

The views expressed in this presentation are the views of the author/s and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy of the data included in this presentation and accepts no responsibility for any consequence of their use. The countries listed in this presentation do not imply any view on ADB's part as to sovereignty or independent status or necessarily conform to ADB's terminology.



Norway VIRTUAL BUSINESS OPPORTUNITIES SEMINAR

2 September 2022

Doing Business with ADB and the ADB Procurement System And Update on Procurement Processes & Systems

Chandra Mohan Arora Procurement Specialist

Procurement, Portfolio and Financial Management Department (PPFD/PFP2)





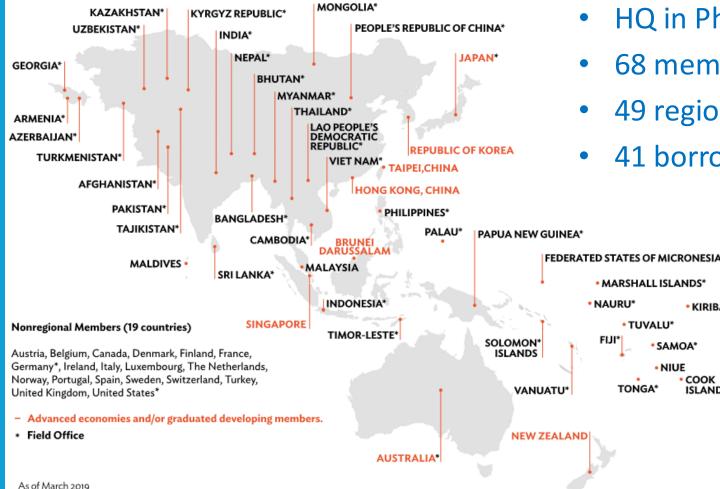
Overview

- 1. Overview of ADB and its operations
- 2. Top Suppliers in ADB Projects
- 3. ADB Procurement Framework
- 4. ADB Procurement Procedures for Goods/Works/Services
- 5. Bidding Strategies
- 6. How to find info on business opportunities in ADB Projects





A brief about ADB



- Founded in 1966
- **HQ** in Philippines

KIRIBATI*

COOK

ISLANDS*

- 68 members
- 49 regional & 19 non-regional;
- 41 borrowing members

To support its clients, ADB works with:

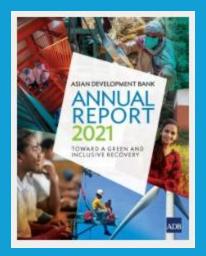
- Private sector
 - NGOs and CBOs
- **Foundations**
 - Academia & think tanks
- Donors
- Other Intl. Organizations



Main Instruments: Loan/Grants, Technical Assistance, Equity and Guarantees Biggest ADB Borrowers in 2019: India, China, Pakistan, Bangladesh, Indonesia







BUSINESS OPPORTUNITIES

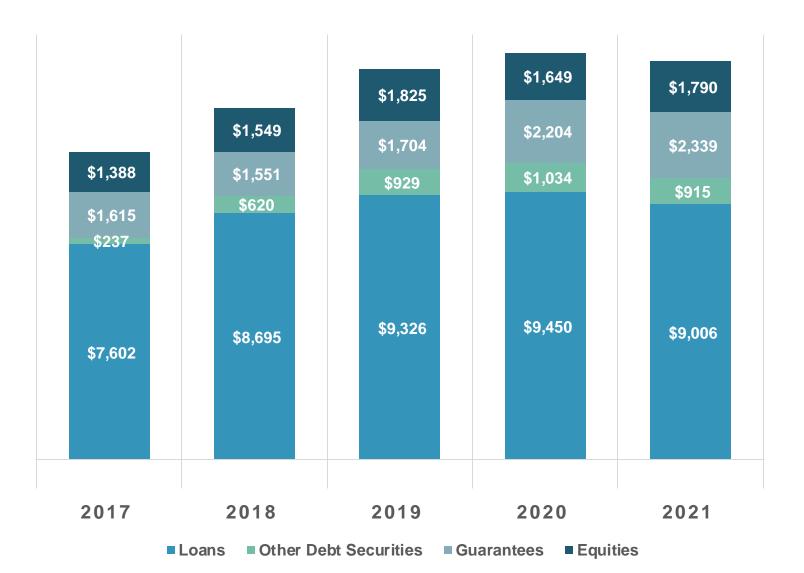
ADB 2021 Sovereign Portfolio by Region (TOTAL US\$ 104 b)



https://www.adb.org/documents/adb-annual-report-2021



ADB 2021 Non-Sovereign Portfolio (US\$14 b)







