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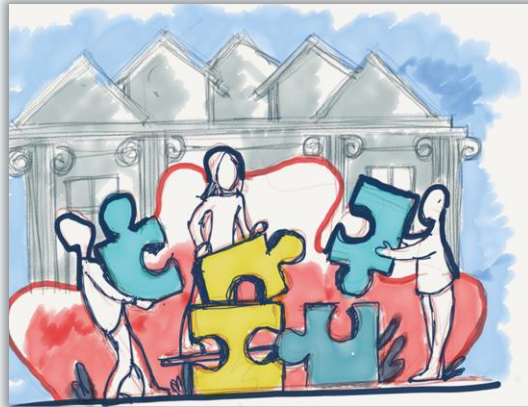
12TH ASIAN DEVELOPMENT BANK BUSINESS OPPORTUNITIES FAIR 2024

9-10 OCTOBER 2024 | 9 A.M. to 5 P.M. | ADB HEADQUARTERS, MANILA

Sectors Group: Public Sector Management and Governance Sector Office (SG-PSMG)

Çiğdem Akin and Jose Antonio Tan III
Directors, SG-PSMG
9 OCTOBER 2024

Sector Vision



Sound macro-fiscal management and good governance for sustainable social and economic development.

*ADB is supporting governments in Asia and the Pacific to work more efficiently and equitably to achieve their development goals. This includes **strengthening government institutions** and helping **improve the quality and delivery** of services to the public. Reducing systemic corruption is another priority for the bank, including **strengthening key government institutions that advance transparency and accountability.***

Sector Relevance

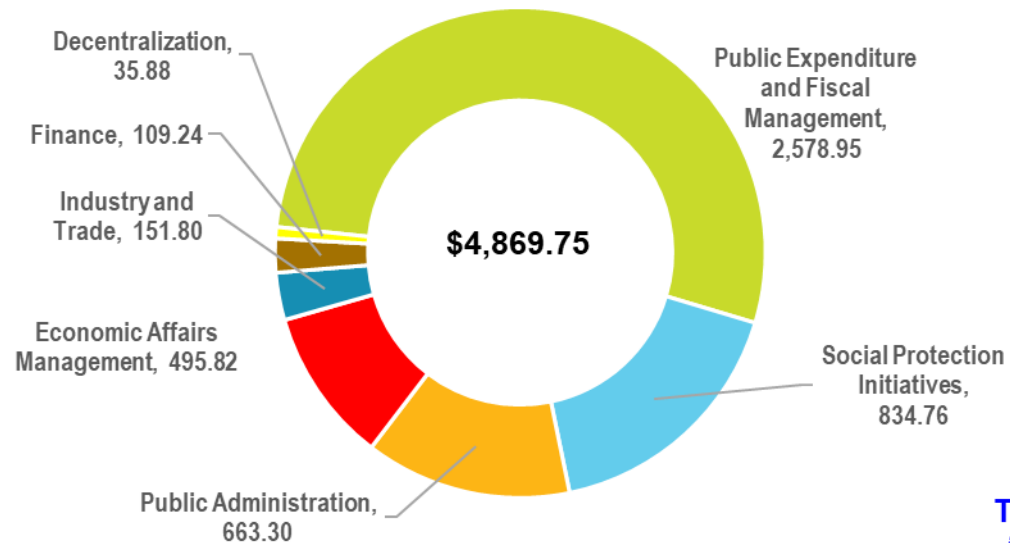
Stronger macro-fiscal management and **effective governance** with **improved policy framework** and **institutional capacities** in ADB's developing member countries are the core objectives of PSMG sector operations. PSMG's role has become even more relevant as the Asia Pacific region faces complex challenges like global financial tightening, a slowdown in external demand, global food and energy shocks, rising inflation, escalating public debt levels, digitalization challenges, and climate change.



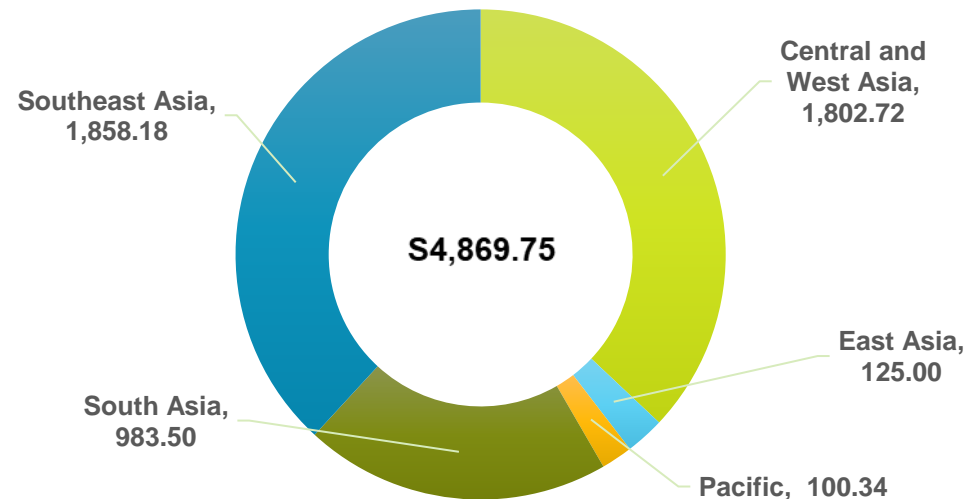


Current Portfolio (as of 30 June 2024)

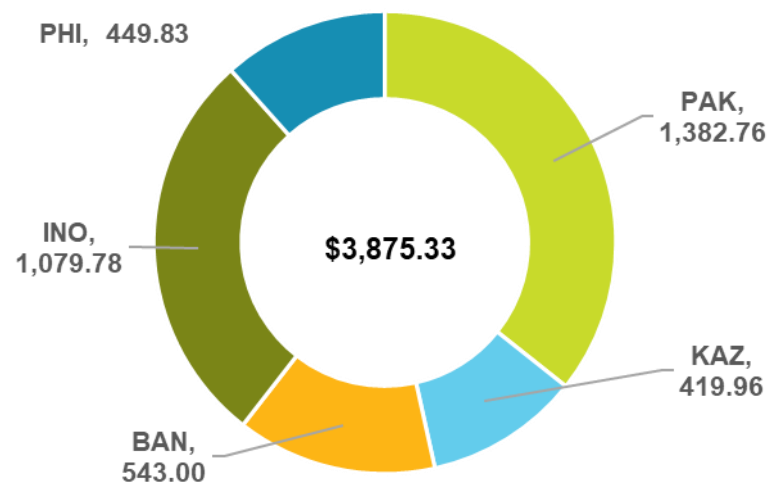
BY SUBSECTOR
in \$ million



BY REGION
in \$ million



Top 5 DMCs
in \$ million





Lending Pipeline, 2024-2026 – *Central and West Asia*

2024	DMC	Title	Modality	Amount (\$, million)
1	ARM	Fiscal Sustainability and Financial Markets Development Program Subprogram 2	Policy-Based Lending	150.0
2	KAZ	Fiscal Governance and Financial Sector Reforms Program (Subprogram 1)	Policy-Based Lending	700.0
3	KGZ	Sustainable Fiscal Management and Governance Improvement Program (Subprogram 1)	Policy-Based Lending	50.0
4	PAK	Promoting Sustainable PPPs Program, SP1	Policy-Based Lending	250.0
5	PAK	Social Protection Development Project 2nd Additional Financing (USAID Co-financing)	Project Lending	5.0
6	PAK	Integrated Social Protection Development Program (additional financing)*	Results-Based Lending	300.0
7	TAJ	Enabling Climate-Responsive Business Environment Improvement Program, Subprogram 1	Policy-Based Lending	50.0
8	UZB	Accelerating the Climate Transition for Green, Inclusive and Resilient Economic Growth (Subprogram 1)	Policy-Based Lending	250.0



