## Draft frame for higher education in Asia and the Asia Pacific

# Getting out in front by REINGINEERING Higher education institutions

This is not an ADB material. The views expressed in this document are the views of the author/s and/or their organizations and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy and/or completeness of the material's contents, and accepts no responsibility for any direct or indirect consequence of their use or reliance, whether wholly or partially. Please feel free to contact the authors directly should you have queries.

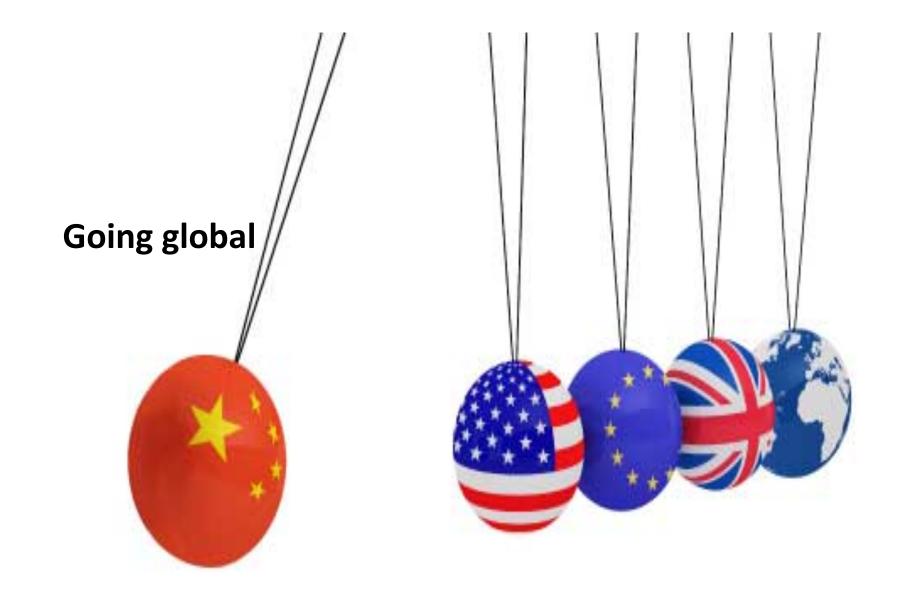
#### Global context, key trends, sector response

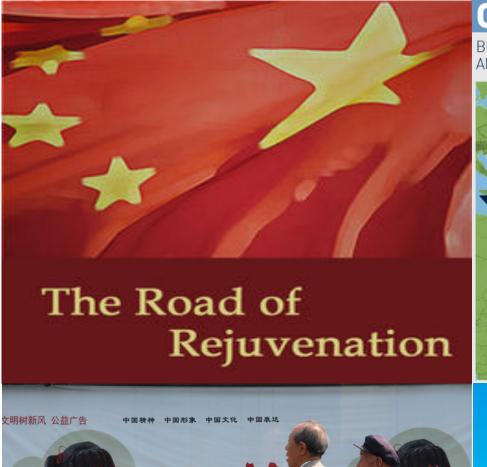
- World order and Asia two largest economies and their universities
- Growth and decline (vulnerable populations will be on the rise)
- Urbanization, migration and domestic inequality
- Acceleration of technological change/STEM
- From interconnectivity to interdependency
- Innovation and disruption = the end of being "average"
- From EFA to expanded access to tertiary education for GCG
- Improve quality (ExcInit&?) and relevance (KE)
- Employ IT'd; TVETizice for the new economy

- Majority of jobs in Asia Pacific (85%) will change over the next 3 years
- Digital transformation will rise from 6% to 60% of GDP in Asia by 2021
- By 2021, this will bring an additional US\$1.16 trillion to the economy

#### Microsoft study of digital transformation(Feb

2018) Surveyed 1,560 digital leaders across 15 countries in Asia Pacific.







BUILDING OF THE SILK ROAD ECONOMIC BELT AND THE 21ST CENTURY MARITIME SILK ROAD

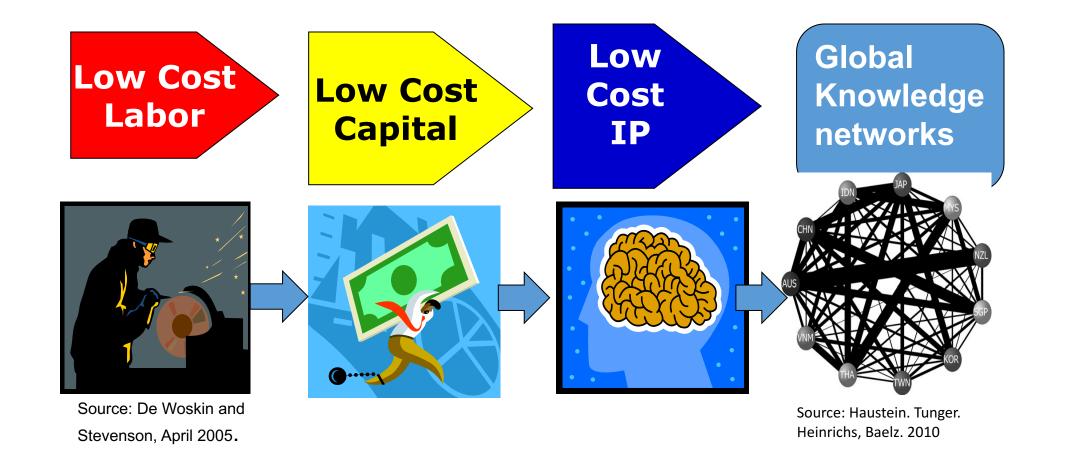






#### Hyper-connected global economy





#### Making the jump







"average is over"





human and appealing. Good salary and good future for steady man who can forget the bright lights and "stay put" with a live organization in a live and growing art field. Send samples with letter. Wilson H. Lee Advertising Service, New Haven, Conn.

sory!

