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INNOVATION SUPPORT ECOSYSTEM TO ACCELERATE DIGITAL TRANSFORMATION

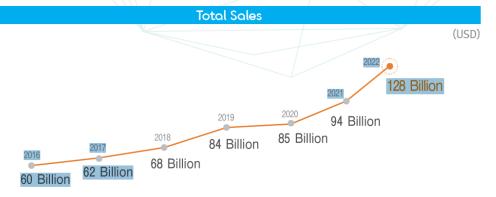
Sokjin Chang
Managing Director
Global Digital Innovation Network

Pangyo Techno Valley



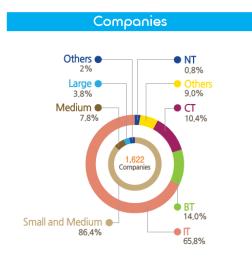
Companies 1,622+ Employees 78,751+

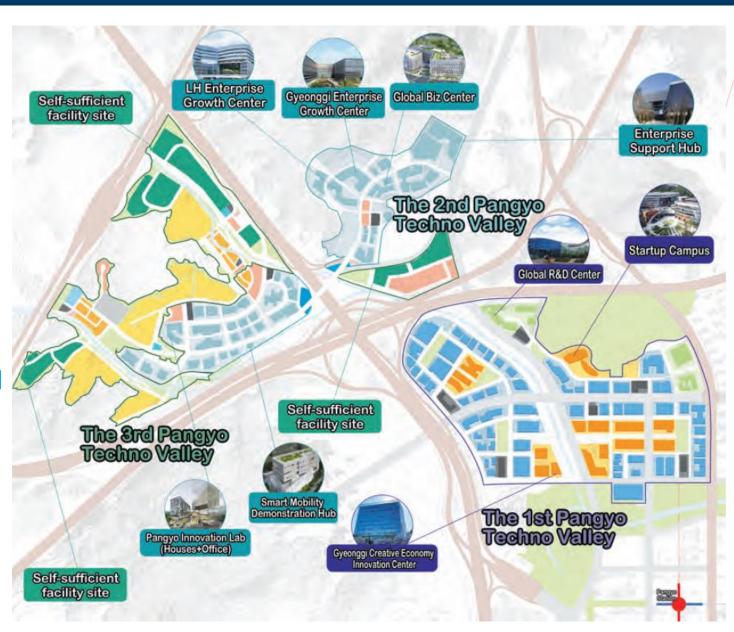
Area 1.67km² Sales/year \$128B+



Total sales is the sum of the sales generated by all resident businesses

Researcher 30.5% Researcher 20s 20.8% 20.8% 41.4% 40s 28.1%







Bloomberg Rank #1 "Innovation Index 2021"

South Korea remained the big winner, topping the Bloomberg 2021 Innovation Index, with top-five rankings in patent activity, R&D intensity, manufacturing value-added, researcher concentration, and high-tech density.



World Bank Group

Rank #5 "Ease of Doing Business Index 2020"



GEM: Global Entrepreneurship Monitor

Entrepreneurial Framework Conditions 2020/21

- Ease of entry: market dynamics Rank #1
- Government policy: support and relevance Rank #5
- Physical infrastructure Rank #6



StartupBlink

Rank #19 "Global Startup Ecosystem Index 2021"



WEF: World Economic Forum

Rank #1 "ICT Adoption, Global Competitiveness Index 2019"

