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**ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2025** 

16-18 SEPTEMBER 2025 | ADB HEADQUARTERS, MANILA

QUALITY INNOVATION IMPACT

# Sectors Group: Public Sector Management and Governance Sector

**Presentation for Business Opportunities Fair 2025** 

**Prepared by PSMG Sector Office** 





# Strategy, Emerging Areas, and Knowledge (SEEK)

#### **Lai Tora**

Principal Public Sector Specialist Public Sector Management and Governance, SD3

#### **Alaysa Escandor**

Public Management Officer
Public Sector Management and
Governance, SD3



#### **Sector Vision**

Sound macro-fiscal management and good governance to drive sustainable social and economic development in Asia-Pacific.

#### **Specialized Subsectors**

**Fiscal policy and management** includes climate fiscal management, medium-term fiscal framework, fiscal risk management, fiscal decentralization, public-private partnership (PPP) policy and regulatory frameworks, legal policy framework in national and sub-national levels, and social protection systems.

**Domestic Resource Mobilization** covers tax policy, tax administration, and international tax agreements.

**Public Financial Management** includes specialization in expenditure management at the central and subnational levels, and covers issues such as public debt and cash management, government securities market, infrastructure governance, public investment management, and GovTech and digitalization.

**Economic Diversification** covers private sector and related reforms (including investment climate), trade and competitiveness, digitalization and logistics policy and systems.

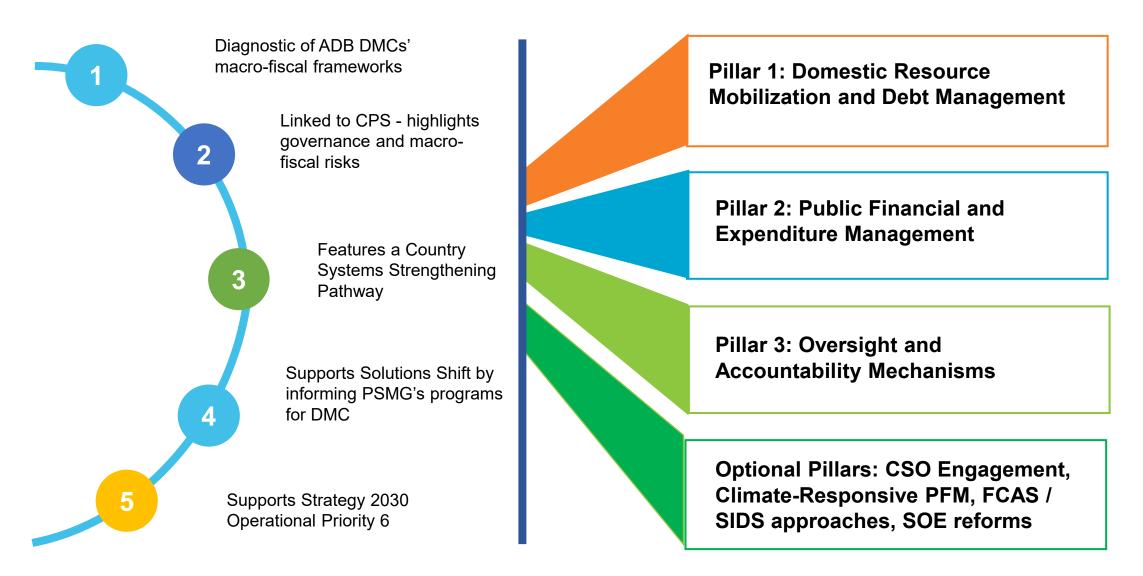
Corporate Governance and State-Owned Enterprises Reforms includes corporate governance reform of state-owned enterprises (SOEs), commercialization, fiscal risk management and enterprise restructuring.







