



ADB Project Procurement: Principles and Opportunities

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Business Opportunities Outreach – Valencia | 2 December 2025



**Solving Complex
Challenges Together**

- 1. About ADB**
- 2. Business Opportunities**
- 3. ADB Procurement Framework**
- 4. Bidding Strategies**
- 5. Consulting Services**
- 6. How to find information**

Overview

Solving Complex Challenges Together

1. **About ADB**
2. Business Opportunities
3. ADB Procurement Framework
4. Bidding Strategies
5. Consulting Services
6. How to find information

A brief about ADB

Solving Complex Challenges Together



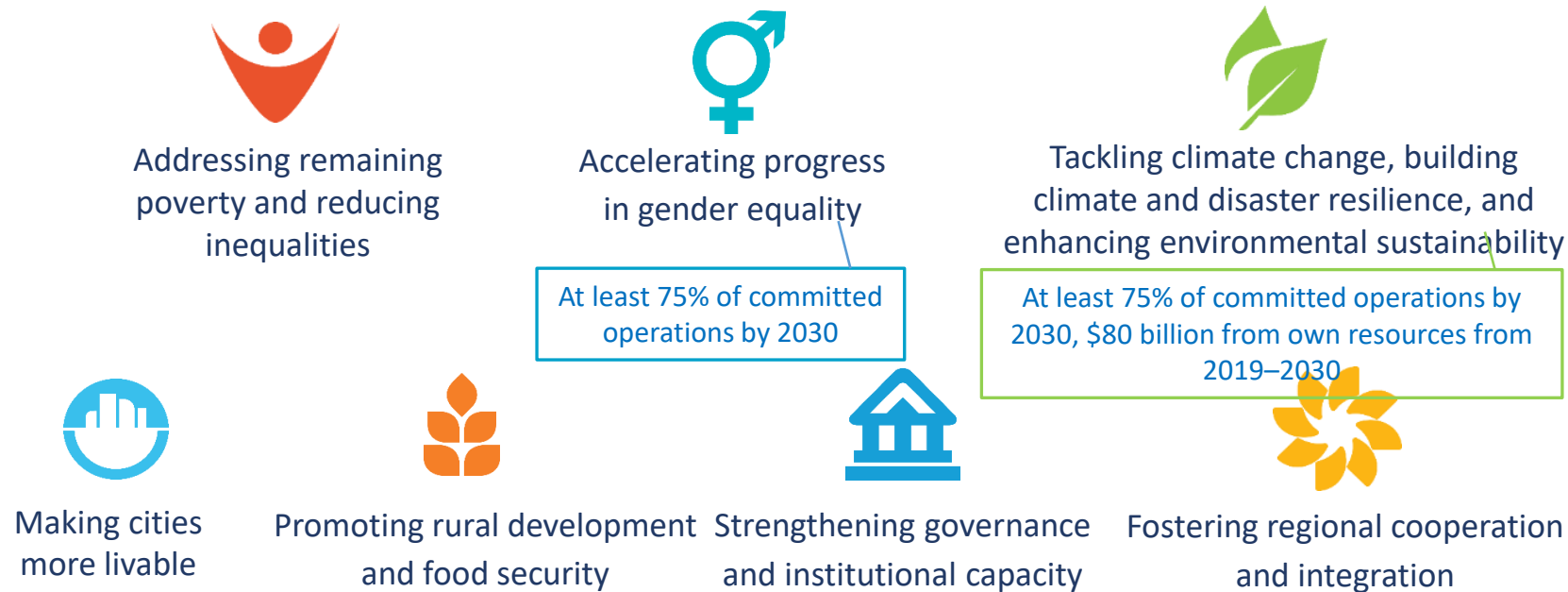
- 69 members
- 50 regional & 19 non-regional
- Founded in 1966, HQ in Philippines
- 41 borrowing members

To support its clients, ADB works with:

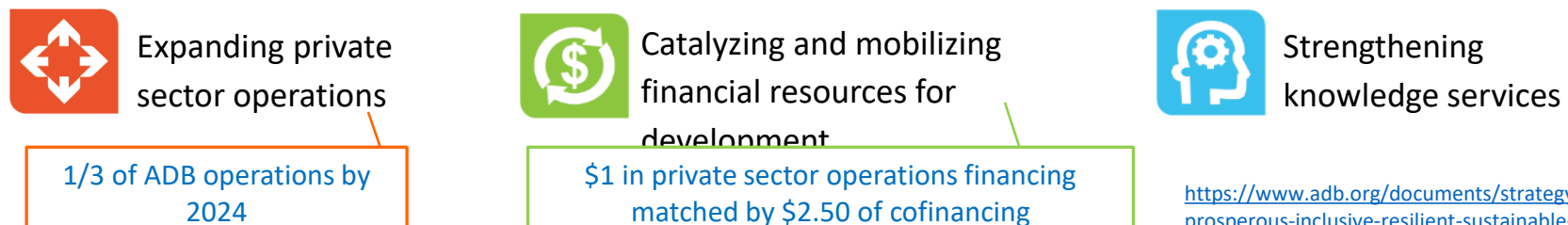
- Private sector
- NGOs and CSOs
- Foundations
- Academia & Think tanks
- Donors & International Organizations

Strategy 2030: Seven Operational Priorities

Solving Complex Challenges Together



Key Approaches



How do we support our Developing Members?

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Financing: providing loans, technical assistance, grants, and equity investments while also mobilizing funds from other sources



Knowledge: Focusing on practical value that fits local conditions, identifying lessons, and replicating good practices



Partnerships: Promoting dialogue and collaboration among diverse partners and stakeholders

Overview of ADB Operations

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Expected to increase significantly over next decade from 2023 capital adequacy reforms that unlock an additional **\$100 billion** of lending headroom.



Overview

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Why pursue ADB-Financed Contracts?

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Gateway to new opportunities in fast growing emerging economies across multiple sectors



Availability of funds



International best practice procurement procedures



Risks related to transparency, fairness and integrity of procurement processes mitigated through ADB oversight

