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KOREA STARTUP INVESTMENT PRACTICE FUND OF FUNDS: PRIMER AND CATALYST

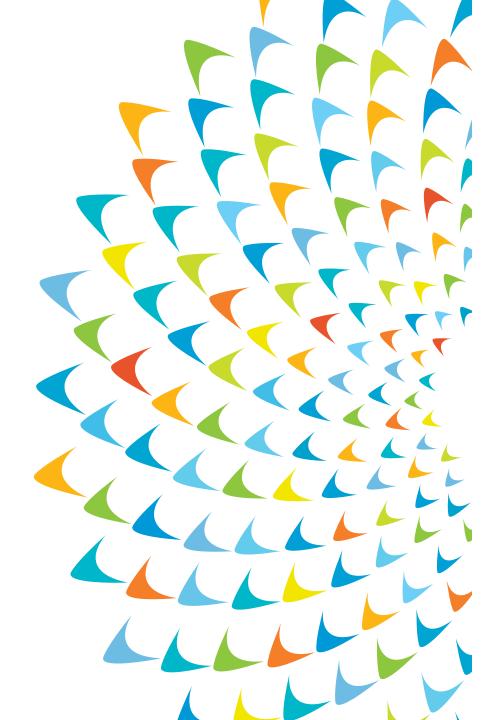
PSFI | PSOD | ADB KOREA CREDIT GUARANTEE FUND

HEE WOONG YANG
00 SEPTEMBER 2024



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- 2. DEEP DIVES
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"FUND OF FUNDS" IS

A POOLED INVESTMENT FUND THAT INVESTS IN OTHER FUNDS.

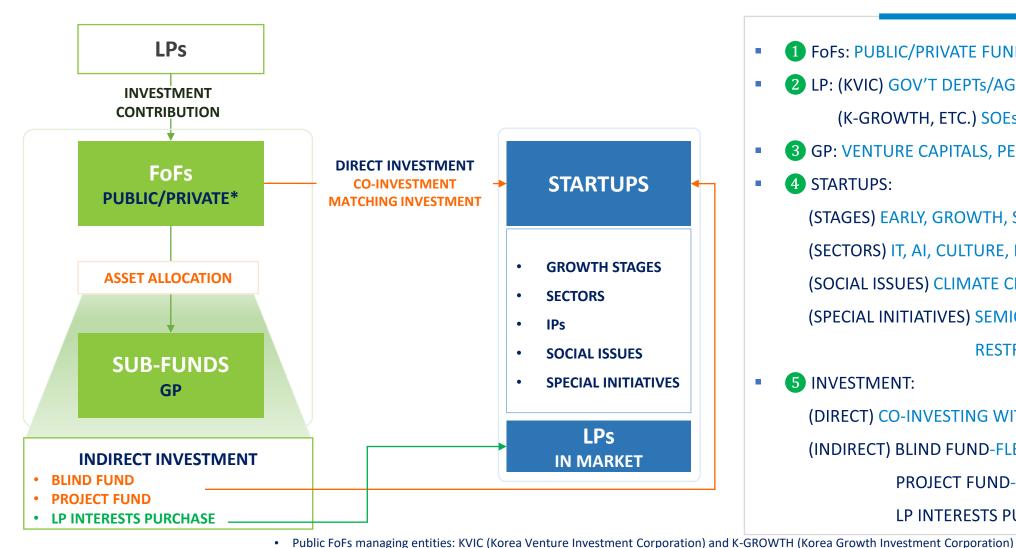
^{*} Source: Investopedia(https://www.investopedia.com/terms/f/fundsoffunds.asp)



- 1 FUND OF FUNDS (FoFs)
- 2 LIMITED PARTNER (LP)
- **3** GENERAL PARTNER (GP)
- 4 STARTUPS
- 5 DIRECT/INDRECT INVESTMENT



