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ADB Office of Public-Private Partnership (OPPP)

Preparing Bankable Infrastructure Projects in Asia Pacific

26 January 2023



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- 2. Snapshot of TAS mandates across various DMCs
- 3. PPP Opportunities in Selected Sectors across Asia

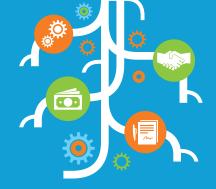




# **Introduction to OPPP**











# **OPPP Track Record**

Feb 2022

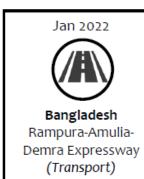
Timor Leste Dili Solid Waste Management (Urban)



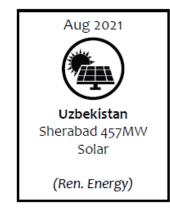
Treatment Plant

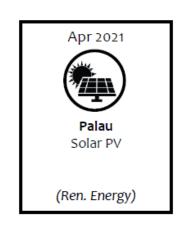
(Urban)

Jun 2020





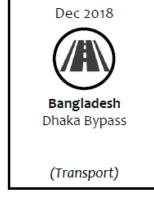
















Feb 2018

Value addition to clients from ADB's transaction advisory:

- ✓ ADB has a trusted advisor relationship with our clients, built over 50+ years
- ✓ Tailored engagement for particular country, sector, and project needs
- ✓ Bidders associate ADB brand name with transparency, objectivity, and governance
- Support beyond the transaction, through capacity building, contract templates, and project implementation support



ADB Management and staff. It may be shared outside ADB with appropriate permission.



# OPPP Portfolio (as of December 2022)

14 Commercial closures<sup>1</sup>

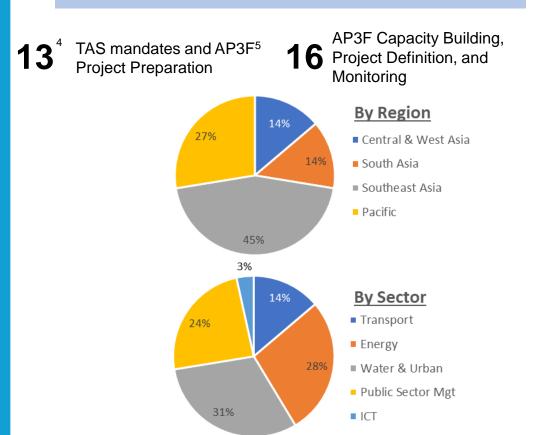
\$1.8

Billion total private sector capital mobilized<sup>2</sup>

\$4.5

Billion expected mobilization<sup>3</sup>

# Completed

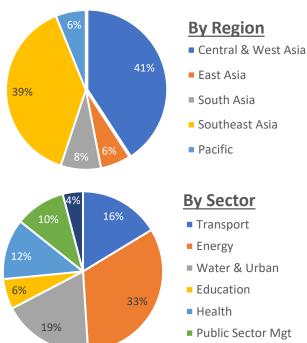


#### Notes:

- 1. Commercial closure occurs when the winning private partner signs the concession contract.
- . Total committed capital by the private sector for commercially closed projects.
- 3. Projected capital expenditure of ongoing projects expected to achieve commercial closure.

# **Under Implementation**





ICT

- Excludes 1 commercially closed project which remains ongoing since mandated scope of work extends up to financial closure.
- 5. AP3F has approved \$63.7 million (86.9% of the total contribution) worth of support.



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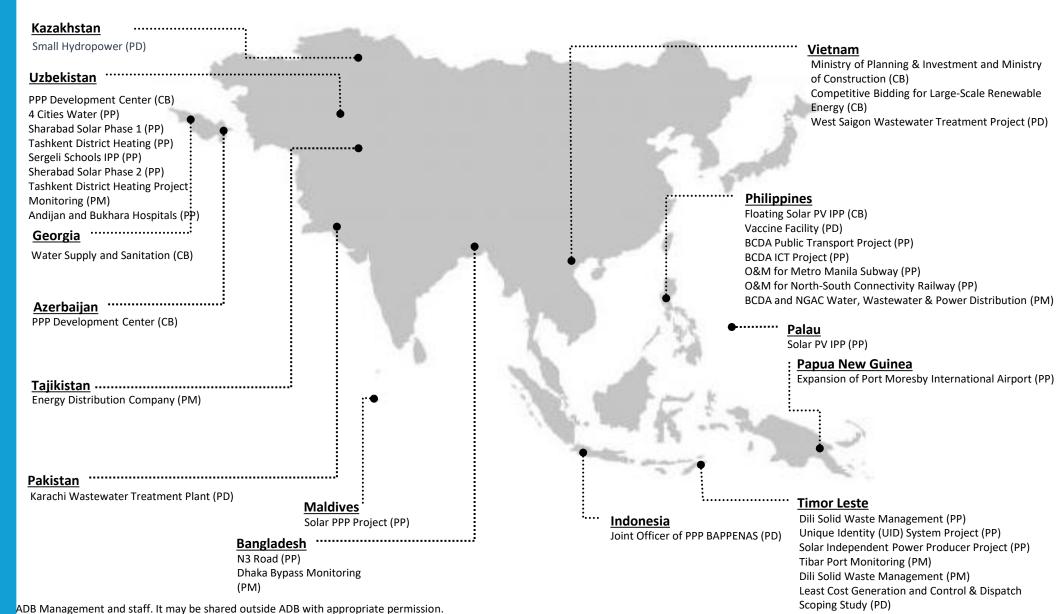
# ADB's PPP Strategy and Extent of OPPP Activities

