

Dutch Flood Protection Programme

Flood protection in the Netherlands

Integrated Flood Risk Management

Erik Kraaij

June 18th, 2018

This is not an ADB material. The views expressed in this document are the views of the author/s and/or their organizations and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy and/or completeness of the material's contents, and accepts no responsibility for any direct or indirect consequence of their use or reliance, whether wholly or partially. Please feel free to contact the authors directly should you have queries.

Content

Flood Protection Programme

- Governance, Organisation, Funding and Scope
- Prioritization, financing projects and state of the art
- Programme goals (tactical goals)
- Challenges



Governance: two water management authorities

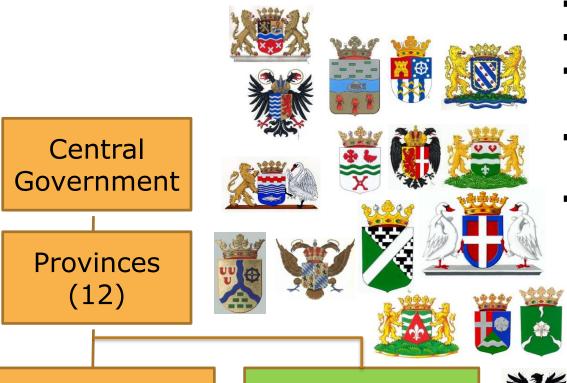


Rijkswaterstaat (Regions)



Regional Water Authorities

■ Regional water authorities



- Waste water treatment
- Regional water management
- Flood protection
- Regional taxation based on property value
- ±50% of all government spending on water

Municipalities (403)

Regional Water Authorities (21)









■ Rijkswaterstaat

- Executive agency of the Ministry of Infrastructure and Water Management
- Flood protection: national water management (coast, rivers) and specific flood protection structures (dams, barriers)













Organization



general principles for multi-level governance

efficiency transparency accountability

Flood protection: alliance between regional water authorities and Rijkswaterstaat

- Co-funding of flood protection projects
- Sharing and developing knowledge and experience



Organisation of flood protection (from 2011)

National level

- Policy
- Safety standards
- Tools for safety assessment
- Water management
- Management of infrastructure (10%)

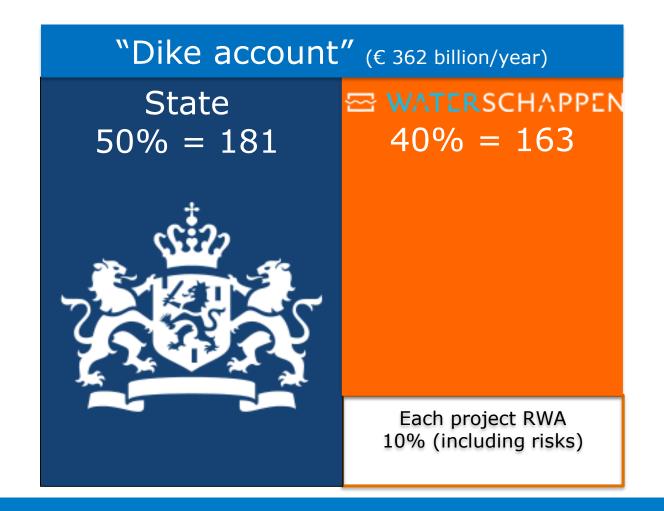
Regional level

Management of infrastructure (90%)

Dutch Flood Protection Programme

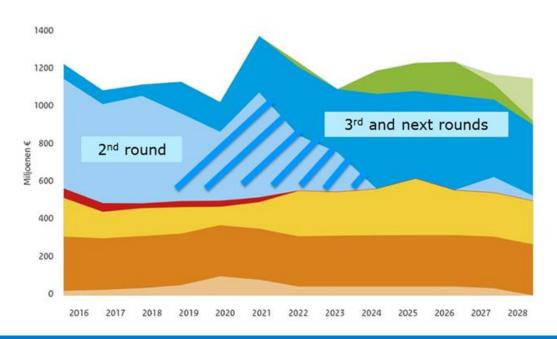
- Alliance between Ministry
 (Rijkswaterstaat) and regional water
 authorities
- Joint risk-based national programme
- Small unit as a 'shared service':
 - Programming-preparing budget
 - Financing projects
 - Facilitating projects
 - Education and Development
 - Stimulating innovation
 - Setting agenda for future issues

Funding of flood protection budget (by law)



Part of Delta fund (>2011)