vrite

San

and

troit

sur-

s for

naga

ences

sign-

iters'

rep-

peri-

nited

ished

omis-

cperi-

lered.

sman.

plete

### Winners & Losers in the

**ONLY HUMANS** 

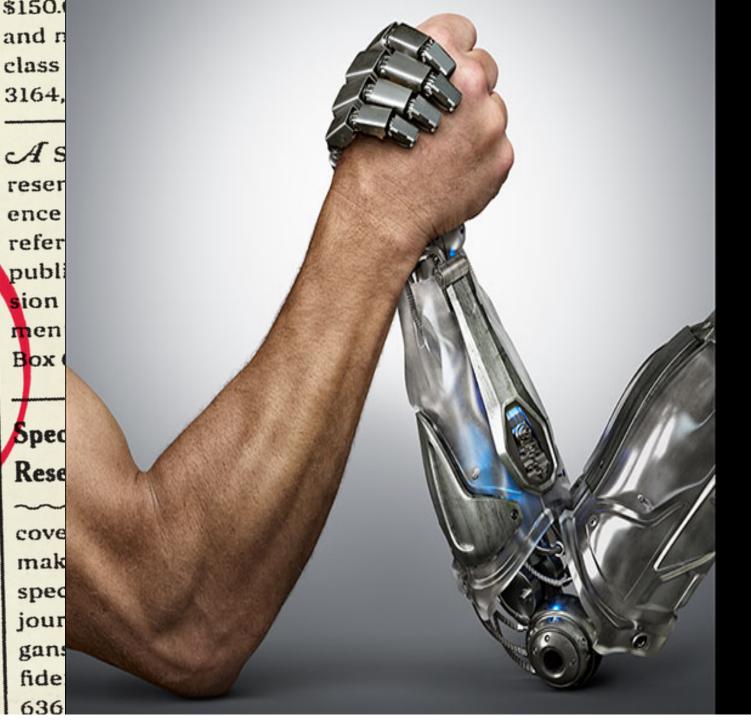
Age of Smart Machines

#### THOMAS H. DAVENPORT & JULIA KIRBY

Agent wanted in every city in America to sell an inexpensive new article that is needed for daily use in every office and home. Easy seller, good profits. Permanent, exclusive ar-

rangements possible. Write for par-

1 --- martinging this publica-





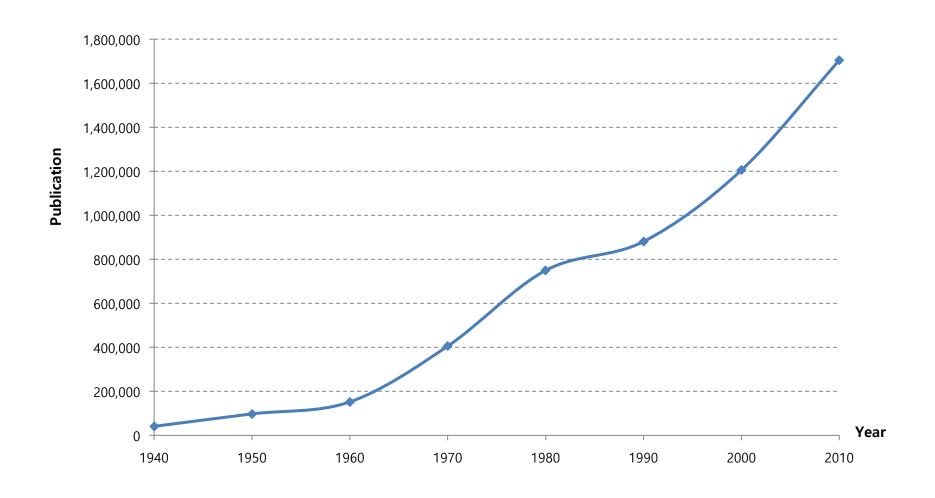
#### Conventional practices are challenged