Bloomberg 2021 Innovation Index

2020	YoY		Total	R&D	Manufacturing		High-tech	Tertiary	Researcher	Patent
Rank	Change	Economy	Score	Intensity	Value-added	Productivity	Density	Efficiency	Concentration	Activity
2	+1	S. Korea	90.49	2	2	36	4	13	3	1
3	+1	Singapore	87.76	17	3	6	18	1	13	4
4	+1	Switzerland	87.60	3	5	7	11	15	4	18
1	-3	Germany	86.45	7	6	20	3	23	12	14
5	0	Sweden	86.39	4	21	12	6	7	7	21
8	+2	Denmark	86.12	8	17	3	8	22	2	23
6	-1	Israel	85.50	1	30	18	5	34	1	8
7	-1	Finland	84.86	11	12	17	13	14	10	10
13	+4	Netherlands	84.29	14	26	14	7	25	8	9
11	+1	Austria	83.93	6	9	15	23	16	9	15
9	-2	U.S.	83.59	9	24	5	1	47	32	2
12	0	Japan	82.86	5	7	37	10	36	18	11
10	-3	France	81.73	12	39	12	2	26	21	16
14	0	Belgium	80.75	10	23	16	15	43	14	13
17	+2		80.70	15	49	4	14	5	11	24
15	-1	China	79.56	13	20	45	9	17	39	3
16	-1	Ireland	79.41	35	1	2	12	42	17	39
18	0	U.K.	77.20	21	44	25	17	4	20	22
20	+1	Australia	76.81	20	55	8	16	10	31	7
19	-1	Italy	76.73	26	15	28	21	41	25	12
22	+1	Canada	75.98	22	35	21	25	37	22	5
21	-1	Slovenia	73.64	18	8	27	41	11	16	27
	Rank 2 3 4 1 1 5 8 6 7 13 11 9 12 10 14 17 15 16 18 20 19 22	Rank Change 2 +1 3 +1 4 +1 1 -3 5 0 8 +2 6 -1 7 -1 13 +4 11 +1 9 -2 12 0 10 -3 14 0 17 +2 15 -1 16 -1 18 0 20 +1 19 -1 22 +1	Rank Change Economy 2 +1 S. Korea 3 +1 Singapore 4 +1 Switzerland 1 -3 Germany 5 0 Sweden 8 +2 Denmark 6 -1 Israel 7 -1 Finland 13 +4 Netherlands 11 +1 Austria 9 -2 U.S. 12 0 Japan 10 -3 France 14 0 Belgium 17 +2 Norway 15 -1 China 16 -1 Ireland 18 0 U.K. 20 +1 Australia 19 -1 Italy 22 +1 Canada	Rank Change Economy Score 2 +1 S. Korea 90.49 3 +1 Singapore 87.76 4 +1 Switzerland 87.60 1 -3 Germany 86.45 5 0 Sweden 86.39 8 +2 Denmark 86.12 6 -1 Israel 85.50 7 -1 Finland 84.86 13 +4 Netherlands 84.29 11 +1 Austria 83.93 9 -2 U.S. 83.59 12 0 Japan 82.86 10 -3 France 81.73 14 0 Belgium 80.75 17 +2 Norway 80.70 15 -1 China 79.56 16 -1 Ireland 79.41 18 0 U.K. 77.20	Rank Change Economy Score Intensity 2 +1 S. Korea 90.49 2 3 +1 Singapore 87.76 17 4 +1 Switzerland 87.60 3 1 -3 Germany 86.45 7 5 0 Sweden 86.39 4 8 +2 Denmark 86.12 8 6 -1 Israel 85.50 1 7 -1 Finland 84.86 11 13 +4 Netherlands 84.29 14 11 +1 Austria 83.93 6 9 -2 U.S. 83.59 9 12 0 Japan 82.86 5 10 -3 France 81.73 12 14 0 Belgium 80.75 10 17 +2 Norway 80.70 15 <	Rank Change Economy Score Intensity Value-added 2 +1 S. Korea 90.49 2 2 3 +1 Singapore 87.76 17 3 4 +1 Swtzerland 87.60 3 5 1 -3 Germany 86.45 7 6 5 0 Sweden 86.39 4 21 8 +2 Denmark 86.12 8 17 6 -1 Israel 85.50 1 30 7 -1 Finland 84.86 11 12 13 +4 Netherlands 84.29 14 26 11 +1 Austria 83.93 6 9 9 -2 U.S. 83.59 9 24 12 0 Japan 82.86 5 7 10 -3 France 81.73 12 39 <th>Rank Change Economy Score Intensity Value-added Productivity 2 +1 S. Korea 90.49 2 2 36 3 +1 Singapore 87.76 17 3 6 4 +1 Swtzerland 87.60 3 5 7 1 -3 Germany 86.45 7 6 20 5 0 Sweden 86.39 4 21 12 8 +2 Denmark 86.12 8 17 3 6 -1 Israel 85.50 1 30 18 7 -1 Finland 84.86 11 12 17 13 +4 Netherlands 84.29 14 26 14 11 +1 Austria 83.93 6 9 15 9 -2 U.S. 83.59 9 24 5 12</th> <th>Rank Change Economy Score Intensity Value-added Productivity Density 2 +1 S. Korea 90.49 2 2 36 4 3 +1 Singapore 87.76 17 3 6 18 4 +1 Switzerland 87.60 3 5 7 11 1 -3 Germany 86.45 7 6 20 3 5 0 Sweden 86.39 4 21 12 6 8 +2 Denmark 86.12 8 17 3 8 6 -1 Israel 85.50 1 30 18 5 7 -1 Finland 84.86 11 12 17 13 13 +4 Netherlands 84.29 14 26 14 7 11 +1 Austria 83.59 9 24 5</th> <th>Rank Change Economy Score Intensity Value-added Productivity Density Efficiency 2 +1 S. Korea 90.49 2 2 36 4 13 3 +1 Singapore 87.76 17 3 6 18 1 4 +1 Switzerland 87.60 3 5 7 11 15 1 -3 Germany 86.45 7 6 20 3 23 5 0 Sweden 86.39 4 21 12 6 7 8 +2 Denmark 86.12 8 17 3 8 22 6 -1 Israel 85.50 1 30 18 5 34 7 -1 Finland 84.86 11 12 17 13 14 13 +4 Netherlands 84.29 14 26 14</th> <th>Rank Change Economy Score Intensity Value-added Productivity Density Efficiency Concentration 2 +1 S. Korea 90.49 2 2 36 4 13 3 3 +1 Singapore 87.60 17 3 6 18 1 13 4 +1 Switzerland 87.60 3 5 7 11 15 4 1 -3 Germany 86.45 7 6 20 3 23 12 5 0 Sweden 86.39 4 21 12 6 7 7 8 +2 Denmark 86.12 8 17 3 8 22 2 6 -1 Israel 85.50 1 30 18 5 34 1 7 -1 Finland 84.86 11 12 17 13 14</th>	Rank Change Economy Score Intensity Value-added Productivity 2 +1 S. Korea 90.49 2 2 36 3 +1 Singapore 87.76 17 3 6 4 +1 Swtzerland 87.60 3 5 7 1 -3 Germany 86.45 7 6 20 5 0 Sweden 86.39 4 21 12 8 +2 Denmark 86.12 8 17 3 6 -1 Israel 85.50 1 30 18 7 -1 Finland 84.86 11 12 17 13 +4 Netherlands 84.29 14 26 14 11 +1 Austria 83.93 6 9 15 9 -2 U.S. 83.59 9 24 5 12	Rank Change Economy Score Intensity Value-added Productivity Density 2 +1 S. Korea 90.49 2 2 36 4 3 +1 Singapore 87.76 17 3 6 18 4 +1 Switzerland 87.60 3 5 7 11 1 -3 Germany 86.45 7 6 20 3 5 0 Sweden 86.39 4 21 12 6 8 +2 Denmark 86.12 8 17 3 8 6 -1 Israel 85.50 1 30 18 5 7 -1 Finland 84.86 11 12 17 13 13 +4 Netherlands 84.29 14 26 14 7 11 +1 Austria 83.59 9 24 5	Rank Change Economy Score Intensity Value-added Productivity Density Efficiency 2 +1 S. Korea 90.49 2 2 36 4 13 3 +1 Singapore 87.76 17 3 6 18 1 4 +1 Switzerland 87.60 3 5 7 11 15 1 -3 Germany 86.45 7 6 20 3 23 5 0 Sweden 86.39 4 21 12 6 7 8 +2 Denmark 86.12 8 17 3 8 22 6 -1 Israel 85.50 1 30 18 5 34 7 -1 Finland 84.86 11 12 17 13 14 13 +4 Netherlands 84.29 14 26 14	Rank Change Economy Score Intensity Value-added Productivity Density Efficiency Concentration 2 +1 S. Korea 90.49 2 2 36 4 13 3 3 +1 Singapore 87.60 17 3 6 18 1 13 4 +1 Switzerland 87.60 3 5 7 11 15 4 1 -3 Germany 86.45 7 6 20 3 23 12 5 0 Sweden 86.39 4 21 12 6 7 7 8 +2 Denmark 86.12 8 17 3 8 22 2 6 -1 Israel 85.50 1 30 18 5 34 1 7 -1 Finland 84.86 11 12 17 13 14





