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# Business Opportunities Seminar – Public-Private Partnerships

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Presented by Dhawal Jhamb, Principal PPP Specialist Office of Public-Private Partnership



# ADB – Core Sectors and Focus Areas (Private Sector & PPPs)





Power generation (particularly renewables), transmission, distribution, water/wastewater/urban services, transport and associated services (airports/airlines, roads, ports/shipping, logistics, rail/rolling stock), Information and communication services

Access to finance (rural, microfinance, housing, SMEs, climate, inclusive business and gender mainstreaming), insurance, digital finance, filling market gaps via trade and supply chain financing

Inputs (seeds, irrigation, cold storage), farming (crop, livestock, dairy), processing (grains, meats, packaging), distribution (wholesale/retail markets)

Suppliers (pharmaceuticals, medical equipment), Providers (hospitals, clinics), distributors (pharmacies, supply chain), e-health, and in person and online education



# ADB's Operational Framework for PPP

Pillar 1	Pillar 2	Pillar 3	Pillar 4		
Advocacy and capacity development	Enabling environment	Project development	Project Financing		
<ul> <li>Create awareness</li> <li>Invoke leadership</li> <li>Identify PPP potential in sector planning and the private sector development agenda</li> <li>Develop capacity of Government</li> <li>Enhance external knowledge management links</li> </ul>	<ul> <li>Develop policy, legal, regulatory and institutional framework to facilitate, guide and manage the development of PPPs (country and sector specific)</li> <li>Establish PPP Center for coordination of PPP activities</li> </ul>	<ul> <li>Assist in the development of pathfinder projects</li> <li>Provide support (including advisory support) throughout the process from structuring to bid management and contract award/financial close.</li> </ul>	<ul> <li>Provide long-term debt financing solutions including local currency</li> <li>Catalyze commercial financing by equity, debt and guarantees.</li> <li>Provide public sector financial support through schemes to ensure viability and cash flow sustainability.</li> </ul>		
Knowledge dissemination, training	Technical assistance & legal support	Feasibility assessment, project preparation & transaction advisory services	Nonsovereign/sovereign financing and guarantees		
Regional Dep	RD and PSOD				
OPPP (Cross institutional coordination and support)					
OPPP (As					





## Transaction Advisory Services (TAS)

- ADB supports clients for the whole process for successful project delivery
- OPPP's TAS assists public and private sector clients in structuring and procuring viable projects from project definition to commercial close (concession agreement) or financial close (financing documents)
- Clients can utilize the funding from AP3F\* to cover initial project support and/or monitoring
- OPPP usually seeks cost recovery plus fee for the service provided

Capacity Building & Enabling Environment         • Identify PPP potential in sector planning and the private sector development agenda       • Develop capacity of Government         • Develop policy, legal, regulatory and institutional framework for PPPs					
Project Definition	Project Preparation	Bid Management & Contract Placement	Financial Close	Project Monitoring & Restructuring	
<ul> <li>Preliminary Study</li> <li>Define project scope</li> <li>Define of project objectives</li> <li>Define Project organization &amp; structuring</li> <li>Analyse project framework conditions</li> <li>Propose PPP options</li> </ul>	<ul> <li>Feasibility Study</li> <li>Conduct Commercial, financial and contractual structuring</li> <li>Perform Risk analysis</li> <li>Propose implementation structure</li> <li>Conduct Investor sounding</li> <li>Build Financial models</li> </ul>	<ul> <li>Prepare bid documents (PQ/RfP)</li> <li>Administer the bidding process</li> <li>Assist in bid evaluation</li> <li>Support negotiation with preferred bidder</li> <li>Place Final contract agreement</li> <li>Contractual close</li> </ul>	<ul> <li>Assist in negotiation of Direct Agreement with Lenders</li> <li>Review financing agreements</li> <li>Oversee the financial close process</li> <li>Advice regarding compliance of all CPs</li> </ul>	<ul> <li>Supervise progress of EPC contract</li> <li>Oversee loan disbursemer process</li> <li>Monitor the performance of operation &amp; maintenance and KPIs</li> <li>Restructure distressed projects</li> </ul>	

\*AP3F: Asia Pacific Project Preparation Fund, which is a grant-based trust fund administered by ADB.

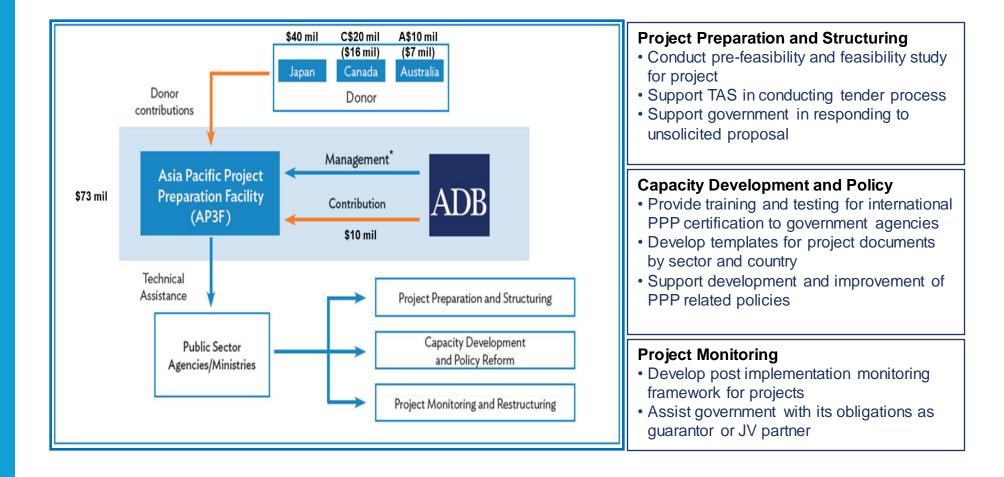
• Commercial close: winning private partner signs concession contract