- Traditional university
- Academic profession
- Untailored curriculum

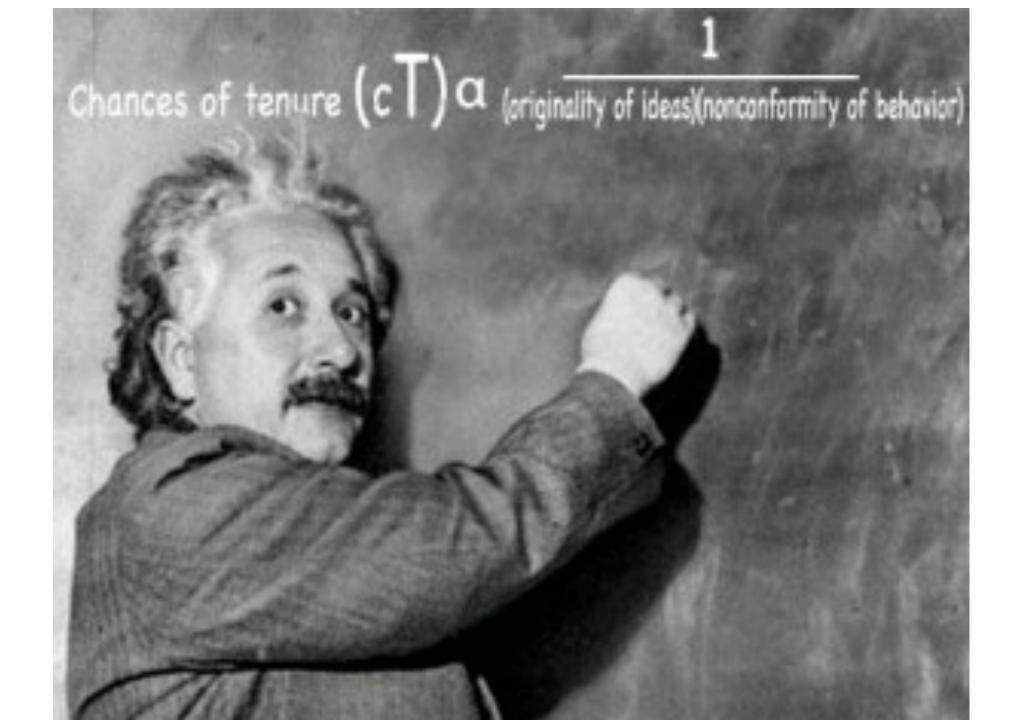
#### Barriers to university innovation

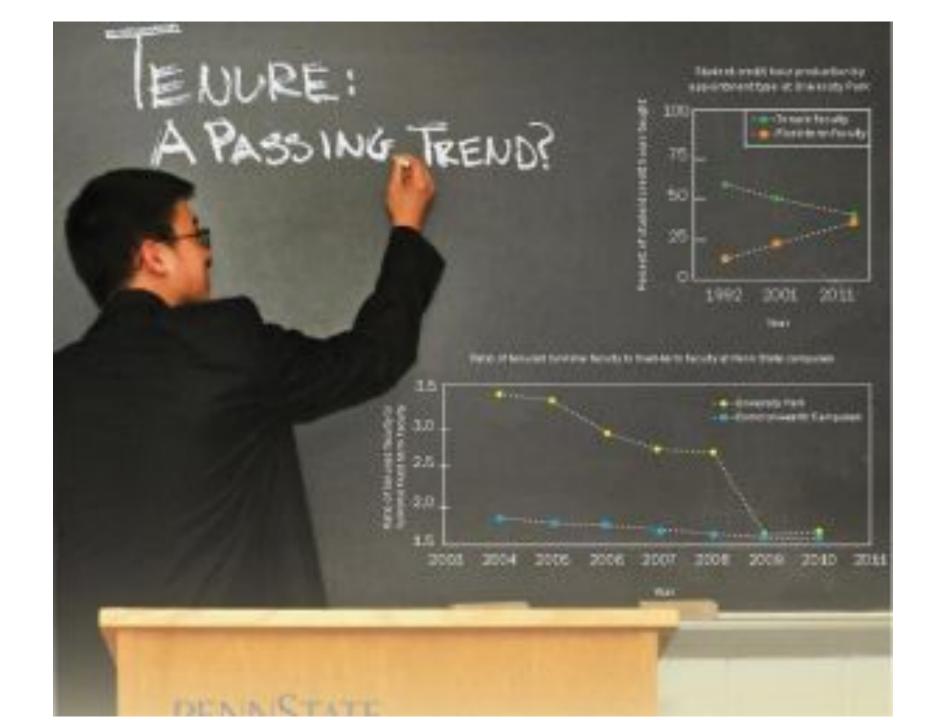
- Weak incentives to change
- Over-regulation
- Micro-management
- Standardization

#### Academic: Should We Publish More or teach more?

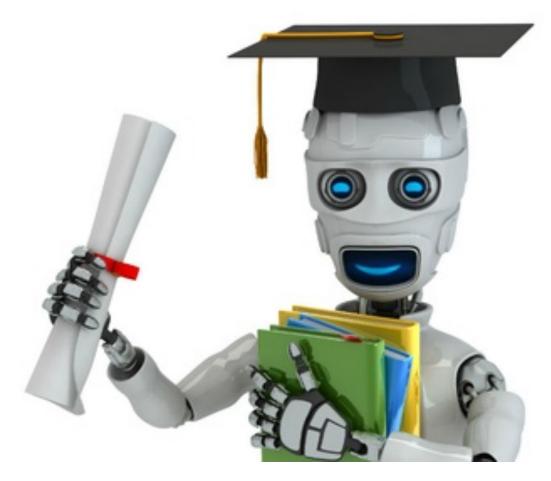


Source: Jung Cheol Shin & Ulrich Teichler (2014), *The Future of the Post-Massified University at the Crossroads .* Springer.





### New practices are becoming embedded: some good; some not so good



#### New practices are becoming embedded

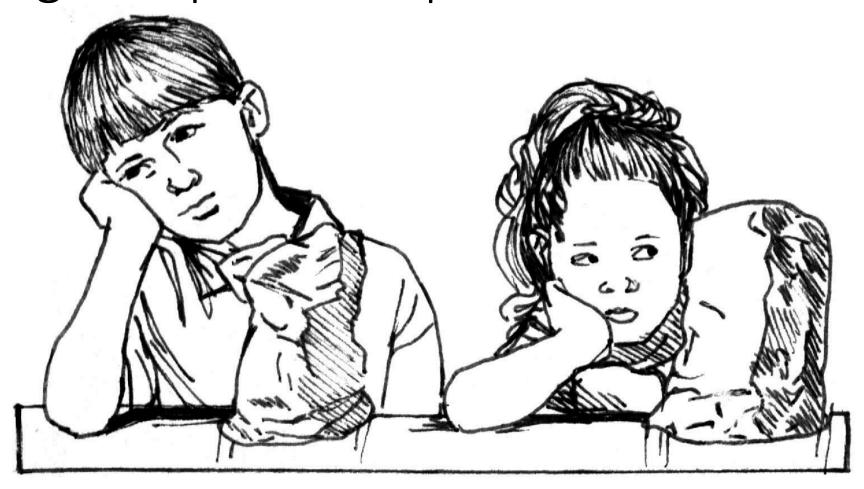
- New teaching/learning approaches
- New AI tech modalities
- Excellence initiatives

### Internationally transmittable to developing countries ---new pedagogical approaches

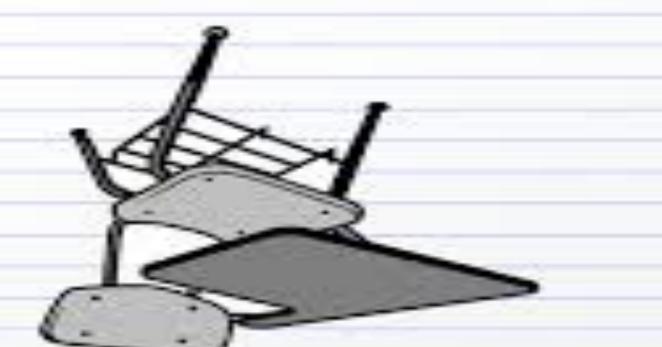
- varied modalities for learning
  - active, interactive, collaborative & experiential