Strategy 2030: Seven Operational Priorities



Addressing remaining poverty and reducing inequalities



Accelerating progress in gender equality

At least 75% of committed operations by 2030



Tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability

At least 75% of committed operations by 2030, \$80 billion from own resources from 2019–2030



Making cities more livable



Promoting rural development and food security



Strengthening governance and institutional capacity



Fostering regional cooperation and integration

Key Approaches



Expanding private sector operations

1/3 of ADB operations by



Catalyzing and mobilizing financial resources for development

\$1 in private sector operations financing matched by \$2.50 of cofinancing



Strengthening knowledge services

https://www.adb.org/documents/strategy-2030-prosperousinclusive-resilient-sustainable-asia-pacific



ADB Business Opportunities Seminar





ADB Business Opportunities



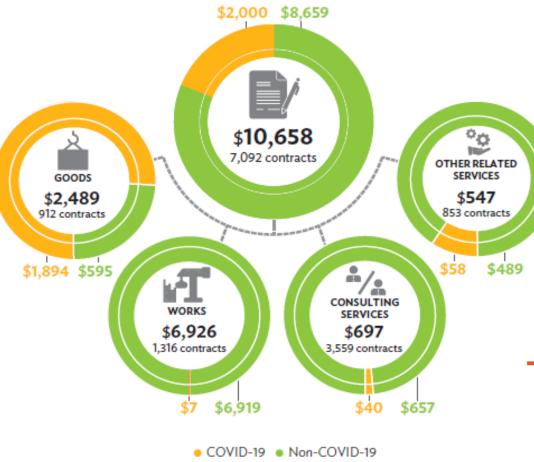


2021 ANNUAL **PROCUREMENT** REPORT



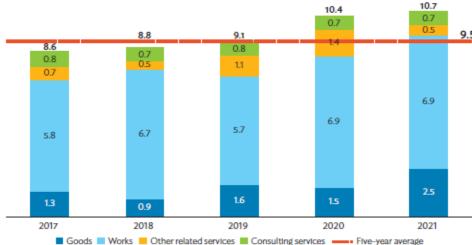
Procurement Volume 2021

Figure 14: Overall Procurement in 2021 (\$ million)



COVID-19 = coronavirus disease. Source: Asian Development Bank, PPFD.

Figure 15: Annual Procurement Statistics, 2017-2021 (\$ billion)



https://www.adb.org/documents/annual-procurement-report-2021

Source: Asian Development Bank, PPFD.

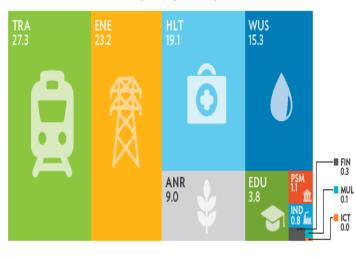


Procurement Volume 2021

Figure 17: Total Procurement by Region, 2021 (\$ billion)



Figure 18: Procurement by Sector, 2021 (% of total procurement)



ANR - Agriculture, Natural Resources, and Rural Development, EDU - Education; ENE - Energy; FIN - Finance;
HLT - Health; IND - Industry and Trade; ICT - Information and Communication Technology; MUL - Multisector; PSM - Public Sector
Management; TRA - Transport; WUS - Water and Other Urban Infrastructure and Services. > 0.0 - less than 0.05.
Source: Asian Development Bank, PPFD.



Non-COVID-19COVID-19



Top Suppliers by Member State

Procurement Ranking – Goods				
	2018	2019	2020	2021
1	PRC	IND	IND	PRC
2	BAN	PRC	PRC	BAN
3	IND	USA	INO	PHI
4	SWE	BAN	TUR	IND
5	VIE	VIE	HKG	DEN

Procurement Ranking – Consulting Services				
	2018	2019	2020	2021
1	KOR	IND	USA	IND
2	IND	AUS	KOR	INO
3	FRA	USA	IND	JPN
4	UKG	GER	INO	FRA
5	AUS	FRA	AUS	AUS

Procurement Ranking – Works				
	2018	2019	2020	2021
1	PRC	PRC	IND	IND
2	IND	IND	PRC	PRC
3	BAN	BAN	PHI	VIE
4	GER	INO	BAN	PAK
5	PAK	PAK	PAK	INO

Tables indicate country of origin for supplier, contractor, or consultant across the time period; ranked by total aggregate contract value per type.





