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Doing Business with ADB: Procurement

IFI Business Opportunities Seminar 6 March 2025

Martin Ayson

Procurement Specialist

Procurement, Portfolio and Financial Management Department

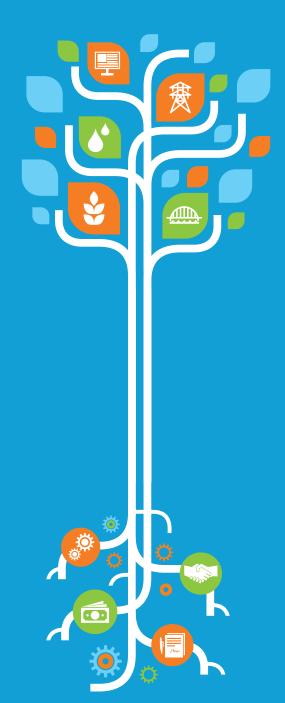




Overview

- ADB operations
- ADB business opportunities
- ADB procurement framework
- Bidding strategies and identifying opportunities





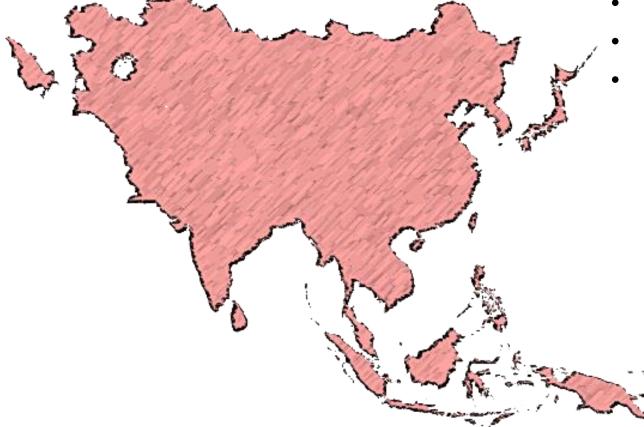


ADB Operations









- Founded in 1966, HQ in Philippines
- 68 members
- 49 regional & 19 non-regional
- 41 borrowing members

To support its clients, ADB works with:

- Private sector
- NGOs and CSOs
- Foundations
- Academia & think tanks
- Donors & international organizations



Main instruments: loans/grants, technical assistance, equity and guarantees

Delivered through: ADB's own resources (ordinary; concessional; special funds) and cofinancing

Largest borrowers in 2023: India, PR China, Bangladesh, Philippines, Pakistan



Strategy 2030: Seven Operational Priorities



Addressing remaining poverty and reducing inequalities



Accelerating progress in gender equality

At least 75% of committed operations by 2030



Tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability (

At least 75% of committed operations by 2030, \$80 billion from own resources from 2019–2030



Making cities more livable



Promoting rural development and food security



Strengthening governance and institutional capacity



Fostering regional cooperation and integration

Key Approaches



Expanding private sector operations

1/3 of ADB operations by 2024



Catalyzing and mobilizing financial resources for development

\$1 in private sector operations financing matched by \$2.50 of cofinancing



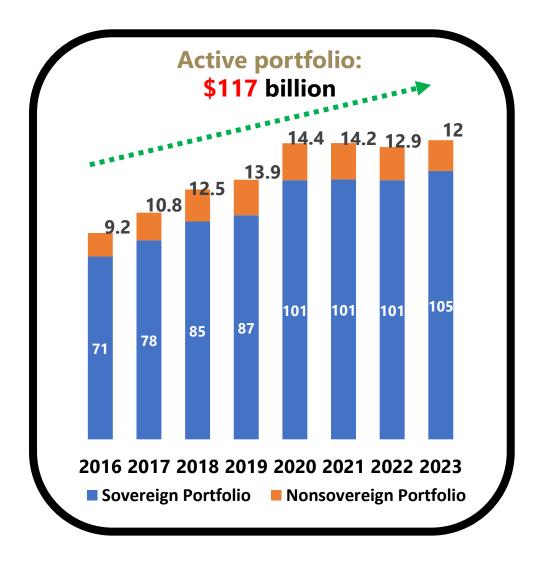
Strengthening knowledge services

https://www.adb.org/documents/strategy-2030-prosperous-inclusive-resilient-sustainable-asia-pacific





Overview of ADB Operations

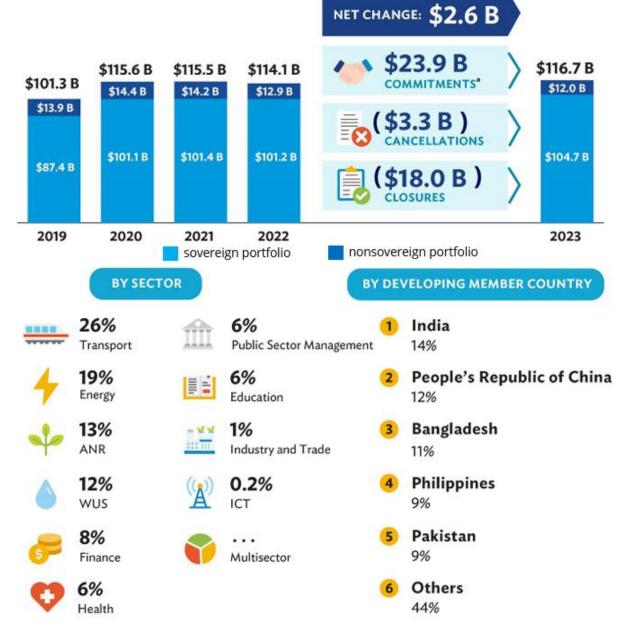


Expected to increase significantly over next decade from capital adequacy reforms that unlock an additional **\$100 billion** of lending headroom