#### 21st century learning No longer a spectator sport



### The "Flipped", Classroom

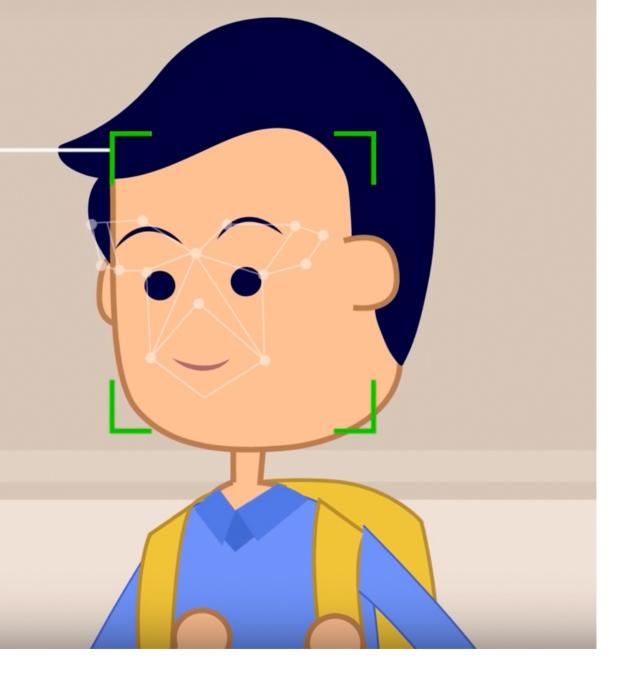


- ARJUN GOPAL
- Student



### Biometric

**Access Control with Facial Recognition** 

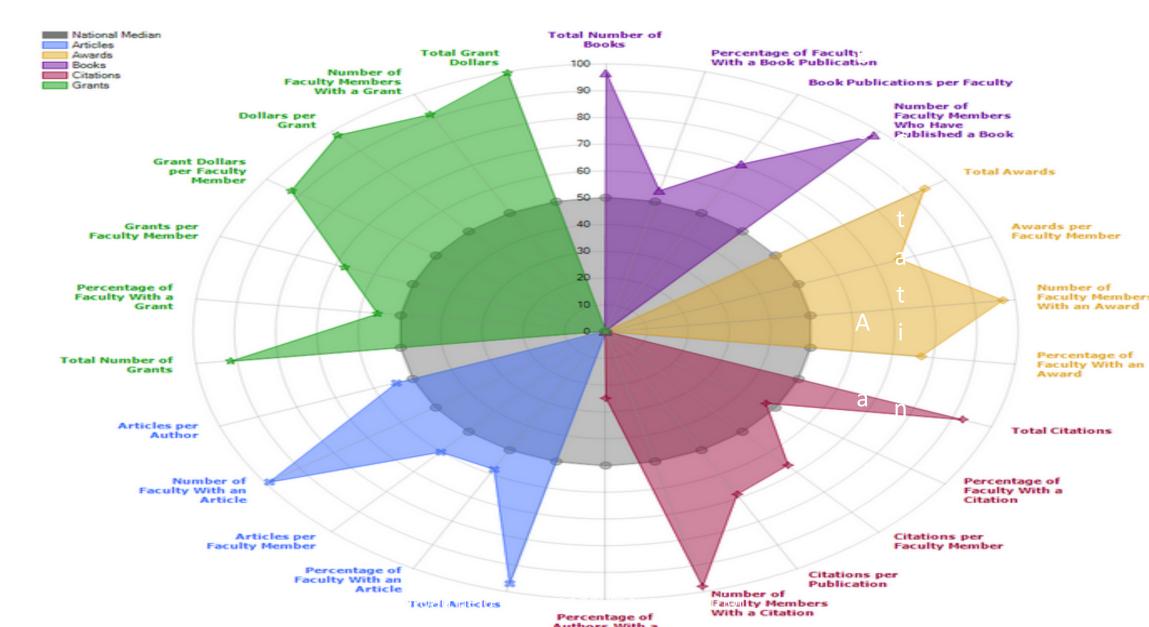


Facial recognition at school

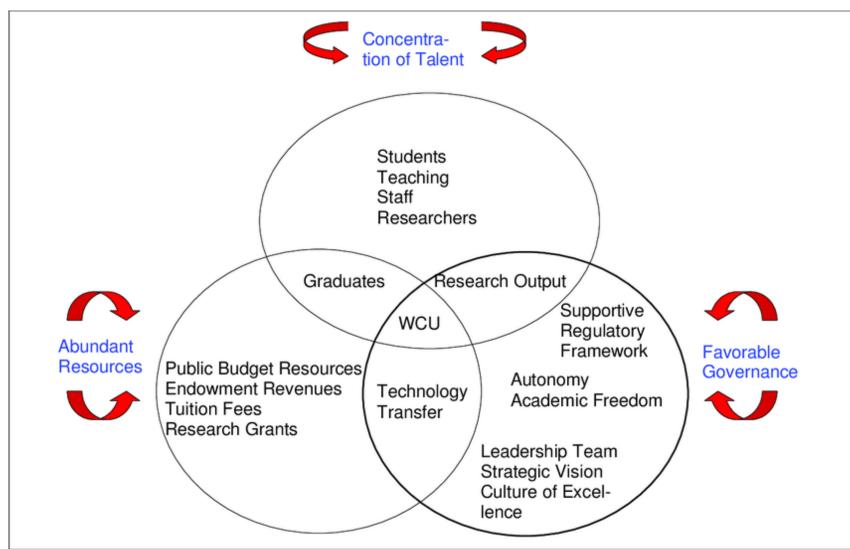