BUSINESS OPPORTUNITIES

Top Suppliers by Amount

Top 5 Suppliers of Goods	(2018–2021)

	Name	No. of Contracts	ADB Amount (\$ million)
1	United Nations Children's Fund (UNICEF)	10	836.21
2	Sinovac Life Sciences Co. Ltd.	9	685.55
3	BEML Ltd.	3	678.72
4	TBEA CO. LTD.	6	258.01
5	China National Technical Import & Export Corp.	3	212.74



Top Suppliers by Amount

Top 5 Suppliers of Works (2018–2021)

	Name	No. of Contracts	ADB Amount (\$ million)
1	Larsen & Toubro Ltd.	41	1,492.19
2	Siemens	13	663.89
3	China Railway Group Limited	20	595.19
4	NCC Limited	30	594.25
5	Acciona Construction Philippines Inc.	2	538.12







Top 5 Consulting Services Firms (2018–2021)

	Name	No. of Contracts	ADB Amount (\$ million)
1	EGIS International	34	109.09
2	T.Y. Lin International SMEC	4	62.97
3	Ove Arup & Partners	9	58.39
4	Korea Consultants International Co. Ltd.	3	53.22
5	CTI Engineering International Co., Ltd.	3	45.39





Top Suppliers/Contractors from Norway

Top 5 Contractors/Suppliers from Norway Involved in Goods, Works, and Related Services Contracts under ADB Loan and Grant Projects, 1 January 2017–31 December 2021

		Contract	
		Amount	
Contractor/Supplier	Sector	(\$ million)	
Vissim AS Ltd.	TRA	7.70	
Total		7.70	

TRA = transport.

https://www.adb.org/sites/default/files/publication/27785/nor-2021.pdf







Top Consultants from Norway

Top 5 Consultants from Norway Involved in Consulting Services Contracts under ADB Loan, Grant, and Technical Assistance Projects, 1 January 2017–31 December 2021

Consultant	Sector	Contract Amount (\$ million)
Multiconsult ASA	ENE	1.76
Norway Registers Development AS	FIN	1.64
Norconsult AS	WUS	0.58
Norwegian Refugee Council / Internal Displacement Monitoring Centre	PSM	0.54
Individual Consultants		0.90
Total		5.42

ENE = energy, FIN = finance, PSM = public sector management, WUS = water and other urban infrastructure and services.

https://www.adb.org/sites/default/files/publication/27785/nor-2021.pdf



Why pursue ADB-Financed Contracts?



Gateway to new opportunities in fast growing emerging economies across multiple sectors



Availability of funds is assured



Internationally accepted procurement procedures

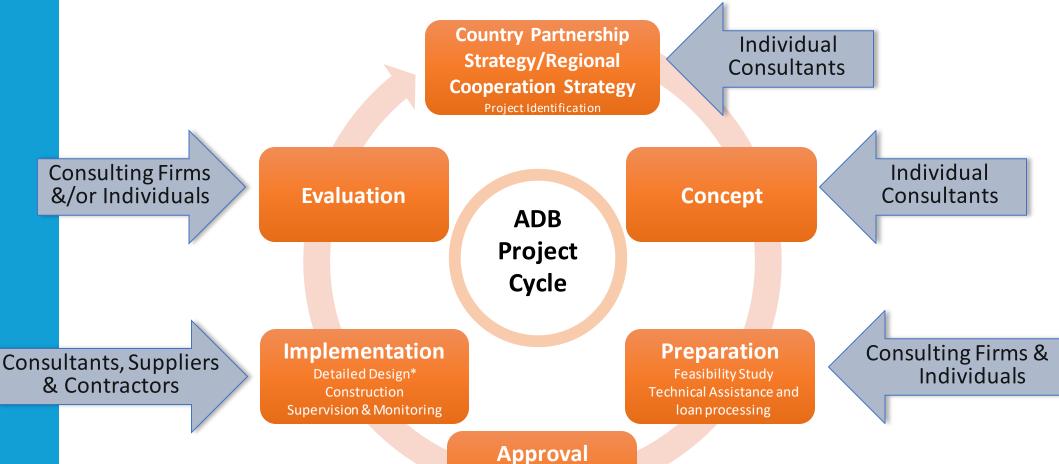




Risks related to transparency, fairness and integrity of procurement processes mitigated through ADB oversight



When are contractors/consultants engaged?





Loan Negotiation, Approval, Signing and Effectiveness

*In some circumstances, detailed design may take place during the preparation stage of projects



TYPES OF BUSINESS OPPORTUNITIES IN ADB PROJECTS

Supply of goods

Machinery, equipment, computers, furniture

Civil works

 Roads, railways, bridges, irrigation canals, schools, power plants, pump stations, water treatment plants, heating plants, airports, etc.