#### Governance and Macro-fiscal Pillars (GMaP) Assessment







#### **PSMG** Knowledge Solutions Approach

#### **Integration of Knowledge with Operations**

Enhance strategic and thematic coverage, linked to delivery of PSMG operations Lead Governance and Macrofiscal assessments linked to the CPS for knowledge pipeline and policy actions

Centralize and coordinate delivery of knowledge solutions

Holistic Sector Approach: Covering all regions and S2030 OP 6 thematic priorities, mainstreamed into programs

Identify, analyze and integrate emerging areas **Integration** of knowledge solutions with operations (as part of operational teams)

Consolidation of Technical Assistance resources and delivery of outputs

Coordination with other sectors for a programmatic and solutions delivery approach

Maintenance of a knowledge mapping and monitoring system



#### Flagship Initiative: The Asia-Pacific Tax Hub

PSMG's flagship initiative, the Asia Pacific Tax Hub (APTH) serves as an open and inclusive platform for strategic policy dialogue, knowledge sharing, and collaboration and development coordination, working with Resident Missions and PSMG's regional teams to support many DMCs in strengthening domestic resource mobilization and international tax cooperation.

#### **Milestones (May 2021 - Present)**

16,886

**Participants** 

**62** 

**DMCs/Jurisdictions** 

143

Regional Knowledge & Capacity Building Events

90

In-Country TA & Capacity Building Events

18

TADAT Training & Assessment

51

**Knowledge Products** 

Participants at the ADB Pacific Initiative (Feb 2024)







PCT-ADB Joint Virtual Seminar 1 & 2: Medium-Term Revenue Support (MTRS) Recovery and Development for Small States in AP (2021) Webinar on Carbon Pricing and Fossil Fuel Subsidies Reduction (2022, 2023)

200+ attendees (35 DMCs)

Workshop on Strengthening Property Tax Management (2023)

41 attendees (33 DMCs)







# Southeast Asia and Pacific

James Webb Senior Public Sector Economist SD3-PSMG



# Southeast Asia and the Pacific

#### Governance

- Disparate islands and communities, devolved administrations
- Uneven government service delivery

#### **Digitalization**

- Need for digitalization of government
- Digital divide and inequality

#### **Public Finance**

- Mixed domestic revenue performance
- Limited fiscal space and revenue volatility

#### **Environment**

Climate
 vulnerability and
 disaster exposure



QUALITY INNOVATION IMPACT



# **South Asia**

Muhammadi Boboev
Public Sector Specialist
SD3-PSMG





# ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2025 16-18 SEPTEMBER 2025 | ADB HEADQUARTERS, MANILA OUALITY - INNOVATION - IMPACT





# Building climate resilience in Bangladesh...

#### Climate-Resilient Inclusive Development Program, Subprogram 2

Approach	Programmatic approach with 2 subprograms: Subprogram 1—\$400 million (2023) Subprogram 2—\$400 million (2025) Stand-alone Technical Assistance—\$1.5 million
Impact	Just transition to a sustainable, resilient, and inclusive low-carbon economy
Outcome	Climate resiliency strengthened and emissions reduced from climate-critical sectors
Reform Areas	<ol> <li>Enabling environment for the implementation of climate actions created.</li> <li>Climate change adaptation priorities strengthened.</li> <li>Climate change mitigation actions accelerated.</li> </ol>





# ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2025 16-18 SEPTEMBER 2025 | ADB HEADQUARTERS, MANILA QUALITY - INNOVATION - IMPACT



### Supporting industrial infrastructure development in India...

#### **Tripura Industrial Infrastructure Development Project**



Approach	Project loan —\$85.40 million (2025)	
Impact	Manufacturing sector's competitiveness boosted, product diversification enhanced, job creation promoted, and regional cooperation fostered	
Outcome	Industrial infrastructure improved	
Output	<ol> <li>Institutional structures and mechanisms for industrial development strengthened.</li> <li>Climate-resilient infrastructure and gender-responsive and inclusive industrial environment built.</li> <li>Industrial estates developed and upgraded.</li> </ol>	





# ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2025 16-18 SEPTEMBER 2025 | ADB HEADQUARTERS, MANILA QUALITY - INNOVATION - IMPACT





