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11TH BUSINESS OPPORTUNITIES FAIR 2023

4 - 5 OCTOBER 2023 | 9:00 AM - 5:00 PM | MANILA

Region/Country Strategy

- ❑ [India: Country Partnership Strategy \(2023–2027\)](#)
- ❑ [Nepal: Country Partnership Strategy \(2020–2024\)](#)
- ❑ [Sri Lanka: Country Partnership Strategy \(2018–2022\)](#)
- ❑ [Bangladesh: Country Partnership Strategy \(2021–2025\)](#)
- ❑ [Bhutan: Country Partnership Strategy \(2019–2023\)](#)
- ❑ [Maldives: Country Partnership Strategy \(2020–2024\)](#)



Pipeline Building

ADB



Support for balanced urban development to make cities livable in South Asia



Support for climate-resilient and low-carbon development with increased climate finance



Providing integrated solutions for livability



Focus on integrated urban and regional planning

Strategic Direction and Approach



Focus on enhancing creditworthiness of cities and municipal resource mobilization



11TH BUSINESS OPPORTUNITIES FAIR 2023
4-5 OCTOBER 2023 | 9:00AM - 5:00PM | MANILA

Lending Pipeline, 2023

	DMC	Project Title	(\$ million)			Total CF
			Amount	Adaptation Finance	Mitigation Finance	
1.	BAN	Improving Urban Governance and Infrastructure Program (RBL) - approved	300.0	169.2	11.1	180.3 (60%)
2.	BAN	Chattogram Inclusive and Resilient Urban Water Supply and Sanitation Project	90.0	29.5	11.1	40.6 (45%)
3.	IND	Ahmedabad Peri-urban Livability Improvement Project	181.0	38.9	2.6	41.5 (23%)
4.	IND	Visakhapatnam-Chennai Industrial Corridor Development Program - Tranche 2 – approved/committed	141.1	44.2	0.3	44.5 (32%)
5.	IND	Sustainable Urban Development & Service Delivery Program (Subprogram 2) (PBL)	400.0	83.8	18.7	102.5 (26%)
6.	IND	Rajasthan Secondary Towns Development Inv Project (AF) – approved/committed	200.0	78.1	44.8	122.8 (61%)
7.	IND	Tripura Urban and Tourism Development Project	100.0	41.4	2.0	43.4 (43%)
8.	IND	Support to Swachh Bharat Mission 2.0 - Strengthening Solid Waste Management in Indian Cities (RBL)	200.0	18.0	178.9	196.9 (98%)
9.	IND	Kerala Urban Water Supply Improvement Project	170.0	48.2	0.6	48.7 (24%)
10.	IND	Uttarakhand Integrated and Resilient Urban Development Project (AF)	200.0	50.0	55.0	105.0 (62%)
11.	NEP	Urban Resilience and Livability Improvement Project	166.0	85.0	-	85.0 (51%)
Total			2,148.1	686.2	325.0	1,011.2 (47%)
				(68% of Total CF)	(32% of Total CF)	

Note: Projects are indicative, pending ADB Management and Board approval, and approval timelines are subject to change.



