



## The Integrity Learning Series

# Nepal: Anticorruption and Integrity Training for Executing and Implementing Agencies

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Kathmandu, Nepal

# Reminders



Interact – the more you put in, the more you take away.



Safe and confidential environment for learning and sharing.



No penalties for asking questions or for incorrect answers.

# Mentimeter

**Scenario 1:** You find a wallet on the street containing a large sum of money and the owner's ID.

Would you:

1. Keep the money, justifying it as *"finders' keepers"*?
2. Report the wallet to the lost and found, hoping the owner claims it?
3. Contact the owner directly using the ID, prioritizing returning the money?



Scan the QR Code or go to [menti.com](https://menti.com)  
and enter code **15732428**

# Mentimeter - RESULTS

**Scenario 1:** You find a wallet on the street containing a large sum of money and the owner's ID.



Scan the QR Code or go to [menti.com](https://menti.com)  
and enter code **15732428**

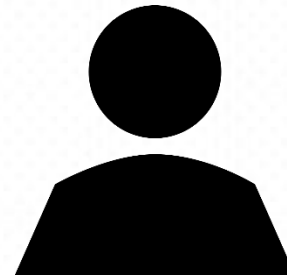


Corruption is the **single greatest obstacle** to economic and social development around the world.

Every year, **\$1 trillion** is paid in bribes, while an estimated **\$2.6 trillion** are stolen annually through corruption.

A sum equivalent to more than **5%** of the global GDP.

United Nations Security Council 10 September 2018



Enacting **laws**, fostering **transparency**,  
enforcing **regulations**

# Mentimeter Scenario 2: What is the most relevant responsibility of government in promoting integrity?

- A. Develop and enforce clear laws and regulations against corruption.
- B. Foster transparency and accountability in public institutions.
- C. Provide adequate resources and training for ethical conduct in government.



# Mentimeter Scenario 2: RESULTS

## What is the most relevant responsibility of government in promoting integrity?

- A. Develop and enforce clear laws and regulations against corruption.
- B. Foster transparency and accountability in public institutions.
- C. Provide adequate resources and training for ethical conduct in government.



# ADB's Anticorruption Framework



Applies to **executing and implementing agencies, contractors, consultants, suppliers, ADB staff, and anyone** connected to an ADB-financed, administered, or supported activity.

# What To Expect

## I. Recognizing and Reducing Risk

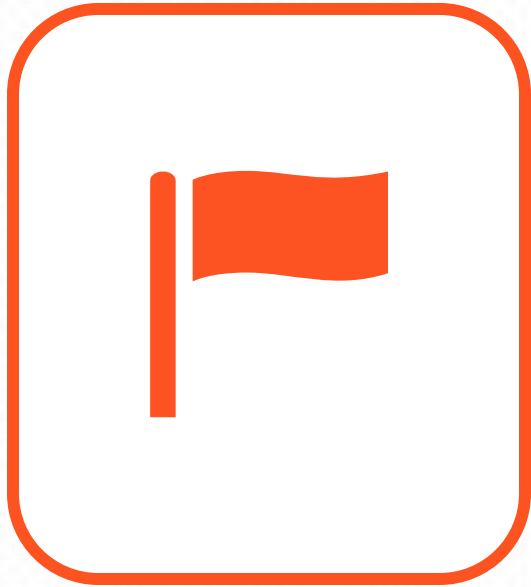
- Red flags
- Due Diligence

## II. ADB Debarments and Temporary Suspensions

# I. Recognizing and Reducing Risk

▶ Red flags

▶ Due Diligence



Be alert to the  
**red flags** of  
integrity risks.

# Project Implementation Processes

## Procurement



### Bidding

Prequalification; bidding documents preparation; and bid advertisement, submission, and opening



### Bid evaluation

Assessment of bidders' compliance with bidding requirements, and preparation and approval of evaluation report



### Contract award

Post-bid evaluation activities until contract is awarded and signed

## Contract & Asset Management



### Contract administration

The management of the day-to-day practicalities and administrative requirements under the contract



### Output monitoring

Engagement with/supervision of contractors, consultants, and suppliers in relation to project outputs



### Asset control

Safeguarding and maintenance of project assets including asset inventory

## Financial Management



### Expenditure management

Approval and processing of payments for project expenditures



### Financial reporting

Project accounting and auditing

These sub-processes reflect those assessed by OAI and do not necessarily reflect all sub-processes that exist within each process.



ADB Irrigation and  
Water Project

**BIDDING IS  
NOW OPEN**

# Conflict of Interest

**Letter of Bid**

**NOTE**

The bidder must

**Bid Submission Sheet**

**NOTES**

1. The bidder must accomplish the Bid Submission Sheet and address.
2. To be used for Single-Stage Bidding (SSB) only. Bidder's complete name

To: ..... [insert complete name of the client]

Date: .....

International Competitive Bidding (ICB) No.: .....

Invitation for Bid (IFB) No.: .....

Alternative No.: .....

[Insert identification no. if this is an alternative bid;  
if alternative bid is not permitted, delete this field]

Review bid/proposals to identify potential or actual COI. BEC/CSC members should also ensure that they have no conflict with participating firms.

# Bidder's Qualification

Form ELI – 1: Bidder's Information Sheet

Bidder's Information	
Bidder's legal name	
In case of a Joint Venture, legal name of each partner	
Bidder's address and country of constitution	

**Information on incorporation documents, shareholders, owners and managers, authorized representative, JV partners, legal address and country of constitution should be in order**



# Evaluation and Qualification Criteria

## Form LIT – 1: Pending Litigation and Arbitration

Each Bidder must fill out this form if so required under Criterion 2.1.2 of Section 3 (Evaluation and Qualification Criteria) to describe any pending litigation or arbitration formally commenced against it.

In case of a Joint Venture, provide the name of the Partner's name below:  
Joint Venture Partner's name below:

## Form FIN – 2: Size of Operation (Average Annual Turnover)

Each Bidder must fill out this form.