(https://www.adb.org/news/adb-capital-management-reforms-unlock-100-billion-new-funding-over-next-decade-support-asia)





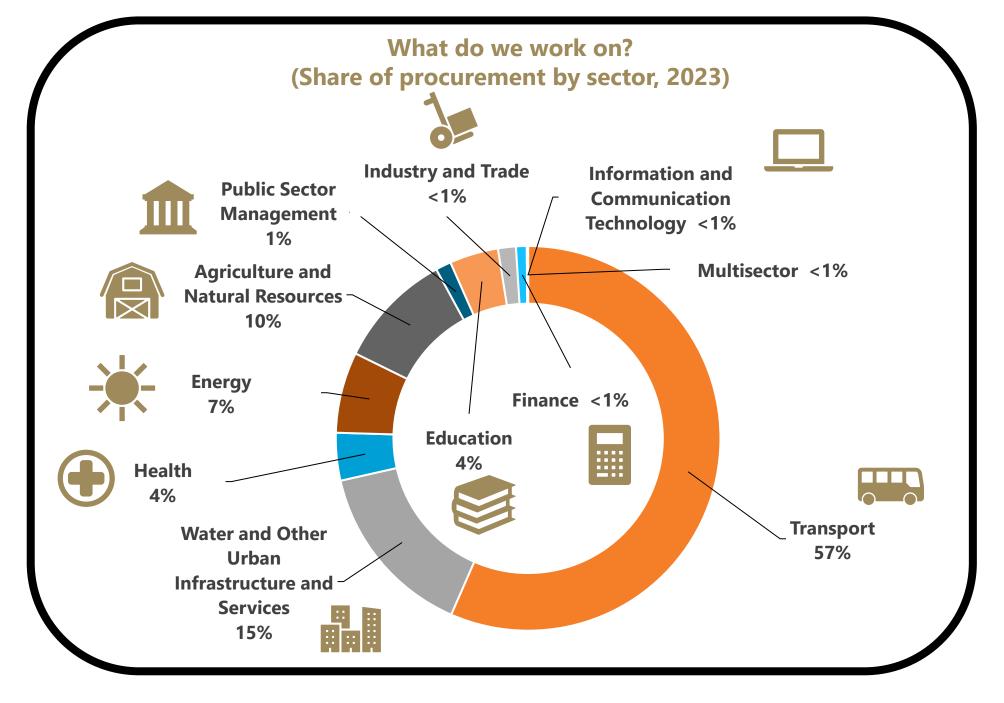




https://www.adb.org/documents/series/annual-report-portfolio-performance





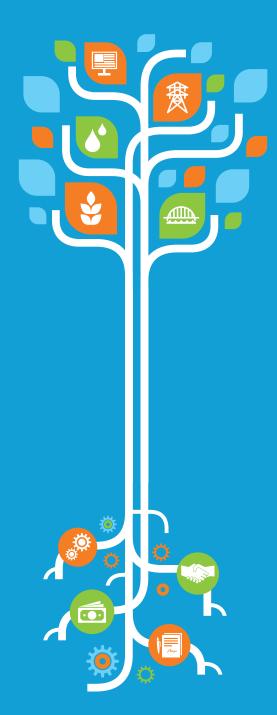




Active sovereign portfolio by region









ADB Business Opportunities





Why pursue ADB funded contracts?

- Assured financing for goods, works, and services
- Gateway to new opportunities in fast growing economies across multiple sectors
- ADB's operations are rapidly growing
- Internationally accepted fair and transparent procurement procedures
- Strong integrity oversight





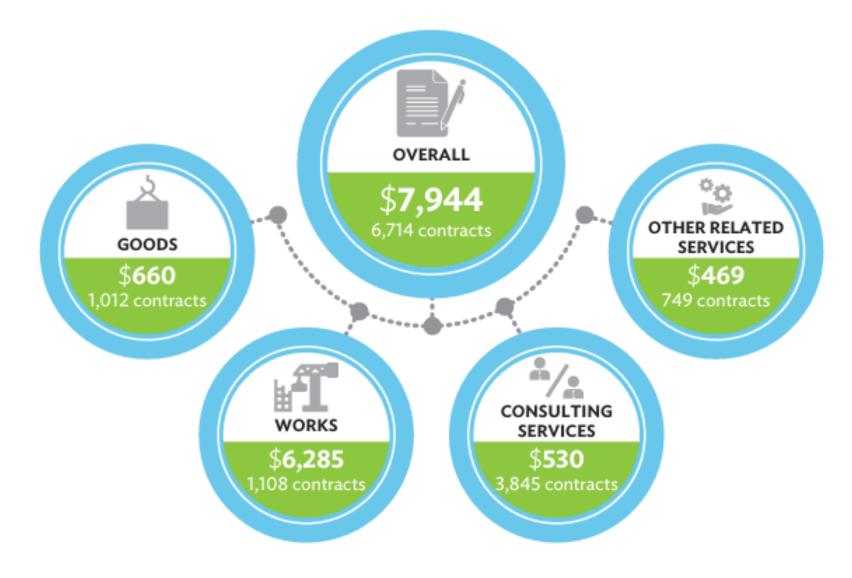


Types of business opportunities

- Supply of goods
 - Machinery, equipment, computers, furniture
- Civil works
 - Roads, railways, bridges, irrigation canals, schools, etc.
- Turnkey contracts
 - Power plants, pump stations, water treatment plants, heating plants, airports, etc.
- Consulting services
 - Project preparation & implementation, site supervision, detailed design, knowledge products, policy/advisory, staff consultants
- Nonconsulting services
 - Surveys, training, translation, event management