# Facilitating trade expansion in Bhutan...

#### Trade Expansion and Diversification Program, Subprogram 1

Approach	Programmatic approach with 2 subprograms: Subprogram 1—\$25 million (2026) Subprogram 2—\$25 million (2028) Stand-alone Technical Assistance—\$0.975 million	
Impact	Boosted productivity and diversified traded products and markets	
Outcome	More diversified and expanded trade for Bhutan	
Reform Areas	<ol> <li>Institutions to promote engagement in global and regional trade strengthened.</li> <li>Trade process digitalization, transparency, and predictability enhanced.</li> <li>Policy and regulatory environment for private sector participation in trade improved.</li> </ol>	





# PSMG Central & West Asia and East Asia

Lai Tora
Principal Public Sector Specialist
SD3-PSMG

#### Leveraging Knowledge, TA & Financing to Promote SOE Reform in CWEA

#### CHALLENGE

Limited Government Ownership

Misaligned timing of reforms

Lack of coordination Between internal and external partners

Fragmented sectoral approaches

Resistance to privatization

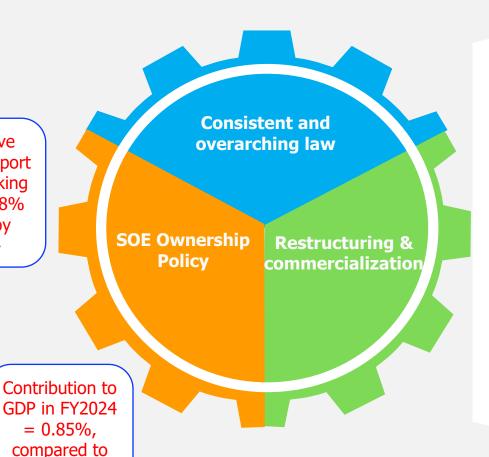
Limited gender and climateresponsiveness Direct government support = 1.5% of GDP, compared to net inflows to the budget of 0.9% of GDP

> Cumulative budget support to loss-making SOEs = 8.8% of GDP by FY2024

> > total assets of 30% of GDP

Ave. ROA of 1.2% between FY2012-FY2024

# REFORMS NEEDED IN "COUNTRY XYZ"



#### **BUSINESS OPPORTUNITIES**

Institutional capacity building through dedicated TA

Diagnostic assessments and analytical reports

Independent Verification
Authority

Support for reform implementation (five-year program): policy reforms and project investments



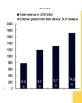
# Deepening Climate-Fiscal Linkages

#### **PSMG Cross-Regional Emerging Areas**



☐ Mainstreaming climate into Ministries of Finance: increase the integration of climate change into fiscal frameworks.

- □Piloting innovative ideas: going beyond mainstreaming, by piloting policy reforms to unlock additional adaptation finance (e.g. private sector).
- DAddressing institutional barriers: Joint ADB-World Bank Climate Change Institutional Assessments.
- □Addressing data gaps: Use of the Climate Policy Assessment Tool to inform policy making
- Development of regional climate policy platforms



# Debt Management and Sustainability

#### □Addressing data gaps:

Developing a database of key debt indicators and debt management indicators

#### □Increasing coordination:

Community of Practice between relevant ADB stakeholders on ADB's debtrelated work

□Debt Management Cluster (C-TA 0056-REG): Leveraging ADB's experience to better support and promote sustainable borrowing practices and transparency in PAK, UZB, KGZ and TAJ (domestic debt markets, debt transparency, and implementing the SDFP)



AI4Gov

and

**GovTech** 

# ■Support for GovTech & Al Integration: Assisting DMCs in adopting Al-powered solutions

# for Innovation: Prototyping and testing Al-driven solutions for tax, trade, debt, and climate related use cases through pilots.

□Scaling Regional Digital
Public Goods: Promoting
interoperable GovTech
solutions, cross-border data
exchanges, and Al-assisted
risk analytics, regional
cooperation.