The information supplied should be the Annual Turnover of the Bidder or each member of a Joint Venture. The information should be the Annual Turnover of the Bidder or each member of a Joint Venture of the amounts billed to the client or the amounts billed to the client of exchange at the end of the year.

In case of a Joint Venture, each Partner's name below:

## Form FIN – 1: Historical Financial Performance

Each Bidder must fill out this form.

In case of a Joint Venture, each Partner must fill out this form separately and provide the Joint Venture Partner's name below:

Joint Venture Partner's name below:

## Form EXP – 1: Contractual Experience

Fill out one (1) form per contract.

### Contractual Experience

## Form EXP – 2: Technical Experience

Fill out one (1) form per contract.

### Technical Experience

Name of Product:

**Should meet the bid qualification requirements**

# Bill of Quantities/List of Goods and Related Services

## 1. List of Goods and Related Services

The purpose of the List of Goods and Related Services (LGRS) is to briefly describe and identify the quantity of each of the Goods and Related Services that the Purchaser requires the Bidder to supply. As a part of the Schedule of Supply, the LGRS constitutes a Contract document and is a part of the Contract. The Purchaser must prepare the LGRS and include it as a part of the Schedule of Supply.

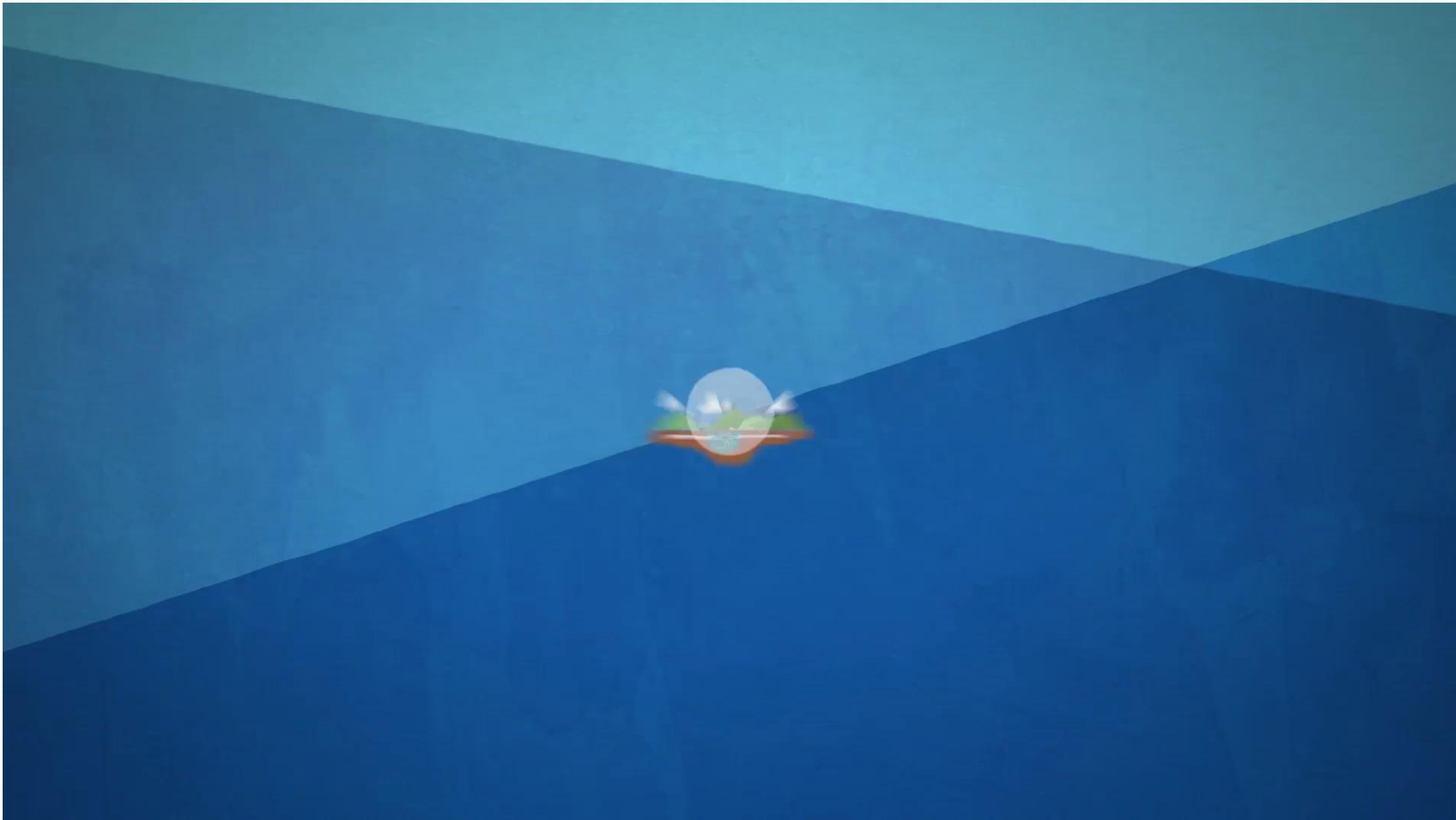
If the Goods and Related Services are grouped in lots, the Purchaser must state whether Bidders are permitted to submit Bids for individual lots or not.

[Alternative 1. Insert: “The Goods and Related Services are grouped in lots. Bids on individual lots are not permitted. Only Bids for the entire lot can be accepted.”]

[Alternative 2. Insert: “The Goods and Related Services are grouped in lots. Bidders shall have the option of submitting Bids for one, any combination, or all of the lots. Lots shall not be further subdivided for the purpose of bidding.”]