- Flood protection and fresh water: total ≈ 1,2 billion €/year
- Operation and maintenance (40%)
- Investments (50%): DFPP 400 million €/year



Safety assessment and asset management



□ Primary flood defences

Total length 3449 km (>2017, new standards)

90% managed by regional water authorities

10% managed by RWS





Scope DFPP based on safety assessments

1996

Statutory safety standards and start safety assessments

2001

■ 1st safety assessment → DFPP1 (completed)

2006

■ 2nd safety assessment (350 km) → DFPP2 (running until 2021)

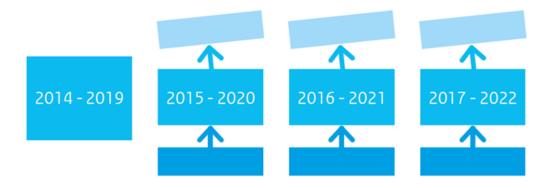
2011-2013 3rd safety assessment (748 km) and governance agreement → new DFPP (started in 2014; continuous approach)

2017 ev

 New statutory safety standards and start safety assessments (completed in 2023, now already +172 km)

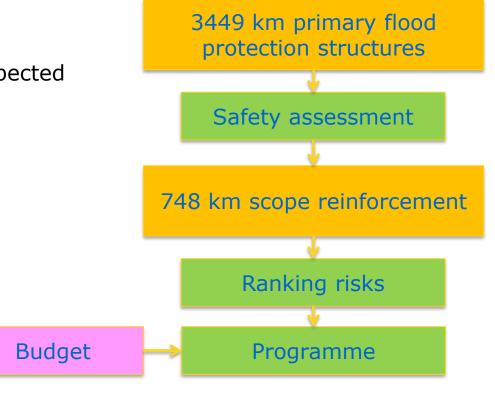
Prioritization of flood protection reconstruction

- Yearly risk based programme (6+6 years ahead; part of the Delta programme)
- Updating programme based on:
 - Running projects (changes in scope, planning, costs)
 - New projects (based on safety assessments and additional budget)
 - Budget is extended 'automatically' every year
- Draft programme is presented in every region in order to:
 - Check on project data;
 - > Identify options for linking projects with other issues;
 - Prepare regional partners and improve commitment to the programme;



- Risk based programming
 - Developed in 2011
 - Risk = probability of failure * expected damages (€)

		Kans		
		Urgent	Meer urgent	Meest urgent
Gevolg	> 10 MLD	24	5	7
	1 - 10 MLD	91	39	25
	0 - 1 MLD	257	145	184



■ Scope of DFPP

- Initial scope: 3rd national safety assessment (2011)
 - > 748 km
 - ➤ 275 objects
- Expected new scope:
 - > 4th national safety assessment
 - > Expected: ±1900 km
 - Most urgent expected projected have been added to the programme (172 km and 193 objects)
 - ➤ Goal Delta programme is to meet the new standards in 2050

