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#### **REGIONAL CONFERENCE**

# INCLUSIVE ENERGY TRANSITION IN SOUTH ASIA AND BEYOND

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## ADB's Programmatic Approach Powering Energy Transition in Uzbekistan

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### **1** Country Context

#### Uzbekistan is...

- A double landlocked country in the Central Asia with 36.8 million population (2024)
- GDP \$125.4 billion (per capita GDP \$3,407)
- Rich in natural resources with natural gas production ranked 11<sup>th</sup> in the work with annual outputs of 60 70 billion cubic meters.

#### Uzbekistan energy sector

- With fast-growing electricity demand, the energy sector confronts the challenges of (i) meeting the growing demand; (ii) modernizing old/inefficient infrastructure; and (iii) maintaining energy security; and (iv) improving sector's sustainability.
- Took a bold step for energy transition in 2019 with fundamental sector reforms for climate commitment under the Paris Agreement and energy strategy to diversify sources using renewables on a large scale
- Energy transition is not just scaling up renewables; it is a process of addressing underlying complex sector challenges in a holistic approach.





### 2 Energy Snapshot

#### **Uzbekistan is...**

- Heavily dependent on the natural gas with the abundant renewable energy potential untapped.
- Characterized with high carbon intensity, overall energy inefficiency across the electricity supply chain.







#### **3 Development Constraints in Energy Sector – Pre-Reform**

- Vertically integrated utility with weak sector governance, and opaque regulatory framework
  - Combined regulatory/policy function with operational functions
  - Lack of competition, independence, and transparency
- Absence of integrated energy planning and climate management
  - Heavy reliance on fossil fuel, policy deficit for energy transition
  - Reorientation of the government's roles on policy formation and execution is needed

#### Weak financial performance worsened by growing subsidies

- Lack of commercial principles: non-cost reflective tariff, inadequate collection rates and revenue leakage
- Significant currency depreciation in 2017

## Constrained private investment and inadequate investment on critical infrastructure

- heavy reliance on the sovereign financing and subsidies
- Under-developed regulatory framework, lack of independent regulations and market principles disabling private sector participation

### Historical Energy Sector Reforms in Uzbekistan

- Prior to 2001, power sector directedly managed by the Government of Uzbekistan under Ministry of Energy and Electrification (MOEE)
- 2001, Uzbekenergo created as the vertically integrated utility and took of MOEE functions (MOEF abolished)
- Minor organizational changes of Uzbekenergo and divestment of minor shares of generators (~2009)
- In 2009, the electricity law formulated the single-buyer model still within the framework of Uzbekenergo
- In 2017, Uzbekhydroenergo unbundled from Uzbekenergo
- In 2019, Uzbekistan initiated a fundamental sector with assistance of ADB and other development partners





### 4 Samarkand Solar Power Project – Pre-Reform

#### ADB pioneered solar energy development in Uzbekistan in 2011

- ADB's technical assistance supported the development of solar energy policy and development road map
- Uzbekistan solar institute was also established to build up national capacity in the solar energy development.
- A very first 100 MW utility-scale Samarkand Solar Power Project initiated in 2013
  - ADB committed \$110 million for the project
  - Vertically integrated monopoly utility, Uzbekenergo, led the project initiation and implementation

## Project faced significant implementation challenges, resulting in cancellation

- Preparation of tender documents took 2.5 years to address various internal concerns
- Various reasons brought up to terminate EPC contract (grid stability, lack of capacity, price competitiveness, transparency)

#### **Key Lessons Drawn from Project**

- General capacity gap existed within Uzbekenergo
- Uzbekenergo, a vertically integrated monopoly and de-facto, energy ministry, faced various resistance to renewable energy development:
  - ✓ Concerns on the grid stability
  - ✓ No economic incentives to develop alternative fuels due to heavily subsidized natural gas
  - ✓ Internal dynamics among different departments

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 Fundamental lack of independence and transparency under combined regulatory/policy/operations functions