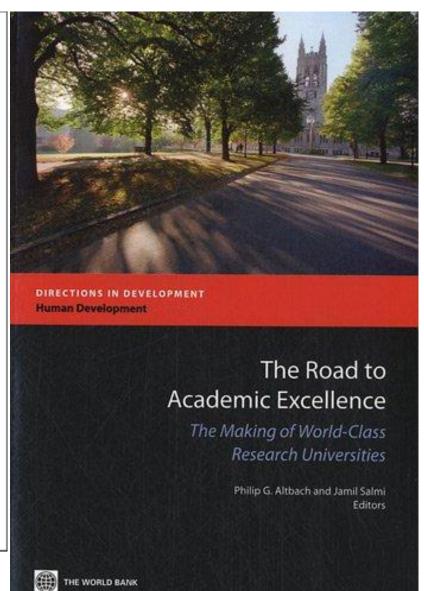


#### Big data Al algorithms for managing universities



#### WCU construction

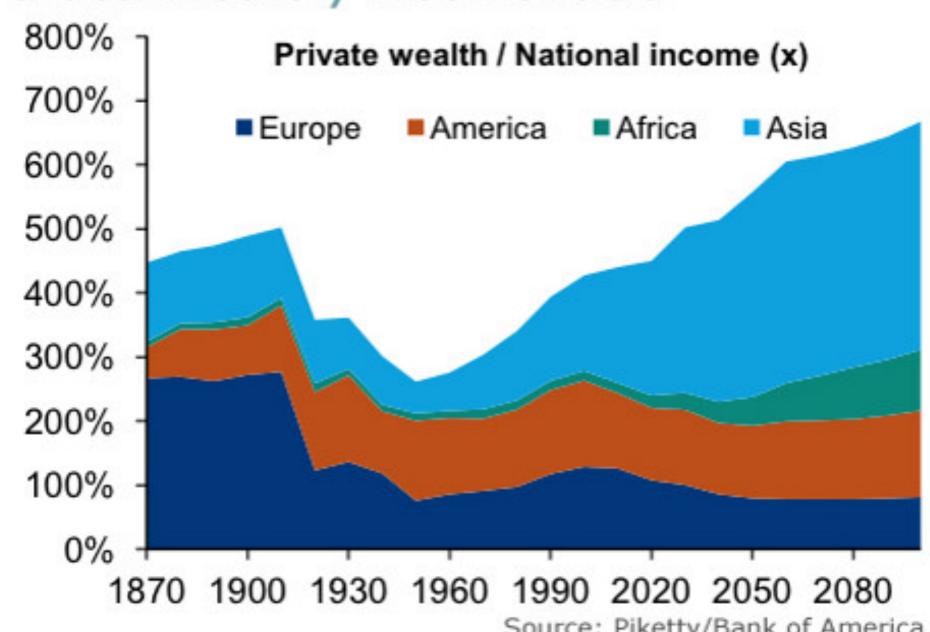


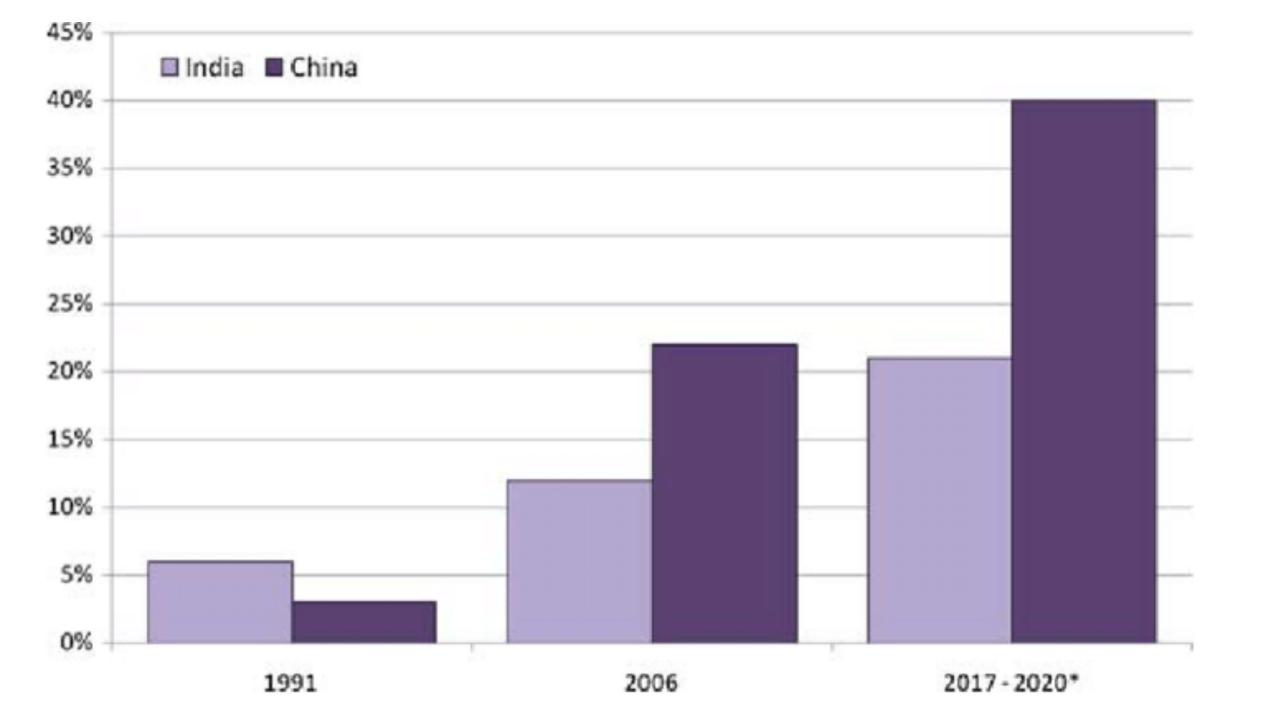


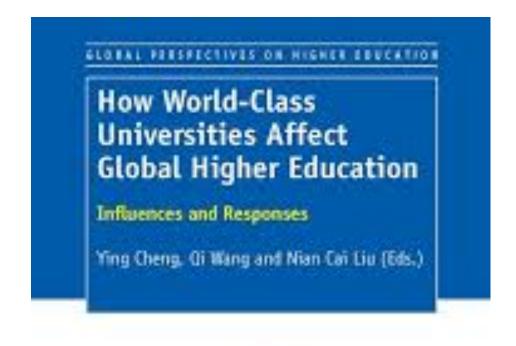
## Developing country challenges: Access, quality and relevance