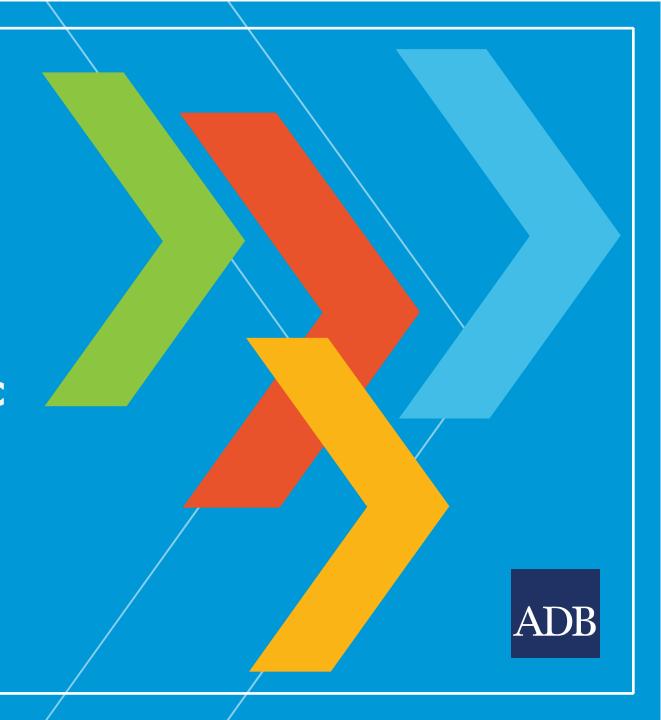


# PSMG SEEK and Project Pipeline



# **Appendices**

**Southeast Asia and Pacific Pipeline 2025-2027** 







# Lending Pipeline, 2025 – Pacific

DMC	Project Title	Type/Modality	Amount (\$million)
	PACIFIC		
KIR	Sustainable and Inclusive Economic Recovery Program,	PBL	10.0
	Subprogram 2		
RMI	Public Sector Reform Program	PBL	5.0
TON	Improving Economic Management, Subprogram 2	PBL	10.0
TUV	Supporting Public Sector Management Reforms, Subprogram 1	PBL	7.0
VAN	Public Financial Management, Subprogram 1 + Contingent Disaster Financing	PBL	10.0 +10.0







## Lending Pipeline, 2026 – Pacific

DMC	Project Title	Type/Modality	Amount (\$million)
	PACIFIC		
FIJ	Sustainable and Resilient Growth Program, Subprogram 2	PBL	70.0
PAL	Strengthening Fiscal Resilience for Sustainable Development Program, Subprogram 2	PBL	25.0
NAU	Improving Fiscal Sustainability Program, Subprogram 2	PBL	5.0
PNG	Strengthening Governance and Accountability in the Public Sector Program, Subprogram 2	PBL	150.0
SAM	Public Financial Management and Private Sector Development Program, Subprogram 1	PBL	20.0
SOL	Supporting Fiscal Recovery Subprogram 1	PBL	15.0





## Lending Pipeline, 2027 – Pacific

DMC	Project Title	Type/Modality	Amount (\$million)
SOL	Domestic Resource Mobilization Project (Phase 2)	Project	15.0
VAN	Enduring Fiscal Position Program, Subprogram 2 + CDF	PBL	20.0
VAN	Financial Management Information System	Project	3.0
RMI, FSM, PAL	Public Financial Management Project (Phase 2)	Project	9.0
coo	Resilient Transformation Program, Subprogram 2	PBL	30.0
KIR	Climate and Economic Resilience Program, subprogram 1	PBL	10.0
TON	Public Sector Reform Program, Subprogram 1	PBL	10.0
TUV	Supporting Public Sector Management Reforms, Subprogram 2	PBL	7.0
SOL, COO, KIR, TON, TUV, SAM, FSM, RMI	Pacific Disaster Resilience Project (Phase 6)	CDF	72.0
RMI	Public Sector Reform Program, Subprogram 2	PBL	5.0





ADB

#### Lending Pipeline, 2025 – Southeast Asia

DMC	Project Title	Type/Modality	Amount (\$million)
	SOUTHEAST ASIA		
CAM	Strengthening Governance for Service Delivery Program,	PBL	50.0
	Subprogram 1		
INO	Boosting Productivity through Human Capital Development Program,	PBL	500.0
	Subprogram 3		
INO	Competitiveness, Industrial Modernization, and Trade Acceleration Program,	PBL	500.0
	Subprogram 3		
INO	Domestic Resource Mobilization Reform Program, Subprogram 1	PBL	500.0
PHI	Business Environment Strengthening through	PBL	400.0
	Technology, Subprogram		
PHI	Second Disaster Resilience Improvement Program	PBL	500.0