**BOQ/LGRS and bidding documents should be authentic**





# I. Recognizing and Reducing Risk

▶ Red flags

▶ Due Diligence





**WHY?**



**WHO?**



**WHEN?**



**WHAT?**

# Factors in Conducting Due Diligence



Beneficial ownership



Financial background  
and payment of contract



Competency of third party



Public records resources:  
History of corruption  
and adverse news



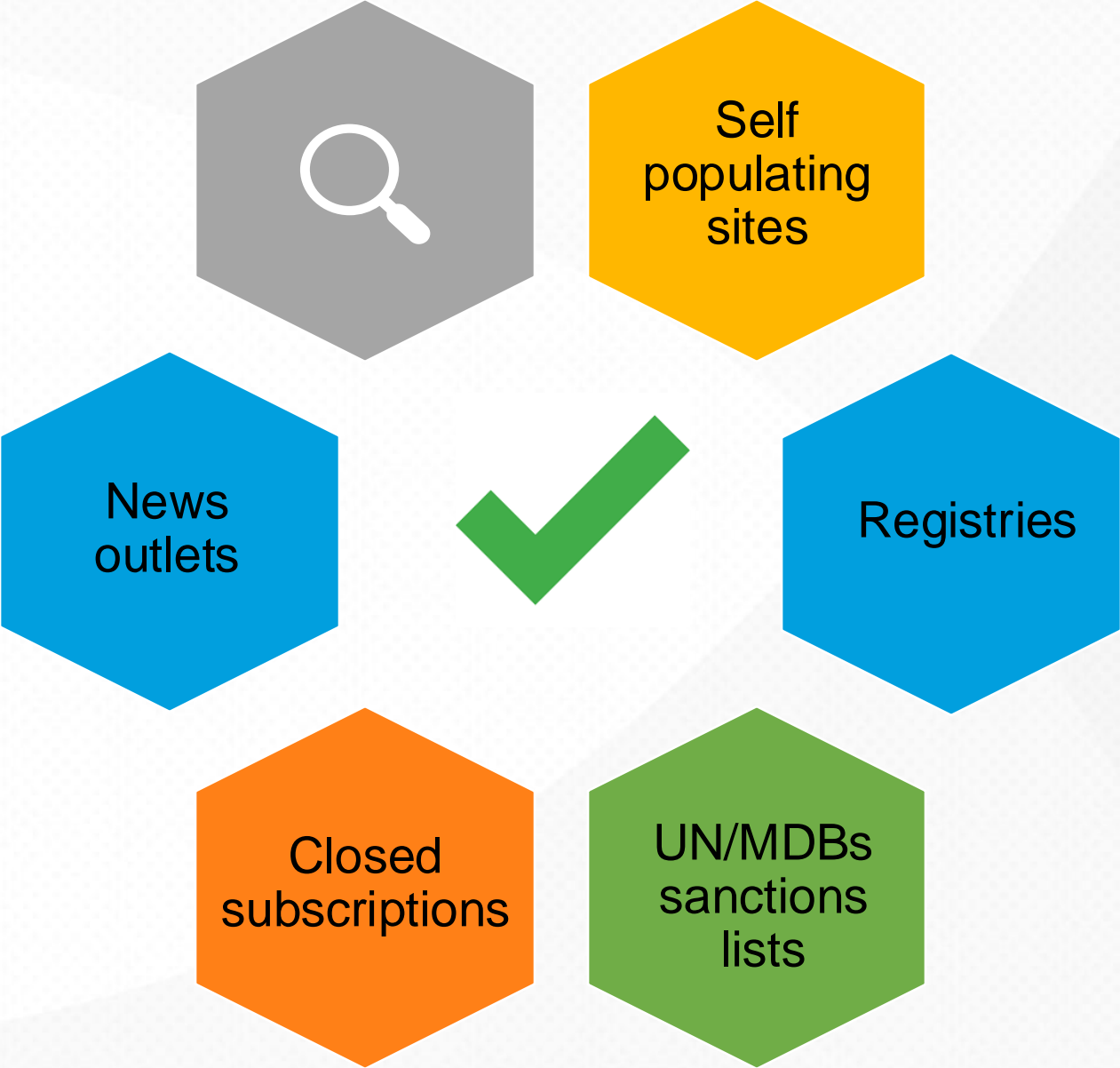
Reputation:  
Commercial references



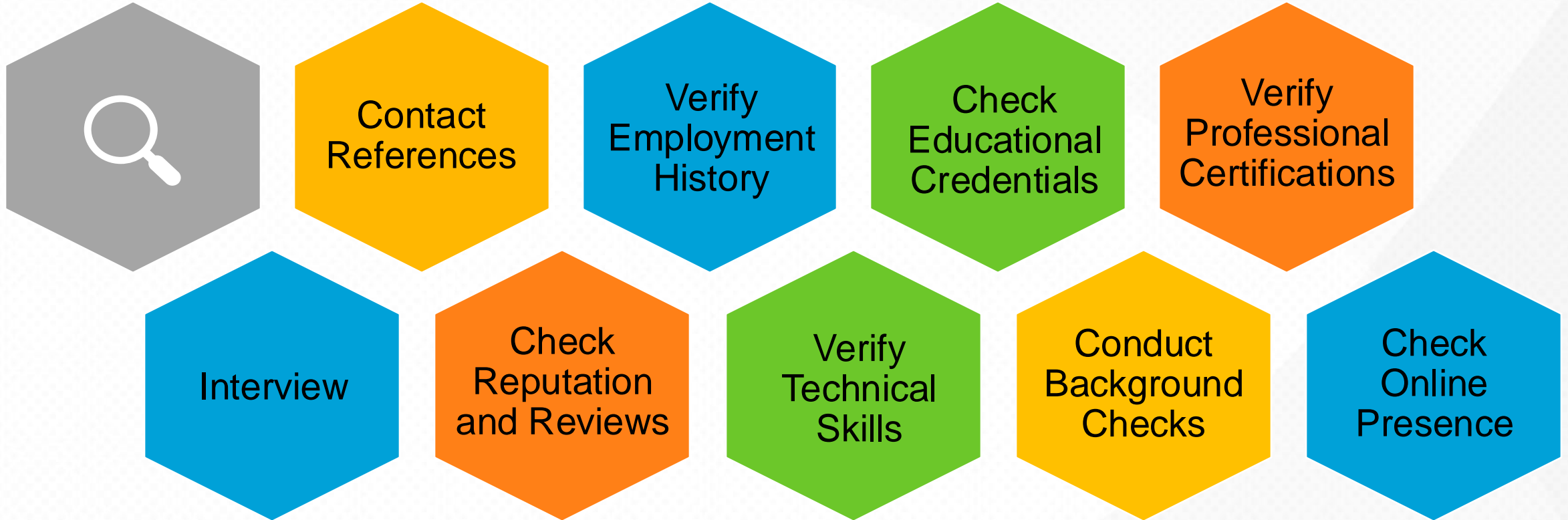
Approach to ethics  
and compliance



# Conduct Due Diligence



# Conduct Due Diligence – Fake CVs, credentials



# Conduct Due Diligence: Searching Techniques

## Use:

### Specific Keywords

Jonathan vs Jonathan **Nepal engineer**

### And

“road construction” **AND** “environmental impact”

### Quotation Marks

“Nepal road project”

### Or

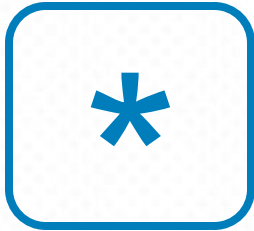
education **OR** training

### Minus Operator (-)

“bridge construction projects” **-** “toll bridges”

# Conduct Due Diligence: Searching Techniques

## Others:



Asterisk (\*) as  
a Wildcard



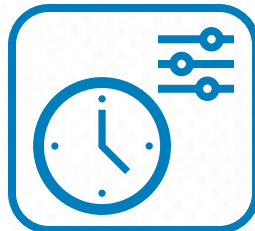
Site-Specific  
Searches



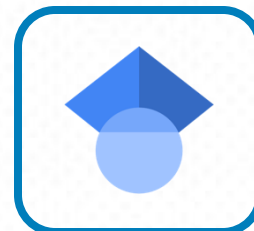
Advanced  
Search Options



Related  
Searches



Time Filters



Google Scholar



Reverse Image  
Search

# Conduct Integrity Due Diligence

## Potential Risk Flags



Bribery, corruption



Fraud, embezzlement



Money laundering, terrorist financing



Criminal convictions



Illegal or disreputable activities



# Executing agencies (EAs) are responsible for Sanctions Screening

## Goods and Works

Prequalification

Technical  
BER

Financial  
BER

Contract  
Award

Withdrawal  
Applications

Contract Variations/  
Modifications

## Consulting Services

Shortlisting

Technical  
Proposals

Financial  
Proposals

Contract  
Award

Withdrawal  
Applications

Contract Variations/  
Modifications

# Conducting Due Diligence: Sanctions Checks

<http://sanctions.adb.org>

## Sanctions List

The following page lists the entities sanctioned by the Asian Development Bank (ADB) and also those cross-debarred by other Multilateral Development Banks (MDBs). These entities are not eligible to participate in ADB-financed, -advised, or -supported activities for violating the specified Anticorruption Policy.

### COMPLETE LIST

Password-protected, accessible to:

- ADB staff
- BoD
- Parties with a “need to know”: international organizations, bilateral and government partners
- EAs and IAs

### PUBLISHED LIST

Accessible to the public

#### Published List (No Login Required)

What you will see in the list:

- Sanctions violation while ineligible
- Second and subsequent violations
- Debarred entities who are uncontactable
- Cross debarred entities
- Subset of the complete list

[VIEW PUBLISHED LIST](#)

#### Complete List (For authorized users only)

What you will see in the list:

- Published List
- First violations

*This is a secure application operated by ADB for its office. Given access to the application can access the list.*

[VIEW COMPLETE LIST](#)