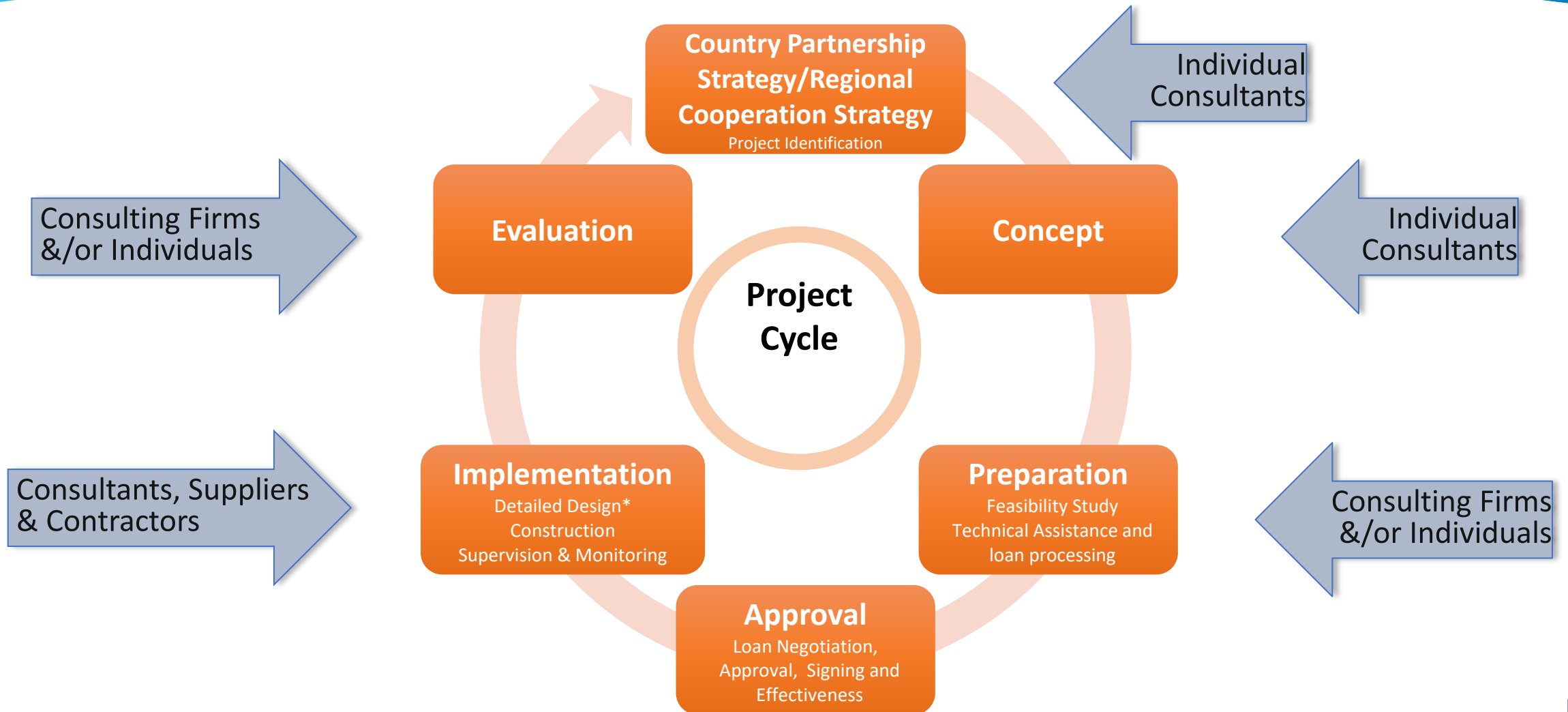
Types of Opportunities

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- **Supply of goods**
 - Machinery, equipment, ICT, furniture
- **Civil works**
 - Roads, railways, bridges, irrigation canals, schools, etc.
- EPC - Power plants, pump stations, water treatment plants, heating plants, airports, etc.
- **Consulting services**
 - Project preparation & implementation, site supervision (PMC), detailed design, knowledge products, policy/advisory, staff consultants
- **Nonconsulting services**
 - Surveys, training, translation, event management

When is Private Sector engaged in ADB Projects?

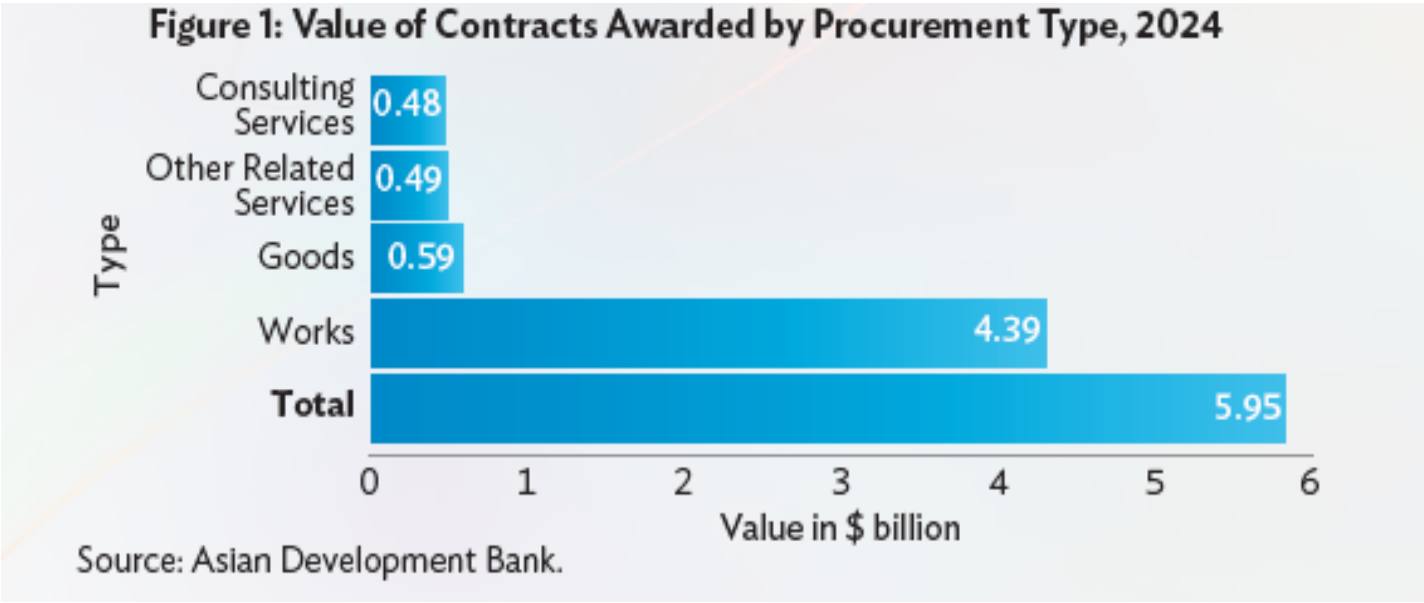
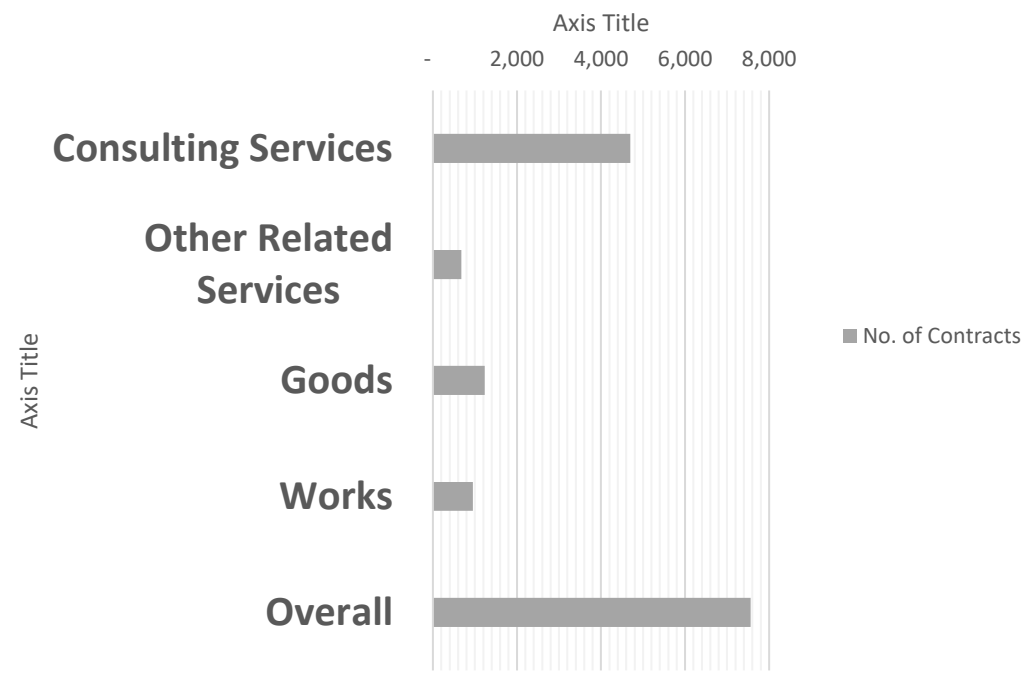
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Procurement value and contract in 2024



