Asserted" from the "Type" selection). The ProcDash currently shows data as of 30 June 2024. This will be updated every month. . ADE Projects . ADB Operations Six Nationality of contractor By Origin of goods and services By Threshold lotal operational procurement based on contract year, USS million \$2,769.7M Constact Year Operational Procurement by Region, USS million. Modelity ∠ investment Support Policy-based Support Result-trased Lending Cost Age Product Type Control and Med Asia 2 Sees Hi Lown EC TA Nature H (48) South Asia [4] Consulting Seniors ☑ Goods Southwest Avec 21 Other Related Services [4] Works Region Central and West Asia J. East Asia 2 Padic Regionals 53,765.7 Regional

South Asia
 Southwart Asia

https://data.adb.org/dashboard/operational-procurement-statistics





Doing business with ADB and How to





Why Pursue ADB-Financed Contracts?



Gateway to new opportunities in fast growing emerging economies across multiple sectors



Availability of funds is assured



Internationally accepted procurement procedures



Risks related to transparency, fairness and integrity of procurement processes mitigated through ADB supports and review process







Types of business opportunities

- Supply of goods
 - Machinery, equipment, computers, furniture
- Civil works
 - Roads, railways, bridges, irrigation canals, schools, etc.
- Turnkey contracts
 - Power plants, pump stations, water treatment plants, heating plants, airports, etc.
- Consulting services
 - Project preparation & implementation, site supervision, detailed design, knowledge products, policy/advisory, staff consultants
- Nonconsulting services
 - Surveys, training, translation, event management



Identifying opportunities for contracts with project executing agencies and ADB

- Country partnership strategies
- Procurement plans
- General and specific procurement notices
 - Advance notices
 - Invitation for prequalification
 - Invitation for bids
 - Consulting services recruitment notice (CSRN)
- Hop-on opportunities
 - Prequalified contractors / consultants
 - Contracts awarded
- Institutional procurement notices (ADB only) _

Operational Procurement





Tips when considering ADB-financed projects/assignments

Plan ahead: Identify a pipeline of projects of interest. Understand project background, local context & partnership needs

Respond clearly to qualification and evaluation criteria Be aware of borrower systems for advertising and submission of Bids

Build local partnerships (JV or association)

Carefully read & understand submission requirements; no conditional bids

Understand legal
& regulatory
systems
(business
registration, tax,
customs etc.)





Common Mistakes

Bids not signed, or unclear authorization to sign

Ownership structures and JV arrangements

No compliant Bid Security / Bid Securing Declaration

Failure to meet Qualification Criteria Poor Supporting Documents

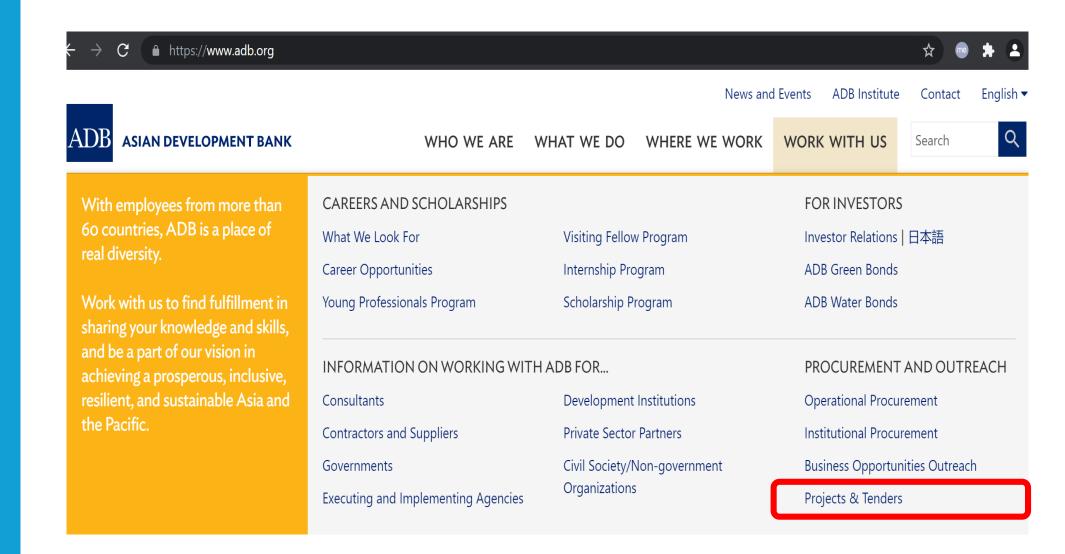
Incomplete Bids / Partial Bids



Inclusion of financial offer with technical offer where bid conditions require them to be separated