Lending Pipeline, 2024-2026 – *Central and West Asia*

2025	DMC	Title	Modality	Amount (\$, million)
1	ARM	Fiscal Sustainability and Financial Markets Development Program, Subprogram 3	Policy-Based Lending	100.0
2	GEO	Advancing Economic Stability and Sustainable Livelihoods Program, Subprogram 1	Policy-Based Lending	50.0
3	KAZ	Fiscal Governance and Financial Sector Reforms Program (Subprogram 2)	Policy-Based Lending	700.0
4	KGZ	Climate Responsive Reform Program, Subprogram 1	Policy-Based Lending	50.0
5	KGZ	Business Service Center Development (Activity 3)	Small Expenditure Financing Facility	1.0
6	PAK	Accelerating State-Owned Enterprises Transformation Program	Results-Based Lending	400.0
7	PAK	Promoting Digital Tax Administration Project	Project Lending	100.0
8	PAK	Improved Resource Mobilization and Utilization Reform Program, Subprogram 2	Policy-Based Lending	300.0
9	UZB	Economic Management Improvement Program 2, Subprogram 2	Policy-Based Lending	300.0



Lending Pipeline, 2024-2026 – *Central and West Asia*

2026	DMC	Title	Modality	Amount (\$, million)
1	GEO	Advancing Economic Stability and Sustainable Livelihoods Program, Subprogram 2	Policy-Based Lending	50.0
2	KGZ	Sustainable Fiscal Management and Governance Improvement Program, Subprogram 2	Policy-Based Lending	50.0
3	PAK	Transforming Public Sector Pension Program, SP1	Policy-Based Lending	250.0
4	PAK	Promoting Sustainable PPPs Program, SP2	Policy-Based Lending	250.0
5	UZB	Accelerating the Climate Transition for Green, Inclusive and Resilient Economic Growth, Subprogram 2	Policy-Based Lending	500.0



Nonlending Pipeline, 2024 – *Central and West Asia*

DMC	Year	Project Name	Project Modality	Amount (\$million)
ARM	2024	Supporting Fiscal Sustainability and Financial Markets Development Program, Subprogram 2	Project Preparation	0.90
PAK	2024	TA 6791-PAK Supporting State-Owned Enterprise Corporate Governance and Performance	Project Preparation	0.25
AZE	2024	TA 9876-AZE Improving Governance and Public Sector Efficiency Program SP2 (additional financing)	Project Preparation	0.50
KGZ	2024	TA 10075-KGZ Strengthening Governance and Anti-Corruption (additional financing)	Capacity Development	0.10
UZB	2024	TA 6967-UZB Building Resilience with Active Countercyclical Expenditures Program (additional financing)	Capacity Development	0.13
Regional	2024	TA 10159-REG Achieving Climate Change Objectives through Public Financial Management (additional financing)	Capacity Development	1.00
UZB	2024	TA 10092-UZB Economic Management Improvement Phase 2 Subprogram 1 (additional financing)	Policy Advice	0.20
Regional	2024	TA 0056 Subproject 5: REG Public Debt Sustainability and Transparency in Central and West Asia	Capacity Development	0.40
TAJ	2024	Enabling Climate-Responsive Business Environment Improvement Program (attached TA to the RRP)	Policy Advice	0.50



Nonlending Pipeline, 2024 – *Central and West Asia*

DMC	Year	Project Name	Project Modality	Amount (\$million)
ARM	2024	Improving Transparency in Tax System and Exchange of Information Practice	Capacity Development	0.23
PAK	2024	TA 6678-PAK Preparing the Integrated Social Protection Development Program (additional financing)	Project Preparation	1.00
PAK	2024	TA 6938-PAK Preparing the Improved Domestic Resource Mobilization Reform Program (additional financing)	Project Preparation	0.20
PAK	2024	Supporting the Implementation of Social Protection Development Project Additional Financing (Attached TA to the RRP/Pakistan:)	Capacity Development	1.67
UZB	2024	Preparing the Accelerating the Climate Transition for Green, Inclusive and Resilient Economic Growth	Project Preparation	1.10
PAK	2024	TA 6946-PAK Preparing the Promoting Sustainable PPPs Program (additional financing)	Capacity Development	0.40
UZB	2024	TA 6967-UZB Building Resilience with Active Countercyclical Expenditures Program (additional financing)	Capacity Development	0.20
GEO	2024	TA Subproject 8 - Improving Public Financial Management	Capacity Development	0.20



Nonlending Pipeline, 2025-2026 – *Central and West Asia*

DMC	Year	Project Name	Project Modality	Amount (\$million)
KAZ	2025	Economic Efficiency and Private Sector Development	Project Preparation	1.00

DMC	Year	Project Name	Project Modality	Amount (\$million)
KGZ	2026	Strengthening Governance and Anti-Corruption in the Kyrgyz Republic Phase II	Capacity Development	1.20
TAJ	2026	Enabling Climate-Responsive Business Environment Improvement Program, Subprogram II	Policy Advice	1.00



Lending Pipeline, 2024-2026 – *South Asia*

2024	DMC	Title	Modality	Amount (\$, million)
1	BAN	Economic Transformation for Least Developed Country Graduation (Subprogram 1)	PBL	400.00
2	BAN	Climate-Resilient Inclusive Development Program (Subprogram 1)	PBL	108.69
3	BHU	Fiscal Sustainability and Green Recovery Program (Subprogram 2)	PBL	40.00
4	IND	Promoting Research and Innovation through Development of Fintech Institute at Gujarat International Finance Tec-City Project	Project Loan	43.00
5	IND	Strengthening MSME Cluster Ecosystem Through Institutional Network of EDCs	RBL	261.50
6	IND	Strengthening Multimodal and Integrated Logistics Ecosystem (Subprogram 2)	PBL	350.00
7	NEP	Green, Resilient and Inclusive Development (GRID) Program Subprogram 1	PBL	100.00



Lending Pipeline, 2024-2026 – *South Asia*

2025	DMC	Title	Modality	Amount (\$, million)
1	BAN	Climate Responsive Inclusive Development Program (CRID) (Subprogram 2)	PBL	400.00
2	IND	Tripura Industrial Infrastructure Sector Development Program	SDP PBL	20.00
3	IND	Tripura Industrial Infrastructure Sector Development Program	SDP	150.00
5	IND	West Bengal Corridor Development/Industrialization	SDP PBL	425.00
6	MLD	SASEC Customs Administration Reform and Modernization	Project Loan	11.00
7	MLD	Strengthening Fiscal Management and Sustainability Program (Subprogram 2)	PBL	30.00
8	NEP	SASEC Customs and Logistics Reforms Program (subprogram 2)	PBL	50.00
9	NEP	Strengthening Public Financial Management and Devolved Service Delivery Program (subprogram 2)	PBL	100.00
10	SRI	Strengthening Macroeconomic Resilience and Transparency (Subprogram 1)	PBL	100.00



Lending Pipeline, 2024-2026 – *South Asia*

2026	DMC	Title	Modality	Amount (\$, million)
1	BAN	Economic Transformation for Least Developed Country Graduation Program, Subprogram 2	PBL	400.00
2	IND	National Logistics Program	RBL - Project Loan	1000.00
3	IND	Chhattisgarh Economic Recovery and Resilience Program (Subprogram 1)	PBL	285.80
4	NEP	Green, Resilient and Inclusive Development (subprogram 2)	PBL	100.00
5	SRI	Trade, Investment, and Industry Development Program- Subprogram 1	PBL	100.00



Nonlending Pipeline, 2024-2026 – *South Asia*

2024	DMC	Title	Modality	Amount (\$, '000)
1	BAN	Support to Economic Transformation for LDC Graduation PBL (Attached)	Research and Development	1000.00
2	BAN	Sustainable Economic Recovery Program (Subprogram 1) (Supplementary)	Capacity Development	500.00
3	BAN	Strengthening Domestic Resource Mobilization and Public Investment Management	Research and Development	2000.00
4	IND	Support for Strengthening Multimodal and Integrated Logistics Ecosystem (Supplementary)	Capacity Development	1000.00
5	IND	Support for Strengthening Multimodal and Integrated Logistics Ecosystem (Supplementary)	Capacity Development	1000.00
6	IND	Knowledge Services for Industrial Corridor Development Program (Supplementary)	Capacity Development	100.00
7	IND	Program Design Support to West Bengal Industrial Economic Corridor	Project Preparation	450.00
8	NEP	Implementation Support for Green, Resilient and Inclusive Development Program	Capacity Development	1000.00