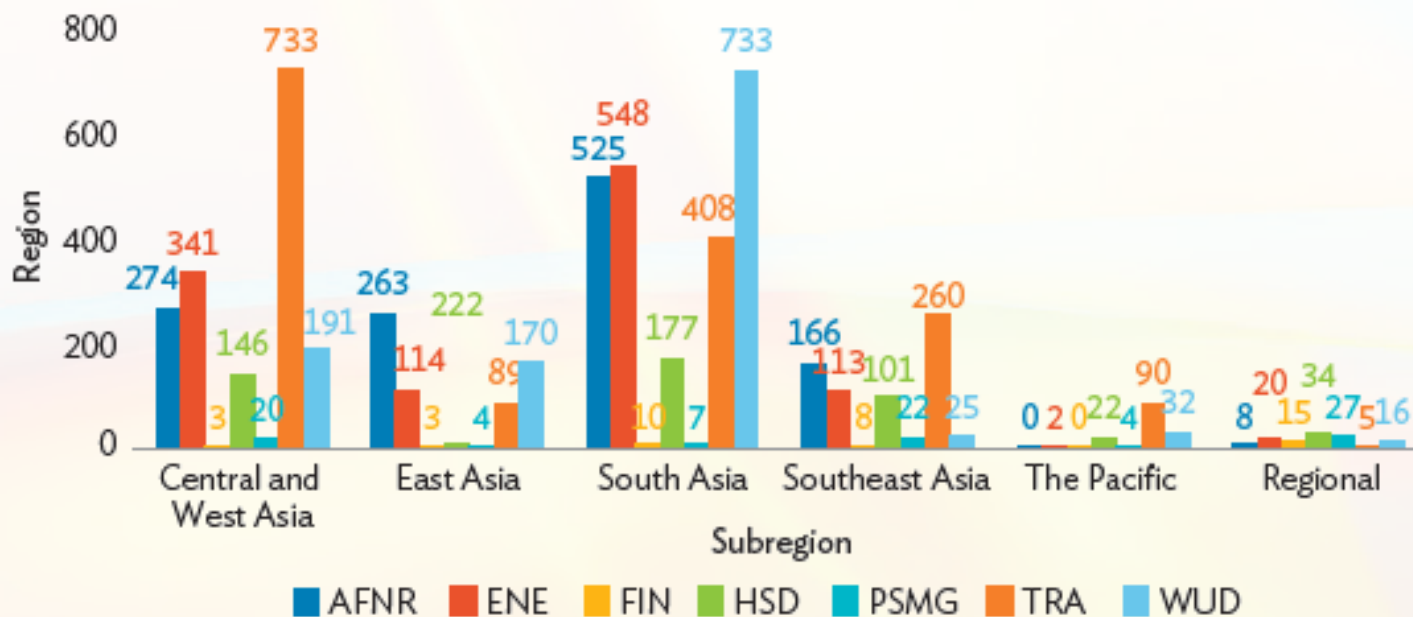
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Total Procurement by Region/Sector

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Figure 5: Value of Awarded Contracts by Sectors and Subregions, 2024



AFNR = agriculture, food, nature, and rural development; ENE = energy; FIN = finance; HSD = human and social development; PSMG = public sector management and governance; TRA = transport; WUD = water and urban development.

Source: Asian Development Bank.

Figure 3: Value of Awarded Contracts by Subregion, 2024

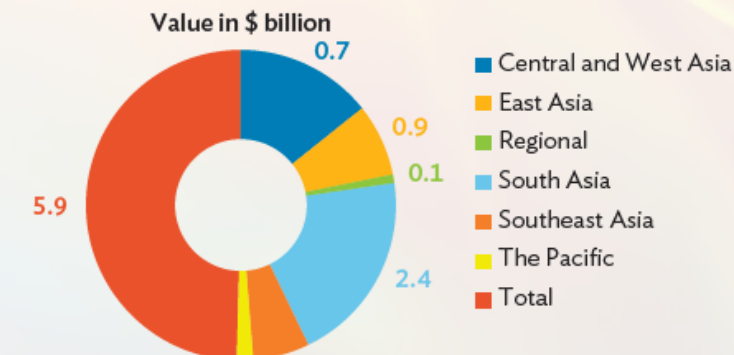
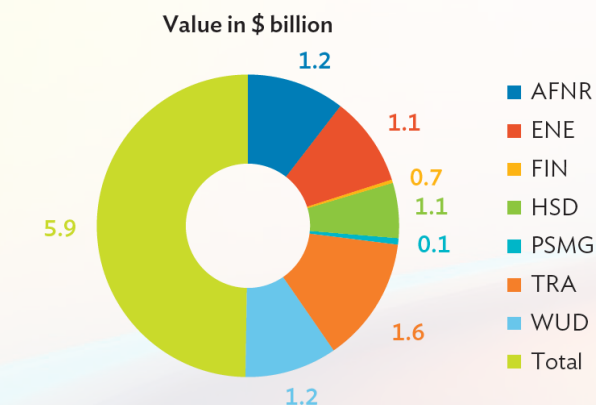


Figure 4: Value of Awarded Contract by Sector, 2024



AFNR = agriculture, food, nature, and rural development; ENE = energy; FIN = finance; HSD = human and social development; PSMG = public sector management and governance; TRA = transport; WUD = water and urban development.

Source: Asian Development Bank.