#### Lending Pipeline, 2026 – Southeast Asia

DMC	Project Title	Type/Modality	Amount (\$million)
	SOUTHEAST ASIA		
CAM	Trade and Competitiveness, Subprogram 3	PBL	50.0
PHI	Public Financial Management Reform Program, Subprogram 2	PBL	500.0
PHI	Second Disaster Resilience Improvement Program (multi-year replenishment option)	CDF	500.0
PHI	Digital Transformation for the Bureau of Internal Revenue	Project	100.0
PHI	Domestic Resource Mobilization Program, SP2	PBL	500.0
INO	State-Owned Enterprise Reform Program, Subprogram 2	PBL	500.0
INO	Better Expenditure and Revenue Accountability for National and Local Institutional Reform Program, Subprogram 1	PBL	500.0







#### Lending Pipeline, 2027 – Southeast Asia

DMC	Project Title	Type/Modality	Amount (\$million)
	SOUTHEAST ASIA		
CAM	Strengthening Governance for Service Delivery	PBL	50.0
	Program, Subprogram 2		
TIM	e-Government Development and Infrastructure Project	Project	30.0
INO	Strengthening Governance for Service Delivery Program, Subprogram 1	PBL	500.0
INO	Domestic Resource Mobilization Reform Program, Subprogram 2	PBL	500.0
PHI	Domestic Resource Mobilization Reform Program, Subprogram 2	PBL	500.0





### Nonlending Pipeline, 2024-26 – Pacific, and Southeast Asia

DMC	Project Title	Amount (\$million)			
	PACIFIC				
REG	Supporting Public Sector Management	4.540			
REG	Enhancing Disaster Risk Financing Solutions in the Pacific	2.000			
REG	Support to Climate Resilient Investment Pathways in the Pacific	2.095			
REG	Improving Pacific Public Financial Management Facility , NAU, SOL, VAN (additional financing)	2.356			
	SOUTHEAST ASIA				
CAM	Support for Revenue Mobilization – Development of a Government Bond Market and Strengthening	0.750			
	Subnational Revenues (funded by debt management set-aside)				
CAM	Support Regulatory Impact Assessment Implementation	0.225			
CAM	Supporting the Adoption of Digital Technologies and Fostering Innovation in Micro, Small- and Medium-sized	1.350			
	Enterprises				
CAM	Supporting Implementation of Cambodia Digital Government Programs at Subnational Administrations	0.800			
INO	Capacity Building to Indonesian Revenue Authorities on their Digital Infrastructure	0.150			
LAO	Supporting LAO Domestic Resource Mobilization Modernization Project (Attached TA)	2.000			
PHI	Enhancing Disaster Resilience and Risk Financing	0.169			
PHI	Supporting Domestic Revenue Modernization	0.169			
REG	Southeast Asia Public Management, Financial Sector, and Trade Policy Facility Phase II (additional financing)	1.500			
REG	Southeast Asia Public Management, Financial Sector, and Trade Policy Facility Phase II (additional financing)	3.500			

# **Appendices**

**South Asia Pipeline 2025-2027** 









# Lending Pipeline, 2025-2027 – South Asia

2025	DMC	Title Title	Modality	Amount (\$, million)
1	BAN	Loan 4606: Climate-Resilient Inclusive Development Program SP2	PBL	400.00
2	IND	Loan 4586: Tripura Industrial Infrastructure Development Project	Project Loan	85.40
3	NEP	Strengthening Public Financial Management and Devolved Service Delivery Program SP2	PBL	100.00
4	SRI	Strengthening Macroeconomic Resilience and Transparency (SP1)	PBL	100.00







# Lending Pipeline, 2025-2027 – South Asia

2026	DMC	Title	Modality	Amount (\$, million)
1	BAN	Strengthening Economic Management and Governance Program, SP2	PBL	400.00
2	BHU	Trade Expansion and Diversification (TREAD) Program SP1	PBL	25.00
3	NEP	South Asia Subregional Economic Cooperation Customs and Logistics Reforms Program SP2	PBL	50.00
5	NEP	Investment Climate Reforms for Quality Jobs Program (SP1)	PBL	100.00
6	SRI	Trade, Investment, and Industry Development Program SP1	PBL	100.00