ADB

Overall Procurement in 2023



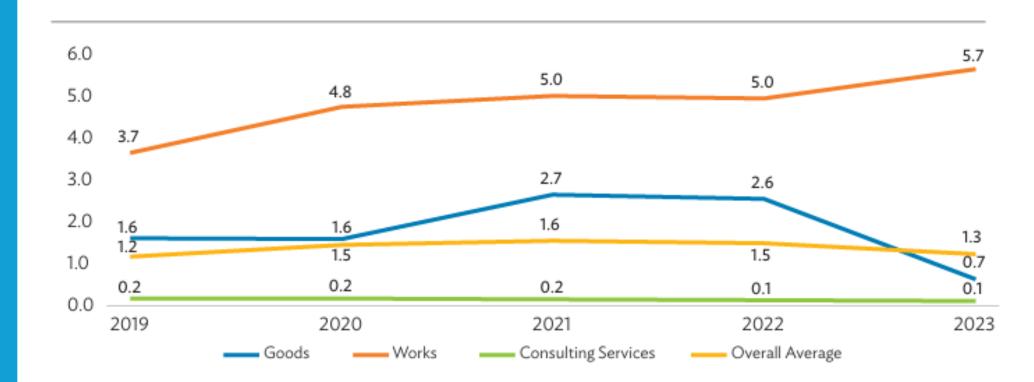


https://www.adb.org/sites/default/files/institutional-document/1003541/annual-procurement-report-2023.pdf



Average contract size

(\$ million)





https://www.adb.org/sites/default/files/institutional-document/1003541/annual-procurement-report-2023.pdf



When is the Private Sector engaged?





Loan Negotiation, Approval, Signing and Effectiveness

*In some circumstances, detailed design may take place during the preparation stage of projects



Top Members for Works

Procurement Ranking – Works						
	2018	2019	2020	2021	2022	2023
1	PRC	PRC	IND	IND	PRC	IND
2	IND	IND	PRC	PRC	KOR	PRC
3	BAN	BAN	PHI	VIE	IND	PHI
4	GER	INO	BAN	PAK	SPA	BAN
5	PAK	PAK	PAK	INO	PAK	INO





Top Members for Goods

Procurement Ranking – Goods						
	2018	2019	2020	2021	2022	2023
1	PRC	IND	IND	PRC	IND	PRC
2	BAN	PRC	PRC	BAN	PRC	BAN
3	IND	USA	INO	PHI	HKG	HKG
4	SWE	BAN	TUR	IND	BAN	UZB
5	VIE	VIE	HKG	DEN	SIN	SRI





Top Members for Consulting Services

Procurement Ranking – Consulting Services						
	2018	2019	2020	2021	2022	2023
1	KOR	IND	USA	IND	IND	IND
2	IND	AUS	KOR	INO	AUS	AUS
3	FRA	USA	IND	JPN	BAN	UKG
4	UKG	GER	INO	FRA	KOR	USA
5	AUS	FRA	AUS	AUS	UKG	JPN







Top Suppliers by Amount

Top 5 Su	nnliers of	Goods	(2018–	20211
TOP 3 3u	phileis of	dodda	(TOTO	2021)

	Name	No. of Contracts	ADB Amount (\$ million)
1	United Nations Children's Fund (UNICEF)	10	836.21
2	Sinovac Life Sciences Co. Ltd.	9	685.55
3	BEML Ltd.	3	678.72
4	TBEA CO. LTD.	6	258.01
5	China National Technical Import & Export Corp.	3	212.74





Top 5 Suppliers of Works (2018–2021)

	Name	No. of Contracts	ADB Amount (\$ million)
1	Larsen & Toubro Ltd.	41	1,492.19
2	Siemens	13	663.89
3	China Railway Group Limited	20	595.19
4	NCC Limited	30	594.25
5	Acciona Construction Philippines Inc.	2	538.12







Top 5 Consulting Services Firms (2018–2021)

	Name	No. of Contracts	ADB Amount (\$ million)
1	EGIS International	34	109.09
2	T.Y. Lin International SMEC	4	62.97
3	Ove Arup & Partners	9	58.39
4	Korea Consultants International Co. Ltd.	3	53.22
5	CTI Engineering International Co., Ltd.	3	45.39







ADB and Canada

- Canada joined ADB as a founding member in 1966
- Canada's membership enables Canadian companies to do business with ADB
- As of 2023:
 - 5.219% of ADB's shares and 4.469% of voting power on its Board of Directors
 - Contributed \$7.45 billion in capital subscriptions and \$2.21 billion to special funds (since 1966) that support ADB's lending and grant operations
 - Cofinanced 18 projects for ~\$271.14 million since 2019
 - Contributed ~\$306 million to 6 trust funds including the Canadian Climate Fund for the Private Sector in Asia
 - Canadian companies have won \$763.81 million of contracts from ADB to date, with \$4.78 million awarded in 2023 (consulting services)

https://www.adb.org/sites/default/files/publication/27758/can-2023.pdf





	Top Consultants (2018–2022)		
	Name	ADB Amount (\$ million)	
1	Northwest Hydraulic Consultants Ltd.	13.32	
2	LEA International Ltd.	2.73	
3	Ciera Group	0.69	
4	Wavefront Planning and Design Inc.	0.49	
5	Devpar Financial Consulting Ltd.	0.44	
6	Individual consultants	17.00	





Canadian Suppliers to ADB

Top Contractors/Suppliers of Goods/Works (2018–2022)

	Name	ADB Amount (\$ million)
1	Canada-China Economic & Cultural Centre	0.26
2	Canadore College of Applied Arts & Technology	0.04
3	Others	0.31







ADB Operational Procurement Stats

Operational Procurement Statistics Dashboard (ProcDash)

Asian Development Bank | Public sector governance

Welcome to ADB's Operational Procurement Statistics Dashboard (ProcDash)

The Operational Procurement Statistics Dashboard (ProcDash) presents the value of all goods, works and consulting services contracts awarded for projects under the Asian Development Bank operations. It has four sections, namely, overview, operational procurement by nationality, operational procurement by origin of goods and services, and operational procurement by threshold. For purposes of this dashboard, value of operational procurement is reported in terms of the amount financed by ADB.

