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# SMEs and Start-Ups in Korea

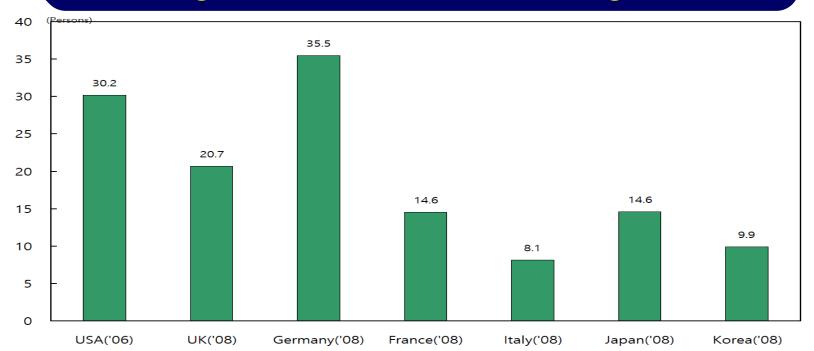
2023. 11. 7

KIM, Joo-Hoon(Ph.D) Korea Development Institute

## □ Characteristic of Korean SMEs

- Multi-layer Subcontractors
- SMEs are…
  - (1) ordinary small-sized firms in local businesses
  - (2) suppliers to big firms, in particular manufacturing exporters
- Exporters utilized SMEs of low wages for competitiveness

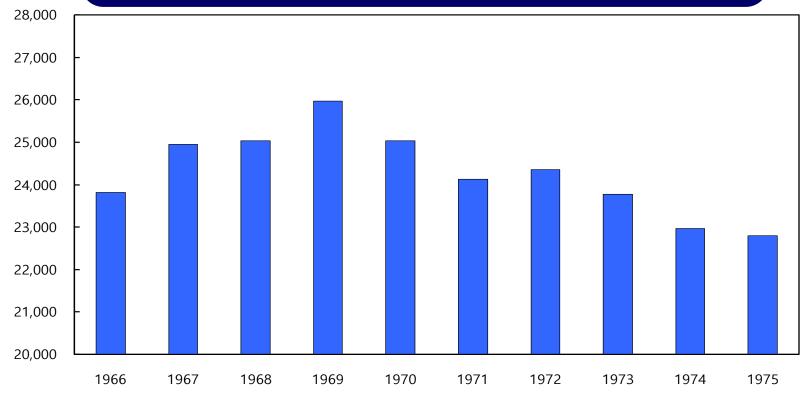
#### **Average Firm Size in Manufacturing Sector**



## □ Initial Era of Industrialization in 1960s

- Large Firms in growth
- SMEs with low skill and backward management were stagnant
- Large firms were preferred by Government

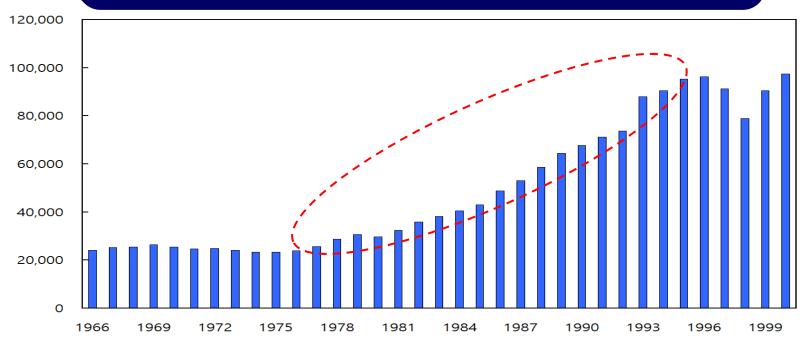




# □ Heavy & Chemical Indust(HCI) in 1970s

- Role of Suppliers
- Import substitution of parts & components were encouraged for price competitiveness during the era of HCI
  - \* Incentive of big firms: foreign imports were more costly

#### Number of SMEs in Manufacturing Sector



- Industrial Restructuring in 1990s (1)
- Industrialization of China→ collapse of Korean labor-intensive industries such as textile, footwear etc.
  - \* Prior to 1990s twin pillars of Korean exports were [textile and footwear] + [electronic equipment, auto, shipbuilding]