### Lending Pipeline, 2025-2027 – South Asia

2027	DMC	Title Title	Modality	Amount (\$, million)
1	BAN	Enhancing Competitiveness through Improved Logistics and Economic Corridor Development	PBL	400.00
2	BHU	Enhancing Green Fiscal Consolidation Program SP1	PBL	15.00
3	IND	Supporting Green Textile Sector Development Program	SDP	200.00
4	IND	Supporting Cities as Growth Hub	RBL	200.00
5	MLD	SASEC Customs Administration Reform and Modernization	Project Grant	14.00
6	NEP	Green, Resilient, and Inclusive Development Program (SP2)	PBL	100.00
7	SRI	Strengthening Macroeconomic Resilience and Transparency (SP2)	PBL	100.00



# Nonlending Pipeline, 2025-2027 – South Asia

2025	DMC	Title	Modality	Amount (\$, '000)
1	BAN	Logistics Sector Development for Increased Economic Competitiveness	Project Preparation	1,000.00
2	BHU	Fiscal Sustainability and Green Recovery Program (SP1) - Additional Financing to 6971	Capacity Development	250.00
3	IND	Program Design Support to West Bengal Economic Corridor	Project Preparation	450.00
4	IND	Enhancing Capacity to Design and Implement Public Res. Mgt. (supplementary to TA 6630)	Project Preparation	1,000.00
5	MLD	Supporting Administration Reform and Modernization of Maldives Customs Service	Project Preparation	225.00
6	MLD	Strengthening Fiscal Sustainability and Climate-Responsive Public Financial Management in Maldives	Capacity Development	200.00
7	NEP	Implementation Support for SASEC Customs and Logistics Reforms Program (Subprogram 2, Supplementary-6847)	Capacity Development	750.00
8	NEP	Support for Preparation of Investment Climate Improvement Program	Project Preparation	750.00







### Nonlending Pipeline, 2025-2027 – South Asia

2026	DMC	Title	Modality	Amount (\$, '000)
1	IND	Strengthening the Competitiveness and Sustainability of the Textile Sector	Capacity Development	1,000.00
2	NEP	Implementation Support for Investment Climate Improvement (attached)	Capacity Development	750.00
3	MLD	Supporting Administration Reform and Modernization of Maldives Customs Service (Additional Financing)	Capacity Development	500.00
4	SRI	Supporting the Development of Economic Zones and Small and Medium-Sized Enterprise Dynamism to Boost Competitiveness and Jobs (top-up)	Capacity Development	800.00







## Nonlending Pipeline, 2025-2027 – South Asia

2027	DMC	Title	Modality	Amount (\$, '000)
1	BAN	Implementing Trade Facilitation Initiatives under the SASEC Program - Phase 2	Project Preparation	150.00
2	IND	Support to Madhya Pradesh Social Protection Project	Capacity Development	1,000.00
3	IND	Support to Chhattisgarh Economic Recovery and Resilience Program	Capacity Development	1,000.00
4	IND	Support to Industrial Productivity and Competitiveness (PBL)	Capacity Development	1,000.00
5	IND	Economic Diversification in Madhya Pradesh	Capacity Development	1,000.00
6	IND	Supporting Cities as Growth Hub Program	Capacity Development	1,000.00





### Lending Pipeline, 2025 – Central and West Asia

2025	DMC	Title	Modality	Amount (\$, million)
1	Uzbekistan	Economic Management Improvement Program, Phase 2 (Subprogram 2)	Policy-Based Lending	500.00
2	Pakistan	Improved Resource Mobilization and Utilization Reform Program, Subprogram 2	Multi Modality	800.00
3	Pakistan	Accelerating State-Owned Enterprises Transformation Program	Results-Based Lending	400.00
4	Tajikistan	Enabling Climate-Responsive Business Environment Improvement Program, Subprogram 2	Policy-Based Lending	50.00
5	Armenia, Republic of	Fiscal Sustainability and Financial Markets Development Program, Subprogram 3	Policy-Based Lending	150.00
6	Kyrgyz Republic	Advancing Green Investment and Resilient Economic Growth Program (Subprogram 1)	Policy-Based Lending	50.00
7	Kyrgyz Republic	Business Service Center Development (Activity 3)	Small Expenditure Financing Facility	1.00







