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## PERSONAL POWER SCAN - Tokyo

## TO BE FILLED OUT INDIVIDUALLY AND IN SILENCE

INSTRUCTIONS: Definition: Power is the ability to influence the behavior of another.

1. Your Role:

\_ Room # \_\_\_

- 2. Rate yourself (1,2,3,4,5,6,7) by going **vertically**, relative to the other negotiators by giving yourself a power rating for each social power category.
  - Least power = 1...7 Most power <u>You can use any number more than once.</u>
- 3. Next, (horizontally) designate the member with the most (7) power and the least (1) power in each of the 7 Power categories.
- 4. Starting with REWARD and working **horizontally**, assign the interim scores (2-6) to the other members for each of the 7 Power categories.
- 5. You can use the numbers 2 6 more than once.
- 6. Add the scores across for each row corresponding to each power category (**horizontally**) and place the sum in the **Total** column. Do the same for each role (**vertically**) placing the sum in the Total row.

Social Power Categories	Mayor	City Engineer	Treasurer	Chair Community Action	Dir. WATER	Truck Manager	Director Public works	Total Column
1. <b>REWARD</b> Provides resources								
2. COERCIVE Can take away resources								
3. LEGITIMATE Has formal power/authority bestowed by the organization/culture								
4. <b>REFERENT</b> Has access to people with power								
5. INFORMATION Has knowledge/ Information about and/or has access/ knows where to get it								
6. EXPERT Has relevant experience and capability								

	Power Scale							
Least Power in this negotiation = 1	2	3	4	5	6	7 = Most Power in this negotiation		

7. CHARISMATIC				
Ability to influence				
Others, personality				
and persuasive skills				
TOTAL ROW				

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