2024 Top 10 Countries - Goods, Works and Consulting Services

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Nationality of Contractor	Total Procurement		Rank
	Amount (US\$M)	% of Total	
India	2,400.09	18.27	1
Indonesia	1,812.81	13.80	2
China, People's Republic of	1,742.17	13.26	3
Bangladesh	1,293.68	9.85	4
Pakistan	1,231.64	9.38	5

2024 Top 5 Suppliers - Goods & Works (by nationality)



Nationality of Contractor	Goods & Works and Related Services		
	Amount (US\$M)	% of Total	Rank
India	2,317.72	18.31	1
Indonesia	1,797.24	14.20	2
China, People's Republic of	1,714.34	13.55	3
Bangladesh	1,276.64	10.09	4
Pakistan	1,222.99	9.66	5

2024 Top 5 Consulting Services (by nationality)



Nationality of Contractor	Consulting Services		
	Amount (US\$M)	% of Total	Rank
India	82.36	17.21	1
Korea, Republic of	48.64	10.16	2
Germany	27.99	5.85	3
China, People's Republic of	27.83	5.81	4
Australia	26.03	5.44	5

Source: Asian Development Bank



Focus on Spain

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Spain's Share of Procurement Contracts for Loan, Grant, and Technical Assistance Projects

Goods, Works, and Related Services		
Item	Amount (\$ million)	% of ADB Total
2023	31.05	0.22
2024	10.05	0.08
Cumulative (as of 31 Dec 2024)	1,304.24	0.48
Consulting Services		
Item	Amount (\$ million)	% of ADB Total
2023	5.77	1.03
2024	6.52	1.36
Cumulative (as of 31 Dec 2024)	263.69	1.59
Total Procurement		
Item	Amount (\$ million)	% of ADB Total
2023	36.82	0.25
2024	16.56	0.13
Cumulative (as of 31 Dec 2024)	1,567.92	0.54

Top 5 Contractors/Suppliers from Spain Involved in Goods, Works, and Related Services Contracts under ADB Loan and Grant Projects, 1 January 2020–31 December 2024

Contractor/Supplier	Sector	Contract Amount (\$ million)
Intecsa Ingeniería Industrial S.A.	ENE	434.55
Urbaser S.A.U.	WUS	77.60
Levantina Ingeniería y Construcción S.L.	TRA	41.10
ArcelorMittal España, S.A.	TRA	9.73
Kobbecco S.A. – High Line Division S.L. (JV)	ENE	3.39
Others		2.75
Total		569.10

Top 5 Consultants from Spain Involved in Consulting Services Contracts under ADB Loan, Grant, and Technical Assistance Projects, 1 January 2020–31 December 2024

Consultant	Sector	Contract Amount (\$ million)
IDOM Consulting, Engineering, Architecture S.A.U.	ANR, TRA	31.09
Eptisa Servicios de Ingeniería S.L.	ANR, WUS	22.28
Mercados Aries International S.A.	ENE	6.81
OCA Global Consulting and Technical Advisory Services S.L.U.	ENE, WUS	6.07
MRC Consultants and Transaction Advisers S.L.	ENE	1.98
Individual Consultants		7.17
Others		2.86
Total		78.25

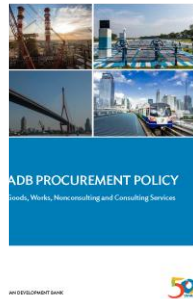
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Procurement Framework

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ADB Procurement Policy 2017



Procurement Directive for ADB Borrowers 2026



Standard Bidding Documents and User Guides









Guidance Notes



Procurement Staff Instructions

Procurement Principles

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Principles		Outcomes
	Fairness	Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints.
	Economy	Using price, quality, and any nonprice attributes to deliver viable projects.
	Efficiency	Ensures procurement processes are proportional to value and risks.
	Transparency	Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality.
	Quality	Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives.
	Value for Money	Obtain optimal benefits through effective, efficient, and economic use of resources.

New Procurement Directive (2026)

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Align with new ADB Policy Architecture

- Change taxonomy (replace *Regulations* with *Directive*).
- Place details at appropriate level (high-level in Directive; specifics in guidance notes and Staff Instruction).

Promote Innovation and Enhance Supplier Base

- Mandate early market engagement for international contracts.
- Include competitive dialogue as a procurement method.

Improve Quality and Value for Money

- Mandate merit point criteria for contracts advertised internationally.

Foster Economic Growth and Local Development

- Mandate minimum local labor participation.

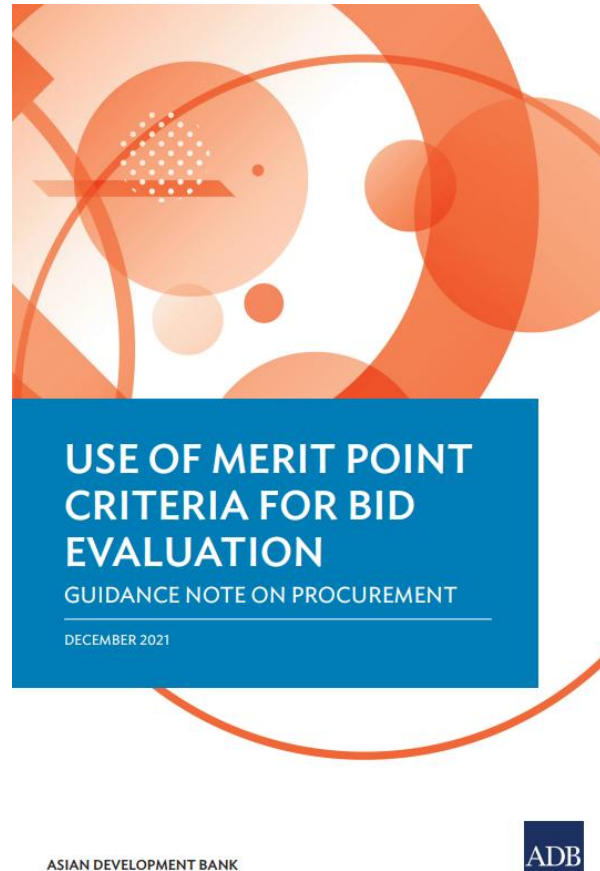
Reward Sustainable Procurement

- Provide incentives for environmental, social, economic & institutional considerations (job creation/skills development).

Evaluating Quality

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A sector focused approach is recommended

Rated criteria or merit point criteria facilitate evaluation of bids/proposals by considering non-price attributes including quality, technical and substantiality aspects



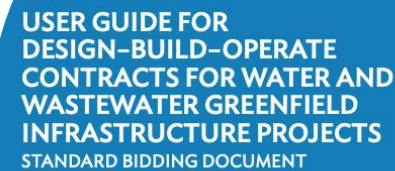
Include O&M after construction

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Design, Build and Operate template (2021) for water and wastewater greenfield projects template for projects with 10-30 years of O&M period handled by the same contractor,

A new Collaborative O&M Contract Template for water and wastewater infrastructure projects (December 2024) introduces collaborative approach during a shorter O&M period (5 years) to :

- Quickly improve service to end users,
- Implement new technology and sustainable solutions
- Prepare future infrastructures investment



USER GUIDE FOR
DESIGN-BUILD-OPERATE
CONTRACTS FOR WATER AND
WASTEWATER GREENFIELD
INFRASTRUCTURE PROJECTS
STANDARD BIDDING DOCUMENT

DECEMBER 2021



USER'S GUIDE TO
COLLABORATIVE
OPERATION AND MAINTENANCE
CONTRACTS
FOR WATER AND WASTEWATER
INFRASTRUCTURE PROJECTS
STANDARD BIDDING DOCUMENT

December 2022

Sustainable Public Procurement

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SUSTAINABLE PUBLIC PROCUREMENT

GUIDANCE NOTE ON PROCUREMENT

DECEMBER 2021

ASIAN DEVELOPMENT BANK



Sustainable public procurement

achieved through

- policy and regulation
- contract requirements
- specification
- criteria setting

informed by prioritization and
market analysis

ENVIRONMENTAL



SOCIAL



ECONOMIC



INSTITUTIONAL



Do good both through what is built
and through how it is built

Key Procurement Roles

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- Responsible and accountable for carrying out all procurement activities.
- Responsible for project implementation.
- Contract are between Borrower and Provider; ADB is not a party.