### **5** Formulation of Enabling Environment for Energy Transition

Upstream Policy Reforms	Midstream Downstream financing support
<ul> <li>Analytical support and capacity building for the sector reforms –         <ul> <li>High-level policy dialogues</li> <li>development of power sector masterplan, laying out energy transition roadmap</li> </ul> </li> <li>Support for institutionalization of the Ministry of Energy (MOE), and subsequent unbundling</li> </ul>	<ul> <li>Transaction advisory support for identification of RE projects on PPP basis [ADB was mandated to develop 1GW solar program]</li> <li>Support the deal structuring, development of contractual agreements, and tendering process</li> <li>Provision of long-term financing for private sector investors</li> <li>Provision of credit enhancement instrument to mitigate the nascent market and off-taking risks of state-owned offtaker</li> </ul>
of Uzbekenergo to remove structural restrictions	<ul> <li>Support for the contract negotiations until the financial closure</li> <li>Continued investments in strengthening and modernizing state-owned T&amp;D assets</li> </ul>
<ul> <li>PPP Law, Renewable Energy Law formulated; Amendment to Electricity Law initiated</li> <li>MOE approximated its first lang term coster</li> </ul>	30     29.3 GW       ■ RENEWABLE     25     22.3 GW       ■ CAPACITY(     22
<ul> <li>MOE announced its first long-term sector development plan for energy transition, and RE development by private investors</li> <li>Provision of crucial budgetary support to</li> </ul>	$\begin{array}{c} \text{CAPACITY} & 20 \\ 15 \\ 10 \\ \text{NON-} \\ \text{DENEWARIE} \\ 5 \\ \end{array} \begin{array}{c} 12.9 \text{ GW} \\ 11 \\ 11 \\ 11 \\ 11 \\ 11 \\ 11 \\ 11 \\ $
absorb the financial impacts of the reforms	CAPACITY 0 2019 2025 2030
Ensure ADB's sup	ports are provided for inclusive growth and development





### **6** Sherabad Solar Power Project – Post Reform

- ADB has been mandated to develop 1GW solar program on PPP basis\*
  - 1<sup>st</sup> project, Sherabad solar project, is selected from the candidates in the pre-developed solar road map.
- ADB developed a project structure, contract packages, and assisted the government in running tender process
  - Standard contract packages, incorporating international best practices, provided to improve project's bankability
  - Credit enhancement mechanism and public support for
     supporting infrastructure improves the project attractiveness
- Project resulted in 456 MW, the largest in the Central Asia, with lowest-ever winning tariff
  - Well-structured tender with bankable PPAs results in true price discovery and better terms for the off-taker although this mainly depends on the PPA bankability, resource abundance, land availability, regulatory certainty and off-taker credit rating







and EBRD were also mandated to develop 1GW solar and 1 GW wind program.

### 7 Review of Energy Transition

- Uzbekistan signed more than 5,600 MW solar and wind generation capacity,
  - Mostly MDB assisted projects which are already commissioned, under construction, and reaching financial closure
- Encouraged by early success, Uzbekistan also solicitates bilateral RE projects using the contract templates and established benchmark PPA prices
  - While competitive process would result in better results, this approach can accelerate renewable energy uptakes, shortening the lead time while controlling price somehow
  - Concerns are emerging on the grid stability and curtailment of RE sources, payment capacity of off-taker
    - New RE projects are equipped with onsite BESS to manage curtailment from the generation side
    - T&D strengthening is making progress, but needs acceleration.







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### 8 Supporting Infrastructure Development for Energy Transition

#### **Continued support for revenue protection measures to ensure sector's overall sustainability**

- ADB initiated an advance metering infrastructure in 2012 with pilot 1.5 million consumers
- Pre-paid meters and mobile billing significantly improved the collections, changing consumer behaviors on the efficient use of electricity
- Encouraged by promising results, the government fully rolled out AMI to cover all consumers
- Tariff reforms ongoing to realize cost-recovery, with social protection measures
- Strengthening transmission and distribution network
  - ADB continues investments in expansion and modernization of critical T&D assets
  - Transmission (WB) and distribution (ADB) masterplans guide overall investment programs
  - Where possible, PPP modality is explored, especially, in the distribution sector (ADB, WB)

#### Digitalization of the grid system and enhancement of system resilience

2<sup>nd</sup> generation renewable IPPs are equipped with BESS to manage grid stability and curtailment

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- SCADA / EMS are being rolled out in transmission grid, which will be followed by distribution
- Substations, grid system operations are being digitalized





### 9 Key Takeaways

- Uzbekistan achieved an early success in energy transition with significant upscale of renewable energy capacity, especially, through private sector investments.
  - Substantial upstream work has been crucial to formulate the legal/regulatory framework and shift the government's policy toward the energy transition.
  - Private sector investments are inevitable for upscaling and expediting energy transition bankable project structuring, supporting market mechanism, and regulatory certainty are the precedent conditions.
  - IFIs support proved to be useful in mitigating early market risks, especially, in the developing markets.
- Programmatic approach is important to gain market confidence and predictability.
  - This is due to massive pre-investment activities that investors commit to.
  - The government needs to take an informed decision to invest in the supporting infrastructure.

Overall sector sustainability is still the key to the energy transition, calling for a holistic and inclusive approach to the sector development.

- Tariff reforms, market mechanism, and continued intervention on the revenue measures will ensure the underlying sector sustainability and private sector's confidence in the market.
- Ensure inclusive development and reform for gender and vulnerable













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