OVERVIEW: STRUCTURE



- 1 FoFs: PUBLIC/PRIVATE FUNDS
- 2 LP: (KVIC) GOV'T DEPTS/AGENCIES (K-GROWTH, ETC.) SOEs*, PRIVATE FIS, ETC.
- 3 GP: VENTURE CAPITALS, PE, IB, HEGDE FUNDS, ETC.
- 4 STARTUPS:

(STAGES) EARLY, GROWTH, STABLE (SECTORS) IT, AI, CULTURE, FINTECH (SOCIAL ISSUES) CLIMATE CHANGE, ESG (SPECIAL INITIATIVES) SEMICONDUCTOR, EV, M&C*, RESTRUCTURING

5 INVESTMENT:

(DIRECT) CO-INVESTING WITH GPs (INDIRECT) BLIND FUND-FLEXIBLE STRATEGY PROJECT FUND-TARGET COMPANIES LP INTERESTS PURCHASE-LIQUIDITY

- Private FoFs managing entities: Hana Ventures, Shinhan Asset Management, and Woori Asset Management
- **SOCs: State-Owned Enterprises**
- M&C: Materials and Components



OVERVIEW: ADVANTAGES VS. DISADANTAGES

ADVANTAGES

- ACCESS TO PREMIUM INVESTMENT OPPORTUNITIES
- DIVERSIFICATION
- PROFESSIONAL MANAGEMENT
- SIMPLIFIED INVESTMENT PROCESS

DISADVANTAGES

- HIGHER EXPENSE RATIOS
- DILUTED RETURNS
- COMPLEXITY
- OPAQUE NATURE OF THE INVESTMENT

FoFs IN KOREA

- POLICY FUNDS
- TRANSPARENCY
- LONG-TERM INVESTMENT
- DIVERSIFICATION
- TRANSITION FROM HIGH TO MID RISK-RETURN

Priming Catalyzing

STARTUP ECOSYSTEM

- Source: Investopedia(https://www.investopedia.com/terms/f/fundsoffunds.asp).
- K-GROWTH and KVIC presentation deliverables.

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DEEP DIVES: TWO PUBLIC + THREE PRIVATE FoFs







DEEP DIVES: INVESTMENT FOCUS



TWO KEY DRIVERS OF STARTUP INVESTMENT FOFS







CATALYST



DEEP DIVES: KVIC VS. K-GROWTH







- STATE-OWNED ENTERPRISE
- 15 JULY 2005
- SIZE: USD 6.9 BN
- DURATION: 30 YEARS (~2035)
- GOV'T DEPT. AND SOEs
- VC, PE, ETC.
- ANGEL AND FARLY STAGE
- IP COMMERCIALIZATION
- CULTURE, MEDIA AND FILM
- M&C, ETC.

- ASSET MANAGEMENT COMPANY
- 25 FEBRUARY 2016
- SIZE: USD 6.8 BN
- DURATION: 20 YEARS (~2033)
- SOEs, FIs, AND INDUSTRIES
- VC, PE, HF, ETC.
- GROWTH AND LIQUIDATION STAGE
- ICT SERVICE
- BIO/HEATHCARE
- M&C, ETC.
- Sources: KVIC and K-GROWTH deliverables and websites.
 - USD 1 = KRW 1,288 as of Dec 2023