# Requesting Access

## Sanctions List

The following page lists the entities sanctioned by the Asian Development Bank (ADB) and also those cross-debarred by ADB from other Multilateral Development Banks (MDBs). These entities are not eligible to participate in ADB-financed, -administered, or -supported activities for violating the specified Anticorruption Policy.

### Published List *(No Login Required)*

What you will see in the list:

- Sanctions violation while ineligible
- Second and subsequent violations
- Debarred entities who are uncontactable
- Cross debarred entities
- Subset of the complete list

[VIEW PUBLISHED LIST](#)

### Complete List *(For authorized users only\*)*

What you will see in the list:

- Published List
- First violations

*This is a secure application operated by ADB for its official business. Only those given access to the application can access the list.*

Are you a registered user?

[LOGIN](#)

Are you a qualified (non-ADB staff) user who needs access to the complete sanctions list?

[SIGN-UP](#)

#### Qualified users:

- Officially involved in an ADB-financed, -administered or -supported activity (e.g. Project Director, Deputy Project Director)
- Favorably endorsed by ADB Project Officer

If you have problems submitting the online application, please download the [Application Form](#), complete it and email to [integrity@adb.org](mailto:integrity@adb.org)

Sign up here

Manual form available

<http://sanctions.adb.org>



# Requesting Access

## Apply for access to Asian Development Bank full sanctions list:

\* - required fields

Your Name *	<input type="text"/>	<input type="text"/>	<input type="text"/>
	<i>First Name</i>	<i>Middle Name</i>	<i>Last Name</i>
User Name / Password *	<input type="text"/>	<input type="text"/>	<input type="text"/>
	<i>User Name</i>	<i>Password</i>	<i>Confirm Password</i>
Designation * <i>(i.e. Deputy Secretary / Proj Officer)</i>	<input type="text"/>		
Organization / Agency * <i>(i.e. name of Organization, Ministry, Employer, etc)</i>	<input type="text"/>		
Address *	<input type="text"/>		
Country *	<input type="text"/>		
Telephone Number *	<input type="text"/>		
Fax Number	<input type="text"/>		
Email Address *	<input type="text"/>		

### In connection with this application, I confirm that:

#### I am involved in an ADB-financed, administered or supported activity in my capacity as:

Designation * <i>(i.e. Project Director etc)</i>	<input type="text"/>
Project(s) *	<input type="text"/>
ADB Loan number(s) *	<input type="text"/>

#### Project is being executed/implemented by:

Organization / Agency *	<input type="text"/>
-------------------------	----------------------

#### ADB Project Officer's contact information:

Project Officer *	<input type="text"/>
Officer's ADB Email *	<input type="text" value="@adb.org"/>
Information on why access is required	<input type="text"/>

Make sure you fill in the name of an ADB project officer and email address who can verify your involvement in the project

If granted access, I shall use the information in ADB Sanctions List exclusively in connection with the project identified above. I shall protect the confidentiality of the information and use it only for the purpose for which the access has been granted.