#### Lending Pipeline, 2026 – Central and West Asia...1

2026	DMC	Title	Modality	Amount (\$, million)
1	Georgia	Advancing Economic Stability and Social Protection Program, Subprogram 1	Policy-Based Lending	50.00
2	Kazakhstan	Kazakhstan Fiscal Governance and Financial Sector Reforms Program (Subprogram 2)	Policy-Based Lending	500.00
3	Kyrgyz Republic	Sustainable Fiscal Management and Governance Improvement Program (Subprogram 2)	Policy-Based Lending	50.00
4	Uzbekistan	Accelerating the Climate Transition for Green, Inclusive and Resilient Economic Growth Program (Subprogram 2)	Policy-Based Lending	500.00
5	Pakistan	Domestic Revenue Enhancement and Modernization Project	Project Lending	200.00
6	Pakistan	Transforming Public Sector Pension Program	Policy-Based Lending	250.00
7	Pakistan	Promoting Sustainable PPPs Program, SP2	Policy-Based Lending	250.00







#### Lending Pipeline, 2026 – Central and West Asia..2

2026	DMC	Title	Modality	Amount (\$, million)
8	Armenia, Republic of	Fiscal Governance and Financial Sector Reforms Program, Subprogram 1	Policy-Based Lending	200.00
9	Republic of Türkiye	Strengthening MSMEs and Organized Industrial Zones (OIZs)	Project Lending	400.00







#### Lending Pipeline, 2027 – Central and West Asia

2027	DMC	Title	Modality	Amount (\$, million)
1	Uzbekistan	Economic Management Improvement Program, Phase 2 (Subprogram 3)	Policy-Based Lending	500.00
2	Armenia, Republic of	Improved Governance Program, Subprogram 1	Policy-Based Lending	200.00
3	Republic of Türkiye	Strengthening Startup Ecosystem Project	Project Lending	200.00
4	Kyrgyz Republic	Advancing Green Investment and Resilient Economic Growth Program (Subprogram 2)	Policy-Based Lending	50.00

#### Lending Pipeline, 2027 – East Asia

2027	DMC	Title	Modality	Amount (\$, million)
2	Mongolia	Public Investment and Tax Administration Project Phase 2	Project Lending	25.00

# **Appendices** Strategy, Emerging Areas, and Knowledge (SEEK) ADB



#### **Constituency Building and Partnerships**

- Enhanced collaboration with OECD on Revenue Statistics, and with IMF/TADAT Secretariat on MTRS and TADAT, and on the International Survey of Revenue Administration with IMF, OECD, IOTA and CIAT
- Cooperation with the ATI/CEP on Tax expenditure Analysis capacity building

- Continued cooperation in the Pacific Initiative with the Global Forum, OECD, PITAA, SGATAR, WBG, ATO, NZ, IRD
- Cooperation in digital transformation of tax administrations with NTA, SGATAR, OECD, WBG



- Enhanced collaboration with Coalition of Finance Ministers for Climate Action, IMF, OECD & UN DESA on Carbon Pricing
- Collaboration in digital transformation of tax administrations with PFTAC and PITAA
- Collaboration with Bloomberg Philanthropies, WHO & ASEAN Secretariat

#### **Ongoing partnerships**

- MOU with Leiden
   University on Knowledge
   Sharing
- Continued partnership in the Asia Initiative supported by the Global Forum

- Administrative Agreement with UN Development Programme on Localizing SDGs
- Formal Affiliation with the Digital Economy Taxation Network

Ongoing partnership and support for regional tax communities: Study Group on Asia-Pacific Tax Administration and Research (SGATAR) and Pacific Islands Tax Administrators Administration (PITAA)