Lending Pipeline, 2024

DM C	Project Title	ML	PCP Approval	(\$ Million)			Total CF	
				Amount	Adaptation Finance	Mitigation Finance		
1.	BAN Third City Region Development Project	Pushkar	Dec 2023	150.0	-	-	-	(0%)
2.	BAN Khulna Water Supply Project (Phase 2)	Elma	Oct 2023	90.0	15.0	5.0	20.0	(22%)
3.	BAN Narayanganj Green and Resilient Urban Development Project	Momoko	Approved	150.0	45.0	3.8	48.8	(33%)
4.	BAN Integrated and Resilient Urban Infrastructure Preparatory Facility	TBD	*	15.0	-	-	-	(0%)
5.	BHU Project Readiness Financing (Urban)	TBD	*	1.5	-	-	-	(0%)
6.	IND Jharkhand Urban Infrastructure Investment Project / Program (Phase 2)	Momoko	Dec 2023	150.0	50.0	100.0	150.0	(100%)
7.	IND Sustainable and Inclusive Tourism Development Project in Himachal Pradesh	Vivek	Aug 2023	125.0	31.0	19.1	50.1	(40%)
8.	IND Kolkata Urban Resilience Improvement Project	Hikaru	Approved	200.0	50.0	10.0	60.0	(30%)
9.	IND Inclusive, Resilient, and Sustainable Housing for Urban Poor in Tamil Nadu (Phase 2/AF)	Sourav	Nov 2023	200.0	70.0	5.0	75.0	(38%)
10.	NEP Kathmandu Valley Water Sector Reform Program (PBL)	Saugata/ Saswati	Oct 2023	25.0	2.0	-	2.0	(8%)

*PRF will be listed in the approved country pipeline. Concept clearance is not required when PRF is included in the approved country pipeline

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Lending Pipeline, 2024

DMC	Project Title	ML	PCP Approval	(\$ Million)			Total CF
				Amount	Adaptation Finance	Mitigation Finance	
11. NEP	Second Kathmandu Valley Water Supply Improvement Project	Saugata/Saswati	Approved	185.0	10.0	-	10.0 (5%)
12. SRI	Water Sector Reform Program (PBL)	Pedro	Dec 2023	100.0	30.0	-	30.0 (30%)
13. SRI	Tourism Sector Reform Program (SDP)	Elma	Oct 2023	100.0	-	-	- (0%)
Total				1,491.5	303.0 (70% of Total CF)	142.9 (30% of Total CF)	445.9 (30%)

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Lending Pipeline, 2025

	DMC	Project Title	Amount (\$ Million)
1.	BAN	Integrated Urban Sanitation and Waste Management Project	50.0
2.	BAN	Cluster Towns Water Supply and Sanitation Project	250.0
3.	BAN	Integrated City Environment Improvement Project	100.0
4.	BHU	Urban Township Development Project (Pekarshing and Omchhu River Protection and Landscape Development Project)	60.0
5.	IND	Nagaland Urban Infrastructure Development Project	110.0
6.	IND	Uttarakhand Livability and Resilience Improvement Project (<i>Concept Paper approved in 2023, approval planned for 2024</i>)	200.0
7.	IND	Transit Oriented Development in Karnataka (PBL)	200.0
8.	IND	Swachh Bharat Mission 2.0 Comprehensive Municipal Waste Management Project In Indian Cities (Phase 2) (RBL)	300.0
9.	IND	Assam Urban Sector Development Program (SDP)	180.0
10.	IND	Integrated Development of 8 Towns in the state of Sikkim	180.2
11.	IND	Chennai Ring Main Water Supply Project	200.0
12.	NEP	Solid Waste Management Project	100.0
13.	NEP	Integrated Water Supply and Sewerage Management Project	200.0
14.	NEP	Sustainable Urban E-mobility Project	100.0
15.	SRI	Water Sector Reform Program (PBL) Subprogram 2	100.0
Total			2,330.2

Note: Projects are indicative, pending ADB Management and Board approval, and approval timelines are subject to change.