Borrower



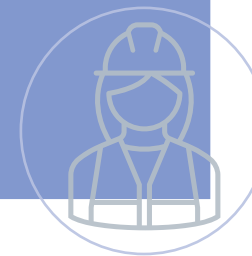
- ADB ensures funds are used only for their intended purpose by providing implementation support.
- ADB monitors and oversees procurement processes: ensures procurement is carried out per agreed procedures
- Prior or post review of procurement transactions

ADB



- Comply with requirements in bidding documents and contracts with Borrowers.

**Providers of
Goods, Works
& Services**



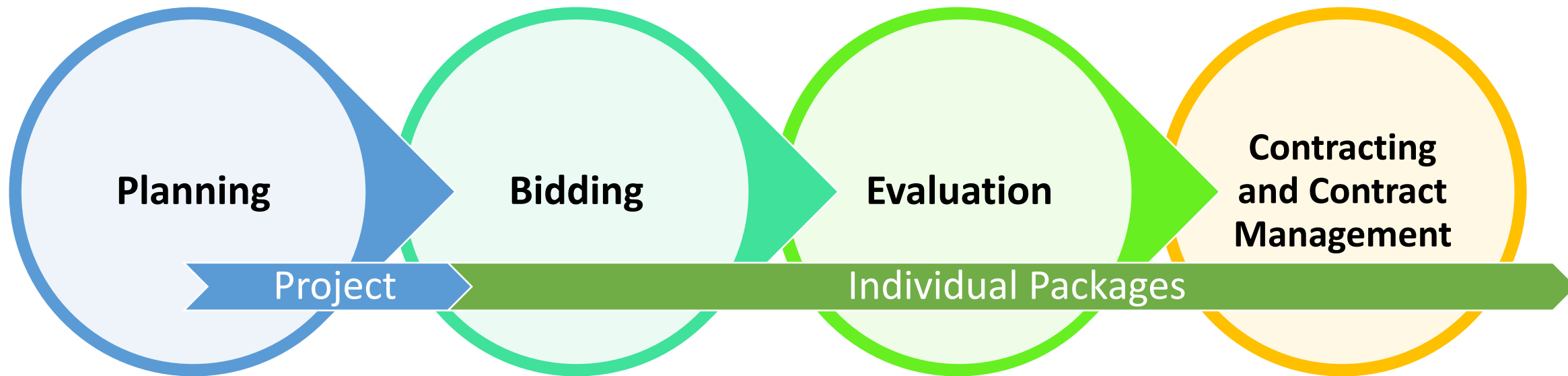
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Procurement Process

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Preparing a Bid/Proposal

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Understand the country, project, and client requirements,

- Collect relevant business intelligence – **network!**
- Engage in **partnerships** with firms likely to be shortlisted, involve in-country partners where possible, consider JVs
- If in doubt, get official **clarification**
- Carefully review **qualification and evaluation criteria** and use these to help writing the content and detail of your bid
- Attend **pre-bid meeting** and site visits

Submit a professional **proposal**:

- **Comprehensive**, fully address all the requirements
- Includes all **supporting documents**
- **Signed** by an authorized individual
- Submitted before the **deadline**
- Cite relevant **technical and regional experience** – the more significant and similar the better
- Emphasize your **methodology for delivery** – **innovate** if you can
- Propose a strong **project manager** and **experienced experts**
- **Don't deviate** from standard bidding document forms and conditions - can lead to rejection

Focus on **performance and reputation** for successful work

Be ready for possible bid **extensions** or amendments

Common Mistakes in Preparing Bids



Firm or JV partners not from an ADB member country.

Submitting proposal late

Failure to respond to client requirements

Conditional bids

Incomplete/noncompliant bids, e.g., missing bid security, letter of bid not signed, bid envelopes not properly marked, lack of supporting documents (e.g., JV agreement, test reports, audited financial statements, performance certificates)

Failure to disclose conflict of interest e.g., employees from EA included in a proposal

Integrity violations in the bidding process

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Types of Consultants

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Firms

Private Sector

CSO/NGO

Universities

International Organizations



Individuals

Private Individual

Individual through firm

Resource Person

Recruitment may be national or international

- International may be for any ADB member country (global if eligibility restriction waived)
- A firm is considered national if it is legally incorporated in that DMC
- An individual is national if a citizen of the DMC or, if a national from another member country, he/she legally resides and works in that DMC.

Consultants to Register in CMS (cms.adb.org)

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ADB

Consultant Management System

Overview

FAQ

Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

[Click here to know who can register as consultants in CMS.](#)
By using this service, you are accepting the [CMS Terms and Conditions](#).



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting opportunities for ADB-financed projects. Login to the system by typing in your registered Username and Password.

To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details:

1. Email address of the agency representative

2. Full name of the agency representative

3. Name and address of the agency

4. Duration of the recruitment for the project

Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

[Click here to view the list of advertisements of consulting opportunities.](#)

Login

Login using your registered username and password.

Username

Password

Login

Login Assistance

Note: ADB users can login using their Oracle username and password.

Registration

New user? Register now!

Register as Consulting Firm

Register as Individual Consultant

Need Help?

For inquiries regarding the system, please email cmshelp@adb.org.

CMS SYSTEM UPDATE

Dear CMS Users,

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

CMS Team

NOTE: CMS undergoes weekly maintenance activities from

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ADB

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Identifying opportunities for contracts with project Executing Agencies and ADB



- Country partnership strategies
- Country operations business plans
- Procurement plans
- General and specific procurement notices
 - Advance notices
 - Invitation for prequalification
 - Invitation for bids
 - Consulting services recruitment notice (CSRN)
- Hop-on opportunities
 - Prequalified contractors / consultants
 - Contracts awarded
- Institutional procurement notices (ADB only)