South Korea - Innovation Powerhouse

This is how South Korea can become a global innovation hub

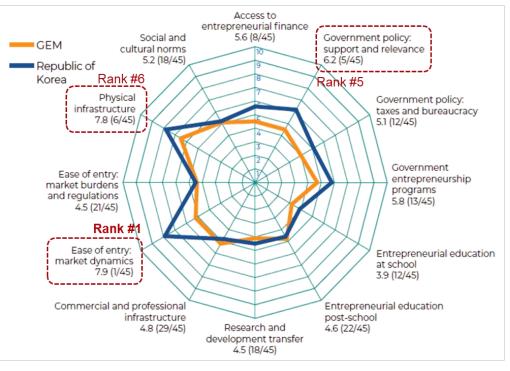


Key Numbers



Key Strength of Korean Entrepreneurial Ecosystem

- Ease of entry: market dynamics, Rank #1
- Government policy: support and relevance, Rank #5
- Physical infrastructure, Rank #6
- Traditional strength on entrepreneurship sector
 - "Ease of entry: market dynamics, physical infrastructure"



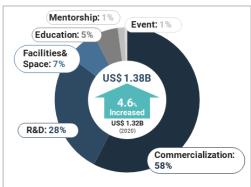
Source: Entrepreneurial Framework Conditions of Korea2020/21, GEM(2021)



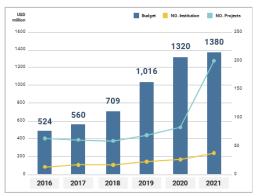
Government Support for Entrepreneurship

- Budgetary support for startups reached \$1.38 B in 2021
- 194+ programs for SMEs & startups from the 15 ministries &
 17 local governments
- Commercialization(58%), R&D(28%), Facility & Space(7%) by support type

Year-on-year increase of Korean Government Support



194 Programs from 15 Ministries & 17 Local Governments



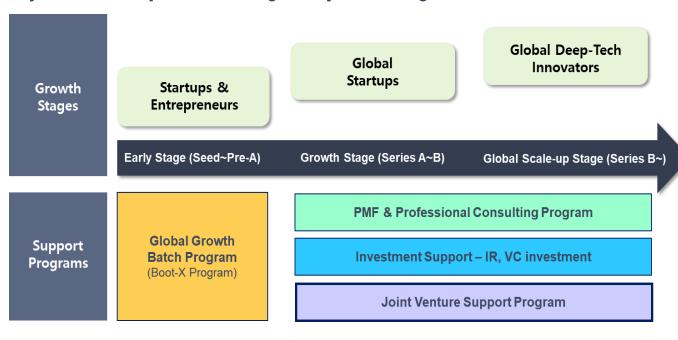
Budget scale by support type in Korea 2021 Source: Ministry of SMEs and Startups, https://www.mss.go.kr

Category	Commerciali- zation	R&D	Facility & Space	Education	Mentoring	Event	Total
Budget (USD million/%)	795.0 (57.6%)	382.4 (27.7%)	98.1 (7.1%)	75.2 (5.5%)	20.8 (1.5%)	8.1 (0.6%)	1,379.9 (100%)
Program (Number/%)	94 (48.5%)	6 (3.1%)	46 (23.7%)	15 (7.7%)	19 (9.8%)	14 (7.2%)	194 (100%)

Key Support Programs targeting DX-tech Startups of MSIT

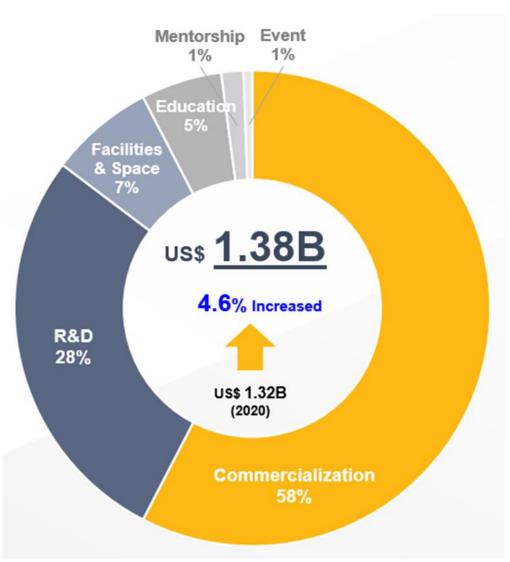
- Programs that support digital startups in different stages are implemented by government agencies under the Ministry of Science and ICT
- Various programs range from early stage acceleration to scaling up, mentoring, consulting, and global market expansion