• Financial closure: winning bidder secures funding which is also deemed as the amount of resource mobilization achieved through OPPP's activities



## Asia Pacific Project Preparation Facility (AP3F)

AP3F assists DMCs in preparing and structuring infrastructure projects with private sector participation. It has total commitment of \$73 million from Japan, Canada, Australia and ADB.





# ADB

BUSINESS

<u>OPPORTUNITIES</u>

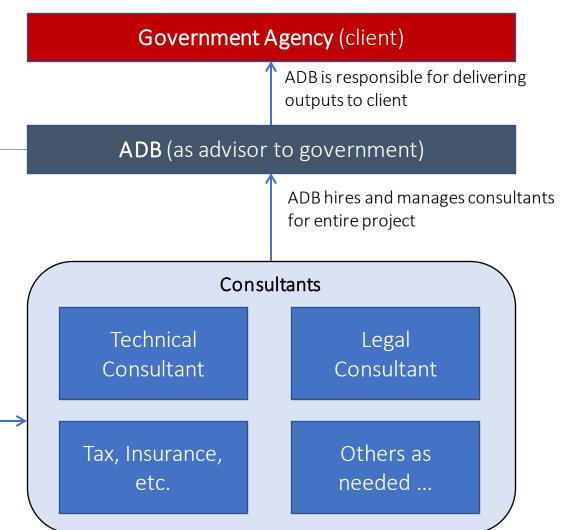
Integrated Support for Project Development

As part of TAS, ADB also retains specialist advisors as required using Technical Assistance incl. AP3F

- ADB as the transaction advisor is directly responsible to client for consultants' outputs (quality and process in ADB's control)
- Use of Technical Assistance funds for minimized financial burden on the clients for project development
- ADB as the transaction advisor is remunerated primarily through success fee from the winning bidder and also retainer or milestone payments from government (caseby-case)

Technical Assistance (incl. AP3F)

Funding



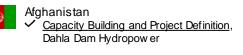
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# ADB

## **OPPP Current Activities (as of Mar 2022)**

## 44 projects, 55 TAS/AP3F transactions, 18 countries, ~\$2.5 Bn expected mobilization

#### Central and West Asia



### Azerbaijan

 <u>Project Preparation</u>, Student accommodation in Baku
 Capacity Building, PPP Development Center

#### Georgia

Capacity Building, Water Supply and Sanitation Sector under the MRDI

#### Kazakhstan

+ Karaganda University Hospital

## C Pakistan

- + Low er Spat Gah Hydropow er
- + Karachi Wastew ater Treatment Plant #1 (TP1)
- Karachi Wastew ater Treatment Plant #4 (TP4)

#### Tajikistan

 <u>Capacity Building and Project Monitoring</u>, JSC Electric Distribution Networks

Uzbekistan

- <u>Capacity Building</u>, PPP Development Agency
   <u>Project Definition</u>, Solar Project (phase 3 & 4)
- Sherabad Solar IPP
- O Guzar Solar IPP
- O 2 Cities Water Supply and Sanitation
- O Sergeli Public Schools
- O Tashkent District Heating

MOU with the GOU for promoting PPP projects in district heating, healthcare, pre-schools, solid waste management and wastewater treatment.

#### Southeast Asia

Cambodia + National Solar Park (Phase 2)

#### Indonesia

- ✓ <u>Capacity Building and Project Definition</u>, BAPPENAS
- O South Tangerang Waste Management
- MOU with the Ministry of Transportation for project definition and capacity dev't

#### Myanmar

- <u>Project Preparation</u>, Road Concession Restructuring
- <u>Capacity Building</u>, Ministry of Transportation and Communication

#### Philippines

- + New Clark City (ICT)
- + North-South Commuter Railway
- + Metro Manila Subw ay Project
- <u>Project Definition</u>, Vaccine Self-Reliance
   <u>Project Manitarian</u>, Naccine Self-Reliance
- Project Monitoring, New Clark City (NGAC)
   Project Monitoring, New Clark City (Water)
- <u>Project Monitoring</u>, New Clark City (Water)
   <u>Project Monitoring</u>, New Clark City (Power)
- <u>Project Nonitoring</u>, New Clark City (Powe Capacity Building, LLDA Floating Solar