Macro / Policy Level ———————————————————————————————————		Micro / Project Level ———————————————————————————————————	
Pillar 1	Pillar 2	Pillar 3	Pillar 4
Advocacy and capacity development	Enabling environment	Project development	Project financing
<ul> <li>Create awareness</li> <li>Identify PPP potential in sector planning and the private sector development agenda</li> <li>Develop capacity of Government</li> <li>Enhance external knowledge management links</li> </ul>	<ul> <li>Develop policy, legal, regulatory and institutional framework to facilitate, guide and manage the development of PPPs (country and sector specific)</li> <li>Establish PPP Center for coordination</li> </ul>	<ul> <li>Assist in the development of pathfinder projects</li> <li>Provide support (including advisory support) throughout the process from structuring to bid management and contract award/financial close</li> </ul>	<ul> <li>Provide long-term debt financing including local currency</li> <li>Catalyze commercial financing by equity, debt and guarantees</li> <li>Provide public sector financial support through schemes to ensure viability and cash flow sustainability</li> </ul>
Knowledge dissemination, training	Technical assistance, Legal support	Project preparation / Feasibility assessment	Sovereign & Non-sovereign financing and guarantees
Consultancy services		<ul><li>Consultancy services</li><li>Goods and services</li><li>Non-consultancy services</li></ul>	<ul><li>Consultancy services</li><li>Investment</li></ul>





# Ongoing AP<sub>3</sub>F TA







# **PPP Opportunities**



**OPPORTUNITIES** 







# **Uzbekistan: Power**

1 GW Solar Program in PPP mode

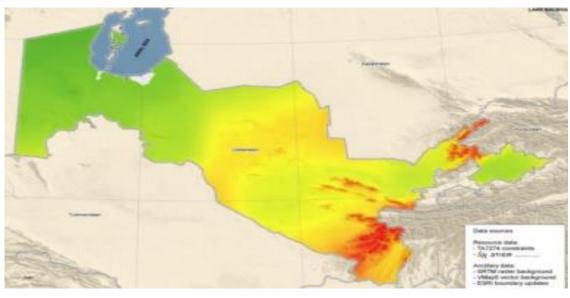
Awarded (Phase 1) / RFP (Phase 2) / RFQ expected (Phase 3 and 4)

## **Background**

- ▶ ADB is advising the Govt. of Uzbekistan (Ministry of Energy, Ministry of Investment and Foreign Trade, and the PPP Development Agency of Uzbekistan) on the development of a 1GW Solar Program to be developed in PPP mode.
- ▶ Phase 1: Design, finance, construction, operation, and maintenance of a 457 MW solar PV plant 52 km transmission line and 220 kV project substation in the Sherabad district of Surkhandarya region.

### **Next phases**

- ▶ Phase 2: Guzar Solar is a 300MW solar PV IPP project in the Guzar district of Kashkadarya region which is to be awarded through competitive tendering.
- Phase 3 and 4: Site/s to be finalized with a total of a minimum of 250 MW solar PV IPP project to be awarded through competitive tendering as well.



# **OPPP's Support**

- Project Preparation
  - Feasibility Study, Project Structuring
- Tender support: Support during the tender process including
  - Preparation of tender documents
  - Preparation of bid evaluation criteria
  - Legal review of technical and financial proposals
- Support during post-bid negotiations including:
  - Negotiations with winning bidder
  - Finalization of contracts
  - Support commercial award and financial closure

# Current Status Implementation

Phase 2: Bids expected in Q1 2023

# **Next Steps**

 RFQ for Phase 3 and 4 expected to be launched in the Q1/Q2 2023



ADB Management and security and



# **Uzbekistan: Education**

# **Schools PPP Project in Tashkent Region**

# **RFQ** expected

# **Background**

- ► ADB is working with Ministry of Public Education, to develop schools covering grades 1 11, which include primary and secondary education levels, on the basis of PPP modality.
- ► The 13 schools PPP project in Tashkent region will be developed from the private sector through competitive tendering. The project is supported by the technical assistance from ADB's Asia Pacific Project Preparation Facility.
- ▶ The Project aims to support the government's strategy of revamping general primary and secondary education, wherein students will have 11 years of compulsory education and multiple pathways to enter the labor market or higher education.