Key DX-tech Startup Promotion Programs by Growth Stages



Source: Ministry of SMEs and Startups, http://www.mss.go.kr





Budget scale by support type in Korea 2021

Unit: USD million

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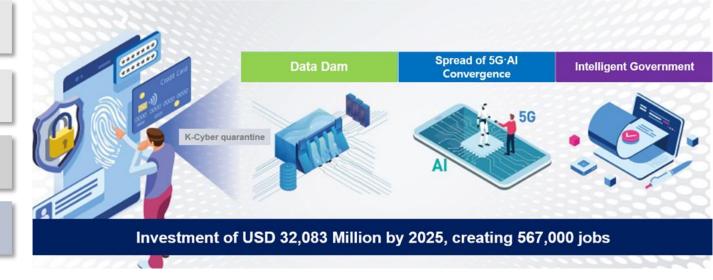
'Digital New Deal', a government roadmap for the growth of the D-N-A (Data-Network-A.I.) Industry
Ministry of Science and ICT has empowered Born2Global with the mandate to source, incubate, accelerate, and globalize deep-tech startups with the vision to find new growth engines for digital transformation.



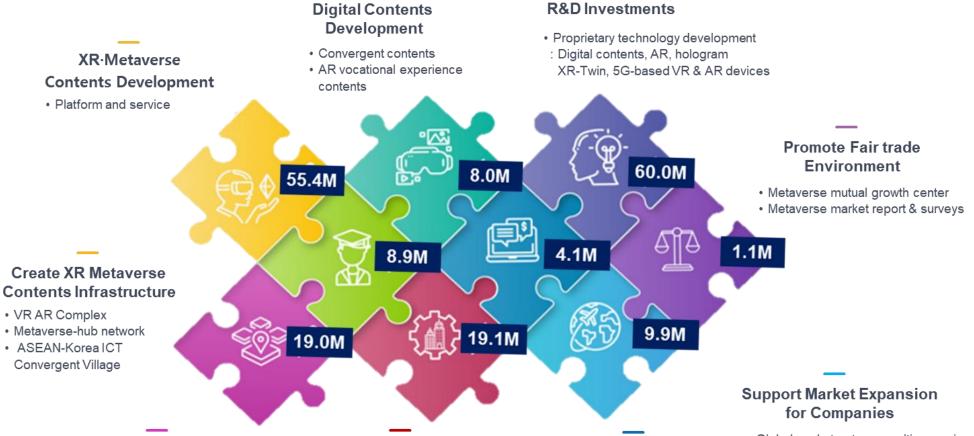
Digital New Deal

- ✓ Improve the DNA Ecosystem
- ✓ Digitalize the Education Infrastructure
- ✓ Nurture Contactless Services
- ✓ Digitalize Social Overhead Capital (SOC)

D.N.A (Data-Network-A.I.) Ecosystem







Nurture Experts and Talent

- Company Experts/talent matchmaking
- XR-based metaverse boot-camp
- Metaverse academy & graduate school program

Foster Digital Contents Infrastructure for Companies

- Metaverse hub
- · Digital contents centers
- Hologram contents centers
- XR device, materials, components and equipments centers

Digital Contents Fund

· SME venture investments

- Global market entry consulting services
- Global business (project) developments

10 Years of Born2Global Centre



Since its' inception in September 2013, Born2Global is providing a one-stop support platform for innovative tech startups an array of services to aid startups' global market entry or expansion. Platform provides **consulting services**, **PMF (Product Market Fit) program, events, working spaces, and a community.**













Startup Campus in Pangyo Techno Valley

K-Global Startup Hub Space

10 Years of Born2Global Centre









Selection

Scheduled

- Evaluation on:
- Market Readiness
- Product Market Fit
- Market Demands

1st Stage

2nd Stage

Consulting / Matching

Rolling-basis

- Based on:
 - Market Demands
- Partnership Demands
- Tech Sourcing/ Matching Needs

Consulting and Capacity Building

Professional Consulting

In-house











Selection

Outhouse

Product-Market-Fit (PMF)

- Curated Consultations on
 - Identification of Ideal Customer Profile & Value Proposition
 - Analysis on Feedback from User, Potential Partner/Customer
 - Improvement/Pivot of Business Model/ Market Entry Strategy

Capacity Building

- Market Acceleration Program
- Seminars / Workshops
- Meet-ups

Startup Campus

- Working Space
- R&DB Support
- On-site Consulting

Global Expansion

Global IR

 Fund-raising Opportunities with VCs and Global Funds

Tech Matching

- Open Innovation with MNCs
- MDB/ODA Project Sourcing
- On-site Market Validation via PoC / Pilot Opportunities

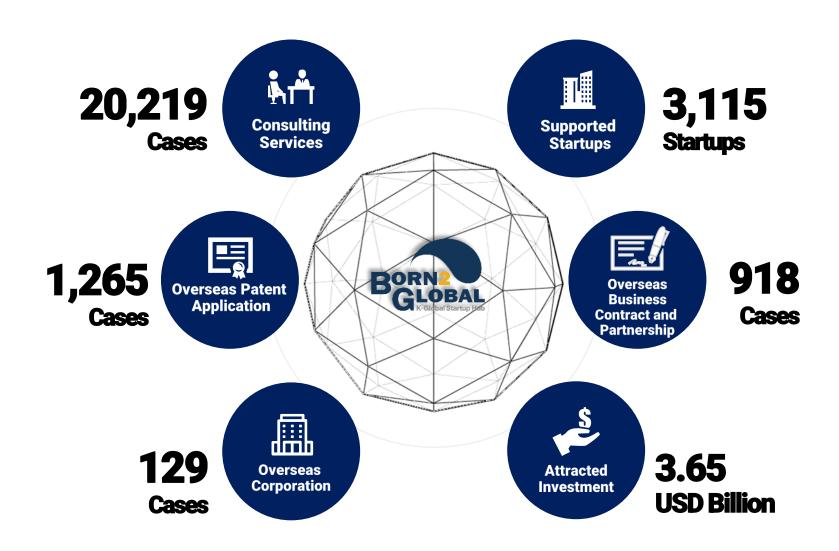
Joint Venture Support

- Support Establishment and Scale-up of Bi-national JVs
 - Consulting and Relevant Expenses (Travel, Rent)