- Access
- Quality
- Relevance

#### Global wealth/income ratio

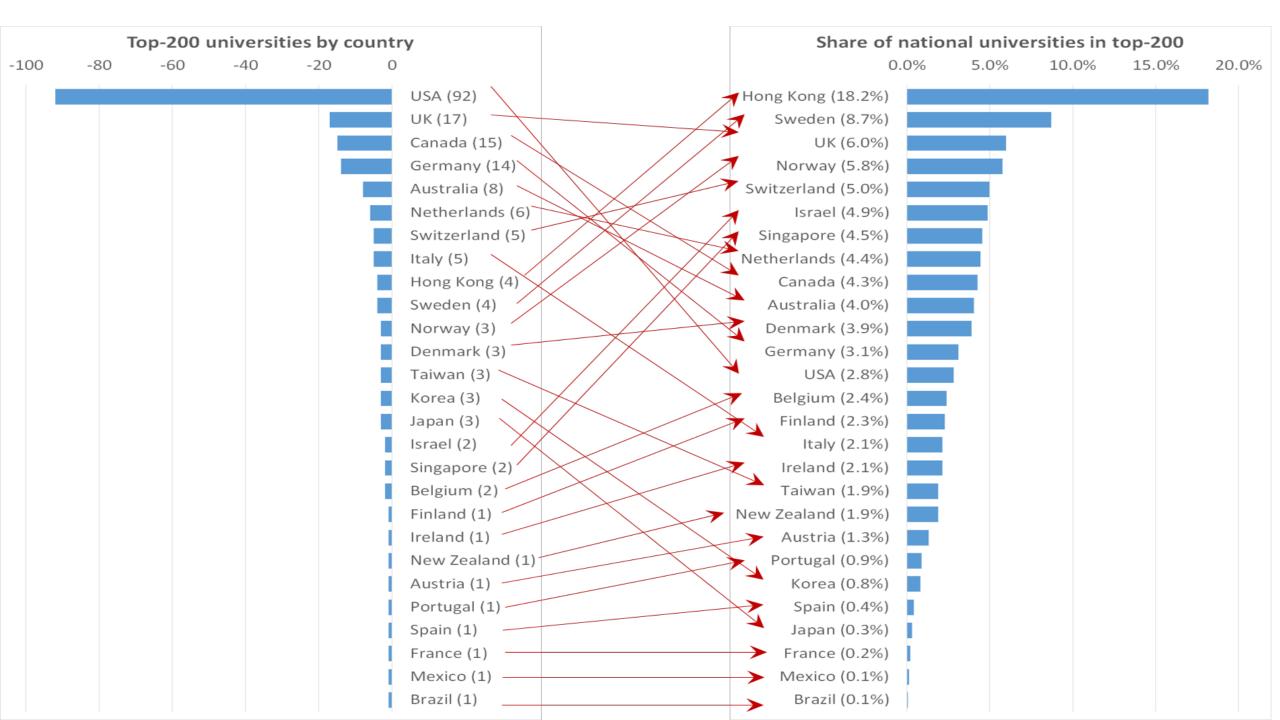


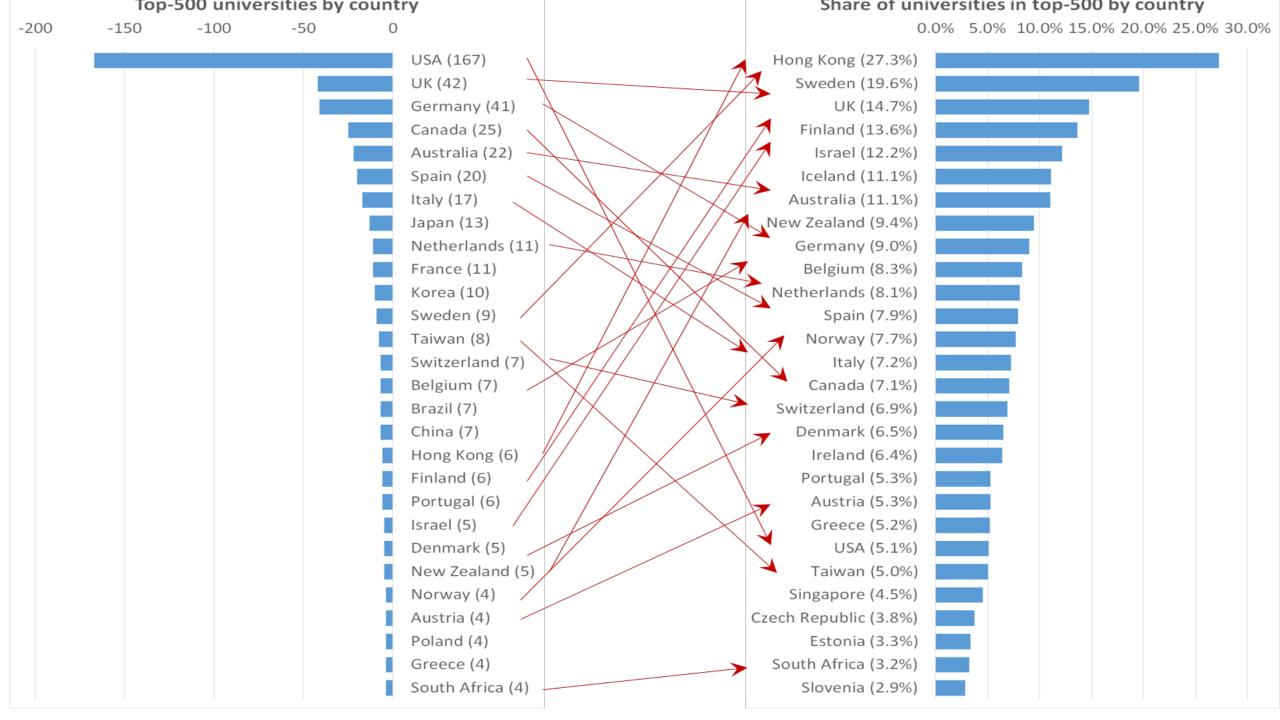


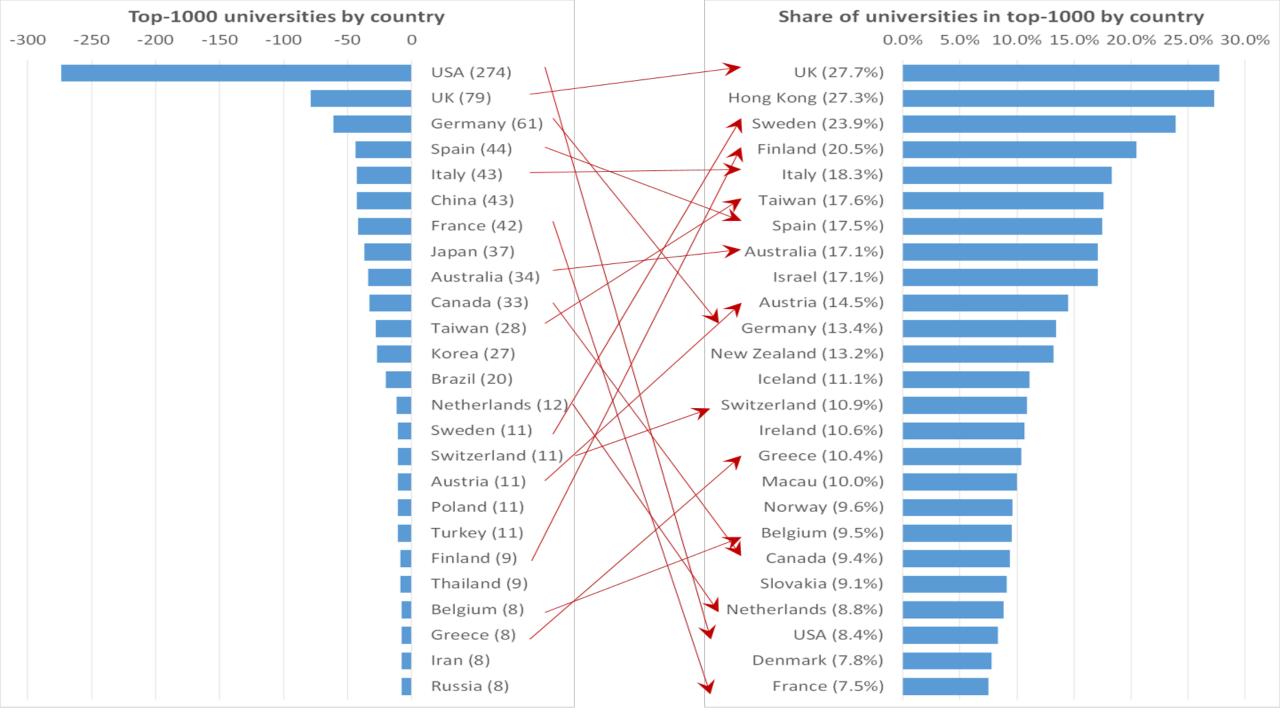




http://web.edu.hku.hk/f/acadstaff/363/WCU%205 %20%20What%20Matters.pdf







#### WCU-Mainstream-TVET-Central and localities



#### Will the mainstream university survive?