Nonlending Pipeline, 2024-2026 – *South Asia*

2025	DMC	Title	Modality	Amount (\$, '000)
1	BAN	Support for Climate Responsive Inclusive Development Program (CRID)	Capacity Development	1000.00
2	BHU	Trade Facilitation and Market Access Support Program	Facility-Project Preparation	1800.00
3	BHU	Fiscal Sustainability and Green Recovery Program (Subprogram 1) - Additional Financing	Capacity Development	200.00
4	IND	Enhancing Capacity to Design And Implement Public Resource Management, Finance, And Multisector Development (Supplementary)	Facility-Project Preparation	1000.00
5	IND	Strengthening Fiscal and Financing Frameworks for Climate Finance in States	Capacity Development	1000.00
6	NEP	Implementation Support for SASEC Customs and Logistics Reforms Program (Subprogram 2, Supplementary-6847)	Capacity Development	1000.00
7	NEP	Implementation Support for SASEC Customs and Logistics Reforms Program (Subprogram 2, Supplementary-6847)	Capacity Development	250.00
8	NEP	Implementation Support for SASEC Customs and Logistics Reforms Program, Subprogram 3 (Supplementary)	Project Preparation	500.00
9	NEP	Support Preparation of Investment Climate Improvement	Project Preparation	750.00



Nonlending Pipeline, 2024-2026 – *South Asia*

2026	DMC	Title	Modality	Amount (\$, '000)
1	BAN	Support for Digital Governance PBL	Project Preparation	1000.00
2	IND	Economic Diversification In Madhya Pradesh (Attached)	Capacity Development	1000.00
3	IND	Support to Industrial Productivity and Competitiveness (PBL)	Capacity Development	1000.00
4	IND	Support to Infrastructure Development of Industrial Estate under TIDC Ltd (Tripura) (Attached)	Capacity Development	1000.00
5	IND	Support to Jharkhand Economic Recovery and Fiscal Sustainability (Attached)	Capacity Development	1000.00
6	IND	Support to MSME Green and Circular Economy Program (Attached)	Capacity Development	1000.00
7	IND	Support to Madhya Pradesh Social Protection Project (Attached)	Capacity Development	1000.00
8	IND	Supporting Social Protection Interventions	Facility-Project Preparation	1000.00



Lending Pipeline, 2024 - *Pacific*

DMC	Project Title	Type/Modality	Amount (\$million)
	PACIFIC		
COO	Green, Resilient Economic Growth Program, Subprogram 1	PBL	30.0
FIJ	Sustainable and Resilient Growth Program, Subprogram 1	PBL	70.0
NAU	Improving Fiscal Sustainability Program Subprogram 1	PBL	5.0
PAL	Strengthening Fiscal Resilience for Sustainable Development Program, Subprogram 1	PBL	12.5
PNG	Strengthening Governance and Accountability in the Public Sector Program SP1	PBL	100.0
REG	Pacific Disaster Resilience Program, Phase 5 ---COO, FSM, RMI, TUV, VAN	CDF	41.0
RMI	Public Financial Management Project, Third Additional Financing	Project	2.0
SAM	Strengthening Macroeconomic Resilience Program, Subprogram 2	PBL	7.5
SOL	Supporting Fiscal and Economic Recovery Program, Subprogram 2	PBL	20.0
TON	Improving Economic Management Subprogram 1	PBL	10.0



Lending Pipeline, 2024 – *Southeast Asia*

DMC	Project Title	Type/Modality	Amount (\$million)
	SOUTHEAST ASIA		
CAM	Trade and Competitiveness, Subprogram 2	PBL	50.0
LAO	Domestic Resource Mobilization Modernization Project	Project	25.0
PHI	Second Disaster Resilience Improvement Program	CDF	500.0
PHI	Project Development and Monitoring Facility	Project	500.0
PHI	Public Financial Management Reform Program , Subprogram 1	PBL	500.0



Lending Pipeline, 2025 – *East Asia, Pacific and Southeast Asia*

DMC	Project Title	Type/Modality	Amount (\$million)
	EAST ASIA		
MON	Strengthening Fiscal, Financial and Economic Resilience Program, Subprogram 2 (with SG-FIN)	PBL	100.0
	PACIFIC		
KIR	Sustainable and Inclusive Economic Recovery Program, Subprogram 2	PBL	10.0
PAL	Strengthening Fiscal Resilience for Sustainable Development Program, Subprogram 2	PBL	25.0
RMI	Public Sector Reform Program	PBL	5.0
TON	Improving Economic Management, Subprogram 2	PBL	10.0
TUV	Supporting Public Sector Management Reforms, Subprogram 1	PBL	7.0
VAN	Public Financial Management, Subprogram 1	PBL	10.0
	SOUTHEAST ASIA		
CAM	Strengthening Governance for Service Delivery Program, Subprogram 1	PBL	40.0
INO	Boosting Productivity through Human Capital Development Program, Subprogram 3	PBL	500.0
INO	Competitiveness, Industrial Modernization, and Trade Acceleration Program, Subprogram 3	PBL	500.0



Lending Pipeline, 2025 – *Southeast Asia*

DMC	Project Title	Type/Modality	Amount (\$million)
	SOUTHEAST ASIA-continuation		
INO	Domestic Resource Mobilization Reform Program, Subprogram 1	PBL	500.0
INO	State-Owned Enterprise Reform Program, Subprogram 2	PBL	500.0
PHI	Digital Transformation for the Bureau of Internal Revenue	Project	100.0
PHI	Domestic Resource Mobilization Program, SP2	PBL	500.0

Lending Pipeline, 2026 – *East Asia*

DMC	Project Title	Type/Modality	Amount (\$million)
	EAST ASIA		
MON	Strengthening ICT Systems for Efficient and Transparent Public Investment and Tax Administration Project, Phase 2 (tentative)	Project	25.0
	PACIFIC		
FIJ	Sustainable and Resilient Growth Program, Subprogram 2	PBL	70.0
FSM	Public Financial Management Program, Subprogram 1	PBL	6.0



Lending Pipeline, 2026 – *Pacific and Southeast Asia*

DMC	Project Title	Type/Modality	Amount (\$million)
	PACIFIC-continuation		
NAU	Improving Fiscal Sustainability Program, Subprogram 2	PBL	5.0
PNG	Strengthening Governance and Accountability in the Public Sector Program, Subprogram 2	PBL	150.0
SAM	Strengthening Public Sector Management Program, Subprogram 1	PBL	10.0
SOL	Domestic Resource Mobilization Project (Phase 2)	Project	50.0
SOL	Supporting Fiscal Recovery Subprogram 1	PBL	25.0
	SOUTHEAST ASIA		
CAM	Trade and Competitiveness, Subprogram 3	PBL	50.0
TIM	e-Government Development and Infrastructure Project	Project	50.0
PHI	Public Financial Management Reform Program, Subprogram 2	PBL	500.0
PHI	Second Disaster Resilience Improvement Program (multi-year replenishment option)	CDF	500.0



Nonlending Pipeline, 2024 – *East Asia, Pacific, and Southeast Asia*

DMC	Project Title	Amount (\$million)
EAST ASIA		
PRC	Asia-Pacific Anticorruption and Integrity Project	0.300
MON	Strengthening Public Sector Management (PBL development)	0.500
PACIFIC		
REG	Improving Pacific Public Financial Management Facility , NAU, SOL, VAN (additional financing)	2.356
SOUTHEAST ASIA		
CAM	Support for Revenue Mobilization – Development of a Government Bond Market and Strengthening Subnational Revenues (funded by debt management set-aside)	0.750
CAM	Support Regulatory Impact Assessment Implementation	0.225
CAM	Supporting the Adoption of Digital Technologies and Fostering Innovation in Micro, Small- and Medium-sized Enterprises	1.350
CAM	Supporting Implementation of Cambodia Digital Government Programs at Subnational Administrations	0.800
INO	Capacity Building to Indonesian Revenue Authorities on their Digital Infrastructure	0.150