The overview section presented below shows data on operational procurement statistics by region, nature, sector and by borrowing country. Data can be further filtered by contract year and modality. To determine the allocated procurement for policy-based support and results-based lending, click these two items in the modality filter.

For other details about ProcDash, refer to ProcDash FAQ.

ProcDash can also be used to supplement the operational procurement statistics under the Operational Data section of the ADB Annual Report and the figures from the member Fact Sheets. More information on operational procurement contracts is available on the Tenders page of ADB's website (choose "Contracts Awarded" from the "Type" selection).

The ProcDash currently shows data as of 31 March 2021. This will be updated every quarter.

By Nationality of contractor

By Origin of goods and services

Total operational procurement based on contract year, US\$ million

\$2,062.5



Note: Contracts awarded from regional projects amounted to : \$30.1 million

https://data.adb.org/dashboard/operational-procurement-statistics

Management and staff. It may be shared outside ADB with appropriate permission.





ADB Procurement Framework

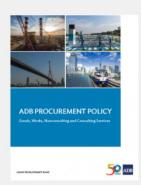




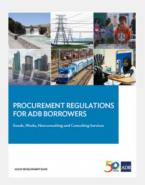
ADB's procurement frameworks

For projects with concept papers approved on or after 1 July 2017

ADB's new procurement framework comprises a Procurement Policy and Procurement Regulations for ADB Borrowers. It modernizes project procurement processes through a principles-based approach, to meet the diverse needs of clients as ADB scales up its operations in line with Strategy 2030.



ADB Procurement Policy



Procurement Regulations for ADB
Borrowers

For projects with concept papers approved before 1 July 2017

ADB's Procurement Guidelines and Guidelines on the Use of Consultants defined the policies and procedures for selecting, contracting, and monitoring suppliers of goods, works, and services for ADB-financed projects.



Procurement Guidelines



Guidelines on the Use of Consultants

https://www.adb.org/documents/adb-procurement-policy







ADB's procurement principles

Principles		Outcomes
The state of the s	Fairness	Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints.
	Economy	Using price, quality, and any nonprice attributes to deliver viable projects.
in a	Efficiency	Ensures procurement processes are proportional to value and risks.
	Transparency	Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality.
	Quality	Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives.
	Value for Money	Obtain optimal benefits through effective, efficient, and economic use of resources.







Consulting Services





Types of Consultants





Consulting Firms

Individual Consultants

Technical Assistance, Loans and Grants



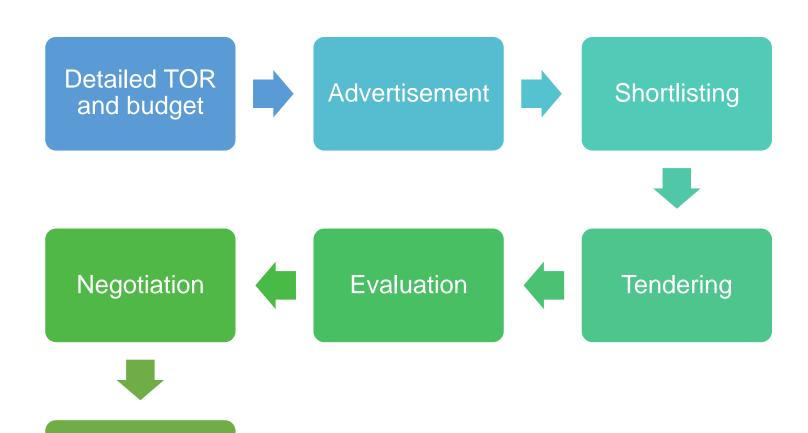
Recruitment may be national or international

- International may be for any ADB member country (global if eligibility restriction waived)
- A firm is considered national if it is legally incorporated in that DMC
- An individual is national if a citizen of the DMC or, if a national from another member country, he/she legally resides and works in that DMC.





Recruitment Process





Contracting & Management



Procurement Methods to Recruit Firms







New selection method for firms

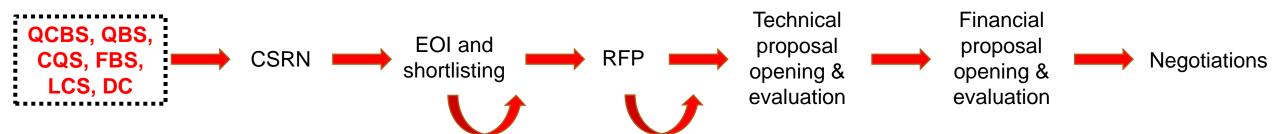
- ADB has launched a new, pilot selection method for recruiting consulting firms known as "simplified consultants' qualifications selection" (SCQS)
- · It aims to reduce recruitment times by half or more
- Time-saving features include:
 - Single-stage, single-envelope proposal process
 - Proposal length kept short for faster submission and evaluation
 - Fully electronic submission forms in CMS
 - Evaluation is based on highest technical score within maximum budget
 - Financial evaluation follows cost competitive principles
 - Documents necessary for negotiations and any desired changes to the standard contract are raised within the proposal itself
- Opportunities are now being advertised on CMS using SCQS
- The pilot is initially approved for ADB-administered selections with maximum budget up to \$500k



Informational video, procedures, and reference guide available at https://www.adb.org/news/videos/working-adb-time-money



New selection method for firms



Biodata / simplified / full

technical proposal



Government

concurrence (TA)

Government

concurrence (TA)

QCBS = quality- and cost-based selection

QBS = quality-based selection

CQS = consultants' qualifications selection

FBS = fixed budget selection

LCS = least-cost selection

DC = direct contracting

RNAL This information is accessible to ADB Management and staff. It may be shared outside ADB with appropriate permission.

