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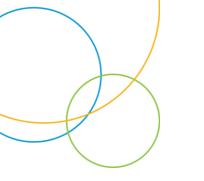
Consultancy and employment opportunities in financial management with ADB



Anshuman Bardhan,

Senior Financial Management Officer Financial Management Division Procurement, Portfolio and Financial Management Department





Discussion points

01. Who we are

- 02. What we do
- **03. Opportunities to work with ADB**

WHO WE ARE

ADB is a leading multilateral development bank supporting inclusive, resilient, and sustainable growth across Asia and the Pacific.

Founded in 1966 through an agreement- ADB charter

Headquartered in Manila, Philippines

WHO WE ARE

ADB finances projects and programs in the territories of its developing members.

Main instruments comprise loans, equity investments, guarantees, grants, and technical assistance.

ADB also provides policy dialogues and advisory services and mobilizes financial resources through its cofinancing operations.

DEVELOPMENT

ASIAN

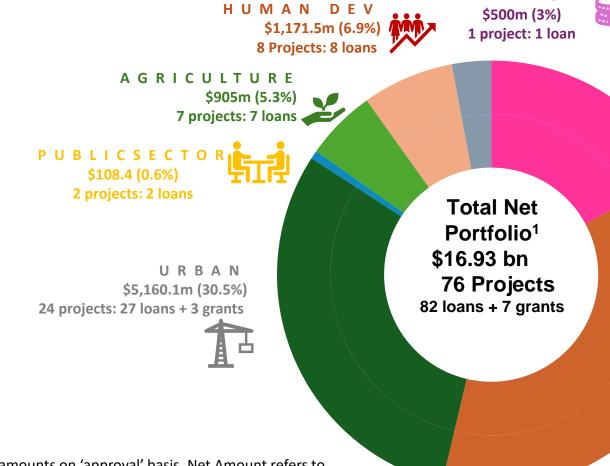
WHAT WE DO ADB INDIA OPERATIONS

ADB's ongoing portfolio in India by Sector (as of 15 April 2025)

E N E R G Y \$2,902.4 (17.1%) 14 projects: 16 loans² + 3 grants

> T R A N S P O R T \$6,189.3m (36.5%) 20 projects: 21 loans + 1 grant

Active Net Portfolio				
	LOANS		GRANTS	
	#	(\$M)	#	(\$M)
Transport	21	6,186.3	1	3.0
Urban	27	5,148.2	3	11.9
Agriculture	7	905.0	-	-
Energy	16	2,896.4	3	6.0
Human	8	1,171.5	-	-
Public Sector	2	108.4		
Finance	1	500.0	-	-
TOTAL	82	16,915.8	7	20.9



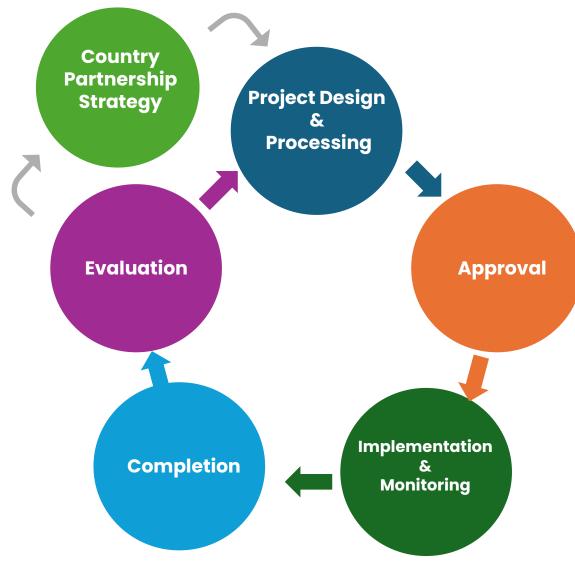
FINANCE

^{1.} Loan amounts on 'approval' basis. Net Amount refers to the principal and supplementary amount of loans/grants less cancellations (includes 5 PRFs)