PERFORMANCE: KVIC VS. K-GROWTH







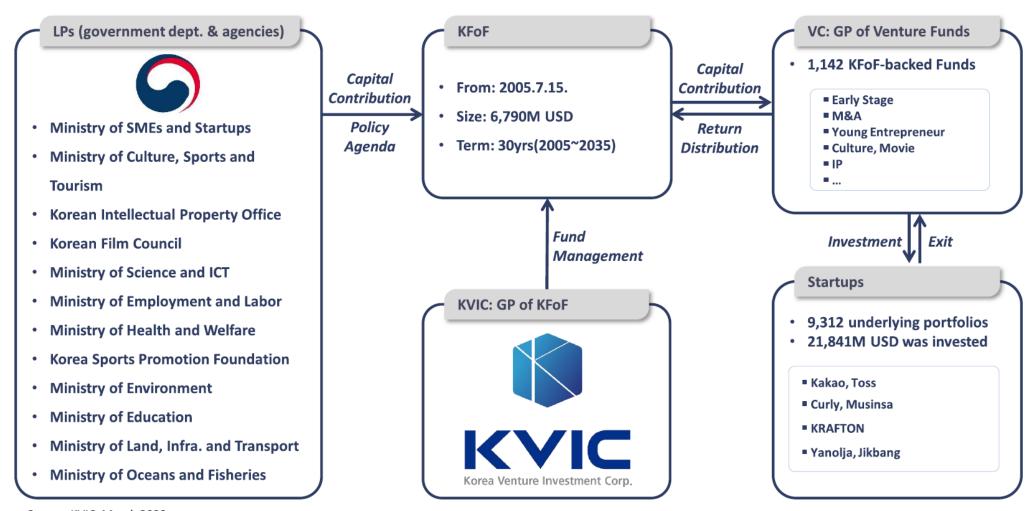
- NO.: 1,233
- ASSETS: USD 35 BN
- INVESTED COMPANIES: 10.2K
- 10 FUNDS
- OVERSEAS VC GLOBAL FUND
- LOCAL INNOVATION
- SMART KOREA
- PRIVATE SECTOR FoF
- ANGEL FoF
- KEPCO FoF
- TECH COMMERCIALIZATION
- JOB CREATION
- **R&D**



- NO.: OVER 480
- ASSETS: USD 31 BN
- INVESTED COMPANIES: OVER 3.8K
- **ABOUT 40 FUNDS**
- INDUSTRIAL ECOSYSTEM
- * SEMICONDUCTOR, BATTERY, FINTECH
- POLICY-INITIATIVES
- * M&C, NEW DEAL, RESTRUCTURING
- INDUSTRY FUNDAMENTALS
- * PUBLIC-PRIVATE COLLABORATION
- CAPITAL MARKET
- * KOSDAQ SCALEUP, ETC.
- SOCIAL ISSUES
- Sources: KVIC and K-GROWTH deliverables and websites.



DEEP DIVES: KVIC

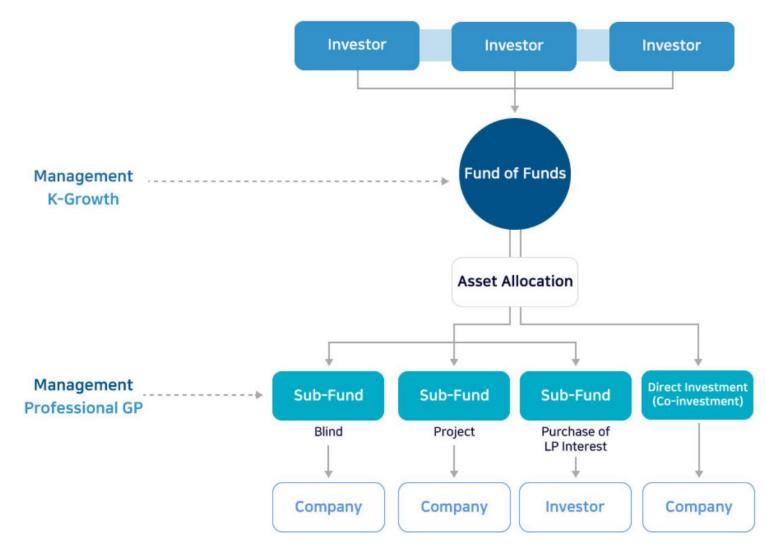


Source: KVIC, March 2023

Sources: KVIC deliverables.



DEEP DIVES: K-GROWTH



• Sources: K-GROWTH deliverables.