Nonlending Pipeline, 2023 TA Program

	DMC	TA Title	Amount (\$ Million)	Fund Source	TA Approval
1.	BAN	Strengthening Climate-Resilient Urban Development	0.75	TASF	Approved
2.	IND	Promoting Smart and Integrated Urban Planning for Livability and Cultural Economy in Rajasthan (Supplementary-TA6779)	0.85	HLTF	Approved
3.	BAN	Supporting Water Supply and Sanitation Regulatory Mechanism Development	0.50	TASF	Approved
4.	BAN	Support for Improving Urban Governance and Infrastructure Program (attached)	2.0	TASF and JFPR	Approved
5.	IND	India Urban and Water Projects Support Facility (Supplementary-TA9849)	0.50	TASF	Approved
6.	REG	Strengthening Capacity for Livable and Resilient Cities	3.60	TASF	Approved
7.	IND	Strengthening Transit-Oriented Development for Urban Transformation in Indian Cities	2.50	URTF	Approved
8.	BAN	Strengthening Pollution Prevention and Mitigation for Protecting the Meghna River	1.00	TASF	Oct 2023
9.	IND	Integrated Urban Planning and Infrastructure Development for Urban Local Bodies in Tripura (attached)	1.00	TASF	Oct 2023
10.	IND	Support to Swachh Bharat Mission 2.0 - Strengthening Solid Waste Management in Indian Cities (attached)	2.00	URTF/ EAKPF	Nov 2023
TOTAL			14.7		

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Nonlending Pipeline, 2024 TA Program



	DMC	Project Title	Amount (\$ Million)	Fund Source
1.	IND	Kolkata Urban Resilience Improvement Project	1.00	URTF
2.	IND	Buddhist Circuit Tourism Development in India for Local and Regional Prosperity and Livable Cities	2.00	TASF
3.	NEP	Strengthening Institutional and Technical Capacities of Water Supply Agencies in Kathmandu Valley (Attached)	1.75	TASF
4.	SRI	Tourism Sector Reform Program (Attached)	0.50	TASF
5.	BAN	Support for Institutional Strengthening of Narayanganj City Corporation (Attached)	1.00	TASF
6.	SRI	Water Sector Reform Program (Attached)	0.50	TASF
7.	IND	India Urban and Water Projects Support Facility II	2.30	WRTF
8.	BAN	Support to Khulna Water Supply Project (Attached)	0.50	TASF
		TOTAL	9.55	

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Opportunities, India

P56304-001-IND: Uttarakhand Livability and Resilience Improvement Project (ULRIP)

Package Title	Est. (\$ million)	Advertisement
Development of Water Supply System with 18 years O&M at Kichha, Uttarakhand (WS-KCH-01)	37.7	Q4 2023
Development of Integ. Urban Facilities, including Bus Terminus & Admin. Building at Haldwani, Uttarakhand (IUF/HDW-01)	34.45	Q4 2023
Development of Drainage System and Improvement of Roads in Haldwani, Uttarakhand (IUF/HDW-02)	27.09	Q4 2023
Command and Control Center and Intelligent Traffic Management System with 1-year O&M, in Haldwani, Uttarakhand (C&CC-ITMS-HDW-01)	6.7	Q4 2023

L4196-IND: Himachal Pradesh Rural Drinking Water Improvement and Livelihood Project

Package Title	Est. (\$ million)	Advertisement
Design, Build including Civil works and Operation and Maintenance for 5 years of Sanitation Scheme at District Sirmaur	2.45	Q4/2023
Central computerized system for monitoring at Headquarter	0.49	Q4/2023

P53276-002 IND: Tripura Urban and Tourism Development Project

Package Title	Est. (\$ million)	Advertisement
Adaptive Reuse of Neermahal as Digital Museum Including Planning and Design	0.46	Q4 2023
Improvement of Roads and Storm Water Drainage System in Khowai, Mohanpur, and Ranirbazar (Cluster IA Towns) of	6.46	Q4 2023
Improvement of Roads and Storm Water Drainage System in Bishramganj, Melaghar, Udaipur, Amarpur, and Belonia (Cluster IIA Towns) of Tripura	11.09	Q4 2023
Improvement of Roads and Storm Water Drainage System in Dharmanagar, Kailashahar, Kumarghat and Ambassa (Cluster IIIA Towns) of Tripura	7.66	Q4 2023
Sustainability Awareness and Capacity Building Consultant	0.59	Q4 2023
Tourism Promotion, Marketing and Capacity Building Consultant	1.25	Q1 2024