CSRN = consulting services recruitment notice

EOI = expression of interest RFP = request for proposals

(i.e., advertisement)

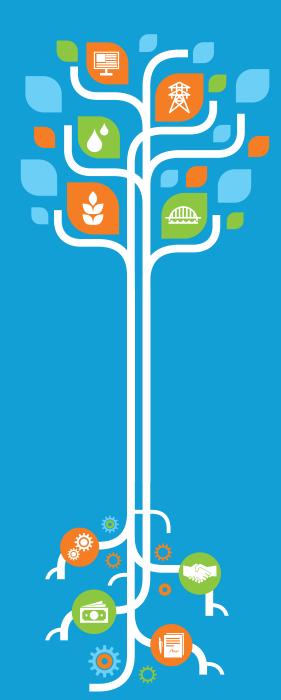


New selection method for firms

 Informational video, procedures, and reference guide available here: https://www.adb.org/news/videos/working-adb-time-money









Bidding Strategies







Tips for winning ADB-financed assignments

- Collect relevant business intelligence network!
- Focus on performance and reputation for successful work
- Express interest
- Understand the country, project, and client requirements
- Position yourself to your competitive advantage
- Study the bidding documents and understand the selection method and evaluation criteria
- Engage partnership with firms likely to be shortlisted
- Prepare a responsive and strong technical proposal
- Seek clarifications in writing
- Be ready for possible bid extensions or amendments





What NOT to do

- Failure to disclose conflict of interest (e.g., employees from EA included in a proposal)
- Firm or JV partners not from an ADB member country
- Submitting proposal late
- Failure to respond to client requirements
- Conditional bids
- Incomplete/noncompliant bids, e.g., missing bid security, letter of bid not signed, JV agreement missing, bid envelopes not properly marked, etc.
- Integrity violations in the bidding process

When in doubt, always seek written clarification





Debriefing and Complaints

Debriefing:

- Unsuccessful bidders may request debriefing from the procuring entity (the EA or ADB). If they are not satisfied with the explanation given, they may submit a complaint. Debriefings are an excellent learning opportunity for future bids!

Complaints:

- Bidders may file complaint directly with ADB and may copy ADB on correspondence with EAs.
- Complaints to ADB should be submitted through online form: https://www.adb.org/forms/complaints

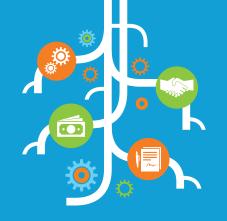
How to report fraud:

www.adb.org/site/integrity/how-to-report-fraud





Finding Information







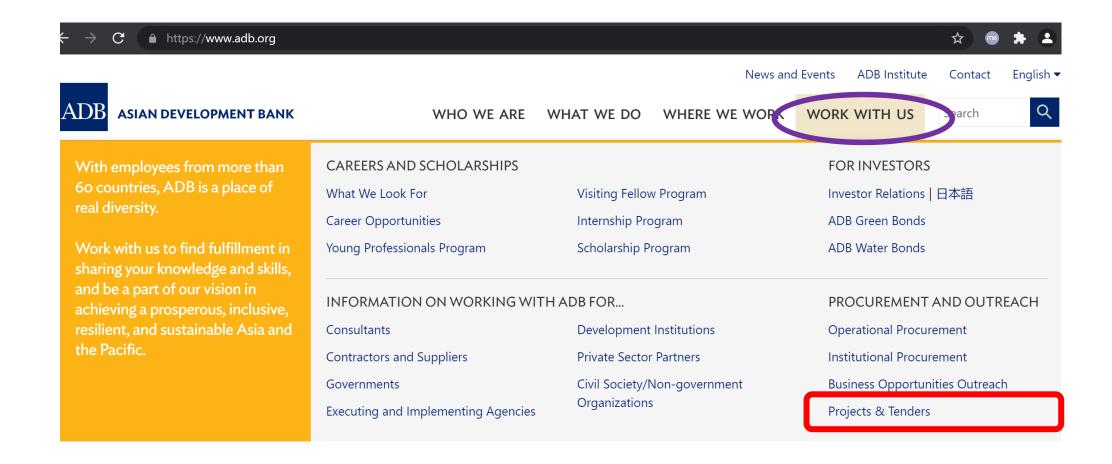
Identifying opportunities for contracts with project executing agencies and ADB

- Country partnership strategies
- Procurement plans
- General and specific procurement notices
 - Advance notices
 - Invitation for prequalification
 - Invitation for bids
 - Consulting services recruitment notice (CSRN)
- Hop-on opportunities
 - Prequalified contractors / consultants
 - Contracts awarded
- Institutional procurement notices (ADB only) _