On-site PMF Support

Tailored Customer/Partner Matching & VC/Investor Matching

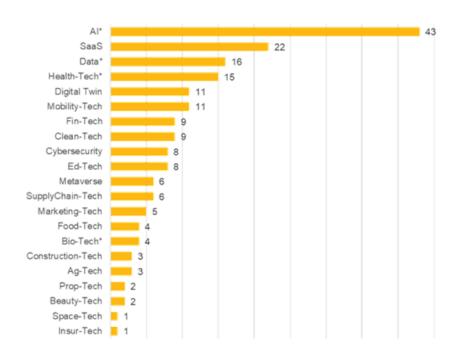




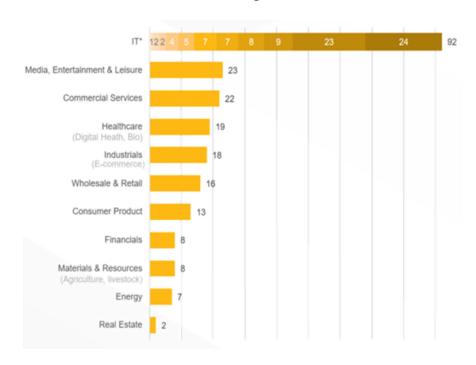
10 Years of Born2Global Centre







Industry Areas



^{*} AI : AI / Deep Learning / Machine Learning, * Data : Data labeling, Data processing, Data analysis & visualization

^{*} Health-Tech : Application of organized knowledge and skills in the form of devices, medicines, vaccines, procedures, and systems developed to solve a health problem and improve quality of lives.

This includes pharmaceuticals, devices, procedures, and organizational systems used in the healthcare industry, as well as computer-supported information systems.

^{*} Bio-Tech : The integration of natural sciences and engineering sciences in order to achieve the application of organisms, cells, parts thereof and molecular analogues for products and services

^{*} IT Industry: 1) Business/Productivity Software, 2) Vertical Market Software, 3) Entertainment Software, 4) Financial Software, 5) Multimedia and Design Software, 6) Network Management Software, 7) Automation/Workflow Software, 8) Software Development Applications, 9) Social/Platform Software, 10) Communication Software, 11) Semiconductors

Joint Ventures as an Enabler of Innovation

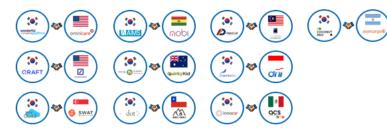


Global Joint Venture Support Program

Supports overseas expansion of DNA(Data, Network, AI) convergence products and services through the formation of joint ventures between Korean and global startups

Discover - Explore Global JV Partnerships

 Global JV Partnerships created including US, LAC, ASEAN, OSEANIA countries (10 partnerships)



D.N.A Industry (Data, Network, Al) Convergence Business

Global JV Creation

Global JV created in countries including Japan, ASEAN, Europe, Australia (11 JVs)

Additional JV expected in 1st half of 2022 (1 JV)



Global JV Establishments - Operation Support

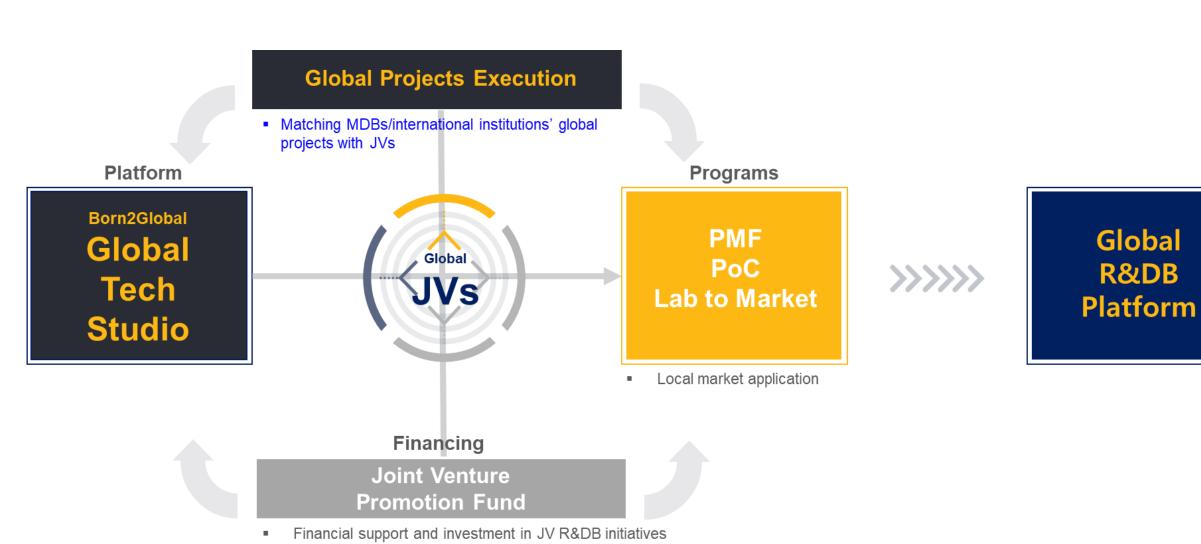
- Legal · accounting · patent · marketing related business consulting services based on needs (333 consulting cases)
- JV Strategy consulting and market fit consulting (273 cases)
- Travel expenses, local space rent expenses support (5 cases)