Consulting services

 Site supervision (PMC), Project preparation & implementation, knowledge products, staff consultants

Non-consulting services

Surveys, training, translation, event management

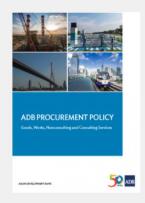




ADB's Procurement Frameworks

For projects with concept papers approved on or after 1 July 2017

ADB's new procurement framework comprises a Procurement Policy and Procurement Regulations for ADB Borrowers. It modernizes project procurement processes through a principles-based approach, to meet the diverse needs of clients as ADB scales up its operations in line with Strategy 2030.



ADB Procurement Policy



Procurement Regulations for ADB Borrowers

For projects with concept papers approved **before 1 July 2017**

ADB's Procurement Guidelines and Guidelines on the Use of Consultants defined the policies and procedures for selecting, contracting, and monitoring suppliers of goods, works, and services for ADB-financed projects.



Procurement Guidelines



Guidelines on the Use of Consultants







ADB's Procurement Principles

Principles		Outcomes
· Club	Fairness	Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints.
	Economy	Using price, quality, and any nonprice attributes to deliver viable projects.
	Efficiency	Ensures procurement processes are proportional to value and risks.
	Transparency	Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality.
	Quality	Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives.
<u>©</u>	Value for Money	Obtain optimal benefits through effective, efficient, and economic use of resources.



How we procure

Roles and Responsibilities

- The Borrower (Executing Agency (EA)) is responsible to procure most goods, works, and services
- ADB also procures some services and goods itself to support its borrowers through technical assistance grants (TA) and staff consulting
- ADB reviews the procurement activities of EAs to ensure compliance with ADB's Procurement Policy and Procurement Regulations for Borrowers
- Open competitive bidding is the preferred option
- Technical and financial bid elements







ADB Procurement System

ADB Procurement Documents

Prequalification

Goods

Works (Large and Small Contracts)

Plant: Design, Supply, Install

Information Technology Products and Services (New)

Design-Build-Operate (New)

Request for Quotations (Goods and Works)

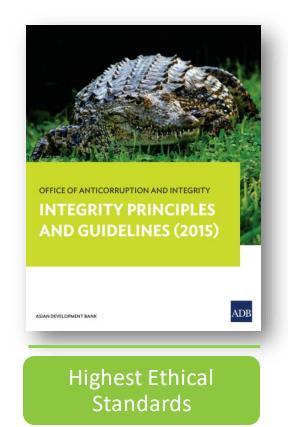
Consulting Services

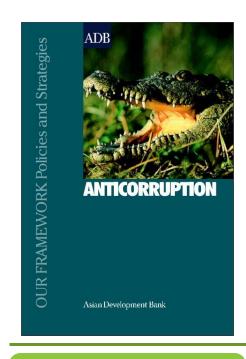
Non-consulting Services (New)



ADB's Anticorruption Policy & Guidelines

Applies to executing and implementing agencies, contractors, consultants, suppliers, ADB staff, and anyone connected to an ADB-financed, -administered, or –supported activity.





Zero Tolerance









Consulting Services





Types of Consultants





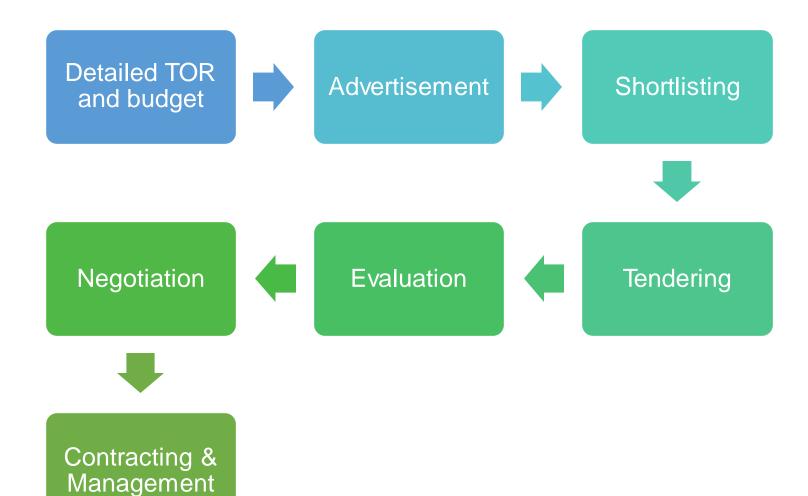
Recruitment may be national or international

- Internationals may be for any ADB member country (global if eligibility restriction waived)
- A firm is national if legally incorporated in the DMC
- An individual is national if a citizen of the DMC