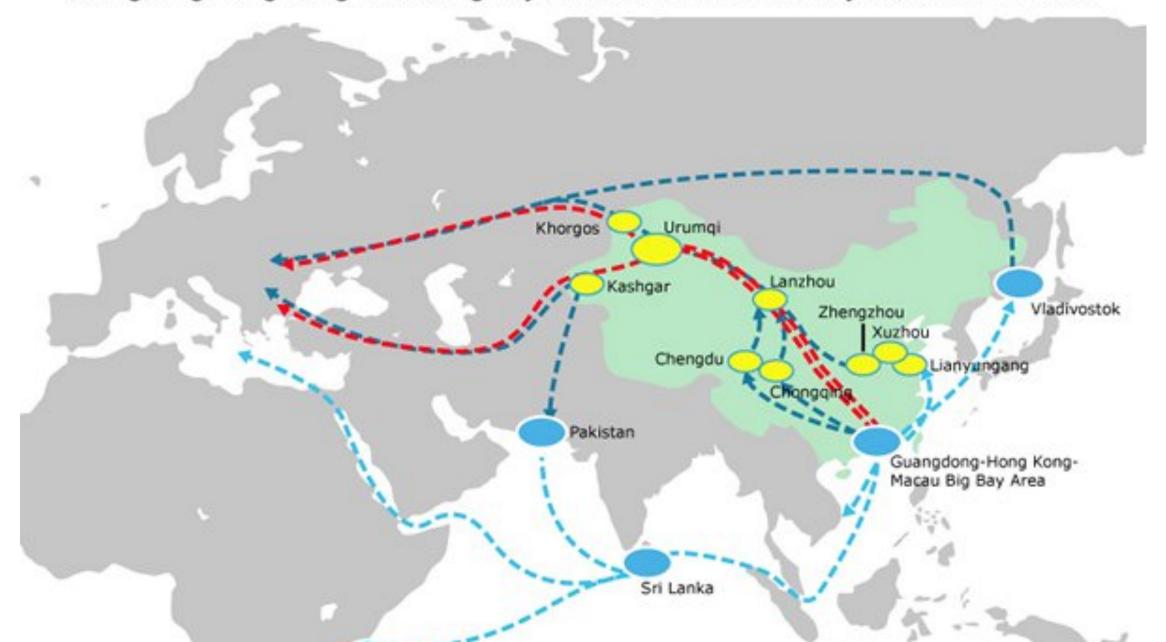
- Yes, they must but they have to become:
  - Mission centered (implicit value)
  - Market smart (not market centered)
  - Margin conscious (when does expansion work against the instituons and how to prioritize when cost cutting is necessary).