Nonlending Pipeline, 2024 – *Southeast Asia*

DMC	Project Title	Amount (\$million)
	SOUTHEAST ASIA-continuation	
LAO	Supporting LAO Domestic Resource Mobilization Modernization Project (Attached TA)	2.000
PHI	Enhancing Disaster Resilience and Risk Financing	0.169
PHI	Supporting Domestic Revenue Modernization	0.169
REG	Southeast Asia Public Management, Financial Sector, and Trade Policy Facility Phase II (additional financing)	1.500

Nonlending Pipeline, 2025 – *Southeast Asia*

DMC	Project Title	Amount (\$ million)
	SOUTHEAST ASIA	
REG	Southeast Asia Public Management, Financial Sector, and Trade Policy Facility Phase II (additional financing)	3.500



Climate Shift: Financing and Integration

Entry points for Climate-Fiscal Management



development of policies for **pricing of carbon emissions**.

fiscal policies that promote **clean technology**.

design of climate-sensitive **eco-fiscal transfer systems**.

development of **climate-smart fiscal rules**.

green public investment management.

develop **green taxonomies**.

defining **climate-related financial metrics**, certification labels, disclosure standards.

climate-sensitive **budget tracking** systems.

sector-specific regulations related to climate.

integrating climate risks into **fiscal risk and debt management** systems.

incorporating climate considerations into **asset purchase programs**.

green procurement

*To remain committed to **mitigating and adapting to climate change**, governments need to focus on programs that support the development of low carbon pathways and a climate, disaster and health resilient society.*

*To achieve national and regional climate goals, governments must boost public financial management and procurement, to ensure that **limited resources contribute towards national climate-related targets** and commitments. Infrastructure investment projects should be planned **with sustainability in mind**.*



Development of Multi-Regional TA

- Focus on debt sustainability, digitalization and climate resilience
- Integrate climate considerations into fiscal policies



PSMG's Role Under NOM

- Lead and support climate PBLs
- Integrate climate actions into pipeline projects
- Support DMCs to build institutional, policy and regulatory capacity for climate action
- Empower Ministries of Finance in climate agenda



Community of Practice on Climate Change

- Enhance knowledge sharing and collaboration
- Ensure consistent approach to climate finance tracking



International and Regional Initiatives

- PSMG to enhance visibility in international climate action forums
- Collaboration with CCRE to set up Fiscal Resilience Facility and support Central Finance Authorities for advancing climate agenda
- Collaboration with CCRE and Coalition of Finance Ministers for Climate Action to set up regional climate finance policy platforms



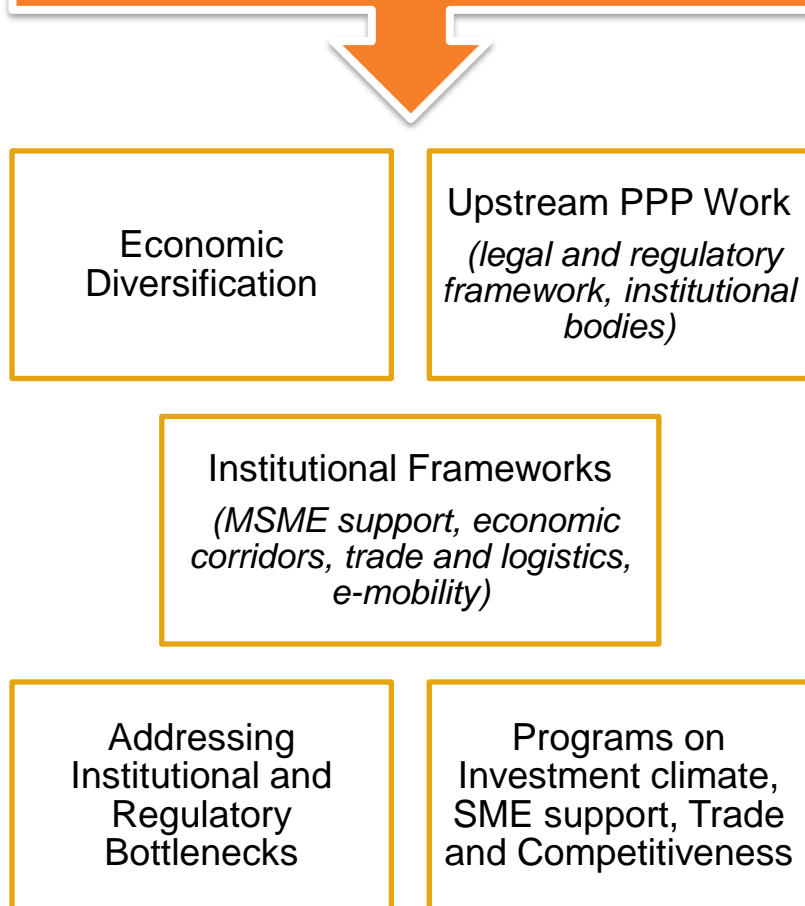
Status Update: 2024

- [25 out of 30 projects](#) in 2024 include climate financing totaling \$1.07 billion
- ASEAN Climate Finance Policy Platform launched in collaboration with SERD and CCRE



Private Sector Development Shift: Laying the foundation for downstream opportunities

SG-PSMG's unique role in Private Sector Development



SG-PSMG programs include components that **strengthen enabling environment** for private sector development: (i) conducive policy and institutional environment; (ii) public sector goods and services essential for private sector development; and (iii) promotion of private sector investment

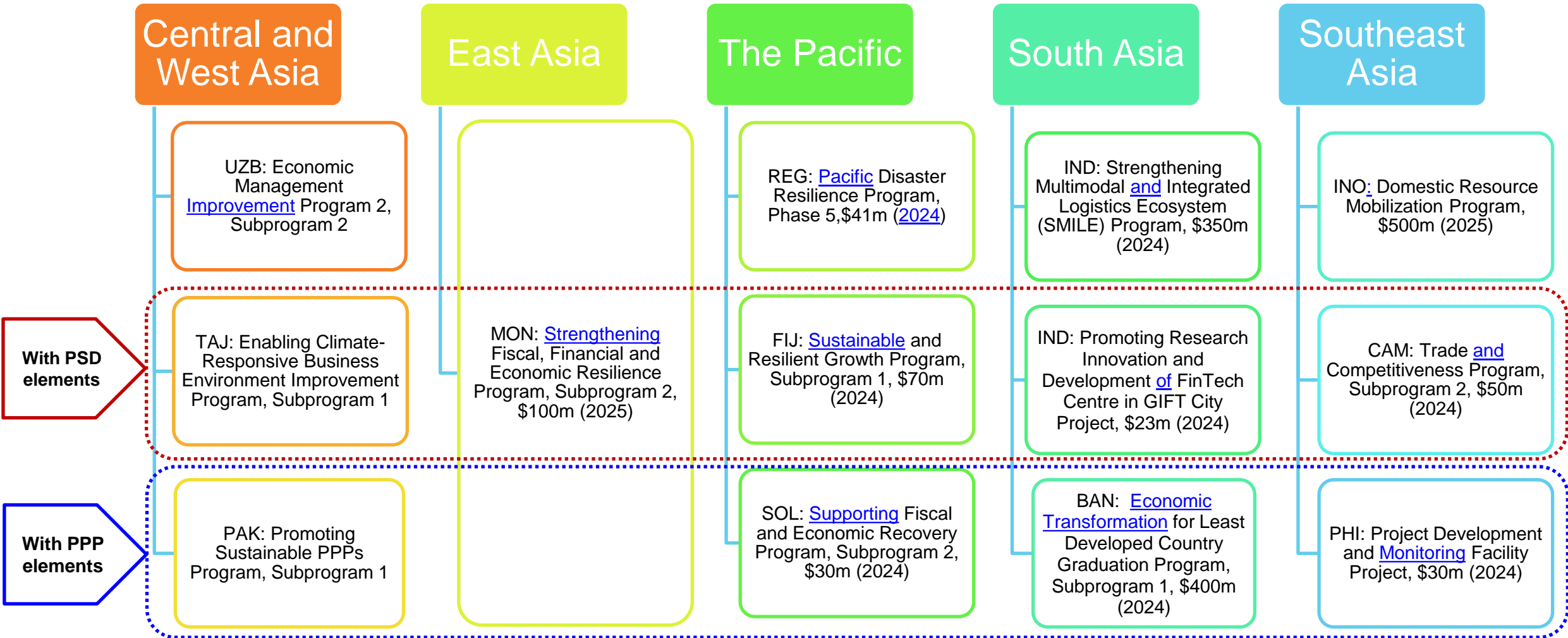
Number of Programs/Projects with PSD Component*