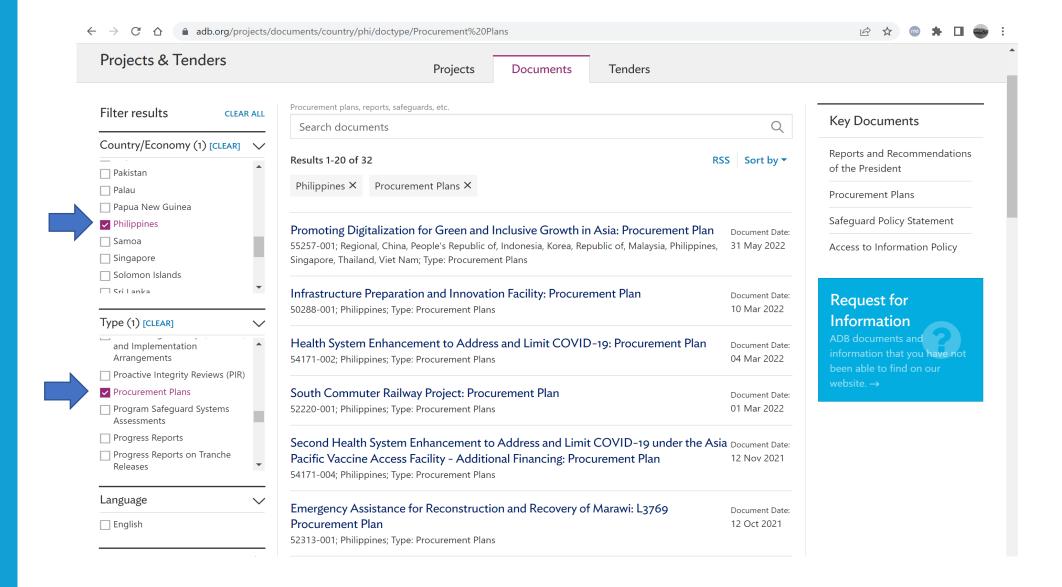
How to find Information on ADB Website







Procurement Plan







BUSINESS OPPORTUNITIES

Procurement Plan

65

Appendix A - PROCUREMENT PLAN

Basic Data

Project Number: 52220-001	Approval Number:	
Country: Philippines	Executing Agency: Depart	artment of Transportation
Project Procurement Classification: A	Implementing Agency:	
Project Procurement Risk: High	N/A	
Project Financing Amount: US\$6,395,200,000 ADB Financing: US\$4,300,000,000 Cofinancing (ADB Administered): Non-ADB Financing: US\$1,670,000,000	Project Closing Date: 31	December 2028
Date of First Procurement Plan: 1 March 2022	Date of this Procurement	Plan: 1 March 2022
Procurement Plan Duration (in months): 18	Advance Contracting: Yes	e-GP: No

A. Methods, Review and Procurement Plan

Except as the Asian Development Bank (ADB) may otherwise agree, the following methods shall apply to procurement of goods, works, and consulting services.

Procurement of Good	s and Works
Method	Comments
Open Competitive Bidding (OCB) for Goods	International advertisement
Open Competitive Bidding (OCB) for Works	International advertisement

Consulting Ser	vices
Method	Comments
Quality- and Cost-Based Selection for Consulting Firm	

B. Lists of Active Procurement Packages (Contracts)

The following table lists goods, works, and consulting services contracts for which the procurement activity is either ongoing or expected to commence within the procurement plan duration.