Expansion of JV Model

Global JV success case benchmarking conference for promotion

Joint Ventures as an Enabler of Innovation

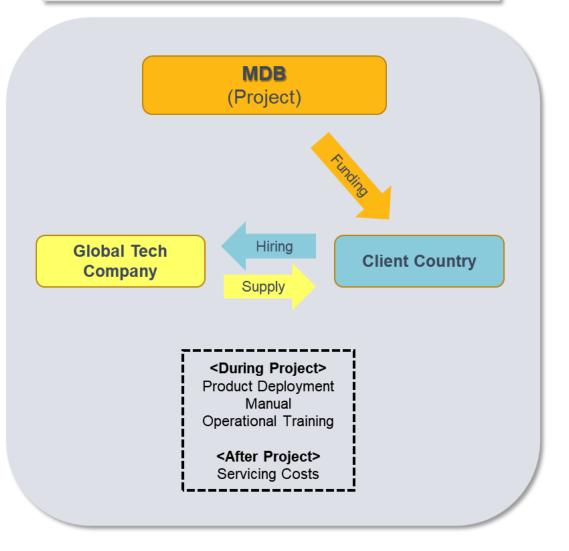




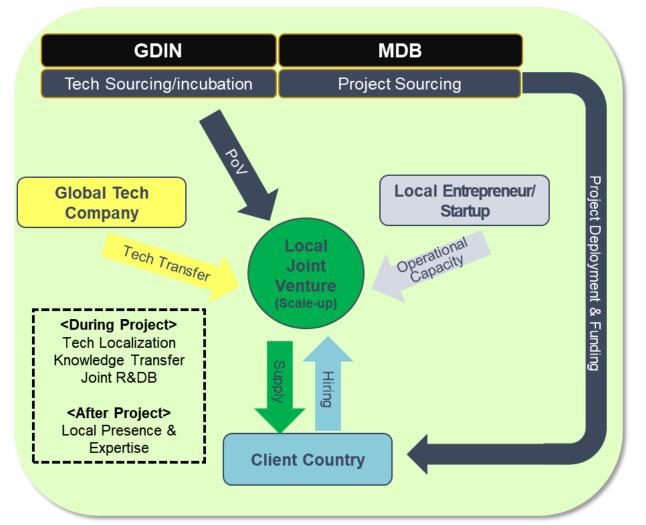
Korea-MDB Tech Collaboration



Conventional MDB Project Structure



Collaborative R&DB Project Structure



Bridging Regional Gaps in Deep Tech



Korea-LAC Startup Fund

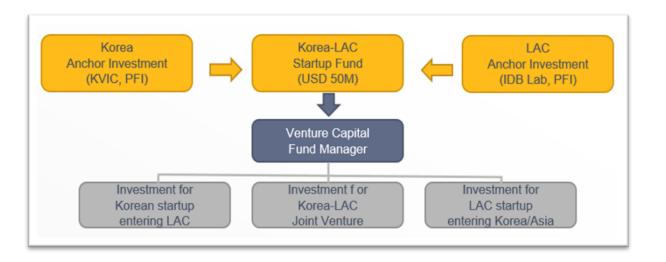
- Korea-LAC cross-regional startup investment opportunities.
- Korea-LAC startup joint ventures business development.

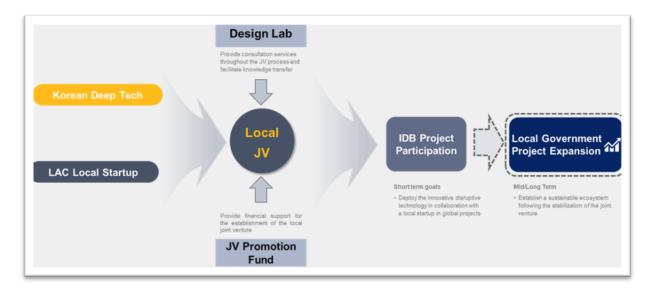


- Prototypes for Early Stage Experimentation in Deep Tech.
- Catalyzing Partnerships through 'Korea-IDB Innovation Day'.
- Deep Tech Startup Korea-LAC Network through 'K-Startup Grand Challenge' and 'Demo-day'.



Prototype TC





Bridging Regional Gaps in Deep Tech





Bridging Regional Gaps in Deep Tech

Integrated XR

technology



AR Remote Solutions





- Augmented reality telepresence tool for assisting personnel remotely during tasks.
- Digital Twin: Industrial site digitalized in 3D and monitored in real-time.





VALUE PROPOSITION

Eliminate the need for workers to move to other locations for training and maintenance in high-risk industries, and improve worker safety, efficiency and skill level, while helping companies reduce costs.

- Virtual reality training modules for learning safety procedures in high-risk tasks.
- Service platform for streamlined deployment and management.







VR Training Software

Design Lab

Provide consultation services throughout the JV process and facilitate knowledge transfer



Local JV



Provide financial support for the establishment of the local joint venture

JV Promotion Fund

MDB Project Participation



Regional Project Expansion

Short term goals

 Deploy the innovative impact technology in collaboration with a local startup in global projects

Mid/Long term goals

 Establish a sustainable ecosystem following the stabilization of the ioint venture

Collaborative Technopreneurship





Deep Tech Companies in donor countries

- High End Innovative Deep Technology
- Climate related technology
 (5G, Al, IoT, Big Data, Cloud, Blockchain)
- Global channel for localization of technology
- Fast Track tech adoption and application

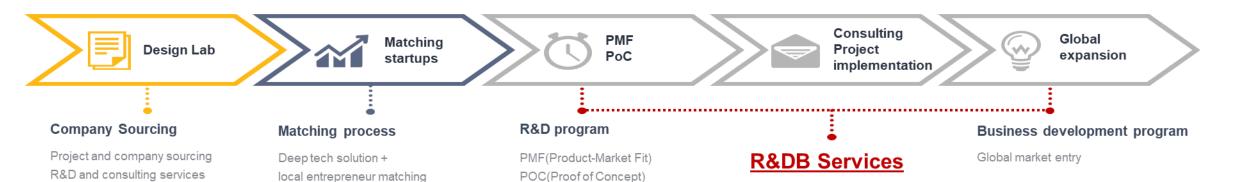


Local Industries in developing countries

- Localization and operational capacity
- Local industry and context specific application
 (Energy supply and distribution, renewable energy,
 climate adaptation, transportation system, etc.)
- Promotion of sustainable entrepreneurship ecosystem



local enabler
global collaboration
sustainable impact



Technology transfer





Free Digital Trade Agreement (Feasibility Study)