	2024	2025	2026	2027	2028
Loans and Grants	16	19	19	14	7
TAs	19	7		7	

“Governments alone cannot close the infrastructure funding gap. The private sector is an indispensable force for sustainable development— it sparks the innovation, improves the productivity and economic efficiency, and creates the jobs and growth needed to end extreme poverty and boost shared prosperity.” - IFC

***Click the number to see the list.**

Operational Highlights*



PSD = private sector development; PPP = public-private partnership

***CTRL+Click the box/project for the details (see annex).**



Flagship Initiative: The Asia-Pacific Tax Hub

In May 2021, ADB launched the **Asia Pacific Tax Hub (APTH)** on DRM and ITC at the ADB Annual Meeting. The Tax Hub serves as an open and inclusive platform for strategic policy dialogue, knowledge sharing, and collaboration and development coordination. The second High-Level Regional Tax Conference was held in Manila on 6-7 November 2023. About 150 representatives from 44 economies attended at the ADB headquarters in person and online. The APTH is supporting many DMCs in strengthening DRM and ITC with the Tax Administration Diagnostic Assessment Tool, capacity development programs in ITC, digitalization of tax administration, capacity building, and development of relevant knowledge products. The APTH will continue with such activities as well as its tax policy initiatives, and diversity further into emerging areas such as green and health taxation, progressivity, and equity.

9

TADAT and/or MTRS Training

26

AEOI, BEPS and EOIR related training

13

Tax Expenditure analysis, VAT Audit, Others

8

Support to DRM PBLs, Environmental Taxation and DRM



Participants and experts (31 senior officials from 18 jurisdictions, including 14 DMCs) attending the Beneficial Ownership and Exchange of Information on Request training at ADB HQ on July 2023.



5,138

Participants

47

DMCs and Jurisdictions

47

Capacity Building Events (2022-2023)



Participants at the Strategic Workshop: Innovative Tax Administration (March 2023)

Strategic Workshop: Innovative Tax Administration (2023)

90 Attendees (25 DMCs)
Partners: NTA, ADBI, IMF, OECD, WBG, KDI, JICA, SGATAR

First High-Level Regional Tax Conference (2021)

420 Registered attendees (31 DMCs)

Webinars on Carbon Pricing and Fossil Fuel Subsidies Reduction (2022, 2023)

200 + Attendees (35 DMCs)

Workshops on Property Tax Management

Webinar: 31 Jurisdictions (26 DMCs)
Japan: 10 DMCs

AEOI = automatic exchange of information; BEPS = base erosion and profit sharing; DRM = domestic resource mobilization; EOIR = exchange of information on request; MTRS = medium term revenue strategy; PBL = policy-based lending; TADAT = Tax Administration Diagnostic Assessment Tool; VAT = value-added tax

2024 Knowledge Products

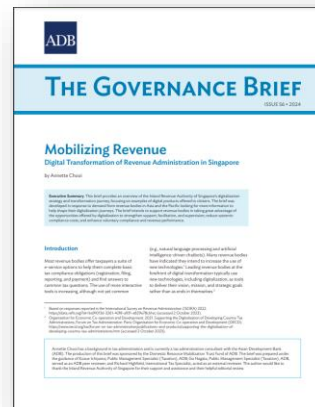
Brief: Fiscal Risks of Climate Change



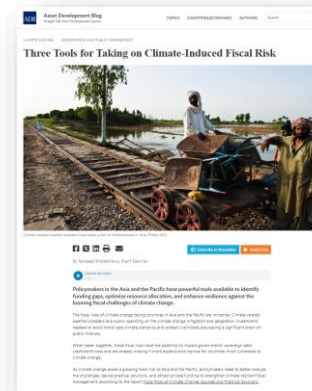
Brief: Tax Incentives and Investment



Brief: Digital Transformation of Revenue Administration



Three Tools for Taking on Climate-Induced Fiscal Risk



A Guide on Using Tax Incentives for Optimal Investment Returns



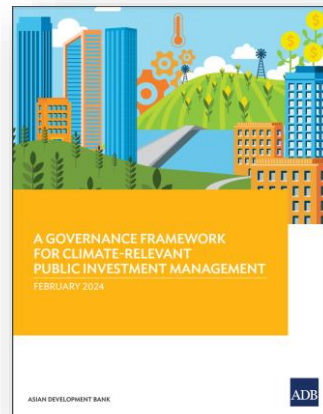
Guide on Estimating Revenue Losses from Tax Concessions



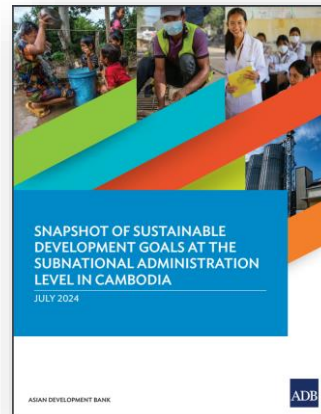
Guidance Note: Leveraging Technology for Property Tax Management



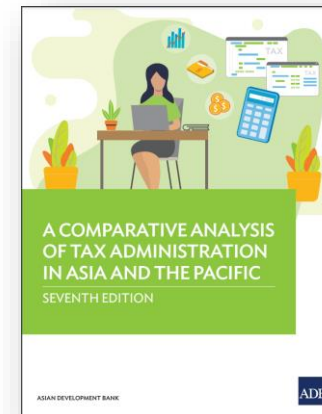
Governance Framework: Climate-Relevant Public Investment Management



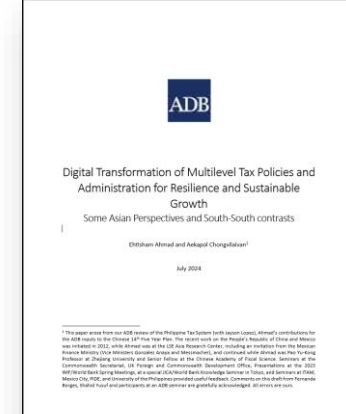
Snapshot of SDGs at the Subnational Administration Level in Cambodia



A Comparative Analysis of Tax Administration in Asia and the Pacific: 7th Ed



Forthcoming: Digital Transformation of Multilevel Tax Policies and Administration



2024 Knowledge Events

30

Onsite/Face to face
Knowledge Sharing
Initiatives

1,143

Participants

30

DMCs/Jurisdictions

**STT Program:
Climate Risk
and ESG
Training
(Sector and
Thematic
Training)**
CCRE, PSMG and
RMs

**ADB Workshop
on Taxpayer
Education for
DMCs in
Southeast Asia**

With JICA, OECD

**TADAT
Workshop for
SGATAR and
ADB members**

With IMF, WB,
and National Tax
Agency Japan

**Leveraging
Trade to Address
Climate Change
in Asia and the
Pacific**

With ADB and
WTO

**E-Learning
Course:
Decentralization,
Local
Governance and
Localizing SDGs**

DMCs and CSOs

**STT Program:
OECD-Asia
Network on
Corporate
Governance of
SOEs
(Sector and
Thematic
Training)**

**Investment
Promotion and
Facilitation
Workshop**

With local
executives in
BARM

**Workshop on
Digital
Transformation
of Tax
Administration**

Asia Pacific Tax Hub Distinguished Speaker Lecture on “Multilevel Tax Policy and Administration: South-South Perspectives on Digital Transformation”



