The views expressed in this presentation are the views of the author/s and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy of the data included in this presentation and accepts no responsibility for any consequence of their use. The countries listed in this presentation do not imply any view on ADB's part as to sovereignty or independent status or necessarily conform to ADB's terminology.

# Innovative Project Story Presentation PAK-Peshawar and Karachi BRT Projects

At the crossroad of politics, society, environment and technic

David Margonsztern CWUW - ADB



## PAK-Peshawar and Karachi BRT Projects

#### 1. Innovation:

- ✓ Low-emission vehicle technology (CNG-hybrid) with a waste-to-fuel scheme to produce biomethane from cattle waste: **245,000** tons of CO2 emissions saved per year
- ✓ Intelligent transport systems (distance-based fare collection with smart cards, real-time passenger information, BRT control center with AVL...)
- ✓ Full "façade-to-façade" reconstruction of corridors with inclusion of proper sidewalks, bicycle lanes and climate-proofing (improved drainage)
- ✓ Last Mile Connectivity, Universal accessibility and Gender Aspects
- ✓ Bus Industry Restructuring Program

#### 2. Issues

- ✓ Congestion
- $\checkmark$  Air and noise pollution, CO<sub>2</sub> emissions and flooding
- Inefficient, unsafe and unsustainable public transport services, not catering for the cities' mobility needs, notably for the poorest and women



# PAK-Peshawar and Karachi BRT Projects

### 3. Approach / Solution: Holistic and integrated approach

- Don't rush for approval and plan well: complex projects take time !
- Every angle matters: cover everything and neglect nobody !
- ✓ Work on institutions and build the critical mass: without a team, you don't have a project !
- ✓ Select your consultants well, or you're in trouble !
- ✓ Focus on sustainability (financial, physical and institutional) !
- Design a good implementation strategy: what to procure and how to procure it !

### 4. Story behind the story

- ✓ Politics: the good, the bad and the ugly !
- Project communication strategy: key to success !
- ✓ Co-financing and partnerships: "the more the merrier"? "keep your enemy closer"!
- Persistence, flexibility and principles



## PAK-Peshawar and Karachi BRT Projects





#### Lessons learnt – Need for:

- 1. Strong political support and consensus;
- 2. A robust governance structure;
- 3. Thorough project preparation and readiness prior to project approval;
- 4. Realistic project implementation timeline;
- 5. Sound construction supervision and contract management

