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SESSION 2A:

CASE STUDY: Improving Projects Quality at Entry

L6020-UZB: Project Readiness Financing for Urban Services Projects

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Nilufar Nurkuzieva, Portfolio Management Specialist, ADB

SESSION 2: IMPROVING PROJECTS QUALITY at ENTRY

Case Study: Uzbekistan



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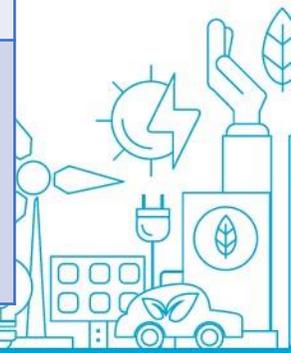
WUS Sector Projects Readiness Issues and Challenges in 2017-2019

- Absence or poor quality of Government feasibility studies;
- Absence of detailed design, project management, construction supervision consultants (development of TOR/cost estimates, selection process, review/approval of procurement decisions by Government Procurement Committee usually started after ADB project approval)
- Absence of technical specifications, bill of quantities, drawings, estimated amounts etc. for procurement of goods and works, as usually these documents are prepared by or with the support of detailed design, project management, construction supervision consultants
- No advance contracting or retroactive financing due to financial constraints
- Prolonged procurement process and procurement decision making
- High staff turnover at EA (then Agency Uzkommunxizmat)



Current ADB-funded Projects in Water Services Sector

Project	L3457: Tashkent Province Water Supply Development	L3659: Western Uzbekistan Water Supply System Development	L3782: Second Tashkent Province Water Supply Development Project	L4146: Tashkent Province Sewerage Improvement	L4230: Integrated Urban Development
Approval Date	11-Nov-16	15-May-18	16-Apr-19	24-Nov-21	17-Oct-22
Signing Date	3-Mar-17	28-Dec-18	4-May-19	29-Dec-21	28-Apr-23
Effectivity Date	29-Aug-17	15-May-19	30-Aug-19	30-Sep-22	24-Oct-23
Loan Amount	\$120,900,000	\$145,000,000	\$105,300,000	\$161,000,000	\$59,000,000
EA/IA	EA: Uzsuvtaminot JSC IA: Tashkent Suv Ta'minot	EA: Uzsuvtaminot JSC IA: Tashkent Suv Ta'minot	EA: Uzsuvtaminot JSC IA: Tashkent Suv Ta'minot	EA: Uzsuvtaminot JSC IA: Tashkent Suv Ta'minot	EA: MIIT IA: Khokimiyats Jizzakh, Havast, Yangiyer, and Khiva Cities



L6020-UZB: Project Readiness Financing for Urban Services Projects

- Approved: 20 Sep 2019
- Signed: 13 Nov 2019
- Effectiveness: 24 Jul 2020
- Amount: \$15 million
- First and only PRF so far borrowed by Uzbekistan for design and procurement readiness of projects in water and urban services sector



L6020-UZB: Project Readiness Financing for Urban Services Projects

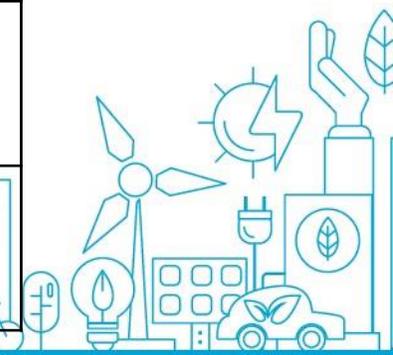
Supports DED, PMC as well as technical surveys and support activities for the following ensuing projects:

- Tashkent Province Sewerage Improvement Project (approved in 2020)
- Integrated Urban Development Project (approved in 2022)
- Climate Resilient Water Services Project (2025 pipeline)



Comparison of Implementation Start Time (with/without Project Readiness Actions)

Project Readiness	Loan	Effectiveness Date	Contract award			
			Major consultants	time for effectiveness	1st major work package	time for effectiveness
Without	L3457: Tashkent Province Water Supply Development Project	29 Aug 2017	17 May 2018 (\$2.6 mln.)	9 months	20 Dec 2018 (\$12.3 mln.)	16 months
	L3659: Western Uzbekistan Water Supply System Development Project	15 May 2019	18 Dec 2019 (\$1.1 mln.)	7 months	30 Nov 2020 (\$3.5 mln.)	18 months
	L3782: Second Tashkent Water Supply Development Project	30 Aug 2019	30 Jul 2020 (\$2.8mln.)	11 months	30 Sep 2020 (5.03 mln.)	13 months
With	L4230: Integrated Urban Development Project	24 Oct 2023	No consultants under the loan	0 day; recruited under PRF	3 Nov 2023 (\$ 5.5 mln)	10 days
	L4146: Tashkent Province Sewerage Improvement Project	30 Sep 2022	No consultants under the loan	0 day; recruited under PRF	27 August 2022 (\$75.5 mln.)	0 day



Areas for Improvement

- More streamlined pipeline planning and prioritization
- More proactive and time-efficient internal decision-making processes by government agencies and EA's management to avail the benefits of procurement readiness efforts
- Capacity development and sustainability of PCU staff