APTH DISTINGUISHED LECTURE / 3 JULY 2024
**MULTILEVEL TAX POLICY
AND ADMINISTRATION**

Event | 3 July 2024
Hybrid, online and Learning
Resource Center 1, ADB
headquarters
Read time: 2 mins



CARBON TAX TRAINING

1-3 October 2024
Joy Nostal, Hotel & Suites
Manila, Philippines



Partnerships



- ❖ Continued partnership in the **Asia Initiative** supported by the **Global Forum**



- ❖ Enhanced collaboration with OECD on **Revenue Statistics**, and with IMF/TADAT Secretariat on **MTRS and TADAT**, and on the **International Survey of Revenue Administration** with IMF, OECD, IOTA and CIAT



IOTA
Intra-European Organisation
of Tax Administrations



- ❖ Continued cooperation with ATI/CEP on **Tax Expenditure Analysis** capacity building



- ❖ Continued cooperation with IGF and OECD on **international taxation of the Extractive Sector**



- ❖ New collaboration in **digital transformation** of tax administrations with PFTAC and PITAA



- ❖ Continued cooperation in the **Pacific Initiative** with the Global Forum, OECD, PITAA, SGATAR, WBG, ATO, NZ IRD



- ❖ Continued cooperation in **digital transformation** of tax administrations with NTA, SGATAR, OECD, WBG



- ❖ Enhanced collaboration with The Coalition of Finance Ministers for Climate Action, IMF, OECD & UN DESA on **Carbon Pricing**



The Coalition
of Finance Ministers
for Climate Action



- ❖ Collaboration with Bloomberg Philanthropies, WHO & ASEAN Secretariat on **Tobacco & Alcohol Taxation**



- ❖ MOU with Leiden University on **Knowledge Sharing**

Constituency Building & Partnerships

- ❖ Enhanced collaboration with OECD on **Revenue Statistics**, and with IMF/TADAT Secretariat on **MTRS and TADAT**, and on the **International Survey of Revenue Administration** with IMF, OECD, IOTA and CIAT
- ❖ Cooperation with the ATI/CEP on **Tax expenditure Analysis** capacity building

- ❖ Continued cooperation in the **Pacific Initiative** with the Global Forum, OECD, PITAA, SGATAR, WBG, ATO, NZ, IRD
- ❖ Cooperation in **digital transformation** of tax administrations with NTA, SGATAR, OECD, WBG



- ❖ Enhanced collaboration with Coalition of Finance Ministers for Climate Action, IMF, OECD & UN DESA on **Carbon Pricing**
- ❖ Collaboration in **digital transformation** of tax administrations with PFTAC and PITAA
- ❖ Collaboration with Bloomberg Philanthropies, WHO & ASEAN Secretariat

ONGOING PARTNERSHIPS

- ❖ MOU with Leiden University on **Knowledge Sharing**
- ❖ Continued partnership in the **Asia Initiative** supported by the **Global Forum**
- ❖ Administrative Agreement with **UN Development Programme** on Localizing SDGs
- ❖ Formal Affiliation with **the Digital Economy Taxation Network**
- ❖ Ongoing partnership and support for regional tax communities: **Study Group on Asia-Pacific Tax Administration and Research (SGATAR)** and **Pacific Islands Tax Administrators Administration (PITAA)**



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Thank you!

Çiğdem Akin and Jose Antonio Tan III
Directors, SG-PSMG

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2024 Loans and Grants with Climate Change Financing

	Region	DMC	Project Name	Project Type	Committed Amount	CC Financing - Adaptation	CC Financing- Mitigation	TOTAL CC FINANCING
1	CWRD	KAZ	Fiscal Governance and Financial Sector Reforms Program (Subprogram 1)	Loan	350,000,000	20,830,000	83,330,000	104,160,000
2	CWRD	PAK	Promoting Sustainable PPPs Program, SP1	Loan	250,000,000	23,920,000	9,420,000	33,340,000
3	CWRD	TAJ	Enabling Climate-Responsive Business Environment Improvement Program, Subprogram 1 (formerly Business Environment Improvement Program, Subprogram I)	Grant	50,000,000	11,250,000	19,250,000	30,500,000
4	CWRD	ARM	Fiscal Sustainability and Financial Markets Development Program Subprogram 2	Loan	75,000,000	2,500,000	2,500,000	5,000,000
5	CWRD	UZB	Accelerating Climate Transition	Loan	250,000,000	3,750,000	3,750,000	7,500,000
6	CWRD	KGZ	Sustainable Fiscal Management and Governance Improvement Program, Subprogram 1	Grant	50,000,000	6,560,000	12,640,000	19,200,000
7	PARD	COO	Resilient Transformation Program, Subprogram 1	Loan	30,000,000	3,000,000	3,000,000	6,000,000
8	PARD	TON	Improving Economic Management, Subprogram 1	Grant	10,000,000	1,500,000	-	1,500,000
9	PARD	NAU	Improving Fiscal Sustainability Program (Subprogram 1)	Grant	5,000,000	750,000	30,000	780,000
10	PARD	PAL	Strengthening Fiscal Resilience for Sustainable Development, Suprogram 1	Loan	12,500,000	5,938,000	781,000	6,719,000
11	PARD	PNG	Strengthening Governance and Accountability in the Public Sector Program, Subprogram 1	Loan	100,000,000	8,000,000		8,000,000
12	PARD	RMI	Pacific Disaster Resilience Program (Phase 5)	Grant	6,000,000	4,050,000		4,050,000
		TUV		Grant	4,000,000	142,857		142,857
13	PARD	FIJ	Sustainable and Resilient Growth Program, Subprogram 1	Loan	70,000,000	16,240,000	17,230,000	33,470,000
14	SARD	IND	Tripura Industrial Infrastructure Sector Development Program	Loan	100,000,000			
				Loan	20,000,000	24,500,000	40,500,000	65,000,000
15	SARD	IND	Strengthening MSME Cluster Ecosystem Through Institutional Network of EDCs	Loan	130,000,000	36,200,000	3,250,000	39,450,000
16	SARD	IND	Strengthening Multimodal and Integrated Logistics Ecosystem (Subprogram 2)	Loan	350,000,000	6,250,000	6,250,000	12,500,000
17	SARD	IND	Promoting Research and Innovation through Development of Fintech Institute at Gujarat International Finance Tec-City Project	Loan	23,000,000	1,750,000	1,800,000	3,550,000
18	SARD	BHU	Fiscal Sustainability and Recovery Program Subprogram 2	Loan	40,000,000	3,630,000	7,260,000	10,890,000
19	SARD	BAN	Economic Transformation for Least Developed Country (LDC) Graduation (Subprogram 1)	Loan	400,000,000	137,000,000	20,000,000	157,000,000
20	SARD	NEP	Green and Resilient Inclusive Development (GRID) Program	Loan	100,000,000	87,000,000	13,000,000	100,000,000
21	SERD	PHI	Project Development and Monitoring Facility	Loan	30,000,000	1,460,000	9,610,000	11,070,000
22	SERD	CAM	Trade and Competitiveness Program (subprogram 2) (PBL)	Loan	50,000,000	6,110,000	3,890,000	10,000,000
23	SERD	PHI	Second Disaster Resilience Improvement Program	Loan	500,000,000	260,000,000		260,000,000
24	SERD	LAO	Domestic Resource Mobilization Modernization Project	Loan	25,000,000		17,490,000	17,490,000
25	SERD	PHI	Public Financial Management Reform Program, Subprogram 1	Loan	500,000,000	103,460,000	23,460,000	126,920,000
					3,530,500,000	775,790,857	298,441,000	1,074,231,857