Consultant Recruitment Process for Firms







Procurement Methods to Recruit Firms



CQS

Quality & Cost Based Selection

QBS < • Quality Based Selection

Consultants Qualifications Selection

FBS < • Fixed Budget Selection

• Least Cost Selection

Direct Contracting





Salient Points on Firm Recruitment Process

All opportunities advertised on CMS, shortlist published

A Full, Simplified or Bio-data proposal may be requested

Use of Standard Request for Proposal, Focus on quality in evaluation

ToR: Input (conformance) or Output (performance) based

Contracts: Time-Based or Lump Sum (can be hybrid)

Online CMS used for ADB TA Services; EA systems used for loans/grants

Others: Member Country eligibility / debriefing / ADB review





General Points to approach ADB Consulting Contracts

- Identify suitable entry points and look to build expertise.
- Consider individual consulting opportunities
- Know your client and their expectations
- Understand context and background to project
- Leverage experience with similar institutions
- Identify JV partners/associates who may add value
- Understand costs of doing business (e.g. taxes)
- Consider if external specialists will strengthen your team
- ASK QUESTIONS IN CASE OF ANY DOUBT









Goods & Works





Procurement Process & ADB Oversight







ADB Procurement Methods – Goods & Works

ADB Procurement Methods

- Open Competitive Bidding
- Limited Competitive Bidding
- Request for Quotations
- Framework Agreement (consulting) New
- Electronic Reverse Auction New
- Direct Contracting
- Force Account
- Procurement from Specialized Agencies
- Procurement in Fragile Conflict-Affected and Emergency Situations New

- Procurement Agents
- Support to Government for Public-Private Partnerships
- Procurement of High-Level Technology **New**
- Community Participation in Procurement
- Procurement under Loans Guaranteed by ADB
- Procurement in Loans to Financial Intermediaries





Salient Points in Goods & Works Procurement

Use of user guides and standard bidding documents – ability to adapt to market

International and national advertisement depending on complexity and market

Various Procedural Options for Bidding Process (1S1E, 1S2E, 2S, 2S2E)

Evaluation can be pass/fail, merit point-based scoring system, hybrid

ADB Review System – Prior and Post Review (sampling)

Others: Advance Contracting; Abnormally Low Bids; Debriefing & Complaints





Common Mistakes

- Bids not signed or Bids signed by a person who is not authorized signatory
- Bid validity lower than the required period specified in the bid documents
- No Bid Security or Bid Securing Declaration (if required)
- Failure to submit the signed Letter of Bid
- Insufficient Amount of Bid Security, Incorrect Validity Period
- Lack of Supporting Documents in Bid Submissions (e.g. JV Agreements, Audited Financial Statements, Past Performance Certificates), though minor omissions to the documents required by the Bidding Documents may be clarified
- Incomplete Bids / Partial Bids
- Absence of test reports if required as per bidding documents
- Conflicts of interest not disclosed
- Inclusion of financial proposals with technical proposals where bid conditions require them to be separated







Debriefing and Complaints

Debriefing:

- Unsuccessful bidders may request debriefing from the procuring entity (the EA or ADB). If they are not satisfied with the explanation given, they may submit a complaint.
- Debriefings are an excellent learning opportunity for future bids!

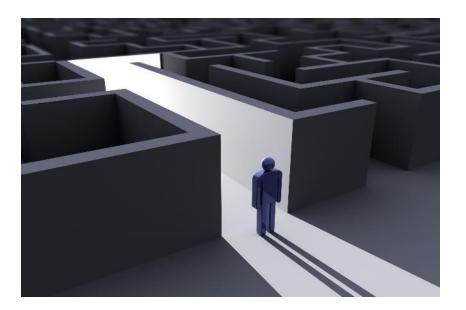
Complaints:

- Bidders may file complaint directly with ADB and may copy ADB on correspondence with EAs.
- Complaints to ADB should be submitted through online form: https://www.adb.org/forms/complaints