Package Number	General Description	Estimated Value (in US\$)	Procurement Method	Review	Bidding Procedure	Advertisement Date (quarter/year)	Comments
CP-S-02	Viaduct and elevated stations	415,000,000.00	Open Competitive Bidding (OCB)	Prior	1S1E	Q4 / 2020	Prequalificati on of Bidders: No
CP-S-03a	Viaduct and elevated stations	401,000,000.00	OCB	Prior	1S1E	Q1 / 2021	Domestic Preference
CP-S-03b	Viaduct, Tunnel, underground and elevated station	714,000,000.00	ОСВ	Prior	1S1E	Q2 / 2021	Applicable: No Advance Contracting:
CP-S-03c	Viaduct and elevated stations	343,000,000.00	ОСВ	Prior	1S1E	Q1 / 2021	Yes Bidding



Projects & Tenders

Specific Procurement Notices

•		ŀ	Projects	Documents	Tenders		
Filter results CLEAR ALI	Procurement of goods	s, works, and consu	ulting services				
Filter results CLEAR ALI	_ Search tenders						Q
Country/Economy (1) [CLEAR] V	,						
	Results 1-20 of 22	!					RSS Sort by ▼
☐ Nepal ☐ Pakistan	Philippines X	Transport X	Invitation for E	3ids × Invitation	on for prequ	×	
Papua New Guinea		·					
✓ Philippines	(D D	LP T		. D : . FOC	*D		
Samoa	45296: Davao P Contract No. 0	•		ion Project [OC	JB 22-002-7	Status: Active	Deadline: 12 Aug 2022
Solomon Islands	45296-006; Philipp		-	Mar 2022		Active	12 Aug 2022
Sri Lanka	Notice Type:		tation for Bids				
Taiikictan							
Sector (1) [CLEAR]	45296-006 PH 22-003-5)	l: Davao Publ	lic Transport M	odernization Pr	roject (OCB	Status: Active	Deadline: 08 Aug 2022
Health	45296-006; Philipp	ines; Transport;	Posting date: 29 N	/lar 2022			
Public sector management	Notice Type:	Invit	tation for Bids				
✓ Transport							
Water and other urban infrastructure and services	45296-PHI: Dav 142-6]	vao Public Tr	ansport Moder	nization Project	t [OCB 21-	Status: Closed	Deadline: 10 Feb 2022
Type (2) [CLEAR]	45296-006; Philipp	ines; Transport;	Posting date: 19 N	lov 2021			
Type (2) [CLEAR]	Notice Type:	Invit	tation for Bids				
Advance Notice							
Contracts Awarded	ADB Loan No. 3				/lindanao	Status:	Deadline:
Firm - Consulting	Road Sector Pro	•		_		Closed	09 Nov 2021
Individual - Consulting	41076-048; Philipp	ines; Transport;	Posting date: 14 S	ep 2021			
✓ Invitation for Bids ✓ Invitation for prequalification	Notice Type:	Invit	tation for Bids				
mivitation for prequalification	Approval Number	363	1				



Invitation for Bids

Date:	30 March 2022
Loan No. and Title:	45296: Davao Public Transport Modernization Project
Contract No. and Title:	OCB 22-002-7 Supply of Buses for the Davao High Priority Bus System (HPBS) Project Contract No. 05 Bus Fleet - Diesel Vehicles Contract No. 06 Bus Fleet - Electric Vehicles
Deadline for Submission of	Extended to 12 August 2022 10:00AM (GMT + 8)

- The Government of the Republic of the Philippines has applied for financing from the Asian Development Bank (ADB) toward the cost of the Davao Public Transport Modernization Project. Part of this financing will be used for payments under the Contracts named above. Bidding is open to qualified Bidders from eligible source countries of ADB.
- The Department of Transportation (DOTr) ("the Employer") through its Procuring Agent, Procurement Services - Department of Budget Management (PS-DBM), invites sealed bids from eligible Bidders for the supply of Goods and Services as broadly described above.

Bidders may bid for a single contract only or for both contracts. In case the Bidder would wish to submit bids for more than one contract, such bids should be submitted independently and not combined into a single Bid.