The information will be granted without prejudice to the privileges and immunities conferred on ADB and its officers and

# Search Functionality

## Complete Sanctions List

Search:

TIP: Use the \* for better search results. Type \*example\* to list all entities containing the text 'example' anywhere in the line.

Category:

View by:

Filter by:

 Search names using the search bar

 Avoid including common terms when searching

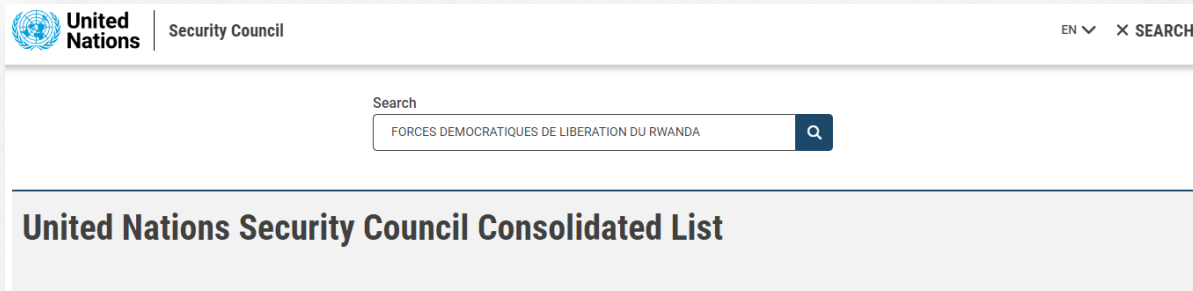
 Remove leading terms such as "M/S, or M/S." from company names

"Ltd", "Company", "LLC"  
Example: Use "A2Z" when searching for A2Z Waste Management

# United Nations Security Council Sanctions: Obligations



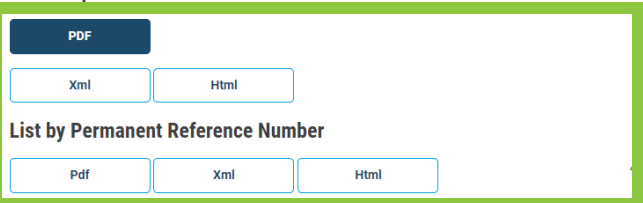
# United Nations Security Council Sanctions



- Composition of the List
- Identifiers and acronyms in the List
- Individuals
- Entities
- Mailing list Subscription
- Search UN Security Council Consolidated Lists

## United Nations Security Council Consolidated List

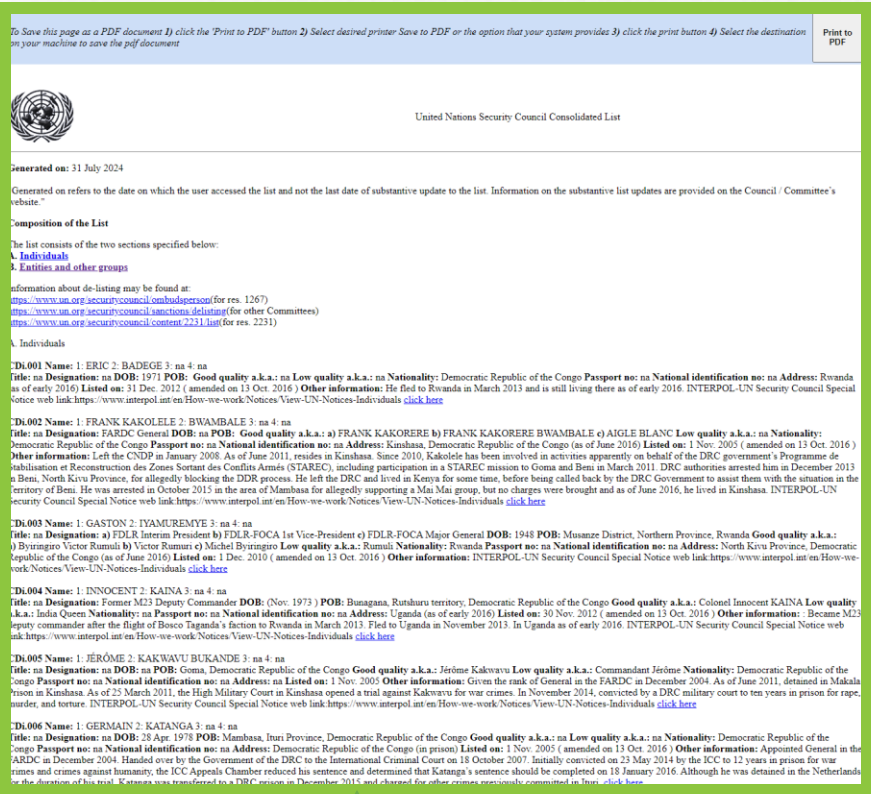
### List in alphabetical order



The Consolidated List includes all individuals and entities subject to measures imposed by the Security Council. The inclusion of all names on one Consolidated List is to facilitate the implementation of the measures, and neither implies that all names are listed under one regime, nor that the criteria for listing specific names are the same. For each instance where the Security Council has decided to impose measures in response to a threat, a Security Council Committee manages the sanctions regime. Each sanctions committee established by the United Nations Security Council therefore publishes the names of individuals and entities listed in relation to that committee as well as information concerning the specific measures that apply to each listed name.