INSIGHTS: BENCHMARKS

Various publicly-oriented funds are being operated not only in Korea but also in foreign countries

EIF (European Investment Fund)

- ✓ A publicly-oriented FoFs established in 1994 to support SME within Europe
 - To facilitate funding for SME and attract private capital into the VC market
 - Also make efforts to support ESG principles and UN Sustainable Development Goals.

VCAP, VCC (Canada)

- ✓ For Sustainability in the Canadian VC industry and facilitate funding for innovative startups
 - Established the fund through VCAP and invested in private FoFs
 - Also invested in outstanding private VC funds with a track record of success

Other Europe FoFs

- ✓ Danish Growth Capital
 - FoFs operated by the Demark government
- ✓ Empresa Nacional de Innovacion SA(ENISA)
 - FoFs operated by ENISA, a government agency in Spain
- ✓ Moreover, the majority of European countries operate similar funds

Alberta Enterprise Corporation (Canada Alberta)

- ✓ To foster the VC industry, the Alberta provincial government made it
- ✓ Other provincial governments are operating their respective funds

Sources: KVIC presentation deliverables.



INSIGHTS: BENCHMARKS



- ESTABLISHED: 1993
- STAKES: PRIVATE 60% GOV'T 40%
- INVESTING: DIRECT/INDIRECT (CO-INVESTING)
- FOCUSES:
- ALL-STAGE (PRIMARILY EARLY-STAGE)
- COMMUNICATIONS, IT, AND MT
- DEEP TECH, A MULTIPLE STERAM OF PRODUCTS, AND TARGETING MARKETS OUTSIDE ISRAEL
- IMPACTS:
- QUICK EXPANSION OF VC MARKET
- ATTRACTION OF FOREIGN INVESTMENT
- SUSTAINABLE GROWTH OF VC ECOSYSTEM



- ESTABLISHED: 2016, 2012
- STAKES: GOV'T 100%
- INVESTING: DIRECT/INDIRECT (CO-INVESTING)
- FOCUSES:
- EARLY STAGE
- DEEP TECH, FINTECH, BIOTECH, ADVANCED
 MANUFACTURING
- LONG-TERM NATIONAL ECONOMIC GOALS
- IMPACTS:
- SUPPORT FOR EARLY-STAGE STARTUPS
- ATTRACTION OF FOREIGN INVESTMENT
- GROWTH OF THE STARTUP ECOSYSTEM
- Sources: Yozuma, SGINNOVATE, AND SEEDS Capital website (<u>www.yozuma.com</u>, <u>www.sginnovate.com</u>, <u>www.seedscapital.sg</u>)

INSIGHT

INSIGHTS: THE NEXT STEP FoFs TAKE

■ Public FoFs need to shift from catalyzing private funds to addressing market failures.

- For example, the FoF should concentrate on areas where policy failures occur, such as:
- Underdeveloped regions, overseas ventures, and ESG sectors,
- And hand over its role and functions to private FoFs in areas where they can perform effectively.
- The U.S. Small Business Investment Companies (SBIC) program, established in 1958 through SBA:
- Initially played a catalytic role by investing large amounts of capital in the venture market.
- However, most of its functions have now been transferred to private FoFs.
 - Sources: NATIONAL ASSEMBLY BUDGET OFFCE, REPUBLIC OF KOREA (국회예산정책처 > 보고서 > 정책연구용역 보고서 > 모태펀드의 적정 규모 운영에 관한 연구 민간투자에 미치는 영향을 중심으로 (nabo.go.kr))



KODIT STARTUP SUPPORTS: FINANCIAL

CREDIT GUARANTEE (BUSINESS CYCLE)



INVESTMENT (BUSINESS CYCLE)

Overview

Investment combined with credit guarantees aim to facilitate direct fundraising and to improve the value of SMEs with Future Growth Potential