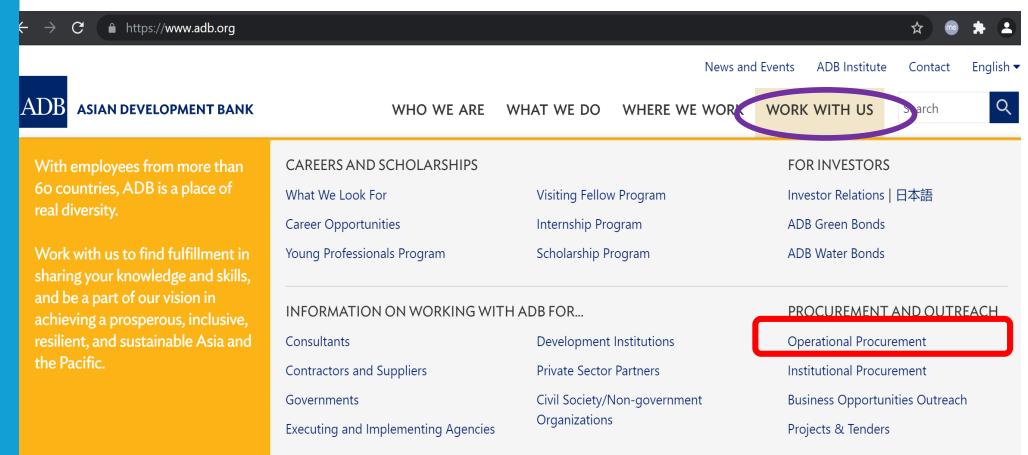
In accordance with ITB 14.4 and ITB 14.6, any discounts offered by Bidders submitting bidds for multiple contracts and the methodology for the application of any discount shall be stated in the Letter of Bid included in its bids for each contract.

The Employer shall evaluate and compare Bids on the basis of each contract separately or multiple contracts combined in order to arrive at the least-cost combinations for the Employer, by taking into account such discounts offered by Bidders for the award of multiple contracts.





How to find information







How to find information

Guides and Documents Operational Procurement Institutional/Corporate Procurement Projects and Tenders

★ > Work with Us > Business Center > Operational Procurement

Operations Procurement

The Procurement, Portfolio and Financial Management Department (PPFD) provides fiduciary oversight of procurement of goods, works, non-consulting and consulting services. PPFD supports ADB staff and borrowers on procurement planning and implementation, contract management, and related risk assessment and mitigation throughout the project life cycle. It also leads procurement and consulting services innovation and capacity building initiatives.

nember countries for a



Goods, Works, and Non-Consulting Services →

broad range of development projects and programs involving the procurement of goods,



Consulting Services →

ADB engages individual consultants and consulting entities to provide expert a contract preparation and project supervision, and to help ADB to prepare stud and reports.

Procurement Plans
Prequalified
Contractors
Contracts Awarded
Bidding Procedures

Prequalified Contractors

The prequalification of contractors are undertaken for most large, ADB-financed civil works contracts, turnkey contracts and contracts for the supply of expensive and technically complex equipment. ADB reviews and approves the prequalification process conducted by the Borrower's executing agency and publishes lists of prequalified contractors for contracts with estimated value of \$10,000,000 and above.

Current Prequalified Applicants

■ Archive

Contracts Awarded

Contracts awarded for goods and civil works with contract value above US\$1.0 million. An archive of the previous year's contract awards is also provided.

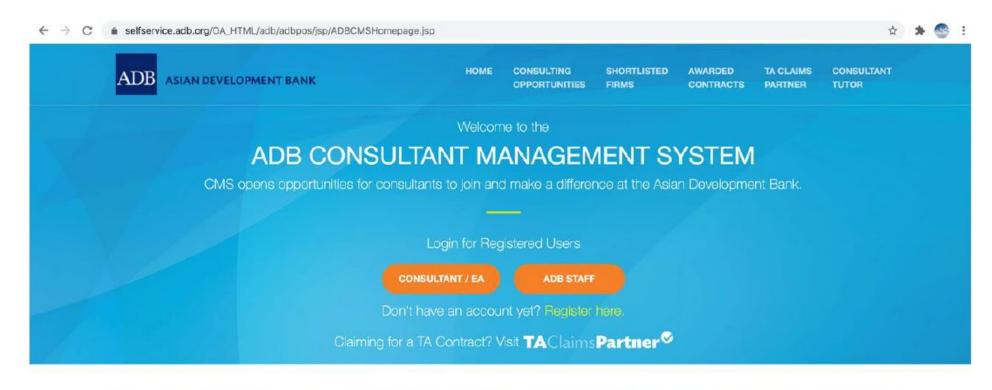
Current Awarded Contracts

□ Archive





ADB Consultant Management System (cms.adb.org)