The current version of the Consolidated List is provided in .xml, .html and .pdf formats. Member States are obliged to implement the measures specific to each listed name as specified on the websites of the related sanctions committee.

For all comments and questions concerning all sanctions lists, including the United Nations Consolidated List, kindly contact the Secretariat via the email address: [sc-sanctionslists@un.org](mailto:sc-sanctionslists@un.org).



**Search options**

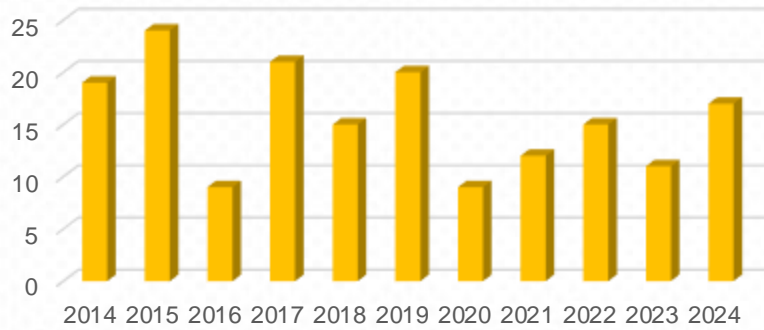
[Link to United Nations Security Council List](https://www.un.org/securitycouncil/content/un-sc-consolidated-list)  
<https://www.un.org/securitycouncil/content/un-sc-consolidated-list>