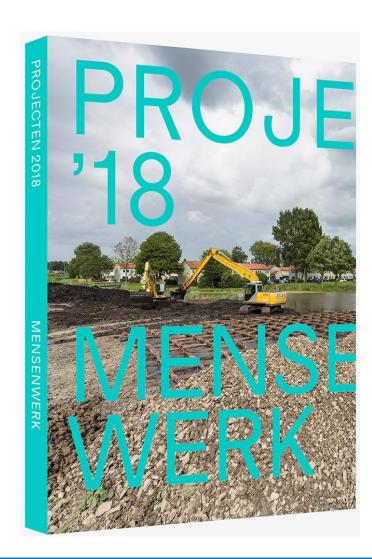


Financing projects

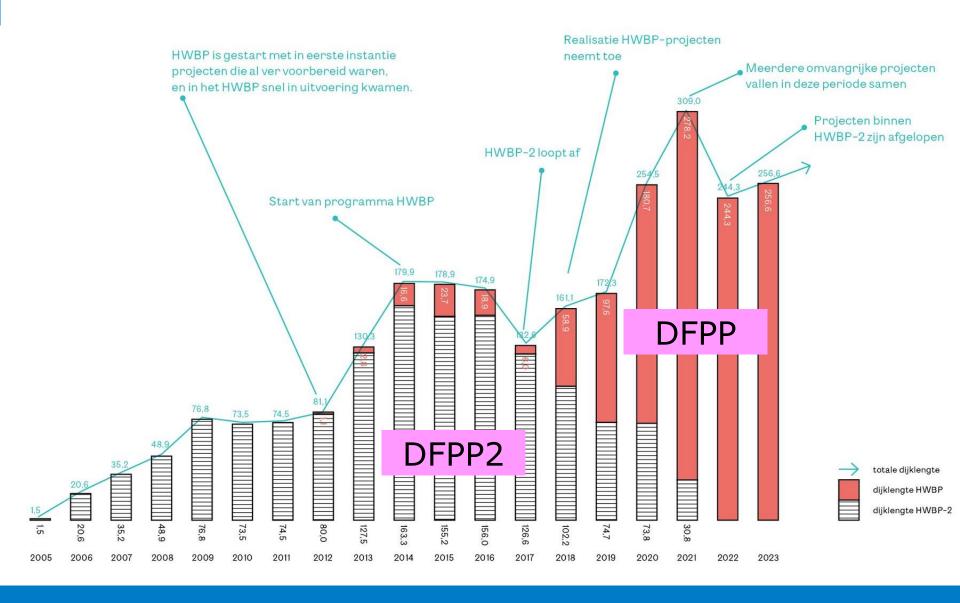
- Regular projects:
 - Predetermined subsidy of 90% per project phase (estimated costs)
 - Including reservation for risks (no risk reservation for the programme)
- Innovation projects:
 - Subsequently determined subsidy of 100% per project phase (actual costs)
- Advance financing
 - > Allows projects to be started earlier than according to risk ranking
 - Regional authorities pay in advance (including interest costs)
 - ➤ 20% of 'new' budget in year T+6 is reserved for paying back
 - Optional: paying back earlier based on actual realisation of the programme

State of the art

- → Projects 2018 (2018-2023)
 - 79 projects
 - 7 transcending innovation programmes
 - 922 km in scope
 - 325 km completed in 2023
 - 2,1 billion €
- 7 transcending innovation programmes
 - Piping (technical)
 - Macro-instability (technical)
 - Waddenzee (Delta programme)
 - Effect of foreshores (Delta programme)
 - System measures Vecht (Delta programme)
 - Pipes (process improvement)
 - Using local soils (sustainability)



Kilometres under construction DFPP2 and DFPP



Programme goals DFPP

- Pace: from 25 to 50 km/year (quicker)
- Costs: from 9 M€/km to 6-7 M€/km (cheaper, smarter)
- Anticipating Delta decisions
 - New standards
 - Regional strategies

(using new tools and fitting in with strategic goals)

Sustainable and integral projects
 (smarter with more added value and support)







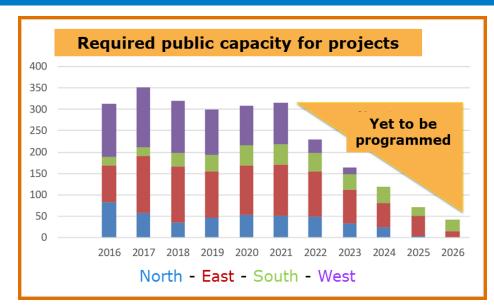
Challenges

- □ Innovation (50 km/year and 6 M€/km)
 - Focus on pilots and test-sites
 - Projects in the lead
 - Not: 2% budget for innovation
 - Stimulation by DFPP:
 - 100% subsidy (instead of 90%)
 - Sharing risk within the programme
 - After 3 years: ±80 M€ invested!!
 - > Taskforce Delta Technology: early involvement consultants, contractors and researchers



Capacity building and training

- Public capacity
 - On average 300+ skilled people required for project management
 - Multiply by 3 for total capacity
 - Large differences between and within regions
 - Excluding private capacity
- Training programme within the DFPP
 - \gt \approx 1000 course days per year
 - > Both soft and hard skills
- For the future: focus on universities (applied science)





■ Sharing knowledge/expertise

- Communities around themes and/or projects run by partners within the alliance (not the central programme organization)
- Face to face
- On-line (networkapp)

Active communities (since beginning 2017)

- Communication
- Project management
- Technical management
- New safety standards
- Stakeholder management
- Human Resources
- Control
- Directors
- Researchers (via universities)



□ Communication:

- > Central communication is aimed at:
 - Public awareness
 - Professional partners (contractors, consultants, researcher)
 - Communities
- Project communication is aimed at stakeholder management for the project

■ Monitoring and reporting:

- Programme: programme goals only, largely based on project reports
- Project(s): integral reporting, only within the responsible authority



Hoogwaterbeschermingsprogramma