Consultants to Register in CMS (cms.adb.org)



Consultant Management System

Overview FAQ

Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

Click here to know who can register as consultants in CMS.

By using this service, you are accepting the CMS Terms and Conditions.



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting apportunities for ADBfinanced projects. Login to the system by typing in your registered Username and Password.

To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details:

1. Email address of the agency representative

3. Name and address of the agency

2. Full name of the agency representative

4. Duration of the recruitment for the project

Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

Click here to view the list of advertisements of consulting opportunities.

	assword
	Login Login Assistance
passwo	DB users can login using their Oracle username and rd. ration
Now us	er? Register now!
Men us	
New us	Register as Consulting Firm
New US	Register as Consulting Firm Register as Individual Consultant

CMS SYSTEM UPDATE

Dear CMS Users,

cmshelp@adb.org.

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

CMS Team

NOTE: CMS undergoes weekly maintenance activities from





Consulting Opportunities - CSRN

Consulting Opportunities

Consulting Services Recruitment Notices (CSRN)

CSRN provides detailed information on the consulting services required for ADB-financed or administered projects, including terms of reference. Filter on specific advertisements of interest by ticking the appropriate checkboxe or by entering keywords to search by expertise.

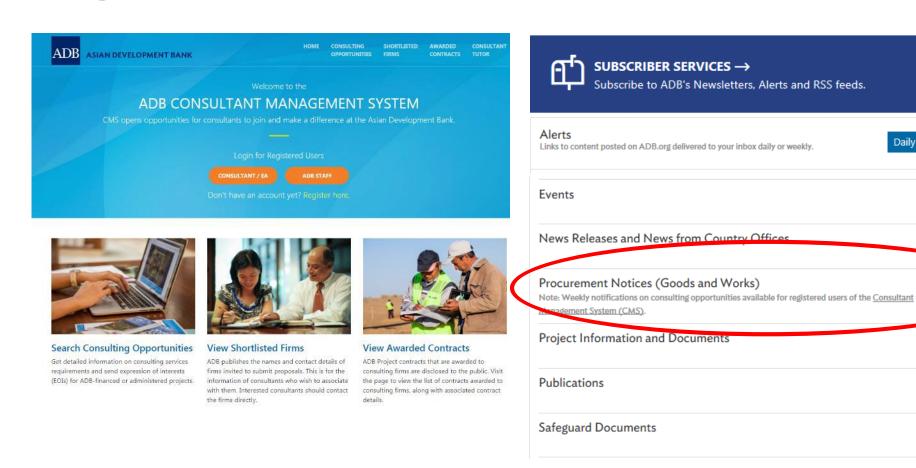
Refine by	Clear All Search by Expertise
COVID-19 Related Assignment	
Yes (29)	
□ No (136)	
	Project
Consultant Type	SC 119172 PHI: Bespoke
-	TA 55064-005 REG: Water
✓ Firm (31)	Resilience - WOP4R Progra
✓ Individual (134)	TA-6929 REG: Enhancing
	Resilience - Technical Assi
Eligibility of Consultant Country	SC 108187 PHI: BPMSD Ir
Open to Member Countries Only (165)	Resources Consultant
Open to Member Countries Only (165)	LUAN-3344 FITI. LUCAI GU
Non-Member Countries Allowed (0)	002 Financial, Administrat (52173-002)
	TA-9766 REG: Southeast A
Engagement Period	Sector, and Trade Policy Fo
Less than 3 months (9)	Development Specialist/Te
3 months to 1 year (109)	TA-9766 REG: Southeast A
More than 1 year (47)	Sector, and Trade Policy Fa
Plote than I year (47)	Gender and Land Acquisit TA-9766 REG: Southeast A
	Sector, and Trade Policy Fo
Country	Finance and Economics Sp
elect All Select None	TA-9766 REG: Southeast A
Dakistan (19)	Sector, and Trade Policy Fa
Pakistan (18)	Specialist LGDP-N34 (530
Palau (6)	TA-9766 REG: Southeast A Sector, and Trade Policy Fa
Papua New Guinea (5)	Engineer/Water Supply an
Philippines (38)	<u>001)</u>
Samoa (4)	SC 119216 PHI: National of
Solomon Islands (5)	specialist
Sri Lanka (3)	SC 119216 PHI: National I
Tajikistan (3)	CC 11021C DUT: A
☐ Thailand (5)	SC 119216 PHI: Accelerat Philippines - Climate Resili
Timor-Leste (2)	SC 119216 PHI: National of
	governance specialist
Sector	TA-6730 REG: Promoting