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Opportunities, India

P49106-006 IND: Kerala Urban Water Services Improvement Project		
Package Title	Est. (\$ million)	Advertisement
Water Production Improvements in Kochi	50.7	Q1 2024
Emergency Rehabilitation Works for Aruvikkara WTP	1.8	Q1 2024
P42267-034 IND: Rajasthan Secondary Towns Development Sector Project- Additional Financing		
Package Title	Est. (\$ million)	Advertisement
City Beautification Works for Nawalgarh	3.77	Q4/2023
City Beautification Works for Nathdwara	2.19	Q4/2023
City Beautification Works for Pushkar-Rebid	0.58	Q4/2023
City Beautification Works for Bundi-Rebid	1.84	Q4/2023
Treated wastewater pipe for industrial use at 3 towns through SPV	10.00	Q2/2024
P54426-001 IND: Ahmedabad Peri-urban Livability Improvement Project		
Package Title	Est. (\$ million)	Advertisement
Construction and 5 Years of O&M of Storm Water Drainage System for Ghuma, Shela, Manipur, Godhavi, Sanathal and Telav Towns	24.52	Q1/2024
Construction and 5 Years of O&M of Storm Water Drainage System and Sewerage System including Sewage Treatment Plant in Dehgam Town	16.14	Q1/2024
Construction and 5 Years of O&M of Storm Water Drainage System and Sewerage System including Sewage Treatment Plant in Mehmabad Town	15.17	Q1/2024
Construction and 5 Years of O&M of Storm Water Drainage System and Sewerage System including Sewage Treatment Plant in Aslali Town	15.11	Q1/2024
Construction and 5 Years of O&M of Storm Water Drainage System and sewerage system in Sanand Town	20.51	Q1/2024
Construction and 5 Years of O&M of Water Supply System in Sanand Town	13.49	Q1/2024
Construction and 5 Years of O&M of Storm Water Drainage System in Kalol Town	9.35	Q1/2024

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Opportunities, Nepal

P45339-002-NEP: Second Kathmandu Valley Water Supply Improvement Project

Package Title	Est. (\$ million)	Advertisement
Water Supply Distribution Network in Bhaktapur (SKV/S1)	16.1	Q4 2023
Water Supply Distribution Network in Kirtipur (SKV/S2)	16.65	Q4 2023
Water Supply Distribution Network in Thimi Municipality (SKV/S3)	23.8	Q4 2023
Water Supply Distribution Network in Kapan & Jorpati-North (SKV/S4)	24.46	Q4 2023
Water Supply Distribution Network in Jorpati-South & Pepsicola (SKV/S5)	21.35	Q4 2023
Design, Construction and Operation and Maintenance of 225 MLD Water Treatment Plant and Maintenance of the Existing 170 MLD Water Treatment Plant (SKV/WTP)	51.18	Q4 2023
Design & Supervision Consultant (DSC) - MWSDB (Bulk Water Supply Component)	5.27	Q4 2023
Design & Supervision Consultant (DSC) - PID (Water Distribution Network Component)	4.61	Q4 2023

P55346-001-NEP: Urban Resilience and Livability Improvement Project

Package Title	Est. (\$ million)	Advertisement
Janakpur; Drainage, Road, Footpath, and Furniture Improvement (URLIP/JNK/CW01)	12.56	Q4/2023
Janakpur: Revitalization of Heritage and Cultural Sites (URLIP/JNK/CW02)	3.81	Q2/2024
SainaMaina Drainage, Road, Footpath, Road Furniture (URLIP/SM/CW01)	9.62	Q4/2023
SainaMaina Cultural, Natural and Green Public Spaces Development (URLIP/SM/CW02)	3.23	Q3/2024
Devdaha Drainage, Road, Footpath, and Road Furniture (URLIP/DD/CW01)	12.09	Q2/2024
Tilottama; Drainage, Road, Footpath, Road Furniture (URLIP/TT/CW01)	11.39	Q4/2023
Tilottama: Design, Build and Operation of Cold Storage (URLIP/TT/CW02)	8.68	Q2/2024
Siddharthanagar Drainage, Road, Footpath, and Street Improvement (URLIP/SDN/CW01)	11.3	Q3/2024