- Enabling & strengthening regional data network as a backbone for digital transformation



Digital Hub Strategy Setting and Implementation

- Region-wide smart database hubs as an enabler for digital industries & digital economy



Transforming Conventional Cities into Cognitive Cities

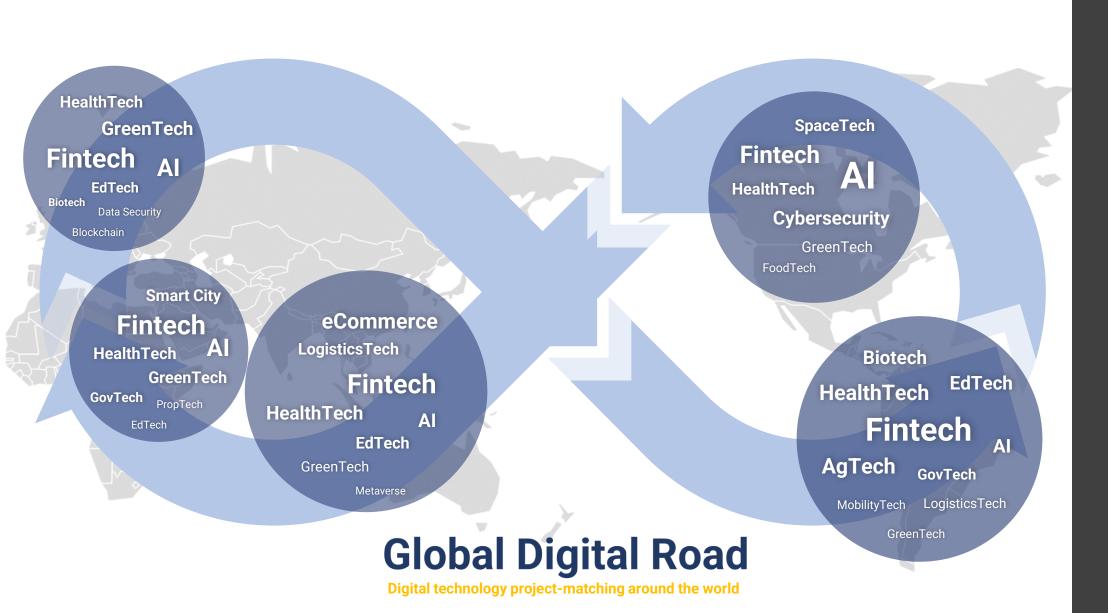
- Cities that integrate remote diagnostics, telemedicine, social safety, smart education



Digital Platforms for Transparent Governance and Participation - Offering public services via a secure and digital platform