Search by Expertise	40					_
					evious 1-25 ×	Next 25 🕃
Project	Expertise	Consultant Type	Engagement Period (Months)	Published	Deadline (Manila local time)	View CSRN
SC 119172 PHI: Bespoke Climate Leadership Training	Bespoke Climate Leadership Training	Firm	26	15-Jul-2022	15-Aug-2022 11:59 PM	
TA 55064-005 REG: Water Organization Partnerships for Resilience - WOP4R Program Consultants	Water Supply and Sanitation	Firm	36	29-Jun-2022	10-Aug-2072 11:59 PM	
FA-6929 REG: Enhancing Disaster Risk Understanding and Resilience - Technical Assistance Coordinator (55357-001)	Technical Assistance Coordinator	Individual	28	27-Jul-2022	09-Aug-2022 11:59 PM	ПФ
C 108187 PHI: BPMSD Information Technology and Human Resources Consultant	Information Technology and Human Resources	Individual	12	14-Jul-2022	08-Aug-2022 11:59 PM	
OAN-3944 PHI: Local Governance Reform Project - OP1/QCBS- 102 Financial, Administrative, and Technical Support Firm 52173-002)	Finance and Administration	Firm	30	23-Jul-2022	06-Aug-2022 11:59 PM	
A-9766 REG: Southeast Asia Public Management, Financial sector, and Trade Policy Facility - LGDP-N31 National Capacity.	capacity development	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	
	Social Development, Gender and Land Acquisition and Resettlement Specialist		8	22-Jul-2022	04-Aug-2022 11:59 PM	- F
	project finance, economics	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	······································
A-9766 REG: Southeast Asia Public Management, Financial ector, and Trade Policy Facility - LGDP-N34 National Legal pecialist LGDP-N34 (53071-001)	Legal	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	
A-9766 REG: Southeast Asia Public Management, Financial ector, and Trade Policy Facility - LGDP-N32 National Civil ngineer/Water Supply and Sanitation Expert LGDP-N32 (53071-01)	engineering	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	
C 119216 PHI: National climate resilient agriculture / institutions pecialist	National climate resilient agriculture / institutions specialist	Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
C 119216 PHI: National legal specialist	National legal specialist	Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
C 119216 PHI: Accelerating Climate-Resilient Agriculture in the nilippines - Climate Resilient Agriculture / Institutional Specialist	Climate Resilient Agriculture / Institutional Specialist	Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
C 119216 PHI: National climate resilient agriculture / overnance specialist	National climate resilient agriculture / governance specialist	Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
A-6730 REG: Promoting <u>Life Cycle Management of</u> Juorocarbons - PHI Fluorocarbons Expert (54386-001)	Fluorocarbons Expert	Individual	7.7	13-Jul-2022	02-Aug-2022 11:59 PM	13

Go



Register for alerts



ADB's CMS System: http://cms.adb.org

Goods & Works Notices: https://alerts.adb.org

On Off

On Off

On Off

On Off





Publication Date

Type

Published By

CSRN Profile

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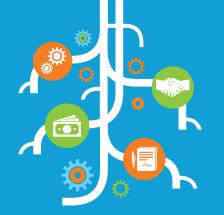
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Thank you!



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