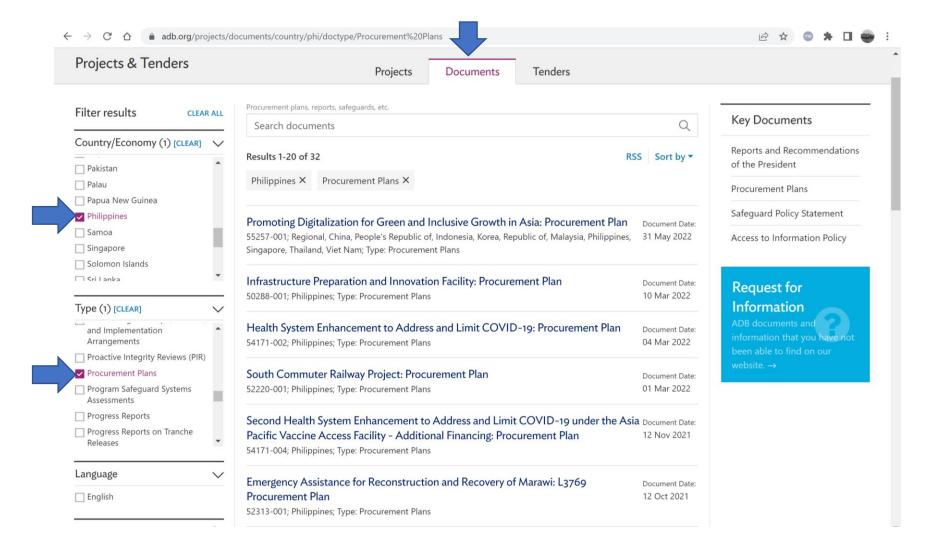
Operational Procurement



How to find Information on our Website



Goods & Works – Procurement Plans



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Procurement Plans...

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Appendix A - PROCUREMENT PLAN

Basic Data

Project Name: South Commuter Railway Project (Facility)						
Project Number: 52220-001	Approval Number:					
Country: Philippines	Executing Agency: Department of Transportation					
Project Procurement Classification: A	Implementing Agency:					
Project Procurement Risk: High	N/A					
Project Financing Amount: US\$6,395,200,000 ADB Financing: US\$4,300,000,000 Cofinancing (ADB Administered): Non-ADB Financing: US\$1,670,000,000	Project Closing Date: 31 December 2028					
Date of First Procurement Plan: 1 March 2022	Date of this Procurement Plan: 1 March 2022					
Procurement Plan Duration (in months): 18	Advance Contracting:	e-GP:				
	Yes	No				

A. Methods, Review and Procurement Plan

Except as the Asian Development Bank (ADB) may otherwise agree, the following methods shall apply to procurement of goods, works, and consulting services.

Procurement of Goods and Works				
Method	Comments			
Open Competitive Bidding (OCB) for Goods	International advertisement			
Open Competitive Bidding (OCB) for Works	International advertisement			

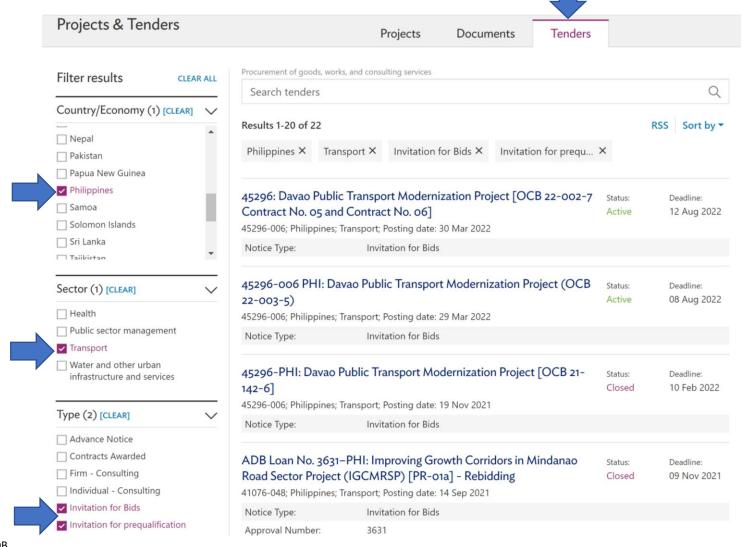
Consulting Services				
Method	Comments			
Quality- and Cost-Based Selection for Consulting Firm				

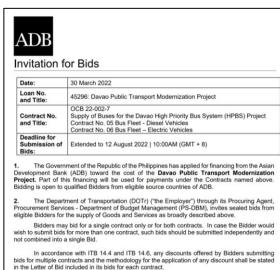
B. Lists of Active Procurement Packages (Contracts)

The following table lists goods, works, and consulting services contracts for which the procurement activity is either ongoing or expected to commence within the procurement plan duration.

Package Number	General Description	Estimated Value (in US\$)	Procurement Method	Review	Bidding Procedure	Advertisement Date (quarter/year)	Comments
CP-S-02	Viaduct and elevated stations	415,000,000.00	Open Competitive Bidding (OCB)	Prior	1S1E	Q4 / 2020	Prequalificati on of Bidders: No
CP-S-03a	Viaduct and elevated stations	401,000,000.00	OCB	Prior	1S1E	Q1 / 2021	Domestic Preference
CP-S-03b	Viaduct, Tunnel, underground and elevated station	714,000,000.00	OCB	Prior	1S1E	Q2 / 2021	Applicable: No Advance Contracting:
CP-S-03c	Viaduct and elevated stations	343,000,000.00	OCB	Prior	1S1E	Q1 / 2021	Yes Bidding