Vision: Global Digital Road





Technologies

ΑI

Health-tech

Green-tech

Mobility-tech

Fin-tech

Aq-tech

Prop-tech

Ed-tech

Marketing-tech

Bio-tech

Food-tech

Logistics-tech

Space-tech

Cybersecurity

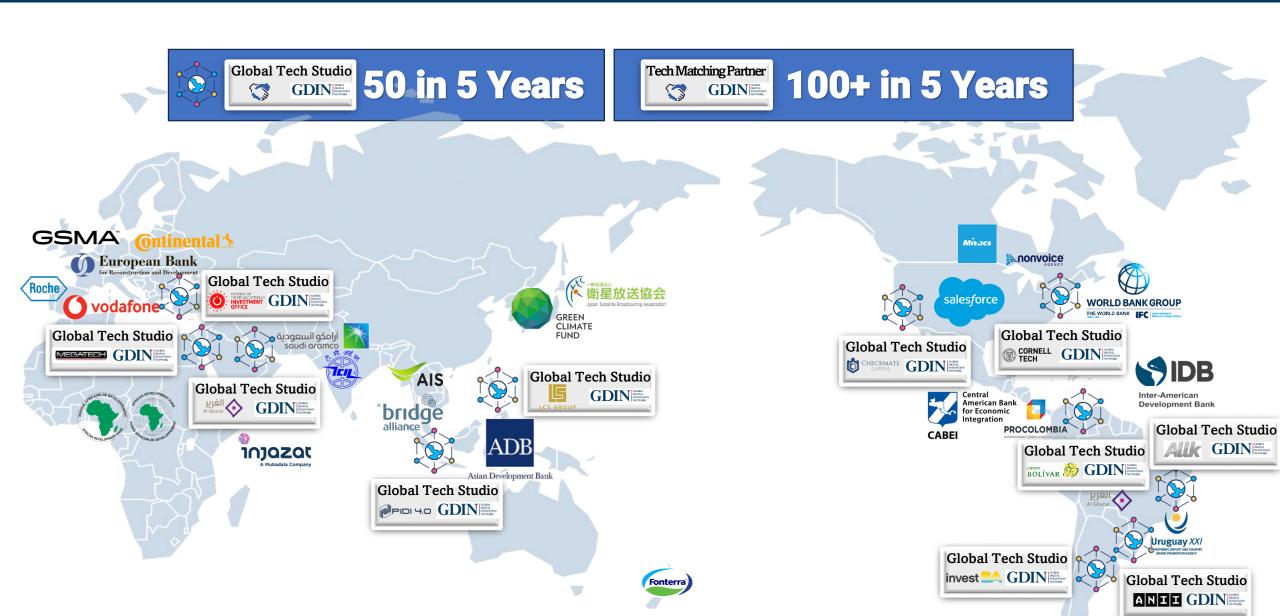
VR/AR

Metaverse

Gov-tech

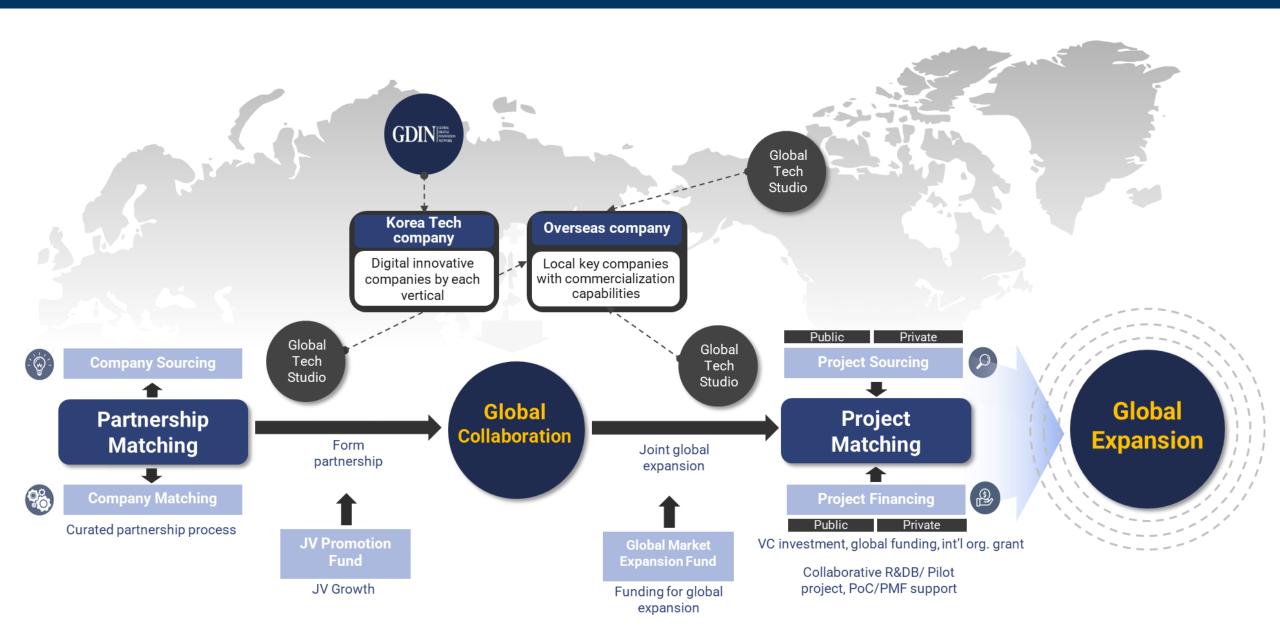
Enablers: Global Tech Studios & Partners





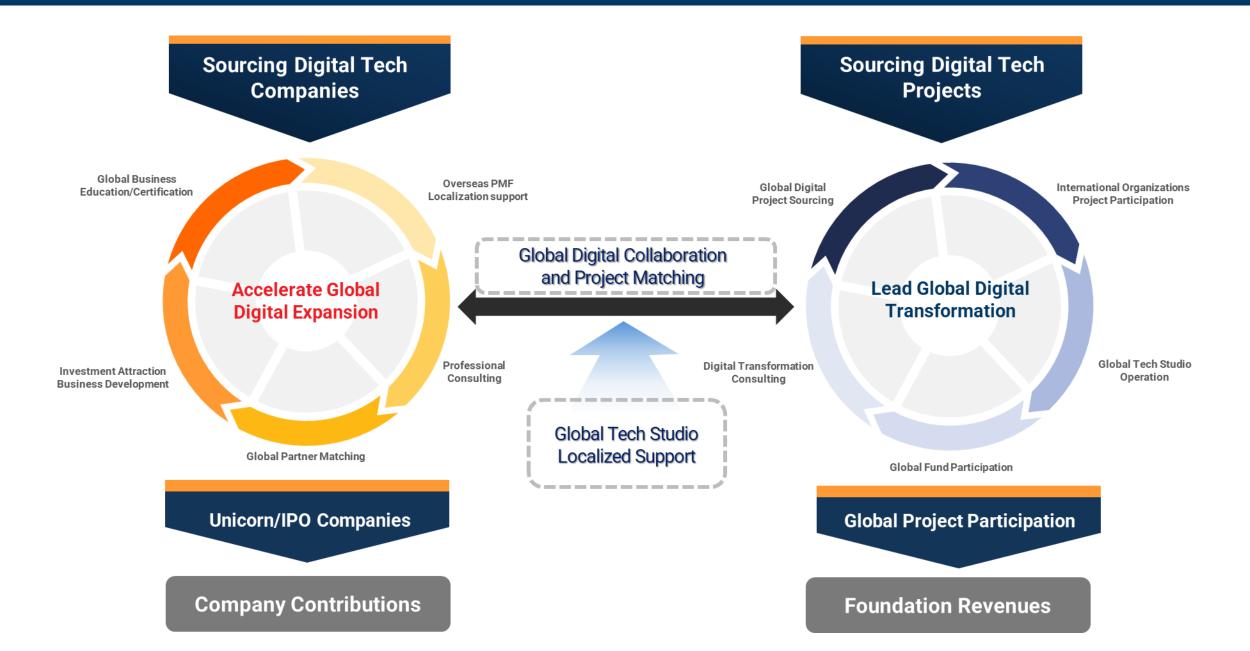
GDIN Operational Strategy





GDIN Roadmap







[GLOBAL] Empowering Innovation Beyond Borders

[DIGITAL] Pioneering Tomorrow's Technology

[INNOVATION] Leading Breakthrough Solutions

[NETWORK] Bridging Projects & Technologies worldwide