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Opportunities, Nepal

P55346-001-NEP: Urban Resilience and Livability Improvement Project

Package Title	Est. (\$ million)	Advertisement
Siddharthanagar: Danda River Corridor Development (URLIP/SDN/CW02)	6.03	Q3/2024
Lumbini: Access Road and Bus Terminal (URLIP/LUM/CW01)	3.21	Q2/2024
Lumbini Drainage, Road, Footpath, and Street Improvement (URLIP/LUM/CW02)	6.07	Q3/2024
Lumbini Sanskritik; Global Peace Park (URLIP/LUM/CW03)	3.79	Q3/2024
Pokhara: Drainage, Road, Footpath, and Street Improvement (URLIP/PKR/CW01)	5.34	Q4/2024
Pokhara: Access Road with Cycle Track to Panchase Improvement (URLIP/PKR/CW02)	3.05	Q4/2024
Pokhara: Fewa Lake Organic Trail and Panchase Ecodevelopment (URLIP/PKR/CW03)	6.39	Q4/2024
Pokhara: Green Pokhara- Greening Dense Urban Areas, Botanical Garden (Shanti Ban Vatika), KI Sing Park and KI Sing Bridge Area Improvement (URLIP/PKR/CW04)	7.67	Q4/2024
Pokhara: Bindabasini Area Street Redevelopment (URLIP/PKR/CW05)	2.75	Q1/2025
Pokhara: Inter- Lake Cycle Route Development (URLIP/PKR/CW06)	4.58	Q2/2024
Project Management and Capacity Development Consultant (URLIP/PCO/CS/01)	2.06	Q4/2023
Pokhara Design and Supervision Consultant (URLIP/PKR/CS/02)	2	Q4/2023
Janakpur Design and Supervision Consultant (URLIP/JNK/CS/03)	1.615	Q4/2023
Greater Lumbini (WUC) Design and Supervision Consultant (URLIP/PCO/CS/04)	3	Q4/2023
Institutional Strengthening and Community Participation Consultant (URLIP/PCO/CS/05)	2.31	Q4/2023
Risk Sensitive Urban Plans for 7 Municipalities and Multi-hazard Disaster Risk Assessment, Seismic Microzonation Map	4	Q2/2024
National eBPS and Other Digitalization Support Services (URLIP/PCO/CS/07)	2	Q4/2023