Country specific with ADB support

#### **Opportunities** --innovations

- The Hong Kong, China story
- China's policy: 600 provincial universities to be applied universities
- The Guangzhou, Hong Kong, Macao Greater Bay Area Initiative

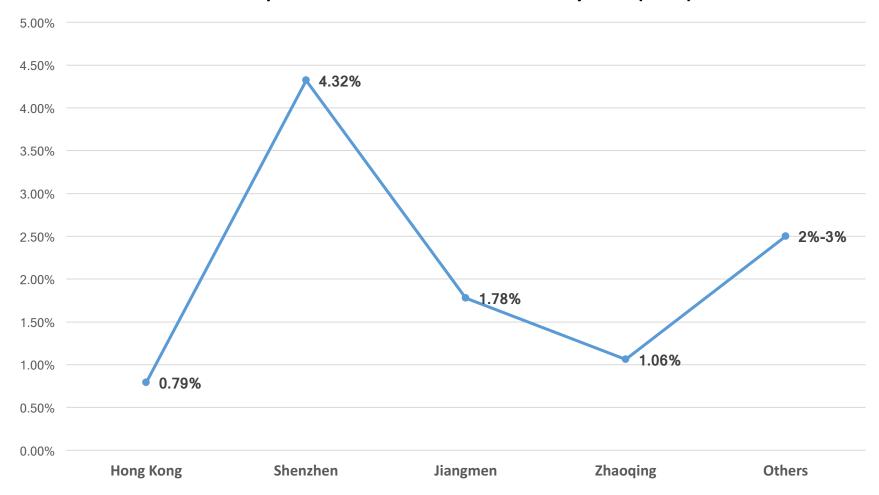
Promoting connectivity:
Guangdong-Hong Kong-Macau Big Bay Area and the 21st Century Maritime Silk Road



Guangzhou, Hong Kong, Macao, Shenzhen and six cities



#### R&D Expenditure out of GDP in Greater Bay Area (2016)

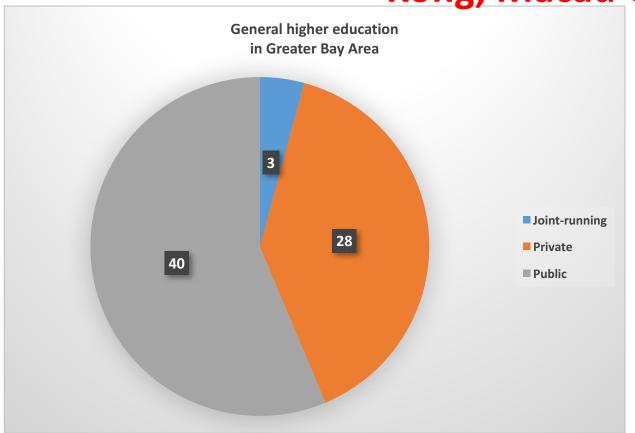


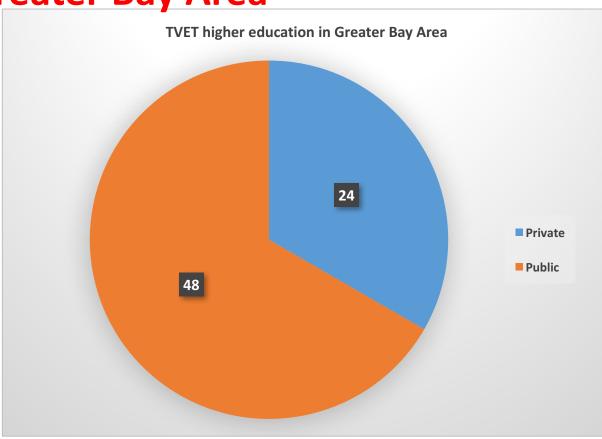
- 'Others' refer to other 6 cities in mainland China: Foshan, Zhuhai, Guangzhou, Dongguan, Huizhou and Zhongshan. The R&D expenditure accounted for 2%-3% of its GDP in each of these cities.
- The Macau data is subject to further collection

#### Technical skill levels

- San Francisco Bay Area: 26%
- China Greater Bay Area: 2.2%
- Shenzhen: 18,000 returnees with overseas education

General and TVET higher education in Guangzhou, Hong Kong, Macau Greater Bay Area





"Will Asia be just producing more of the same of the Western-originated contemporary higher education model, .....

....or will it be able to unleash a more critical understanding and practice of higher education, a cultural and epistemological reflection of the role of universities as venues of higher learning?" (Cheung, 2012, p. 186).

## ADB possibilities for advancing innovation in higher education

- What trends and developments should ADB take into account?
  - How DMCs balance competing domestic demands and global aspirations
- Where could be potential benefits?
  - Sustain gains
  - Protect vulnerable populations
  - Reduce inequality
- What type of new approaches and partnerships are critical to advancing the sector?
  - Integrate TVET and mainstream higher education
  - Reduce and structure system differentiation
  - Partnerships to eliminate poverty