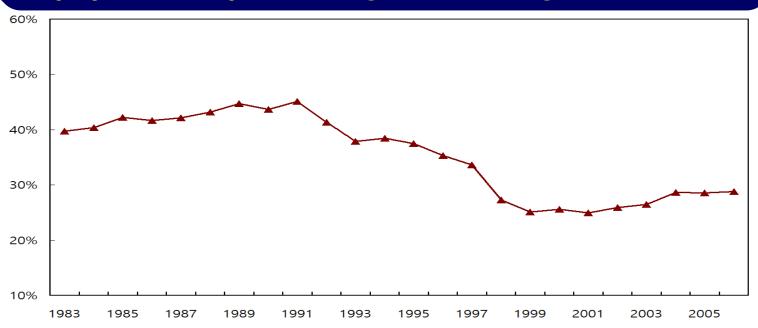
#### **Productivity Gap btwn Big v.SMEs(Big Firm=100%)**



## □ Productivity Gap : Big Firms v. SMEs (2)

- Industrial Restructuring in 1990s (2)
- Big firms entered into capital-intensive production with R&D
- SMEs remained in labor-intensive processes due to
  - 1) lack of financial resources
  - 2) procurement policy of large firms

### Equipment Gap btwn Big v.SMEs(Big Firm=100%)



# □ Digital Transformation since 2010s (1)

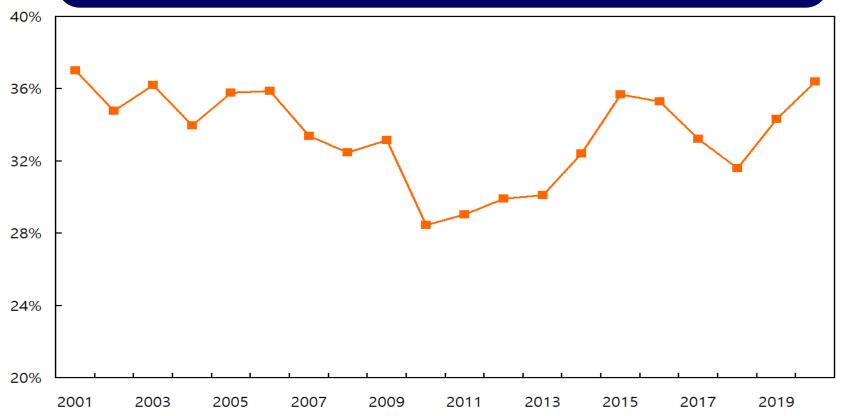
- Emerging industries
- Emerging industries based on digital transformation
- New participants: start-ups and venture businesses

Employment	2009	2019	CAGR
Manufacturing Industries	2,452,880	2,928,289	1.8%
Medical chemicals, biological products	3,863	7,450	6.8%
Medicaments	2,742	4,940	6.1%
Medical instrument	21,803	37,783	5.7%
Industrial robots	2,524	5,395	7.9%
Industrial process control equipment	25,531	45,795	6.0%
batteries	8,463	24,748	11.3%
cosmetics	9,861	26,748	10.5%
Semi-conductor	91,906	129,386	3.5%

# □ Digital Transformation since 2010s (2)

- Rebounding SMEs
- Productivity of SMEs rebounds owing to performance of start-ups



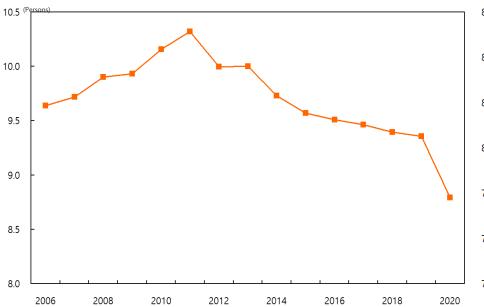


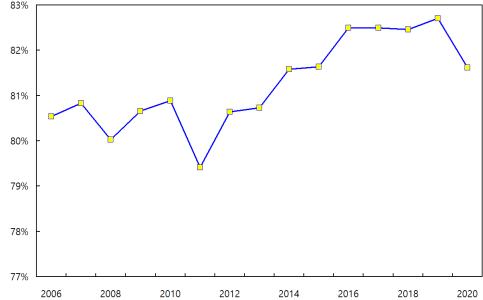
# □ Digital Transformation since 2010s (3)

- Effect of growing start-ups (1)
- Average firm size of SMEs in manufacturing sector has decreased since 2010
  - \* The year of [2010]: beginning point of digital transformation
- Share of SMEs in manufacturing sector has increased since 2010

#### Firm Size in Manufacturing Sector

#### **Share of SMEs in Manufacturing Sector**





# □ Digital Transformation since 2010s (4)

- Effect of growing start-ups (2)
- Another decrease in firm size in information and communication industry, symbolic in start-up and digital transformation

## Firm Size in Information and **Communication Industry**

#### Increase rate of Establishments in **Major Industries**