# Check-in

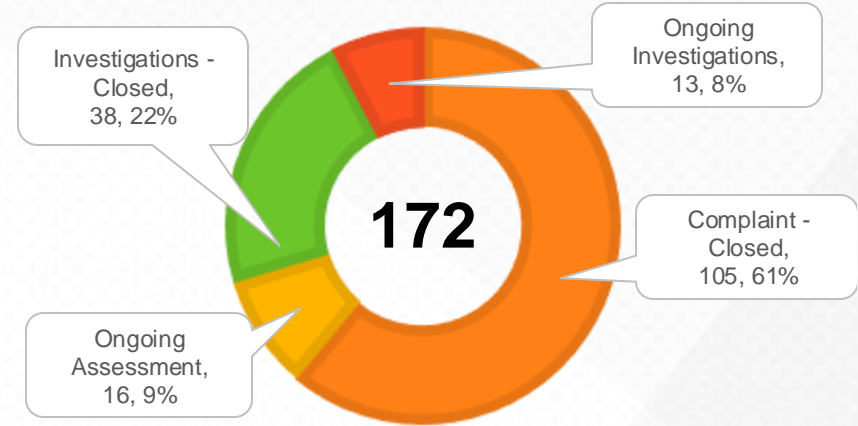


# OAI cases in Nepal since 2014

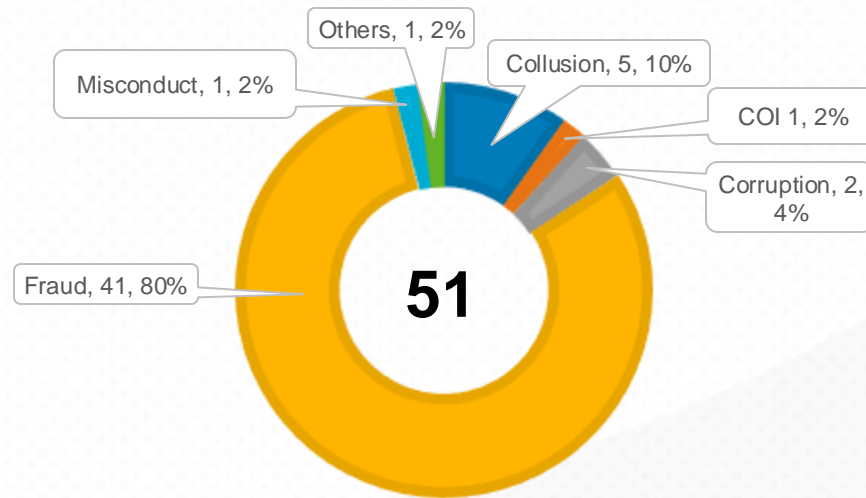
## Complaints Received by OAI



## Composition of 172 cases

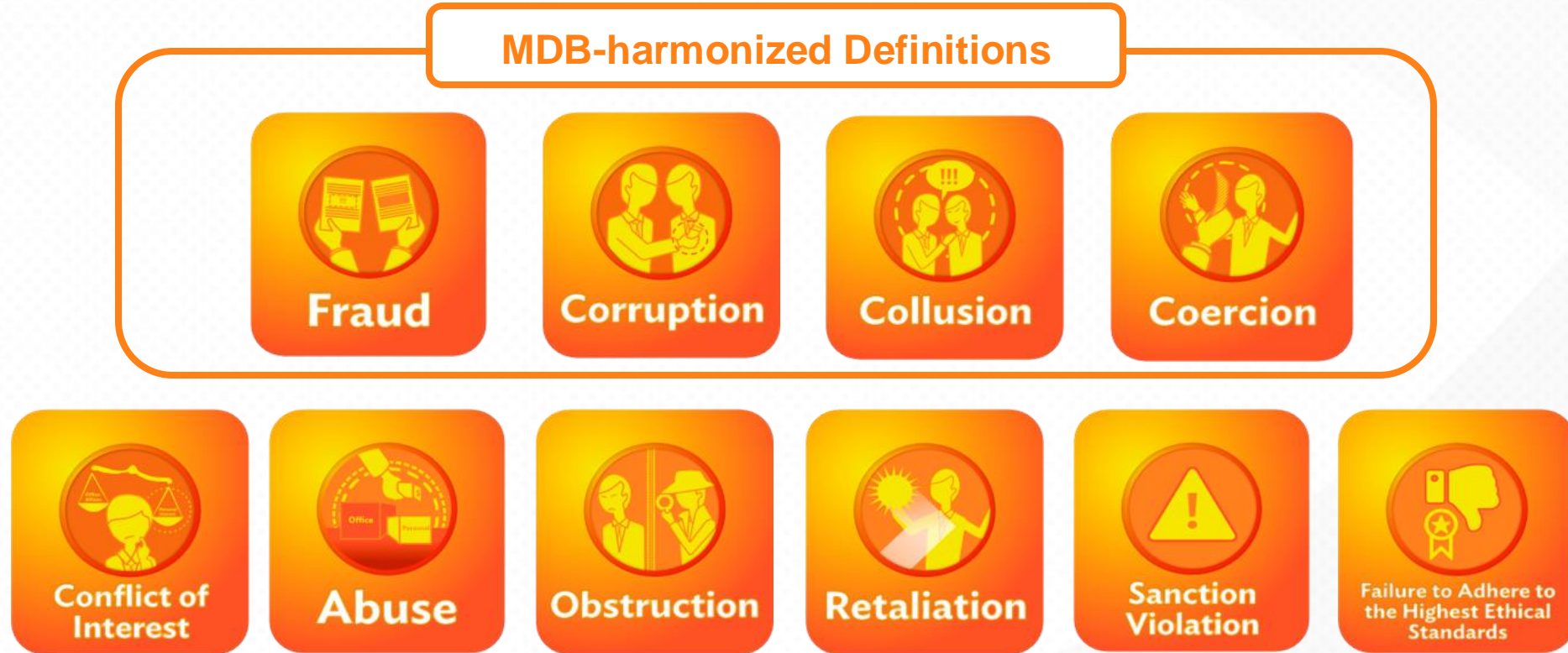


## Complaints Converted by Integrity Violation



# Integrity Violations and Debarments

# Integrity Violations







Complaint of Integrity Violations

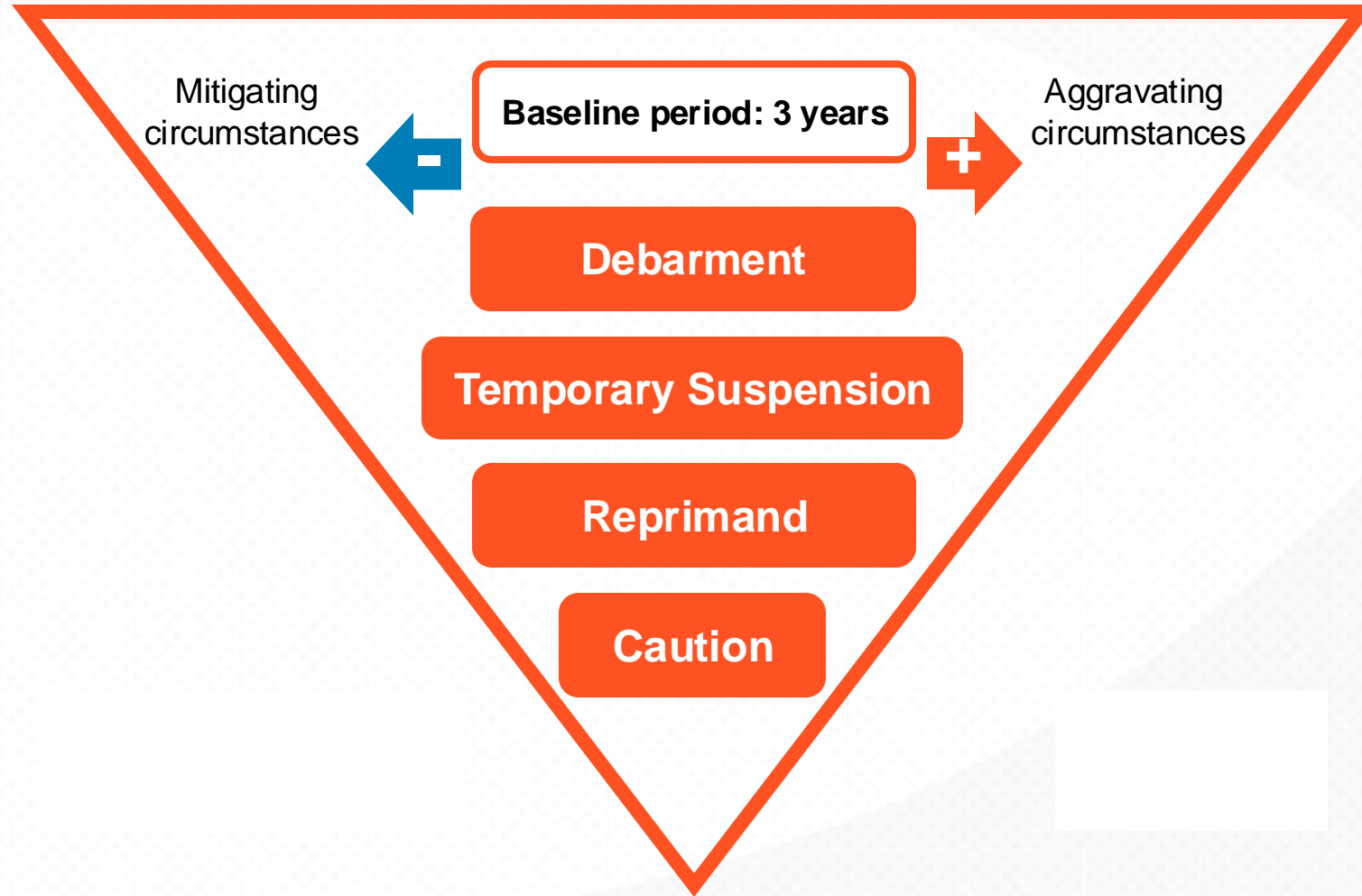
Assess and Investigate

Remedial Actions

Appeal Process

Cross Debarment

# Remedial Actions



# Impact While Under Sanction

Current contacts



**MAY  
CONTINUE**

Contract variations



**OAI  
ENDORSEMENT**

Future tenders



**NOT PERMITTED**

Reinstatement



**NOT AUTOMATIC**

# Consequences of Integrity Violations in ADB-financed Projects



Sanctions of firms or individuals

Suspension of the loan or grant allocations

Termination of loan or grant allocations

Return of misused loan or grant resources back to ADB

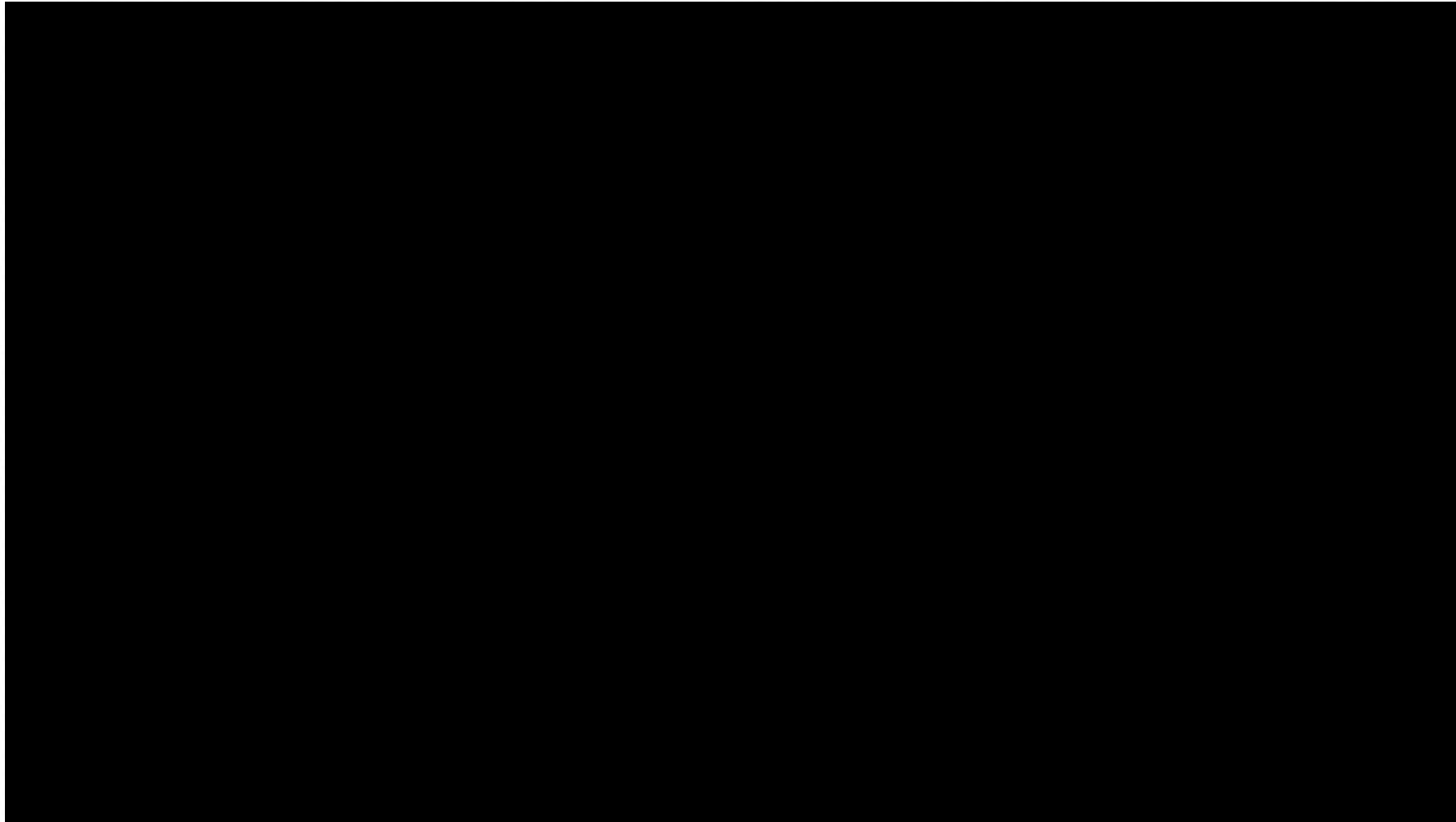
Changes of administrative arrangements

Request to investigate or change government staff

Cross debarment



# Integrity is Everybody's Business



# Integrity Risk Management is everyone's responsibility.



**Do not assume that someone else is doing it.**

# Recap



Know your partner



Leverage technology for due diligence