Click [here](#) to go back to the Main slide

2024 Loans and Grants with PSD Components

	Region	DMC	Project Name	Project Type	Project Modality	PSD Component Level
1	CWRD	ARM	Fiscal Sustainability and Financial Markets Development Program Subprogram 2	Loan	Policy-Based Lending	1 High PSD
2	CWRD	UZB	Accelerating Climate Transition	Loan	Policy-Based Lending	1 Med PSD
3	CWRD	KGZ	Sustainable Fiscal Management and Governance Improvement Program, Subprogram 1	Loan/Grant	Policy-Based Lending	1 Med PSD
4	PARD	NAU	Improving Fiscal Sustainability Program (Subprogram 1)	Grant	Policy-Based Lending	1 Med PSD
5	PARD	PAL	Strengthening Fiscal Resilience for Sustainable Development, Suprogram 1	Loan	Policy-Based Lending	1 Med PSD
6	PARD	PNG	Strengthening Governance and Accountability in the Public Sector Program, Subprogram 1	Loan	Policy-Based Lending	1 Med PSD
7	PARD	FIJ	Sustainable and Resilient Growth Program, Subprogram 1	Loan	Policy-Based Lending	1 Med PSD
8	SARD	IND	Strengthening MSME Cluster Ecosystem Through Institutional Network of EDCs	Loan	Results-Based Lending	1 Med PSD
9	SARD	IND	Promoting Research and Innovation through Development of Fintech Institute at Gujarat International Finance Tec-City Project	Loan	Project Lending	1 High PSD
10	SARD	BHU	Fiscal Sustainability and Recovery Program Subprogram 2	Loan	Policy-Based Lending	1 Med PSD
11	SARD	BAN	Economic Transformation for Least Developed Country (LDC) Graduation (Subprogram 1)	Loan	Policy-Based Lending	1 High PSD
12	SARD	NEP	Green and Resilient Inclusive Development (GRID) Program	Loan	Policy-Based Lending	1 Med PSD
13	SERD	PHI	Project Development and Monitoring Facility	Loan	Project Lending	1 High PSD
14	SERD	CAM	Trade and Competitiveness Program (subprogram 2) (PBL)	Loan	Policy-Based Lending	1 High PSD
15	SERD	LAO	Domestic Resource Mobilization Modernization Project	Loan	Project Lending	1 Med PSD
16	SERD	PHI	Public Financial Management Reform Program, Subprogram 1	Loan	Policy-Based Lending	1 Med PSD

Click [here](#) to go back to the Main slide

2024 Technical Assistance with PSD Components

Count	Project Name	Country Code	Total Project Financing Amount	ADB Total Amount	Cofinancing Total Amount	Private Sector Development
1	Supporting Fiscal Sustainability and Financial Markets Development Program, Subprogram 2	ARM	900,000	400,000	500,000	High-PSD
2	Improving Transparency in Tax System and Exchange of Information Practice	ARM	225,000		225,000	Medium-PSD
3	TA 6946-PAK Preparing the Promoting Sustainable PPPs Program (additional financing)	PAK	400,000	400,000		High-PSD
4	Enabling Climate-Responsive Business Environment Improvement Program (attached TA to the RRP)	TAJ	500,000	500,000		High-PSD
5	TA 6967-UZB Building Resilience with Active Countercyclical Expenditures Program (additional financing)	UZB	125,000	125,000		Medium-PSD
6	Preparing the Accelerating the Climate Transition for Green, Inclusive and Resilient Economic Growth	UZB	1,100,000	1,100,000		Medium-PSD
7	TA 10092-UZB Economic Management Improvement Phase 2 Subprogram 1 (additional financing)	UZB	200,000	200,000		Medium-PSD
8	Supporting Wealth Generation in Mongolia	MON	800,000	800,000		Medium-PSD
9	Improving Pacific Public Financial Management Facility, second additional financing	NAU - SOL - VAN	2,355,782	1,500,000	855,782	Medium-PSD
10	Support to Economic Transformation for LDC Graduation PBL (Attached)	BAN	1,000,000	1,000,000		High-PSD
11	Strengthening Domestic Resource Mobilization and Public Investment Management	BAN	2,000,000	2,000,000		Medium-PSD
12	Program Design Support to West Bengal Industrial Economic Corridor	IND	450,000		450,000	Medium-PSD
13	Knowledge Services for Industrial Corridor Development Program (Supplementary)	IND	100,000	100,000		Medium-PSD
14	Support for Strengthening Multimodal and Integrated Logistics Ecosystem (Supplementary)	IND	2,000,000	1,000,000	1,000,000	Medium-PSD
15	Implementation Support for Green, Resilient and Inclusive Development Program	NEP	1,000,000	1,000,000		Medium-PSD
16	Enhancing Small and Medium-Sized Enterprises Financial Services Outreach (Supplementary)	SRI	366,555		366,555	High-PSD
17	Supporting the adoption of digital technologies and fostering innovation in micro-, small- and medium-sized enterprises in priority sectors	CAM	1,350,000	1,350,000		High-PSD
18	Support for Revenue Mobilization – Development of a Government Bond Market and Strengthening Subnational Revenues	CAM	750,000	750,000		Medium-PSD
19	Southeast Asia Public Management, Financial Sector, and Trade Policy Facility Phase II (Additional Financing - TA 6924)	PHI - CAM - TIM - INO - LAO	1,500,000	1,500,000		Medium-PSD

Click [here](#) to go back to the Main slide

2025 Loans and Grants with PSD Components

Count	Project Name	Country Code	Financing Instrument	Total Project Financing Amount	ADB Total Amount	Cofinancing Total Amount	Private Sector Development
1	Advancing Economic Stability and Sustainable Livelihoods Program, Subprogram 1	GEO	Loan	50,000,000	50,000,000		High-PSD
2	Improved Resource Mobilization and Utilization Reform Program, Subprogram 2	PAK	Loan	300,000,000	300,000,000		Medium-PSD
3	Climate Responsive Reform Program, Subprogram 1	KGZ	Blended	50,000,000	50,000,000		Medium-PSD
4	Fiscal Sustainability and Financial Markets Development Program, Subprogram 3	ARM	Loan	100,000,000	50,000,000	50,000,000	Medium-PSD
5	Economic Management Improvement Program 2, Subprogram 2	UZB	Loan	300,000,000	300,000,000		Medium-PSD
6	Business Service Center Development (Activity 3)	KGZ	Grant	1,000,000	1,000,000		Medium-PSD
7	Sustainable and Inclusive Economic Recovery Program, Subprogram 2 (PBL)	KIR	Grant	10,000,000	10,000,000		Medium-PSD
8	SASEC Customs and Logistics Reforms Program (subprogram 2)	NEP	Loan	50,000,000	50,000,000		Medium-PSD
9	West Bengal Corridor Development/Industrialization	IND	Loan	425,000,000	350,000,000	75,000,000	High-PSD
10	Tripura Industrial Infrastructure Sector Development Program	IND	Loan	145,000,000	120,000,000		Medium-PSD
11	SASEC Customs Administration Reform and Modernization	MLD	Loan	15,000,000	14,000,000		Medium-PSD
12	Strengthening Fiscal Management and Sustainability Program (Subprogram 2)	MLD	Grant	30,000,000	30,000,000		Medium-PSD
13	Climate Responsive Inclusive Development Program (CRID) (Subprogram 2)	BAN	Loan	400,000,000	400,000,000		Medium-PSD
14	Strengthening Macroeconomic Resilience and Transparency (Subprogram 1)	SRI	Loan	100,000,000	100,000,000		Medium-PSD
15	Domestic Resource Mobilization Program, Subprogram 2	PHI	Loan	400,000,000	400,000,000		High-PSD
16	State-Owned Enterprise Reform, Subprogram 2	INO	Loan	500,000,000	500,000,000		High-PSD
17	Boosting Productivity through Human Capital Program, Subprogram 3	INO	Loan	500,000,000	500,000,000		High-PSD
18	Competitiveness, Industrial Modernization, and Trade Acceleration Program, Subprogram 3	INO	Loan	500,000,000	500,000,000		Medium-PSD
19	Digital Transformation for the Bureau of Internal Revenue	PHI	Loan	100,000,000	100,000,000		Medium-PSD

