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ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2025

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QUALITY INNOVATION IMPACT

Integrity in ADB Projects

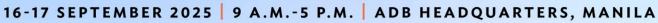


Jung Min Han
Senior Integrity Specialist
Office of Anticorruption and Integrity



Noel B. Anderson
Integrity Specialist
Office of Anticorruption and Integrity







Office of Anticorruption and Integrity (OAI)

ADB's Integrity Framework applies to:

- > Contractors
- > Suppliers
- > Consultants
- > Executing and Implementing Agencies
- > ADB Staff
- > Anyone connected to an ADB-financed, administered, or supported activity







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Integrity Violations

MDB-Harmonized Definitions

























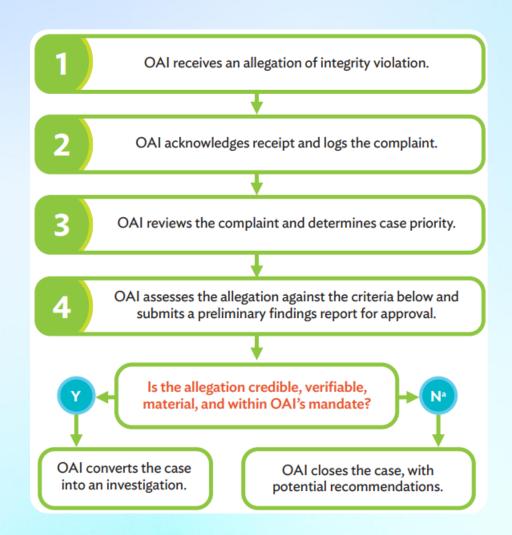
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Complaint Intake Process

Screening Criteria

- Mandate: the alleged conduct is reasonably connected to an ADB-related activity.
- > **Credible**: there is a reasonable possibility that an integrity violation occurred.
- Verifiable: practicable options exist to obtain sufficient evidence to determine the truth of the allegations on the balance of probabilities.
- Material: the matter is of sufficient importance to justify the projected requirements of the investigation and enforcement action.





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Investigation Process - External Investigations Team (EIT)

- > Investigates cases related to integrity violations committed by external parties on ADB-related activities.
- > Engages retainers to conduct inquiries.
- Issues Declinations, Show Cause Letters, and Investigation Reports under the Investigation and Enforcement Framework (IEF).
- Proposes/Recommends remedial action to Subjects of Interest (SOIs) / Integrity Enforcement Committee (IEC).
- > Processes Reinstatement applications.
- > Business Integrity Programs (BIP).

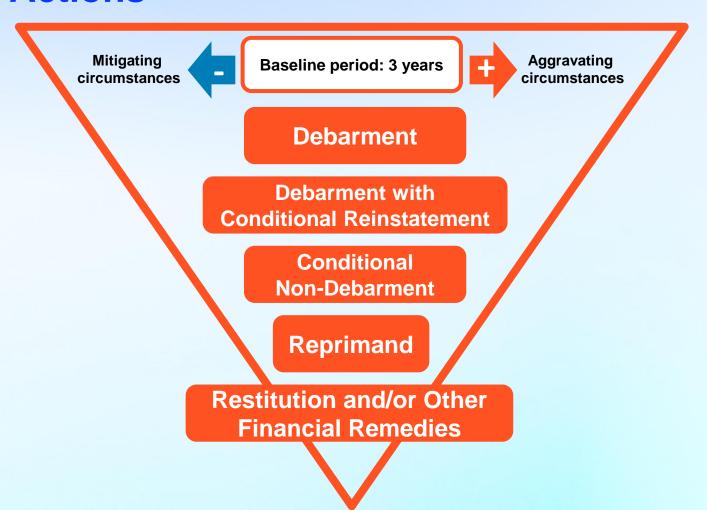






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Enforcement Actions







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Impact While Under Sanction



MAY

CONTINUE



Contract

Variations





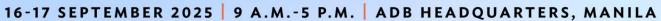
APPROVAL

NOT **AUTOMATIC**

NOT **PERMITTED**









Cross Debarment

Working Together with International Financial Institutions









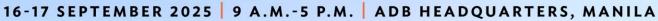


A party to the Uniform Framework (2006); not a party to the Cross Debarment Agreement.











Integrity Risk Prevention: What is Integrity Due Diligence?

Gathering of independent information to gain an understanding of integrity and reputational risks associated with a third party.











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Factors in Conducting IDD



Beneficial ownership



Public records resources:
History of corruption
and adverse news



Financial background and payment of contract



Reputation/ Commercial references



Connected parties



Approach to ethics and compliance



Politically Exposed Persons



Jurisdictions and Intermediate jurisdictions





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Potential Risk Flags - Counterparties



Bribery, corruption



Fraud, embezzlement



Money laundering, terrorist financing



Illegal or disreputable activities



Debarment or sanctions

Criminal convictions





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Potential Risk Flags in Project Implementation Processes

Procurement

Financial Management



Pregualification; bidding documents preparation; and bid advertisement, submission, and opening



Assessment of bidders' compliance with bidding requirements, and preparation and approval of evaluation report

Contract award

Post-bid evaluation activities until contract is awarded and signed

Contract administration

The management of the day-to-day practicalities and administrative requirements under the contract

Contract & Asset Management

Output monitoring

Engagement with/supervision of contractors, consultants, and suppliers in relation to project outputs

Asset control

Safeguarding and maintenance of project assets including asset inventory

Expenditure management

Approval and processing of payments for project expenditures

Financial reporting

Project accounting and auditing

These sub-processes reflect those assessed by OAI and do not necessarily reflect all sub-processes that exist within each process.





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Thank you!



www.adb.org/integrity



@anticorruptionandintegrity



integrity@adb.org



@adb_oai



+63-2-8632 5004



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