Goods & Works – Specific Procurement Notices

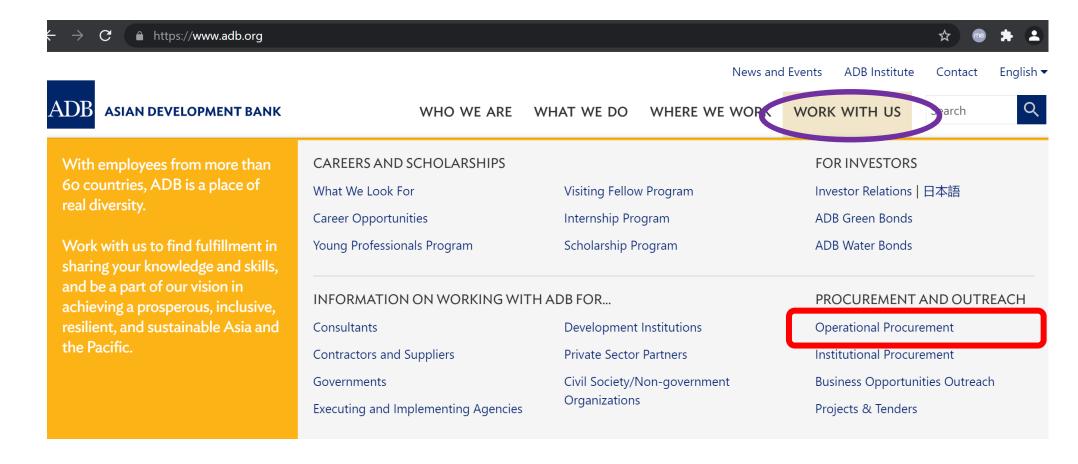




The Employer shall evaluate and compare Bids on the basis of each contract separately or multiple contracts combined in order to arrive at the least-cost combinations for the Employer.

by taking into account such discounts offered by Bidders for the award of multiple contracts.

How to find Information on our Website



Operational Procurement



→ Work with Us > Business Center > Operational Procurement

Operations Procurement

The Procurement, Portfolio and Financial Management Department (PPFD) provides fiduciary oversight of procurement of goods, works, non-consulting and consulting services. PPFD supports ADB staff and borrowers on procurement planning and implementation, contract management, and related risk assessment and mitigation throughout the project life cycle. It also leads procurement and consulting services innovation and capacity building initiatives.



Goods, Works, and Non-Consulting Services →

broad range of development projects and programs involving the procurement of goods, works, and services.

ADB Asian Developpe Bank

Pro
The come eque Borne esti

Consulting Services →

ADB engages individual consultants and consulting entities to precontract preparation and project supervision, and to help ADB to and reports.

- Procurement Plans
- Prequalified Contractors
- Contracts Awarded
- Bidding Procedures

Prequalified Contractors

The prequalification of contractors are undertaken for most large, ADB-financed civil works contracts, turnkey contracts and contracts for the supply of expensive and technically complex equipment. ADB reviews and approves the prequalification process conducted by the Borrower's executing agency and publishes lists of prequalified contractors for contracts with estimated value of \$10,000,000 and above.



Contracts Awarded

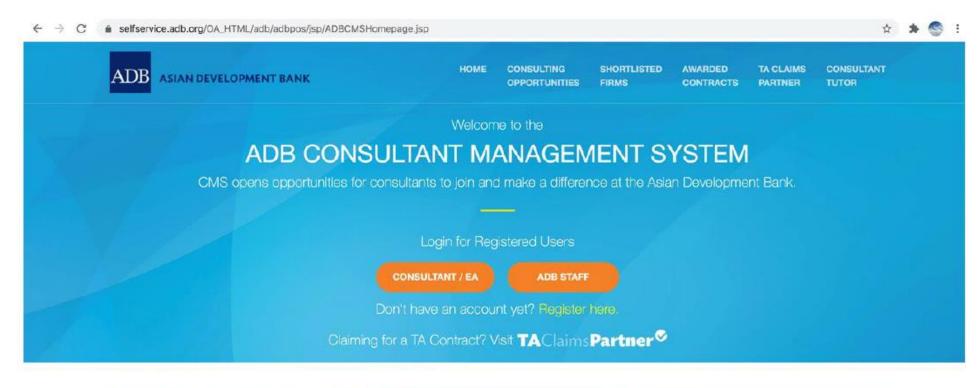
Contracts awarded for goods and civil works with contract value above US\$1.0 million. An archive of the previous year's contract awards is also provided.



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ADB Consultant Management System (cms.adb.org)













Consultants to Register in CMS (cms.adb.org)



Consultant Management System

Overview FAQ

Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

Click here to know who can register as consultants in CMS.

By using this service, you are accepting the CMS Terms and Conditions.



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting opportunities for ADBfinanced projects. Login to the system by typing in your registered Username and Password.

To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details:

1. Email address of the agency representative

Name and address of the agency

2. Full name of the agency representative

4. Duration of the recruitment for the project

Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

Click here to view the list of advertisements of consulting opportunities.

Login us	sing your	registered	d userna	me and	passwo	ord.
Us	sername					
Pi	assword					
		Login	Logi	n Assistar	ice	
Note: Al passwor		can login	using th	eir Ora	de userr	name and
Regist	ration					
New use	er? Regist	ter now!				
	Re	gister as	Const	ılting Fi	rm	
	Regis	ter as In	dividua	al Cons	ultant	
						_
Need H	lelp?					
	iiries rega @adb.or	arding the g.	system	, please	email	

CMS SYSTEM UPDATE

Dear CMS Users,

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

CMS Team

NOTE: CMS undergoes weekly maintenance activities from







Consulting Opportunities - CSRN

Consulting Opportunities

Consulting Services Recruitment Notices (CSRN)

CSRN provides detailed information on the consulting services required for ADB-financed or administered projects, including terms of reference. Filter on specific advertisements of interest by ticking the appropriate checkboxe. or by entering keywords to search by expertise.