Click [here](#) to go back to the Main slide

2025 Technical Assistance with PSD Components

Count	Project Name	Country Code	Total Project Financing Amount	ADB Total Amount	Cofinancing Total Amount	Private Sector Development
1	Economic Efficiency and Private Sector Development	KAZ	1,000,000	1,000,000		High-PSD
2	Implementation Support for SASEC Customs and Logistics Reforms Program (Subprogram 2, Supplementary-6847)	NEP	,250,000	1,000,000	250,000	High-PSD
3	Trade Facilitation and Market Access Support Program	BHU	1,800,000	1,800,000		High-PSD
4	Implementation Support for SASEC Customs and Logistics Reforms Program, Subprogram 3 (Supplementary)	NEP	500,000	500,000		Medium-PSD
5	Support for Climate Responsive Inclusive Development Program (CRID)	BAN	1,000,000	1,000,000		Medium-PSD
6	Support Preparation of Investment Climate Improvement	NEP	750,000	750,000		Medium-PSD
7	Southeast Asia Public Management, Financial Sector, and Trade Policy Facility Phase II (Additional Financing - TA 6924)	TIM - INO - PHI - LAO - VIE - CAM	3,500,000	3,500,000		Medium-PSD

Click [here](#) to go back to the Main slide

2026 Loans and Grants with PSD Components

Count	Project Name	Country Code	Financing Instrument	Total Project Financing Amount	ADB Total Amount	Cofinancing Total Amount	Private Sector Development
1	Sustainable Fiscal Management and Governance Improvement Program, Subprogram 2	KGZ	Blended	50,000,000	50,000,000		Medium-PSD
2	Enabling Climate-Responsive Business Environment Improvement Program, Subprogram 2	TAJ	Grant	50,000,000	50,000,000		High-PSD
3	Fiscal Governance and Financial Sector Reforms Program (Subprogram 2)	KAZ	Loan	700,000,000	350,000,000	350,000,000	High-PSD
4	Advancing Economic Stability and Sustainable Livelihoods Program, Subprogram 2	GEO	Loan	50,000,000	50,000,000		High-PSD
5	Promoting Sustainable PPPs Program, SP2	PAK	Loan	250,000,000	250,000,000		High-PSD
6	Accelerating the Climate Transition for Green, Inclusive and Resilient Economic Growth, Subprogram 2	UZB	Loan	500,000,000	250,000,000	250,000,000	Medium-PSD
7	Strengthening Public Sector Management Program, Subprogram 1	SAM	Grant	10,000,000	10,000,000		Medium-PSD
8	Improving Fiscal Sustainability Program, Subprogram 2	NAU	Grant	5,000,000	5,000,000		Medium-PSD
9	Sustainable and Resilient Growth Program, Subprogram 2	FIJ	Loan	70,000,000	70,000,000		Medium-PSD
10	Strengthening Governance and Accountability in the Public Sector Program, Subprogram 2	PNG	Loan	150,000,000	150,000,000		Medium-PSD
11	Supporting Fiscal Recovery (Subprogram 1)	SOL	Loan	25,000,000	25,000,000		Medium-PSD
12	Economic Transformation for Least Developed Country Graduation Program, Subprogram 2	BAN	Loan	400,000,000	400,000,000		High-PSD
13	Trade, Investment, and Industry Development Program- Subprogram 1	SRI	Loan	100,000,000	100,000,000		High-PSD
14	Trade Facilitation	BHU	Loan	25,000,000	25,000,000		Medium-PSD
15	Chhattisgarh Economic Recovery and Resilience Program (Subprogram 1)	IND	Loan	285,800,000	200,000,000		Medium-PSD
16	National Logistics Program	IND	Loan	1,000,000,000	500,000,000		Medium-PSD
17	Green, Resilient and Inclusive Development (subprogram 2)	NEP	Loan	100,000,000	100,000,000		Medium-PSD
18	Trade and Competitiveness Program (subprogram 3) (PBL)	CAM	Loan	50,000,000	50,000,000		High-PSD
19	Public Financial Management Reform Program SP2	PHI	Loan	500,000,000	500,000,000		High-PSD

Click [here](#) to go back to the Main slide

2027 Loans and Grants with PSD Components

COUNT	Project Name	Country Code	Financing Instrument	Total Project Financing Amount	Private Sector Development
1	Strengthening Logistical Connectivity and Trade Facilitation for Regional Cooperation	UZB	Loan	250,000,000	Medium-PSD
2	National Spatial Data Infrastructure Project (public services digitalization)	ARM	Loan	60,000,000	Medium-PSD
3	Enhancing Trade and Logistics Reform Program	PAK	Loan	300,000,000	Medium-PSD
4	Economic Management Improvement Program 2, Subprogram 3	UZB	Loan	150,000,000	Medium-PSD
5	Supporting Public Sector Management Reforms, Subprogram 2	TUV	Grant	7,000,000	Medium-PSD
6	e-Government Development and Infrastructure Project	TIM	Loan	50,000,000	High-PSD
7	Green, Resilient Economic Growth Program, Subprogram 2	COO	Loan	30,000,000	Medium-PSD
8	Public Financial Management (Subprogram 2)	VAN	Loan	5,000,000	Medium-PSD
9	Accelerating Private Sector Development Program	MLD	Grant	30,000,000	High-PSD
10	Support for Investment Climate Improvement (subprogram 1)	NEP	Loan	100,000,000	High-PSD
11	Strengthening Macroeconomic Resilience and Transparency (Subprogram 2)	SRI	Loan	100,000,000	Medium-PSD
12	Madhya Pradesh Promoting Resilient Public Distribution System	IND	Loan	200,000,000	Medium-PSD
13	SASEC Customs and Logistics Reforms Program (subprogram 3)	NEP	Loan	50,000,000	Medium-PSD
14	Second State-Owned Enterprise Reform, Subprogram 1	INO	Loan	500,000,000	High-PSD

Click [here](#) to go back to the Main slide

2028 Loans and Grants with PSD Components

COUNT	Project Name	Country Code	Financing Instrument	Total Project Financing Amount	Private Sector Development
1	Economic Efficiency and Private Sector Development Program (Subprogram 1)	KAZ	Loan	350,000,000	Medium-PSD
2	Economic Efficiency and Private Sector Development Program (Subprogram 2)	KAZ	Loan	350,000,000	Medium-PSD
3	Domestic Resource Mobilization Project (Phase 2)	SOL	Loan	20,000,000	Medium-PSD
4	Trade, Investment, and Industry Development Program- Subprogram 2	SRI	Loan	100,000,000	High-PSD
5	National Logistics Program	IND	Loan	500,000,000	High-PSD
6	SASEC Integrated Trade Facilitation Program (Phase 2)	BAN	Loan	200,000,000	Medium-PSD
7	Industrial Transformation and Acceleration Program	CAM	Loan	50,000,000	Medium-PSD

2026-2028 Technical Assistance with PSD Components

Count	Project Name	Country Code	Firm Commitment Year	Total Project Financing Amount	Private Sector Development
1	Enabling Climate-Responsive Business Environment Improvement Program, Subprogram II	TAJ	2026	1,000,000	High-PSD
2	Support to Industrial Productivity and Competitiveness (PBL)	IND	2026	1,000,000	High-PSD
3	Support to MSME Green and Circular Economy Program (Attached)	IND	2026	1,000,000	Medium-PSD
4	Economic Diversification In Madhya Pradesh (Attached)	IND	2026	1,000,000	Medium-PSD
5	Implementing Trade Facilitation Initiatives under the SASEC Program - Phase 2	BAN	2027	150,000	High-PSD
6	Supporting Industrial Corridor Program	IND	2028	1,000,000	High-PSD
7	Support to Multimodal Logistics and Connectivity Enhancement (Attached)	IND	2028	1,000,000	High-PSD

Click [here](#) to go back to the Main slide