#### Timor-Leste

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- <u>Project Preparation and Project Monitoring</u>, Dili Solid Waste Management
- ✓ <u>Project Monitoring</u>, Tibar Bay Port PPP
- O Solar Pow er Project
- O Unique Digital Identification Project

#### Viet Nam

- <u>Capacity Building</u>, Ministry of Planning and Investment, and Ministry of Construction
- <u>Project Definition</u>, West Saigon Wastew ater Treatment
- <u>Capacity Building and Project Definition</u>, Solar IPP Auction

#### EastAsia



+ Guangxi Elderly Care Facility
+ Hubei Xiangyang Elderly Care Facility

#### South Asia



- + Rampura-Amulia-Demra Toll Road
- ✓ Project Monitoring, Dhaka Bypass Road

MOU with the Directorate General Health Services of the Ministry of Health and Family Welfare on TAS for potential PPP projects

#### Maldives

Project Preparation and Project Definition.
 Maldives Solar IPP

#### Pacific



O Solar PV IPP (Phase 1, 2)

Papua New Guinea
O Jacksons International Airport

Т	
т	TAS
$\checkmark$	AP3F
0	TAS & AP3F
	+ <b>&gt;</b> 0





## South Tangerang Waste Management PPP Project **Project Overview**

Country	Republic of Indonesia
Sector	Urban Infrastructure (Municipal Solid Waste Management)
Name of Public Sector	South Tangerang City (GCA) / Ministry of Finance (MOF)
Name of Private Partner	Not applicable
Size of Project	\$120-150 million (TBD)
Planned Capacity	800 ton per day (800 tpd) of MSW
TA or AP3F Used	AP3F



### **Background:**

✓ Impending Urban MSW issues – South Tangerang City (GCA) is one of the fastest growing cities in Indonesia due to high population growth and expanding urban development. Greater municipal solid waste (MSW) is being generated in the city, 1,000 tpd, which has far exceeded its design capacity of 300 - 400 tpd in the existing Cipeucang landfill.

✓ One of the 1<sup>st</sup> Waste to Energy PPP projects in Indonesia – The project is one of the 12 cities projects under Presidential Regulation No.35 2018, thus it is backed by the strong commitment of Govt of Indonesia as per Project Development Facility (PDF) provided by MOF.

### **OPPP's Scope of Work:**

✓ Transaction Advisory Services (funded by AP3F) – Supporting GCA to design and prepare successful strategy and methodologies for private sector participation in the delivery of its waste treatment services through a PPP modality. The proposed facility will reduce the amount of waste to be put on landfill and generate and supply green electricity to the grid displacing coalbased electricity in the city.

## **Development Impact:**

- Improved efficiency of waste management service delivery to reduce plastics in the river and ocean and to provide alternative livelihoods options for existing waste pickers, especially women.
- **Reduced uncontrolled GHG emissions** to contribute to climate change and increase the green power generation.
- **Improved environment and public health** by stopping the open dumping and by preventing disaster debris and contaminated leachate into the river while treating hazardous flue gas and ashes in the international standard.
- Increased private sector participation in the waste management sector through a PPP modality.





# Potential Business Opportunities – Public-Private Partnerships

- Project Development (Specialist advisors and Co-funders for TAS)
- Investment (Sponsors; Lenders; and their advisors)
- Contractors (EPC contractors; O&M service providers etc)





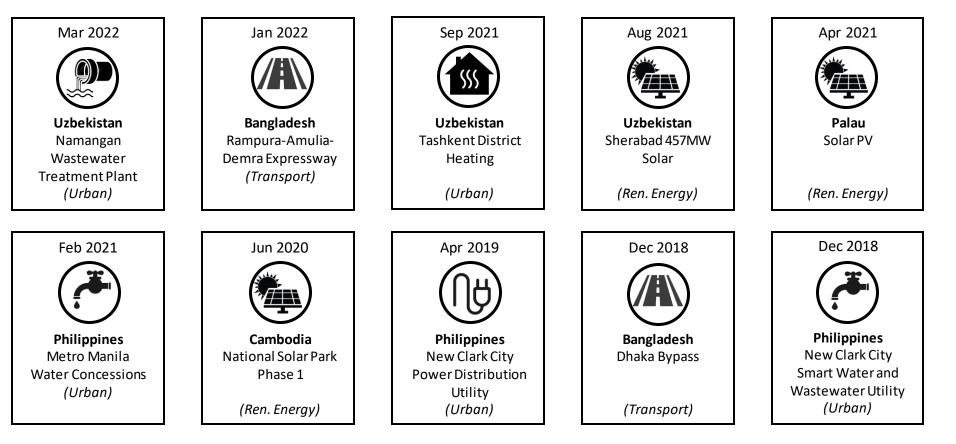
# **THANK YOU!**

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## **OPPP Track Records**



Value addition to clients from ADB's transaction advisory:

- ✓ ADB has a **trusted advisor relationship** with our clients, built over 50+ years
- ✓ **Tailored engagement** for particular country, sector, and project needs
- ✓ Bidders associate ADB brand name with transparency, objectivity, and governance
- Support beyond the transaction, through capacity building, contract templates, and project implementation support