⊕ The Scale of Investments: 44.1 USD Million (55.7 KRW Billion) as of 2022

Targets

Unlisted SMEs with promising business prospects and technological potentials

General Rules for Investment



Investment Limits

- Up to 2.4 USD Million per a single enterprise
- Not Exceeding two times of the guaranteed amount
- Applied in accordance with Credit Ratings



Holding Period

- For Equity, from 3 to 10 years
- For Bonds, within 5 years Holding Periods depend on the potentials of enterprises for IPO

Sources: KODIT presentation materials



KODIT STARTUP SUPPORTS: NON-FINANCIAL



Start-up NEST

· Korea's leading start-up incubation program which provides a package of accelerator and financial/non-financial support for early-stage start-ups



> U-CONNECT

· Startup investing platform that matches excellent start-ups with private investors through online/ inperson IR Demo days

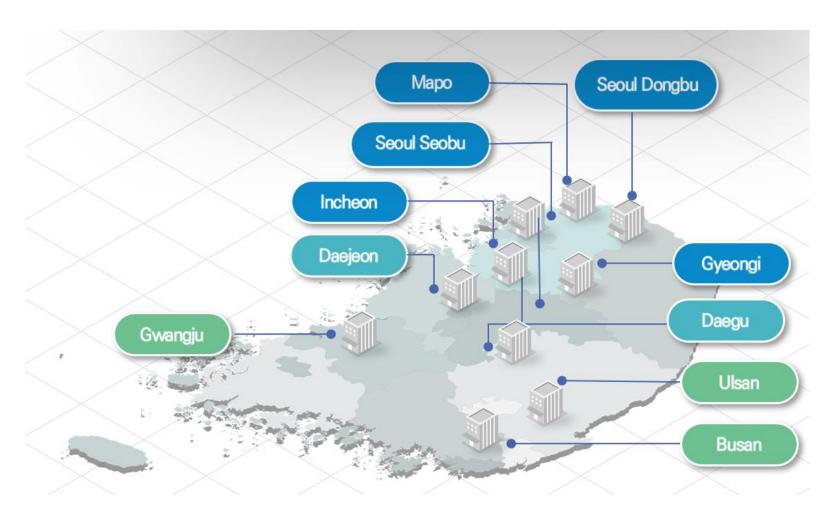
More Supports

- · Support for startups hoping to expand overseas
- Startups supporting consulting

Sources: KODIT presentation materials



* KODIT STARTUP SUPPORTS: BUSINESS NETWORK



Sources: KODIT presentation materials



* STARTUP KOREA: VISION AND STRATEGIES

Comprehensive Plan For Startup Korea (30 Sep 2023)

VISION

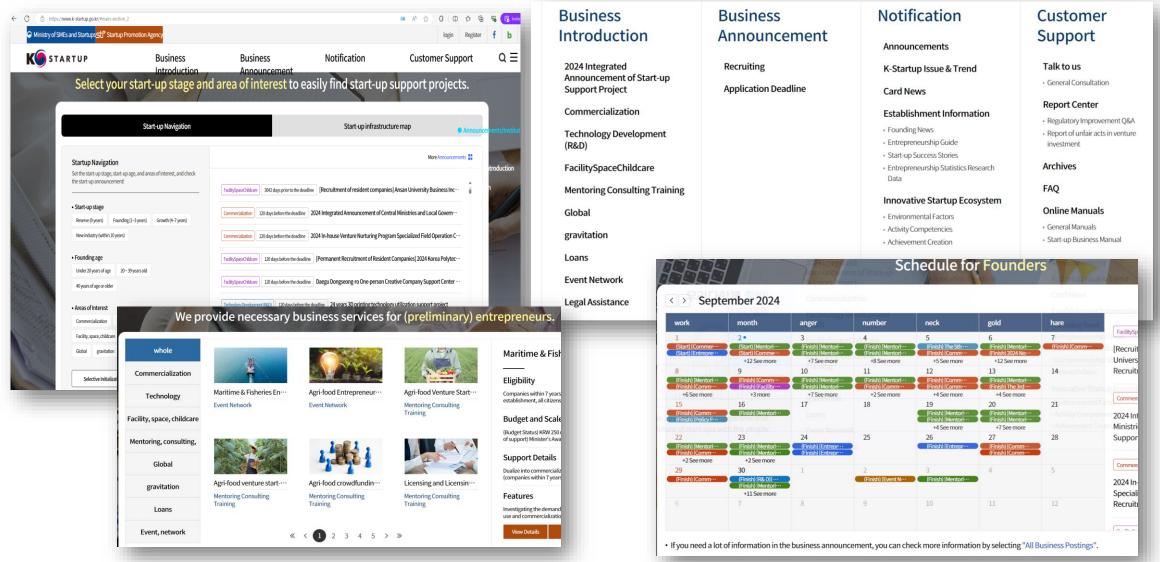
Through "Startup Korea," be a global entrepreneurial powerhouse where ventures and startups lead the digital economy.