How to report fraud:

www.adb.org/site/integrity/how-to-report-fraud







Finding Info and Opportunities





How to find Information on our Website

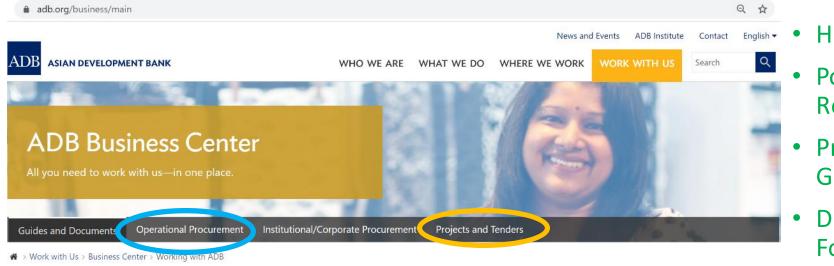




www.adb.org/business



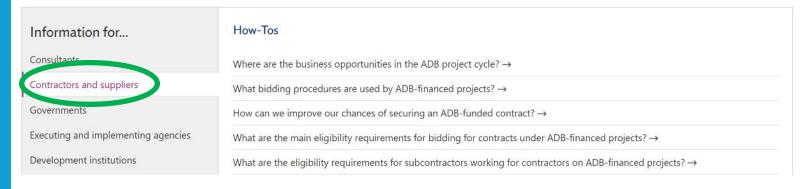
1. ADB Business Center - www.adb.org/business



How-Tos

- Policies & Regulations
- Procedures & Guidance
- Documents & Forms

Working with ADB







2. Operational Procurement

Guides and Documen s nstitutional/Corporate Procurement **Projects and Tenders** Operational Procurement

A > Work with Us > Business Center > Operational Procurement

Operations Procurement

The Procurement, Portfolio and Financial Management Department (PPFD) provides fiduciary oversight of procurement of goods, works, non-consulting and consulting services. PPFD supports ADB staff and borrowers on procurement planning and implementation, contract management, and related risk assessment and mitigation throughout the project life cycle. It also leads procurement and consulting services innovation and capacity building initiatives.



Goods, Works, and Non-Consulting Services →

ADB extends loans and provides technical assistance to its developing member countries for a broad range of development projects and programs involving the procurement of goods, works, and services.

https://www.adb.org/business/operationalprocurement/goods-services



Advance Action

If requested by the borrower, ADB is prepared, in urgent cases, to authorize procurement prior to loan approval. This is particularly when early contracting of goods or works would be crucial for timely completion of the project or when substantial financial benefits would

conti in such cases, ADB will approve the draft prequalification or bidding documents before they are issued and ensure that requirements for public advertising and notification of bid and invitation be followed.

ADB's approval of such advance procurement is with the explicit understanding that it does not commit ADB to approve the project and loan, and that future ADB financing depends on compliance with ADB's procedural requirements.

All Advance Notices

- **Procurement Plan**
- Advance Action
- Prequalified Contractors
- Contracts Awarded
- **Bidding Procedures**

Pregualified Contractors

The prequalification of contractors are undertaken for most large, ADB-financed civil works contracts, turnkey contracts and contracts for the supply of expensive and technically complex equipment. ADB reviews and approves the prequalification process conducted by the Borrower's executing agency and publishes lists of pregualified contractors for contracts with estimated value of \$10,000,000 and above.

Current Prequalified Applicants

Contracts Awarded

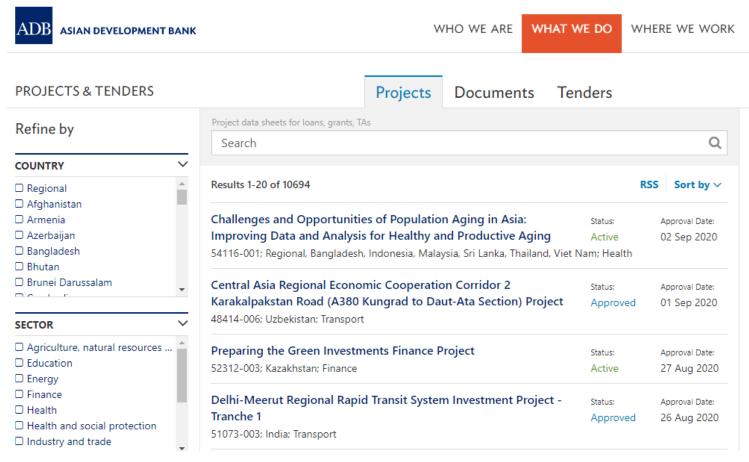
Contracts awarded for goods and civil works with contract value above US\$1.0 million. An archive of the previous year's contract awards is also provided.







3. Projects & Tenders



- Projects
- Documents
- Tenders

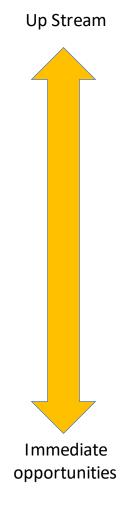
Multiple Search tools available to refine search





Identifying Opportunities

- Country Partnership Strategy (CPS) / Country
 Operations Business Plan (COBP)
- Project Procurement Plans
- Advance Notices
- Specific Notices
- ADB and CMS Websites as a source of Information







CPS and COBP



★ > Where We Work > Country Planning Documents

Country Planning Documents

All Country Planning Documents →

Country Partnership Strategies (CPS) →

ADB's primary platform for designing operations to deliv development results at the country level.