Opportunities, Bangladesh



P56139-001-BAN: Narayanganj Green and Resilient Urban Development Project

Package Title	Est. (\$ million)	Advertisement
New Distribution Networks for DMZ1, DMZ2; Rehabilitation of Existing Godenail WTP and DTWs with O&M (W-01)	68.74	Q4 2023-Q12024
New Distribution Networks (DMAs 1, 5, 6 & 7) under DMZ 3, and Construction of Dhaleswari DTWs and Transmission Pipeline with O&M (W-02)	39.77	Q1-Q2/2024
19 Packages for Rehabilitation of Drainage	33.47	Q1-Q4 2024
Construction of New Surface Water Intakes, New Water Treatment Plant and 13 Nos. Production Tube Well, and Rehabilitation of Existing Intakes and Existing Water Treatment Plant with O&M at Rangamati (W-01/RHDC)	10.1	Q4/2023
Construction of Water Distribution Network with HSCs with O&M at Rangamati (Zone 1A, 1B, 2,3 & 4) (W-04/RHDC)	11.5	Q4/2023
Construction of Water Distribution Network with HSCs with O&M at Rangamati (Zone 7 &8) (W-05/RHDC)	8.9	Q4/2023
Construction of New surface Water Intakes and New Water Treatment Plant, and Rehabilitation of Existing Intakes and Existing Water Treatment Plant with O&M at Bandarban (W-07/BHDC)	7.3	Q4/2023
Construction of Water Distribution Network with HSCs with O&M at Bandarban (Zone 2, 5 and 6) (W-10/BHDC)	7.9	Q1/2024
Construction of Water Distribution Network with HSCs with O&M at Bandarban (Zone 1, 3 and 4) (W-11/BHDC)	9.3	Q1/2024
Construction of New Surface Water Intakes and New Water Treatment Plant, and Rehabilitation of Existing Intakes and Existing Water Treatment Plant with O&M at Lama (W-14/LPS)	5.3	Q4/2023
Construction of Water Transmission and Distribution System including O&M (Zone 3) (W-16/LPS)	4.3	Q4/2023
Construction of Water Distribution Network with HSCs O&M at Lama (Zone 1 & 2) (W-17/LPS)	4.9	Q4/2023
Project Management, Construction Supervision, and Design Review (PMCS) Consultant (S-01/PMU)	2.9	Q4/2023
Detailed Engineering Design for Water Supply & Sanitation for Ishwardi Cluster Towns, Cumilla & Khagrachari Towns (S-02/PMU)	3.7	Q1/2024
Feasibility Study and Detailed Engineering Design for Water Supply and Sanitation for 22 Coastal Towns (S-03/PMU)	3.7	Q1/2024
Management, Design and Supervision of Construction (MDSC) including GESI implementation (S-01)	3.1	Q1/2024
Consultancy Services for City Corporation Revenue Augmentation and Preparation of Three Masterplans (S-02)	3.1	Q2/2024

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Opportunities, Bangladesh

L4237/4238-BAN: Coastal Towns Climate Resilience Project		
Civil Works Packages for the Construction and Improvement of Roads, Drainage and Cyclone Shelters	Est. (\$ million)	Advertisement
•5 PKG under Bakergang Pourashava, District- Barishal	7.72	Q4/2023-Q3/2024
•4 PKG under Bhederганj Pourashava, District- Shariatpur	5.24	Q1-Q3 2024
•5 PKG under Charfassion Paurashava, District- Bhola	7.46	Q4/2023-Q4/2024
•5 PKG under Morrelganj Paurashava, District- Bagerhat	7.25	Q4/2023-Q3/2024
•4 PKG under Lalmohan Paurashava, District- Bhola	4.95	Q4/2023-Q3/2024
•6 PKG under Jhalokathi Pourashava, District- Jhalokathi	9.19	Q4/2023-Q4/2024
•6 PKG under Nalchity Pourashava, District- Jhalokathi	7.78	Q4/2023-Q3/2024
•3 PKG under Paikgacha Pourashava, District- Khulna	5.07	Q4/2023-Q2/2024
•8 PKG under Patuakhali Pourashava, District- Patuakhali	16.16	Q4/2023-Q2/2024
•2 PKG under Chalna Pourashava, District- Khulna	3.21	Q4/2023-Q1/2024
•5 PKG under Bagerhat Pourashava, District- Bagerhat	10.05	Q4/2023-Q4/2024
•3 PKG under Betagi Paurashava, District- Barguna	4.74	Q4/2023-Q3/2024
•3 PKG under Borhanuddin Paurashava, District- Bhola	4.88	Q4/2023-Q4/2024
•3 PKG under Jajira Pourashava, District- Shariatpur	6.29	Q4/2023-Q2/2024
•4 PKG under Kuakata Pourashava, District- Patuakhali	5.81	Q4/2023-Q4/2024
•4 PKG under Mehendiganj Pourashava, District- Barisal	7.87	Q4/2023-Q4/2024
•3 PKG under Swarupkathi Pourashava, District- Pirojpur	6.32	Q4/2023-Q3/2024
•4 PKG under Banaripara Paurashava, District- Barisal	6.31	Q4/2023-Q4/2024
•3 PKG under Muladi Paurashava, District- Barisal	5.89	Q4/2023-Q2/2024
•4 PKG under Gouranadi Paurashava, District- Barisal	7.51	Q1-Q4 2024
•3 PKG under Patharghata Paurashava, District- Barisal	6.32	Q4/2023-Q2/2024
•4 PKG under Kolaroa Pourashava, District-Shatkhira	7.45	Q4/2023-Q4/2024
13 Goods Packages: Procurement of Vehicle, Motorcycle, Office Equipment and Furniture, Laboratory Equipment, etc.	7.02	Q1-Q4/2024