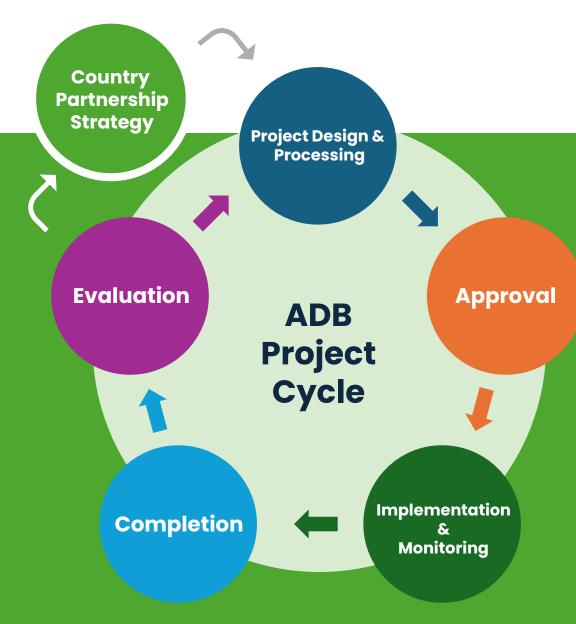
² Includes 3 CTF loans

NOTES:

WHAT WE DO ADB PROJECT CYCLE

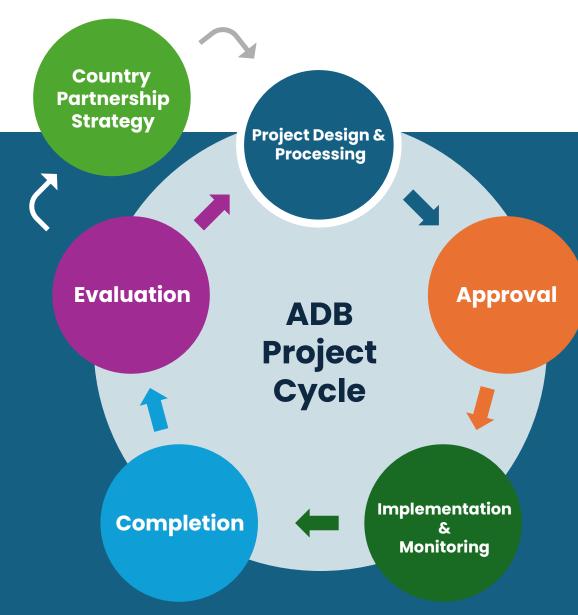


Country Partnership Strategy



- Assess country public financial management systems
- Identify and analyze FM risks for successful CPS implementation
- Contribute to CPS through institutional strengthening and capacity building activities

Project Design & Processing



Financial Due Diligence

- FM Assessment of EA/IA capacity to implement the project
- Development of project Cost Estimates and Financing Plans
- Financial analysis
- Evaluation and analysis of project viability and sustainability

Discussion and agreement on relevant project FM arrangements

Financial Management Assessment

Assesses FM systems and capacity of executing and implementing agencies (EA/IA) in the areas of planning and budgeting, fund flow, staffing, financial accounting, reporting, auditing, and internal control.

Concludes on project FM readiness and confirms FM implementation arrangements



Identifies FM risks to project implementation



Develops risk mitigation action plan to strengthen FM readiness

Cost estimate and financing plan

Cost Estimates

Approximate cost of project

Prepared from executing agency perspective for project scope

Updated during implementation

Validated during completion

Covers cost of the entire project

Financing

Plan

Identifies different sources of financing and amount by each financier

Financial Analysis



sound analytical basis to conclude

EA/IA would be able to implement and operate the project in a financial sustainable manner

Deliver intended benefits over economic life of investment <u>General government sector unit</u> Incremental recurrent cost analysis

Type of

analysis

<u>Public, Private or NGO</u> Financial Statement analysis

Financial Evaluation



To assess financial viability

for a project or a project component to designed recover all costs including O&M and debt service fully funded by incremental project revenues Cost benefit analysis