STRATEGIES

- 1 Take bold challenges globally and Build a leading startup hub locally.
- Support Korea startups abroad and attract global talents to Korea.
- 2 Address public-private joint investment initiative and new support initiatives.
- Launch Startup Korea Fund and provide tailored financial support for entrepreneurial small businesses
- 3 Revitalize regional startup clusters and the local venture investment environment.
- Build local startup clusters called 'Local Space-K' and Launch local startup funds
- 4 Adopt open innovation and regulatory reforms to support deep tech startups.
- Catalyze startup-large company open innovation and build global CVC ecosystem
- 5 Foster a bold entrepreneurial climate using accumulated experience.
- Introduce an 'Entrepreneurship" textbook in secondary schools and promote a second-chance environment for entrepreneurs
 - Sources: https://www.mss.go.kr/site/smba/ex/bbs/View.do?cbIdx=86&bcIdx=1044049&parentSeq=1044049



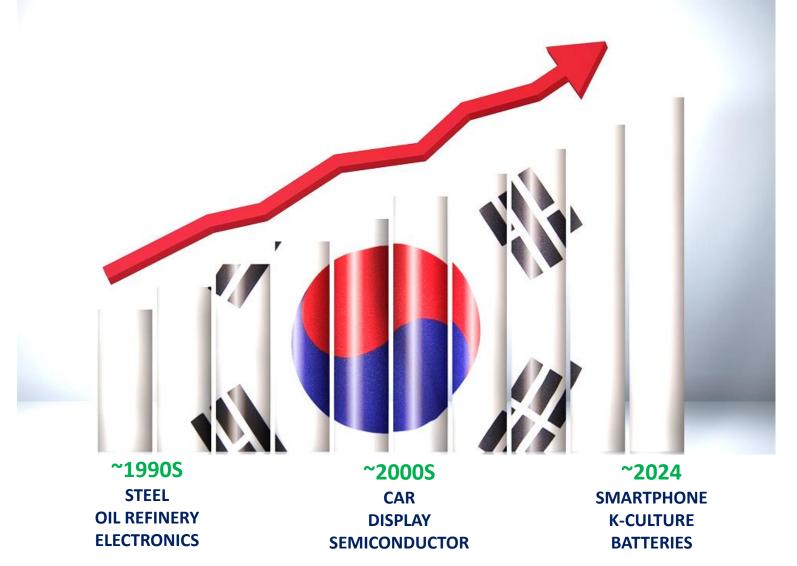
K-STARTUP PORTAL: ULTIMATE SUPPORT NETWORK



Sources: https://www.mss.go.kr/site/smba/ex/bbs/View.do?cbldx=86&bcldx=1044049&parentSeq=1044049



NEXT GAMECHANGER: FROM STARTUPS?



Sources: https://www.koreatimes.co.kr/www/biz/2021/12/488_321192.html



Thank You



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