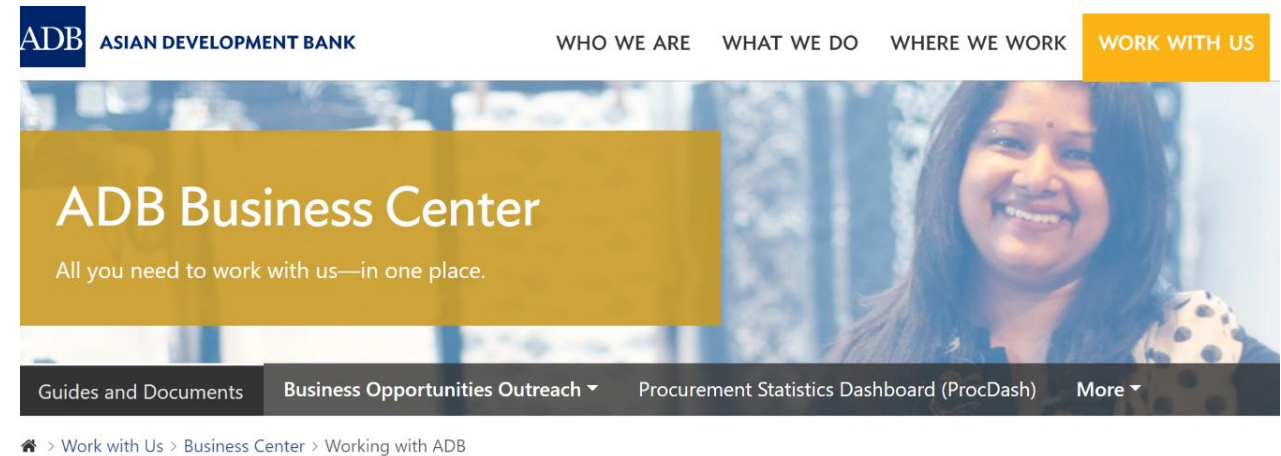
Operational
Procurement

How to find Information on our Website



Business Center
www.adb.org/business

- How-Tos
- Policy & Directive
- Procedures & Guidance
- Documents & Forms



Working with ADB

Information for...

- Consultants
- Contractors and suppliers**
- Governments
- Executing and implementing agencies
- Development institutions

How-Tos

- Where are the business opportunities in the ADB project cycle? →
- What bidding procedures are used by ADB-financed projects? →
- How can we improve our chances of securing an ADB-funded contract? →
- What are the main eligibility requirements for bidding for contracts under ADB-financed projects? →
- What are the eligibility requirements for subcontractors working for contractors on ADB-financed projects? →

Projects & Tenders - www.adb.org/projects

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Projects & Tenders

ProjectsDocumentsTenders

Filter results [CLEAR ALL](#)

Country/Economy [v](#)

☐ Regional
☐ Afghanistan
☐ Armenia
☐ Azerbaijan
☐ Bangladesh
☐ Bhutan
☐ Cambodia
☐ China, People's Republic

Sector (1) [\[CLEAR\]](#) [v](#)

☐ Agriculture, natural resources and rural development
☒ Energy
☐ Finance
☐ Health
☐ Industry and trade
☐ Information and

Theme [v](#)

Type (1) [\[CLEAR\]](#) [v](#)

☐ Nonsovereign
☒ Sovereign

Project data sheets for loans, grants, TAs

Search projects

Results 1-20 of 809 [RSS](#) [Sort by v](#)

Energy X Sovereign X

Power Distribution Modernization Project (formerly Electricity System Strengthening and Sustainability Project)
49177-002; Timor-Leste; Energy

Development of the Pacific Energy Regulators Alliance
49450-035; Regional, Cook Islands, Fiji, Micronesia, Federated States of, Kiribati, Nauru, Niue, Palau, Papua New Guinea, Marshall Islands, Samoa, Solomon Islands, Tonga, Tuvalu, Vanuatu; Energy

Promoting Increased Renewable Energy Deployment, Energy Efficiency, and Power System Resilience
55079-002; Sri Lanka; Energy

Power Sector Reform Support Program
54269-003; Uzbekistan; Energy

Research on Addressing Climate Change in Ningxia through the Use of Science and Technology
55033-001; China, People's Republic of; Energy

Projects & Tenders

ProjectsDocumentsTenders

Filter results [CLEAR ALL](#)

Country/Economy [v](#)

Sector (1) [\[CLEAR\]](#) [v](#)

☐ Agriculture, natural resources and rural development
☒ Energy
☐ Finance
☐ Health
☐ Industry and trade
☐ Information and

Type [v](#)

☐ Advance Notice
☐ Contracts Awarded
☐ Firm - Consulting
☐ Individual - Consulting
☐ Invitation for Bids
☐ Other Notice
☐ Prequalified applicants

Group [v](#)

☐ Consulting Services
☐ Goods, Works, and Nonconsulting Services

Procurement of goods, works, and consulting services

Search tenders

Results 1-20 of 3032 [RSS](#) [Sort by v](#)

Energy X

51122-SRI: Power System Reliability Strengthening Project [OCB No: CEB/AGM/PRO/2021/OCB/PSRSP-P1B]
51122-002; Sri Lanka; Energy; Posting date: 28 Oct 2021
Notice Type: Invitation for Bids

National Senior Transmission Engineer
52322-002; Uzbekistan; Energy; Posting date: 28 Oct 2021
Notice Type: Individual - Consulting

National Transmission Engineer
52322-002; Uzbekistan; Energy; Posting date: 28 Oct 2021
Notice Type: Individual - Consulting


Project Coordination Expert
54269-003; Uzbekistan; Energy; Posting date: 28 Oct 2021
Notice Type: Individual - Consulting







Select IDB National Environmental Specialist

Goods and Works - Subscribe to receive alerts*

<https://alerts.adb.org>

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Subscribe to ADB's Newsletters, Alerts and RSS feeds.

Follow ADB:      

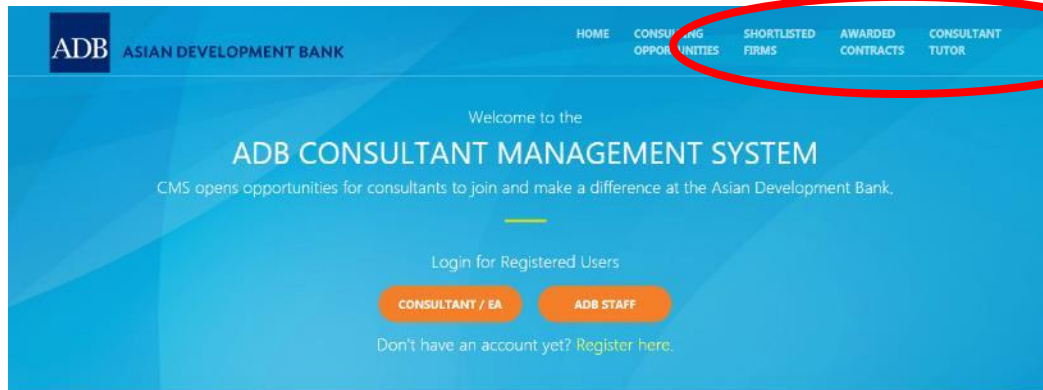
Alerts Links to content posted on ADB.org delivered to your inbox daily or weekly.	<input checked="" type="radio"/> Daily <input type="radio"/> Weekly <input type="radio"/> Off
Articles and Videos	<input checked="" type="radio"/> On <input type="radio"/> Off
Asian Development Blog	<input checked="" type="radio"/> On <input type="radio"/> Off
Board Documents	<input checked="" type="radio"/> On <input type="radio"/> Off
Business Center Materials	<input checked="" type="radio"/> On <input type="radio"/> Off
Country Planning Documents	<input checked="" type="radio"/> On <input type="radio"/> Off
Economic Data and Research	<input checked="" type="radio"/> On <input type="radio"/> Off
Evaluation Reports	<input checked="" type="radio"/> On <input type="radio"/> Off