Country Operations Business Plans →

ADB works with each developing member country to map out a medium-term development strategy and a 3-year country operations business plan (COBP) to implement it.

Regional Cooperation Strategy and Programs (RCS) \rightarrow

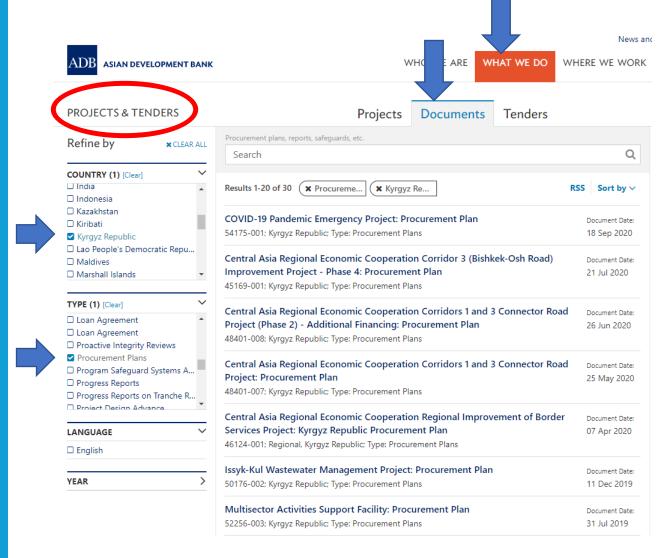
Strategies that outline how an ADB-defined region or subregion in Asia and the Pacific can work together to foster economic growth and cooperation.

https://www.adb.org/countries/documents/main





The Procurement Plan

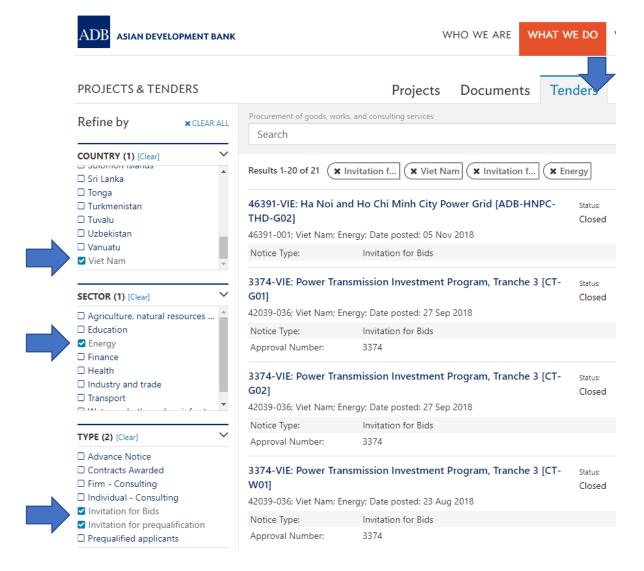


- Lists all foreseen procurement on a project.
- Published once the project is approved
- Updated periodically
- Goods, Works and Services
- Includes salient points regarding tenders





Goods & Works – Specific Procurement Notice



| Date: 14 March 2018 | Loan No. and Title: Contract No. and Title: O&M Support for Battambang Water Supply Installation, Commissioning and Oamline for Submission of Applications: April 26 April 2018; 10:00 hours (local time)

- This Invitation for Prequalification follows the Procurement Plan for this project that appeared on the Asian Development Bank (ADB) website on 8 December 2017.
- The Royal Government of Cambodia has received financing from ADB toward the cost of Provincial Water Supply and Sanitation Project.

Invitation for Bids						
Date:	5 November 2018					
Loan No. and Title:	46391-VIE: Ha Noi and Ho Chi Minh City Power Grid Development Sector Project					
Contract No. and Title:	ADB-HNPC-THD-G02: 110kV Tran Hung Dao Substation: Supply of Materials and Equipment for Substation. Sub – project: Rehabilitation and upgrade of 110kV Tran Hung Dao Substation - E12					
Deadline for Submission of Bids:	17 December 2018 at 14:00 hours					

1. The Socialist Republic of Viet Nam has received financing from the Asian Development Bank (ADB) toward the cost of Ha Noi and Ho Chi Minh City Power Grid Development Sector Project, and it intends to apply part of the proceeds of this financing to payments under the contract named above. Bidding is open to Bidders from eligible source countries





Consultants to Register in CMS (cms.adb.org)



Consultant Management System

Overview FAQ

Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

Click here to know who can register as consultants in CMS.