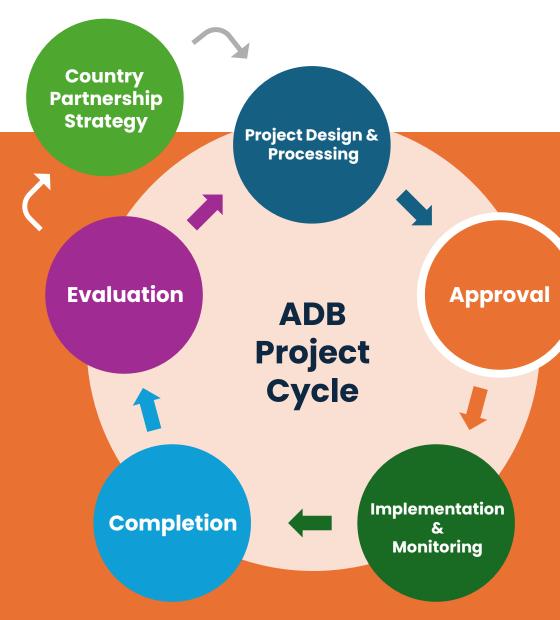
Type of

analysis

Uses discounted cash flow (DCF) approach FIRR vs Weighted average cost of capital

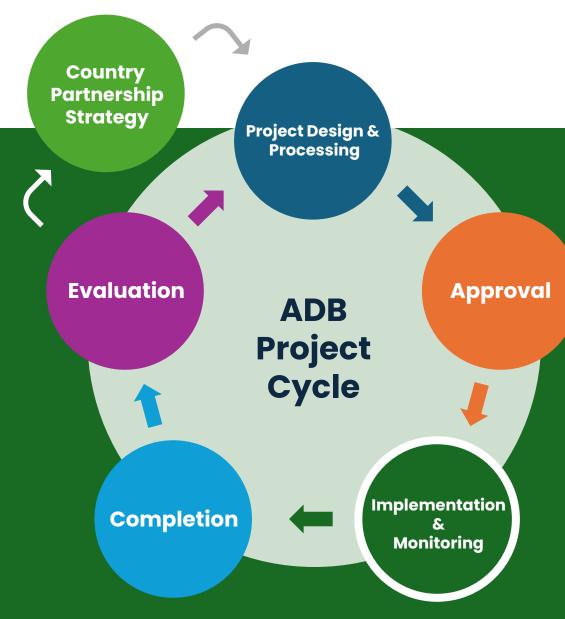


Approval



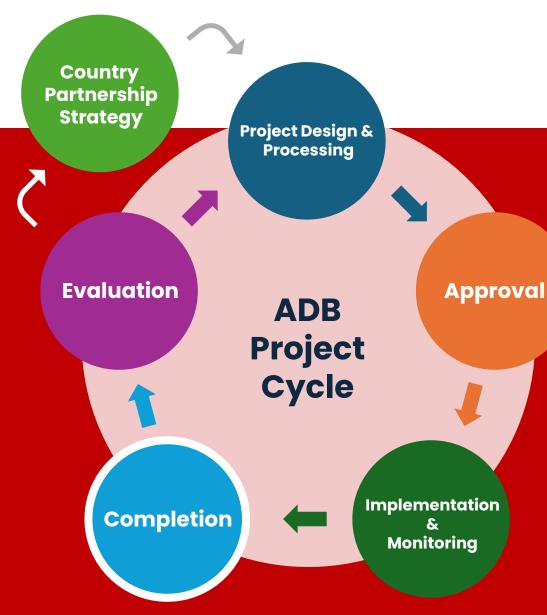
- FM sections in RRP and linked documents (FMA LD, FA LD, PAM, RAMP, LA/PA)
- Set the FM requirements to be used during implementation: FM arrangements/systems, FM info in QPRs, Audit TORs/Statement of Audit Needs (SOAN)
- If substantial/high FM risk, set conditionalities for effectiveness/disbursement, time bound action plan, financial covenants