### The Project

- ▶ The Project scope includes design, build finance, and maintenance of public schools in Tashkent region. The scope of the private partner includes facilities management and maintenance, while provision of education services will be retained by public sector.
- ▶ This project will be implemented by the Ministry of Public Education along with the PPP Development Agency of Uzbekistan with ADB being the sole Transaction Advisor.



# **OPPP's Support**

- Project Preparation
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- Support during post-bid negotiations including:
  - Negotiations with winning bidder
  - Finalization of contracts
  - Support commercial award

# **Current Status of Implementation**

- Technical Pre-Feasibility has been completed
- Government cabinet to approve the project to proceed with the competitive tender

# **Next Steps**

 Expected Tender Process Launch – Q1 2023



ADR Man:



# **Pakistan: Wastewater Treatment**

# Karachi Wastewater Treatment Projects (West Karachi and TP 4)

# **Background**

- ► The Government of the province of Sindh (GoS) in Pakistan has identified the wastewater treatment and water reuse sector as a priority for public private partnership (PPP) in the province. In this context, the Karachi Water and Sewerage Board (KWSB) has approved a program to develop several wastewater treatment projects in PPP mode in Karachi.
- ➤ There are several projects in the pipeline including of varying capacity and scope and the main aim is to reuse wastewater for industrial and agricultural use in order to alleviate water shortage in the city.

### **Project**

- ➤ The private sector will undertake design and construction of the projects and sell the treated water for industrial and agricultural use to consumers for a period of 25-30 years.
- ➤ Strong support from GoS will be provided via availability payments, viability gap funding (VGF) and minimum revenue guarantee (MRG) for initial years.
- ▶ ADB is advising KWSB on structuring and tendering of the West Karachi Recycled Water project and TP4 project.

# **OPPP's Support**

- Project Preparation
  - Pre-Feasibility and Project Structuring
- Tender support: Support during the tender process including
  - Preparation of tender documents
  - Preparation of bid evaluation criteria
  - Legal review of technical and financial proposals
- Support during post-bid negotiations including:
  - Negotiations with winning bidder
  - Finalization of contracts
  - Support commercial award

### **Current Status of Implementation**

- TP4 will be a solicited bid with RFQ launch expected in Q1 2023 where ADB provides transaction advisory services including project preparation support.
- The West Karachi Recycled Water project is based on an unsolicited proposal and ADB is advising on the structuring and competitive tendering of the project.

RFQ expected to be launched soon



# **Next Steps**

- Expected Tender Process
- TP4 RFQ Launch Q1 2023
- West Karachi RFQ Launch Q1 2023





# BUSINESS OPPORTUNITIES

# **Kazakhstan: Healthcare**

# 300 bed Karaganda University Hospital

### **Background**

- ► ADB is providing transaction advisory support to the Government of Kazakhstan (GoK) for structuring and delivering the Karaganda University Hospital PPP.
- ► Hospital PPP is a part of the Ministry of Healthcare (MOH) Strategic Plan for 2020-2025 that envisages a pipeline of 14 greenfield hospital PPPs across the country, including four teaching hospitals.
- ► Karaganda Medical University founded in 1950, is the Country's second largest medical university and located in Karaganda; country's largest industrial city famous for coal mines, ferrous and non-ferrous industry, heat power and machine engineering.
- ►Located 200 km South of NurSultan (formerly Astana), Karaganda is country's fourth most populous city (2017 est. pop. 500,000+)

### The Project

- ▶ Design, Build, Finance, Operate and Maintain a 300bed university hospital structured under the Infrastructure Model/Limited Service Facility Management PPP modality.
- Structured on Availability Payments and based onalready market tried and tested \$680m Almaty Ring Road PPP-Concession Law (2006),
- ▶ Concession Law allows application of foreign exchange risk compensation, termination payment, international arbitration and direct agreement with lenders.

# RUSSIA Petropavlovsk Oostanay (Kostanay) Pavlodar NUR-SULTAN Aqtiobe (Aktobe) Atyraŭ (Atyraŭ (Aktau) Arai Oostanay (Kostanay) Project Area Arai Oostanay (Karaganda) Atyraŭ (Aktau) Arai Oostanay (Karaganda) Arai Oostanay (Karaganda) Arai Oostanay (Karaganda) Atyraŭ (Aktau) Arai Oostanay (Karaganda) Oostanay (

### **OPPP's Support**

- Project Preparation
- Feasibility Study, Project Structuring
- Tender support: Support during the tender process including
- Preparation of tender documents
- Preparation of bid evaluation criteria
- Legal review of technical and financial proposals
- Support during post-bid negotiations including:
- Negotiations with winning bidder
- Finalization of contracts

Support commercial award

### **Current Status of Implementation**

- ADB was working on legislative support to the Government of Kazakhstan in introducing the Infrastructure PPP model.
- Currently, ADB is updating project/tender documentation following legislative amendments.
- The documentation will go through intergovernmental approvals, including Ministries of health, economy and finance.