Opportunities, Bhutan, Maldives, Sri Lanka



L4281/G0874/G9233-BHU: Water Flagship Program Support Project		
Package Title	Est. (\$ million)	Advertisement
Construction of Integrated drinking water and irrigation for system for Zhemgang including 2 years O&M	5.06	Q4/2023
Construction of integrated drinking water and irrigation system for Hetsotsamchu including 3 years O&M	7.80	Q4/2023
Efficiency and resilience improvement for irrigation and drinking water supply (distribution) in Hetsosamchu scheme	1.20	Q4/2023
Design, Supply and Install and Operation of Climate Smart Water management system including 3 year O&M	1.20	Q4/2023
Water Users' Associations and Farmers Capacity and Resilience	1.80	Q4/2023
G0867-MLD: Strengthening Gender Inclusive Initiatives Project		
Package Title	Est. (\$ million)	Advertisement
Construction of 1 new GBV Shelter at Raa (CW-02)	0.9	Q1/2024
Construction of 1 new GBV Sshelter at Hulhumale (CW-03)	2.4	Q1/2024
P56646-001-SRI: Climate Resilient and Sustainable Water Supply Improvement Project		
Package Title	Est. (\$ million)	Advertisement
Water Supply System Improvement in Lunugamvehera (Structural and M&E Works)	31.5	Q4/2024
Water Supply System Improvement in Lunugamvehera (Transmission & Distribution)	44.8	Q4/2024
System Rehabilitation for NRW Reduction in Kolonnawa Area – Package 01 (Kolonnawa reservoir and Tower Feeding area)	21.1	Q4/2024
System Rehabilitation for NRW Reduction in Kolonnawa Area – Package 02 (Ambatale Tower and Gothatuwa Tower Feedin	34.3	Q4/2024
System Rehabilitation for NRW Reduction in Jubilee-Kotte Area – Package 01	32.5	Q4/2024
Kelaniya System Improvement in Biyagama OIC area	39.6	Q4/2024
Kelaniya System Improvement in Mahara OIC area	31.6	Q4/2024



Issues/Challenges

- ❑ Low project readiness (i.e., low project design and procurement readiness)
- ❑ Lack of capacity of EAs/IAs and consultants in project design, procurement, project and contract management
- ❑ Poor quality of detailed project reports and bidding documents
- ❑ Poor design, project and contract management supervision by consultants
- ❑ Outdated schedule of rates/engineer's estimates
- ❑ Frequent rebidding due to poor quality of bidding documents/prolonged evaluation of bids



Issues/Challenges

- ❑ Low bidders' participation and/or few qualified bidders, and some with abnormally low bids
- ❑ Delay in project implementation (e.g., delay in commencement of work/mobilization of contractor's resources; access to site due land acquisition issues)
- ❑ Contractor capacity, cashflow and performance
- ❑ Remaining effects of the COVID-19 pandemic, Russia's invasion of Ukraine, and other current global/regional crises which affected all DMCs/sectors i.e., high inflation (US, 9.1% and UK, 10%)
- ❑ Low-disbursing projects aged 5 years or more



Way Forward

- ❑ Continue to strengthen collaboration with Resident Missions' colleagues during project processing and implementation
- ❑ Continue to strive for higher project readiness
- ❑ Strengthen project implementation, safeguards compliance, financial management, procurement and contract management
- ❑ Continue to enhance the capacity and performance of EAs/IAs in project processing and implementation, safeguards, financial management, procurement, and contract management