Identify and mitigate risks, support your partner in mitigating risks



EAs/IAs to:

- i. Sign up for access to ADB's complete Sanctions List and
- ii. Do the sanctions checks



**Report integrity violations to OAI**

# Other Resources



**Frequently Asked Questions on ADB Sanctions**

**Frequently Asked Questions on ADB Sanctions**

Scan the QR code to read



**Integrity Risks and Red Flags Series**

Scan the QR code or visit [bit.ly/ADBintegritylessons](http://bit.ly/ADBintegritylessons)



**ADB eLEARN**

**Detecting and Preventing Integrity Violations in ADB Projects**

Take the course now!

Scan the QR code or visit: [bit.ly/ADB-DPIV](http://bit.ly/ADB-DPIV)



# Evaluation



**Scan**

Your feedback would help the Office of Anticorruption and Integrity in providing knowledge products and services relevant to you.

Answers will be kept confidential and data will only be assessed in the aggregate.

# Office of Anticorruption and Integrity



[www.adb.org/integrity](http://www.adb.org/integrity)



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[anticorruption@adb.org](mailto:anticorruption@adb.org)



@adb\_oai



+63-2-8632 5004



ADB Anticorruption and Integrity



Report integrity violations :

<https://www.adb.org/integrity/report-violations>



# Thank you!



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