Events	<input checked="" type="radio"/> On <input type="radio"/> Off
News Releases and News from Country Offices	<input checked="" type="radio"/> On <input type="radio"/> Off
Procurement Notices (Goods and Works) <small>Note: Weekly notifications on consulting opportunities available for registered users of the Consultant Management System (CMS).</small>	<input checked="" type="radio"/> On <input type="radio"/> Off
Project Information and Documents	<input checked="" type="radio"/> On <input type="radio"/> Off
Publications	<input checked="" type="radio"/> On <input type="radio"/> Off
Safeguard Documents	<input checked="" type="radio"/> On <input type="radio"/> Off
Vacancies	<input checked="" type="radio"/> On <input type="radio"/> Off

Does not include Consulting services Alerts which are received through <http://cms.adb.org>

Consulting – <http://cms.adb.org>

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CONSULTING OPPORTUNITIES SHORTLISTED FIRMS AWARDED CONTRACTS CONSULTANT TUTOR

- Consulting opportunities are visible through ADB's CMS (<http://cms.adb.org>)
- Register for alerts to receive notices of all consulting opportunities
- All advertisement of Consulting opportunities (both EA and ADB) published
- RFP process for ADB Administered Contracts is through CMS
- Step-by-step guides available at <http://consultanttutor.adb.org>



Search Consulting Opportunities

Get detailed information on consulting services requirements and send expression of interests (EOIs) for ADB-financed or administered projects.



View Shortlisted Firms

ADB publishes the names and contact details of firms invited to submit proposals. This is for the information of consultants who wish to associate with them. Interested consultants should contact the firms directly.



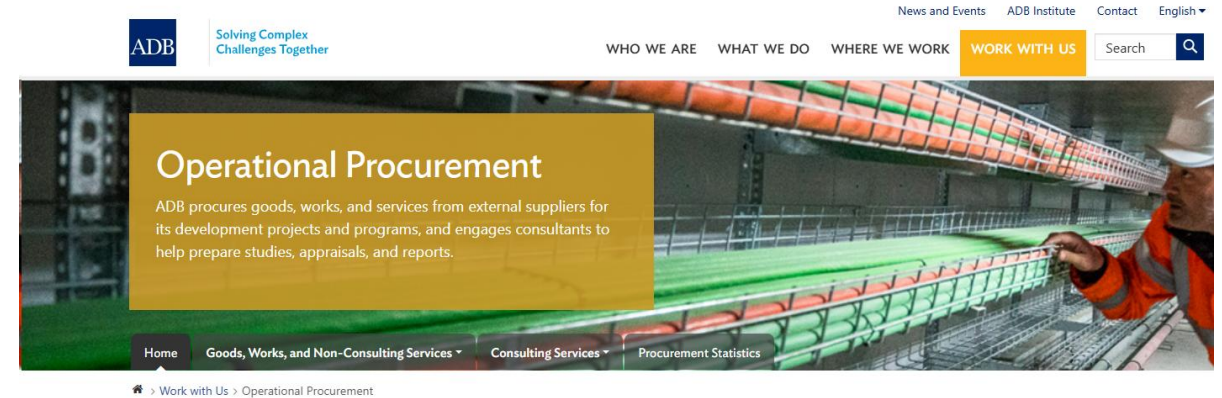
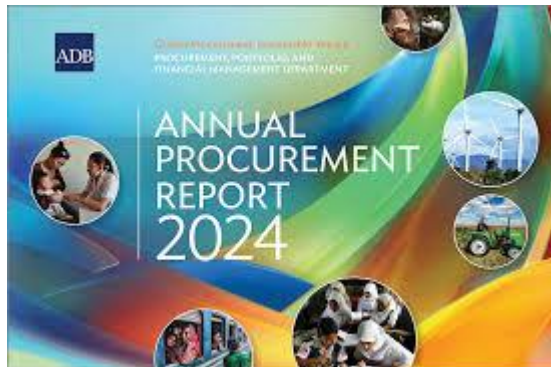
View Awarded Contracts

ADB Project contracts that are awarded to consulting firms are disclosed to the public. Visit the page to view the list of contracts awarded to consulting firms, along with associated contract details.

Annual Procurement Report

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[Operational Procurement | Asian Development Bank](#)



2024 Annual Procurement Report

The 2024 Annual Procurement Report by ADB's Procurement, Portfolio, and Financial Management Department of the Asian Development Bank offers an insightful exploration of ADB's commitment to procurement excellence. Through compelling stories and forward-thinking initiatives, the report highlights ADB's dedication to quality, innovation, and sustainable development. It illustrates how core procurement principles translate into transformative, high-impact projects that uplift communities and drive progress. Showcasing cutting-edge initiatives, collaborative strategies, and enhanced transparency, this report underscores ADB's mission to deliver sustainable, transformative solutions across Asia and the Pacific.

The incorporation of cutting-edge technologies and multimedia elements in this year's report enhances transparency, better engages with stakeholders, and supports the execution of projects.

[Learn more](#)

[View all reports](#)



Previous Reports:



ADB Procurement Dashboard

<https://data.adb.org/dashboard/operational-procurement-statistics>

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USERS

external and internal



COVERAGE

past 5 years



INFORMATION

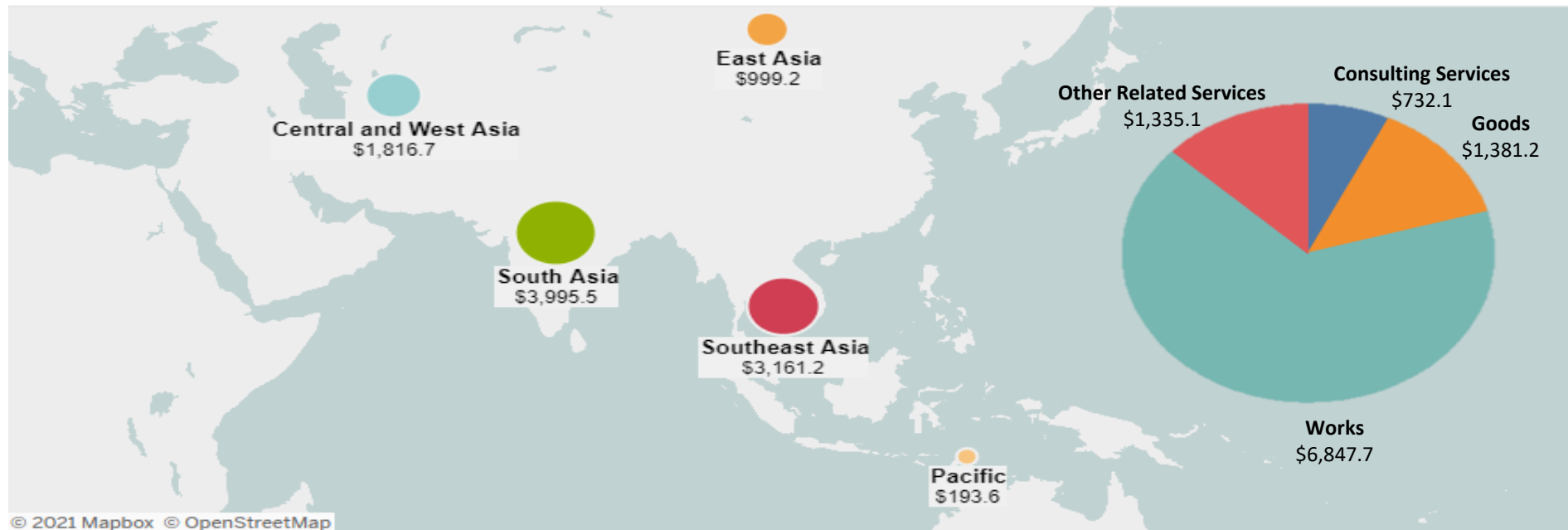
region, member, nationality, nature, origin, sector