### **Next Steps**

Expected Tender Process Launch – Q1 2023

ADB Management and staff. It may be shared outside ADB with appropriate permission.



# **Philippines: Transport**

# **O&M Concessions for North South Commuter Rail & Metro Manila Subway Project**

# **Background**

- ▶ The North South Commuter Railway ('NSCR') is a 147km, sub-urban rail line connecting Clark International Airport in the north to Calamba in the south, passing through Metro Manila. When completed, it will contribute to reducing travel time between Metro Manila & Clark from 2-3 hours (by bus) to less than 1 hour (by rail). The construction of the NSCR is financed by ADB and JICA.
- ▶ The Metro Manila Subway Project (MMSP) is the first underground mass transport system in the Philippines. It is 36km long, running through Metro Manila, and connecting to the NSCR at Bicutan Station. The construction of the MMSP is financed by JICA.
- ▶ The O&M Concessions are innovative "Hybrid PPPs" where the construction and development is sovereign funded through loans with ADB and JICA, while the operations and maintenance (O&M) will be tendered to the private sector through long-term concession agreements (CA).

### **Projects**

- ➤ Separate tenders for each of the O&M concessionaires for NSCR and MMSP; single stage tender (eligibility + tech and fin proposals)
- ► For their services, the O&M concessionaires will receive Availability Payments
- ➤ The Concession Agreements provide risk allocation for (i) interface risks between Build and O&M and (ii) interoperation of the two lines

### **OPPP's Support**

- Project Preparation including provision of advice on legal requirements, risk allocation & structuring of the O&M contract;
- Tender & Award support: Support during the tender process including preparation of tender documents, evaluation & selection of winning bidder, and finalization of concession agreements;
- Additional Support provided for capacity building, including development of contract implementation and monitoring capabilities.

### **Project Status**

- Government Approval is being sought for tender launch
- Finalization of the Concession Agreements in progress
- Target launch of O&M tenders ~ 1H2023
- Projects award 1H2024

RFQ expected



## **One ADB Approach**

OPPP is working together with South-east Asia regional department (SERD) of ADB to develop the O&M Concessions.

Part of the NSCR infrastructure is financed by a SERD loan.





# PRC: Elderly Care

# **Xiangyang Elderly Care Facility**

# RFP expected in Q4 2023

### **Background**

- ▶ Hubei Province has recognized the importance of integrated elderly care and health care services to respond to its rapidly aging population and issued a related policy in 2021 on the promotion of elderly care and health care ecosystem development.
- ➤ Xiangyang Elderly Care Facility ("the Project") is the development of an elderly care facility in Xiangyang City of Hubei Province.

### The Project

- ► The capacity of the project is 374 beds, with a capital expenditure of ¥ 174 million.
- The project site is located in a new urban area, with an established tertiary hospital nearby and several tertiary hospitals under construction within 5 km.
- ► An ADB-supported hospital will be also developed within the same compound of the Project.
- ▶The Project site is close to several residential communities and more residential buildings are under construction.



# **ADB's Support**

 ADB sovereign loan to finance approximately 50% of capex

### **OPPP's Support**

- Project Preparation
- Review of Feasibility Study
- Procurement Option Analysis
- Transaction Structuring
- Tender support: Support during the tender process including marketing and tender award

# **Current Status of Implementation**

- Feasibility Study Report approved
- Due diligence launched

### **Next Steps**

- Transaction structuring and marketing sounding
- Target closing the project in Q2 2024.





# BUSINESS OPPORTUNITIES

# **Creating Investable Cities**

# Tbilisi, Georgia

# **Background**

The Creating Investable Cities initiative, will provide hands-on advisory support and capacity-building resources to 20 cities in Asia and the Pacific in the initial phase. The initiative will support these partner cities in:

- ▶ mainstreaming climate resilience into their policies and projects,
- developing local resources mobilization strategies, and
- ▶improve their access to private sector finance.

### **The Project**

Collaborations under discussion with:

- Makassar, Indonesia;
- Penang, Malaysia;
- Tbilisi, Georgia; and
- Ulaanbaatar, Mongolia



# **ADB's Support**

 System- and pipeline- support to maximize positive impact of infrastructure

### **OPPP's Support**

- Project Screening and VfM analysis
- Capacity building for city leadership

# **Current Status of Implementation**

Project is at initiation phase.

### **Next Steps**

 Project prioritization and selection in Q1 2024





# THANK YOU!

**Grace Miso** 

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