PAG

#### Bringing Informal and Hard-to-Tax Sectors into the Formal Tax System



### Brief: Personal Income Taxation in Asia and the Pacific: Future Directions

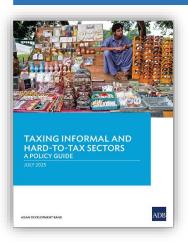


#### **Knowledge Products (2025)**

Aligning Carbon Taxes and Fuel Subsidies to Meet Climate Goals



Brief: Taxing Informal and Hardto-Tax Sectors: A Guide for Policy



Rethinking Personal Income Taxation in Asia & the Pacific: Future Directions



Comparative Analysis of Tax Administration in Asia and the Pacific: 8th Ed



Strategic Fiscal Policy for Public Health: The Use of Health Tax in Asia and the Pacific



#### **Coming Soon**

- Comparative Analysis of Tax Administration in AP, 9<sup>th</sup> Ed
- Handbook of Data Analytics for Tax
- Brief: VAT and Cross-Border Transactions
- Digitalization Experience of Direct Taxes



#### **Knowledge Events (2025)**

**Knowledge Sharing Initiatives** 

**Participants** 

**DMCs/Jurisdictions** 

**Digital** Transformation in the Tax Area: **Shaping the Future** of Compliance and Governance

> with DET **Network**

**BAN: IT TEA Training** 

Webinar on **Transforming Public** Health through **Strategic Taxation** (with HSD-ADB)

**Virtual Training: Digital Transformation** 

with IMF

with NTA-Japan

First Asia- Pacific **Training of Trainers on Tax Crimes** 

with OECD

**Fundamentals of** the Global **Minimum Tax Under Pillar Two** 

with OECD,

Clinic on **Transfer Pricing Audits and Exchange** of Information for High-Risk **Industries** in the Pacific

> with PITAA, OECD

Regional Training on the International **Taxation and the Extractive Sector** 

with OECD













Tax Debt Management **Workshop for SGATAR** and ADB Members

KTC, NTS

**Upcoming Events** 



Strengthening Tax and Anti-**Money Laundering Frameworks in** the Digital Age

1-3 Oct 2025, ADB HQ



#### **Knowledge Products (2024)**

Brief: Fiscal Risks of Climate Change



Brief: Tax Incentives and Investment



Brief: Digital Transformation of Revenue Ad



Three Tools for Taking on Climate-Induced Fiscal Risk



A Guide on Using Tax Incentives for Optimal Investment Returns



Guide on Estimating Revenue Losses from Tax Concessions



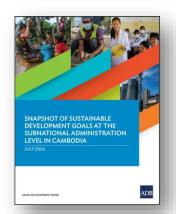
Guidance Note: Leveraging Technology for Property Tax Management



Governance Framework: Climate-Relevant Public Investment Management



Snapshot of SDGs at the Subnational Administration Level in Cambodia



A Comparative Analysis of Tax Administration in Asia and the Pacific: 7th Ed



Forthcoming: Digital
Transformation of
Multilevel Tax Policies and
Administration





#### **Knowledge Events (2024)**

Onsite/Face to face **Knowledge Sharing** Initiatives

1,143 **Participants** 

DMCs/Jurisdictions

STT Program: **Climate Risk** and ESG **Training** (Sector and **Thematic** Training) CCRE, PSMG and RMs

**ADB Workshop** on Taxpayer **Education for** DMCs in **Southeast Asia** 

With JICA, OECD

**TADAT** Workshop for SGATAR and **ADB** members

With IMF, WB. and National Tax Agency Japan

in Asia and the Pacific

Leveraging **Trade to Address Climate Change** 

With ADB and WTO

Investment **Facilitation** 

> With local executives in **BARMM**

Workshop on **Digital Transformation** of Tax Administration



PRACTICAL WORKSHOP On the Negotiation of Tax Treaties 27-31 May 2024 Seoul, Korea

⊗» OECD















E-Learning Course: Decentralization. Local Governance and **Localizing SDGs** 

DMCs and CSOs

STT Program: **OECD-Asia** Network on Corporate Governance of SOEs (Sector and

Thematic

Training)

**Promotion and** Workshop