ACCESS TO DATA

downloading options

Operational Procurement by Region, US\$ million



Contract Year

2020

Modality

- ☐ (All)
- ☒ Investment Support
- ☐ Policy-based Support
- ☐ Result-based Lending

Nature of Procurement

- ☒ (All)
- ☒ Consulting Services
- ☒ Goods
- ☒ Works
- ☒ Other Related Services

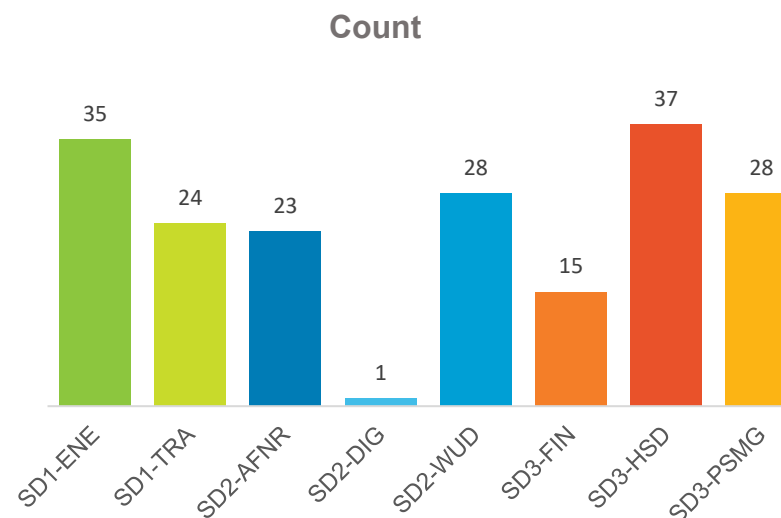
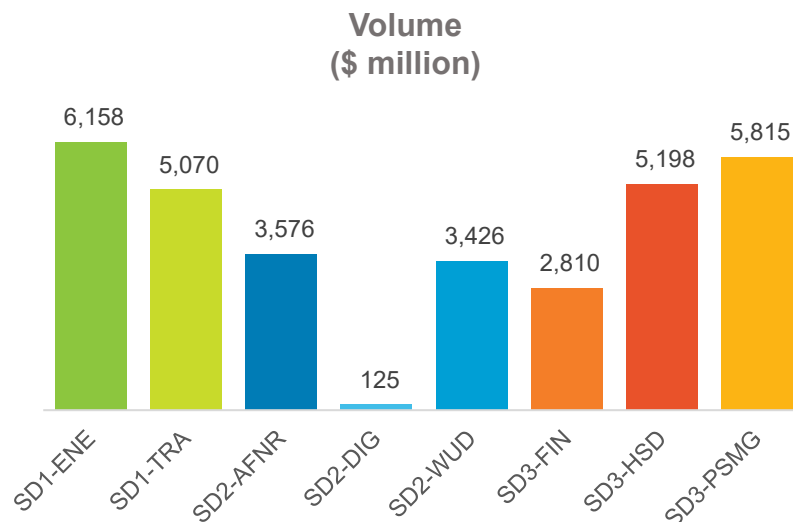
Region

- ☒ (All)
- ☒ Central and West Asia
- ☒ East Asia
- ☒ Pacific
- ☒ South Asia
- ☒ Southeast Asia

Pipeline by Sector

Solving Complex Challenges Together

2026 Approval Pipeline (As of 14 November 2025)



1. Energy (ENE)
2. Transport (TRA)
3. Water-Urban (WUD)
4. Human and Social Development (HSD)

5. Agriculture, Food, Nature, and Rural Development (AFNR)
6. Finance (FIN)
7. Public Sector Management and Governance (PSMG)

Pipeline by Sector

Solving Complex Challenges Together

1. Energy (ENE)

2. Transport (TRA)
3. Water-Urban (WUD)
4. Human and Social Development (HSD)
5. Agriculture, Food, Nature, and Rural Development (AFNR)
6. Public Sector Management and Governance (PSMG)

Detailed List of Projects



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Pipeline by Sector

Solving Complex Challenges Together

1. Energy (ENE)
- 2. Transport (TRA)**
3. Water-Urban (WUD)
4. Human and Social Development (HSD)
5. Agriculture, Food, Nature, and Rural Development (AFNR)
6. Public Sector Management and Governance (PSMG)

Detailed List of Projects



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Pipeline by Sector

Solving Complex Challenges Together

1. Energy (ENE)
2. Transport (TRA)
- 3. Water-Urban (WUD)**
4. Human and Social Development (HSD)
5. Agriculture, Food, Nature, and Rural Development (AFNR)
6. Public Sector Management and Governance (PSMG)

Detailed List of Projects



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Pipeline by Sector

Solving Complex Challenges Together

1. Energy (ENE)
2. Transport (TRA)
3. Water-Urban (WUD)
- 4. Human and Social Development (HSD)**
5. Agriculture, Food, Nature, and Rural Development (AFNR)
6. Public Sector Management and Governance (PSMG)

Detailed List of Projects



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Pipeline by Sector

Solving Complex Challenges Together

1. Energy (ENE)
2. Transport (TRA)
3. Water-Urban (WUD)
4. Human and Social Development (HSD)
5. **Agriculture, Food, Nature, and Rural Development (AFNR)**
6. Public Sector Management and Governance (PSMG)

Detailed List of Projects



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Pipeline by Sector

Solving Complex Challenges Together

1. Energy (ENE)
2. Transport (TRA)
3. Water-Urban (WUD)
4. Human and Social Development (HSD)
5. Agriculture, Food, Nature, and Rural Development (AFNR)
- 6. Public Sector Management and Governance (PSMG)**

Detailed List of Projects



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For more information: adb.org

To join the community of ADB Consultants and Suppliers:

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Also follow “ADB Business Center”:

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Contact: Olivier J. Leonard oleonard@adb.org



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The ADB BOF is a one-stop forum for consultants, consulting firms, contractors, manufacturers, suppliers, and civil society organizations looking to provide goods, works, and services for ADB projects. It has proven to be an excellent opportunity to network with peers in the industry and with ADB specialists in the energy, transport, water, urban development, agriculture, public management, finance, health, education, and human and social development sectors, as well as specialists from the following thematic areas, namely, climate change, environment, gender, fragility and engagement, digital technology, and regional cooperation and integration and trade.

[13th Business Opportunities Fair | ADB Knowledge Events](#)

Event Contact

<https://www.adb.org/news/events/adb-business-opportunities-seminar-valencia-spain-2025>

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