Refine by Clear COVID-19 Related Assignment	All Search by Expertise		Go					
							/ious 1-25 ∨	Next 25 🔊
☐ Yes (29) ☐ No (136)	Project		Expertise	Consultant Type	Engagement Period (Months)	Published	Deadline (Manila local time)	View CSRN
<u>Consultant Type</u>	SC 119172 PHI: Bespoke	Climate Leadership Training	Bespoke Climate Leadership Trai	ning Firm	26	15-Jul-2022	15-Aug-2022 11:59 PM	ui S
✓ Firm (31) ✓ Individual (134)	Resilience - WOP4R Progr	TA 55064-005 REG: Water Organization Partnerships for Resilience - WOP4R Program Consultants		Firm	36	29-Jun-2022	10-Aug-207 11:59 PM	
Individual (151)		Disaster Risk Understanding and stance Coordinator (55357-001)	Technical Assistance Coordinator	Individual	28	27-Jul-2022	09-Aug-2022 11:59 PM	ПФ
Eligibility of Consultant Country	SC 108187 PHI: BPMSD In Resources Consultant	nformation Technology and Human	Information Technology and Hur Resources	man Individual	12	14-Jul-2022	08-Aug-2022 11:59 PM	ı.
Open to Member Countries Only (165) Non-Member Countries Allowed (0)		vernance Reform Project - OP1/QCBS- ive, and Technical Support Firm	Finance and Administration	Firm	30	23-Jul-2022	06-Aug-2022 11:59 PM	···
Engagement Period	Sector, and Trade Policy F	Asia Public Management, Financial acility - LGDP-N31 National Capacity cam Leader LGDP-N31 (53071-001)	capacity development	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	
Less than 3 months (9) 3 months to 1 year (109) More than 1 year (47)	TA-9766 REG: Southeast	Asia Public Management, Financial acility - LGDP-N36 National Social Dev't, ion Expert LGDP-N36 (53071-001)	Social Development, Gender and Acquisition and Resettlement Sp		8	22-Jul-2022	04-Aug-2022 11:59 PM	ı <mark>.</mark>
Country	Sector, and Trade Policy F	Asia Public Management, Financial acility - LGDP-N35 National Project pecialist LGDP-N35 (53071-001)	project finance, economics	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	
Select All Select None Pakistan (18)		Asia Public Management, Financial acility - LGDP-N34 National Legal 171-001)	Legal	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	····
Palau (6) Papua New Guinea (5) Philippines (38)	TA-9766 REG: Southeast	Asia Public Management, Financial acility - LGDP-N32 National Civil Id Sanitation Expert LGDP-N32 (53071-	engineering	Individual	8	22-Jul-2022	04-Aug-2022 11:59 PM	
Samoa (4) Solomon Islands (5)	SC 119216 PHI: National specialist	climate resilient agriculture / institutions	National climate resilient agricult institutions specialist	ture / Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
☐ Sri Lanka (3) ☐ Tajikistan (3)	SC 119216 PHI: National	legal specialist	National legal specialist	Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
Thailand (5)	SC 119216 PHI: Accelerating Climate-Resilient Agriculture in the Philippines - Climate Resilient Agriculture / Institutional Specialist			Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
Timor-Leste (2)	SC 119216 PHI: National governance specialist	climate resilient agriculture /	National climate resilient agricult governance specialist	ture / Individual	2	27-Jul-2022	02-Aug-2022 11:59 PM	
+ Sector	TA-6730 REG: Promoting	Life Cycle Management of	Fluorocarbons Expert	Individual	7.7	13-Jul-2022	02-Aug-2022 11:59 PM	· is





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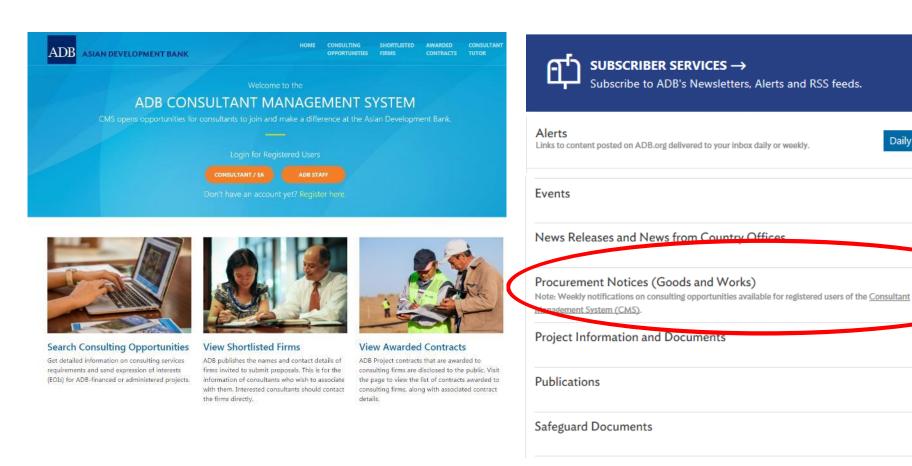
No **Contact Information** Project Officer Allison Woodruff Designation Principal Water Security Specialist **Asian Development Bank** Email awoodruff@adb.org **CSRN Additional Information / Attachments** Title Description Category Last Updated By Last Updated Usage Update **Delete** Type No results found. Agencies **Agency Role Contact Person View Details** Primary Agency Country Asian Development Bank Regional **Executing Agency** ~ **Publishing History**

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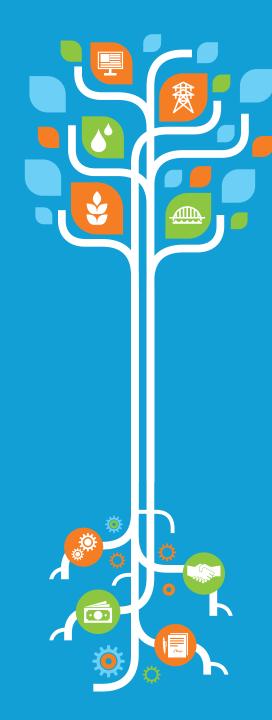
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