Project Implementation



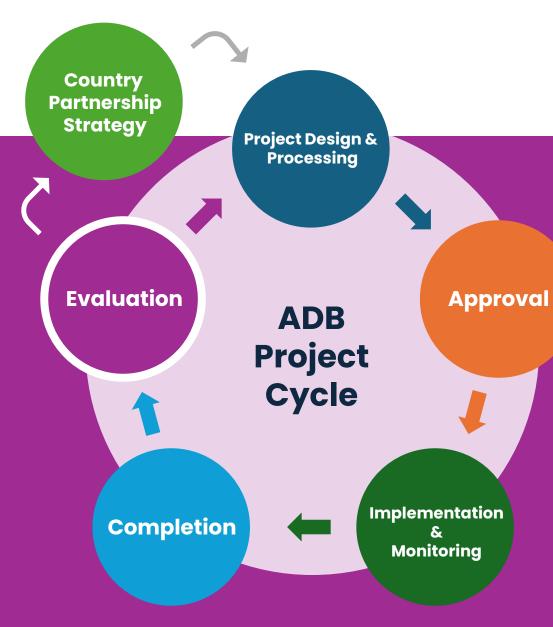
- Monitoring implementation of agreed FM arrangements and risk mitigating action plan
- Compliance with FM/FA legal covenants
- Review and Update of Cost Estimates (Planned vs Actual)
- Review of Financial Statements/APFS/info in Project Progress Reports

Project Completion



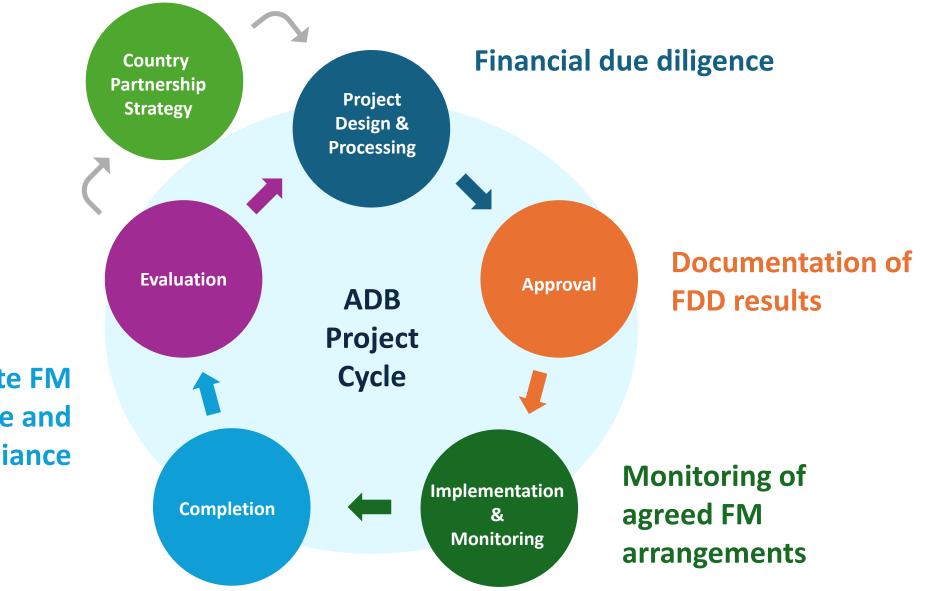
- Review of FM-related project completion activities and status/efficiency of risk mitigating measures
- Evaluation of FM aspects of the Project and compliance with legal covenants
- Reassessment of Financial viability and Sustainability

Post Evaluation



- Provide additional information if required (IED/OAG)
- Surveys/Ex post Audit

FM during project cycle



Evaluate FM performance and compliance

ADB OPPORTUNITIES Consultancy work 01 Project preparation stage



- Financial due diligence
 - Financial management assessment
 - Cost estimates and financing plan
 - Financial analysis
 - Financial evaluation
- ADB recruits directly
- Important to match qualification & experience requirement
- Apply through ADB Consultant Management System

ADB OPPORTUNITIES Consultancy work

2 Project implementation stage

- Strengthen project financial management
 - Financial management specialist in EA/IA
 - Prepare financial management manual
 - Asset management
 - Train finance and accounts staff
- Internal audit
- ADB may recruit or EA/IA can recruit

ADB OPPORTUNITIES Consultancy work



3 Project completion

- Financial re-evaluation (cost benefit analysis)
- Financial analysis
 - Incremental recurrent cost analysis
 - Independent entity financial statement analysis
- Prepare project completion report
- EA/IA and ADB both hire

ADB OPPORTUNITIES Employment



Vacancies announced weekly

Applications for vacancies are received through the ADB Career and Employment System (ACES).

Thank You