By using this service, you are accepting the CMS Terms and Conditions.



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting opportunities for ADBfinanced projects. Login to the system by typing in your registered Username and Password.

To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details:

1. Email address of the agency representative

3. Name and address of the agency

2. Full name of the agency representative

4. Duration of the recruitment for the project

Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

Click here to view the list of advertisements of consulting opportunities.



Login using your registered username and password.

Username Password

> Login Login Assistance

Note: ADB users can login using their Oracle username and password.

Registration

New user? Register now!

Register as Consulting Firm

Register as Individual Consultant

Need Help?

For inquiries regarding the system, please email cmshelp@adb.org.

CMS SYSTEM UPDATE

Dear CMS Users,

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

CMS Team

NOTE: CMS undergoes weekly maintenance activities from





Consulting – Finding Opportunities on http://cms.adb.org





Search Consulting Opportunities
Get detailed information on consulting services
requirements and send expression of interests
(EOIs) for ADB-financed or administered projects.



ADB publishes the names and contact details of firms invited to submit proposals. This is for the information of consultants who wish to associate with them. Interested consultants should contact

View Shortlisted Firms



View Awarded Contracts

ADB Project contracts that are awarded to
consulting firms are disclosed to the public. Visit
the page to view the list of contracts awarded to
consulting firms, along with associated contract
details.

- Consulting opportunities are visible through ADB's CMS (http://cms.adb.org)
- Register for alerts to receive notices of all consulting opportunities
- All advertisement of Consulting opportunities (both EA and ADB) published
- RFP process for ADB Administered Contracts is through CMS





Consulting Services Recruitment Notices (CSRN)

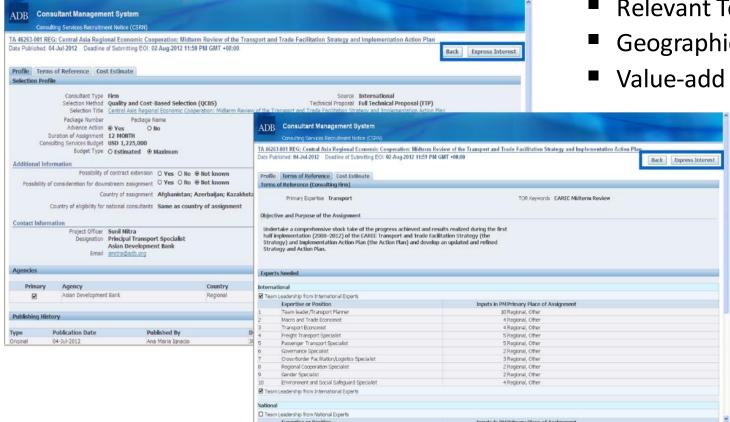
Refine by	Clear All							
+ COVID-19 Related Assignment	65-65-65-65-6-6-6-6-6-6-6-6-6-6-6-6-6-6							
+ Consultant Type	omananananana							
Eligibility of Consultant Country	tichahahahahahah							
+ Engagement Period	Search by Expertise			Go				
+ Country	Project		Expertise	Consultant Type	Engagement Period (Months)	Published	Deadline (Manila local time)	View CSRN
⊕ <u>Sector</u>	LOAN 51132-002 GEO: Sustai Sanitation Sector Developmer Construction Supervision Cons	nt Program - CS-1	Supervision Consultant	Firm	17	27-Aug-2020	25-Sep-2020 11:59 PM	
<u>+</u> <u>Engagement Type</u>	Project Project							
+ Consultant Source	LOAN 53118-001 GEO: Livable for Balanced Regional Develor		supervision of civil works	Firm	24	18-Aug-2020	16-Sep-2020 11:59 PM	
+ Budget Amount	of Kindergartens and Sport Co of Georgia							ПЦБЗ
	LOAN-3803 GEO: North-Souti Road Project - KKRP/CS/ICS-(Environment and Social Advis (51257-001)	03 Health, Safety,	Health, Safety, Environment and Social Advisor	Individual	18	03-Sep-2020	09-Sep-2020 11:59 PM	···
	LOAN-3803 GEO: North-Sout Road Project - KKRP/CS/ICS-(Specialist (51257-001)		Health and Safety Specialist	Individual	12	03-Sep-2020	09-Sep-2020 11:59 PM	······································
	TA-9624 REG: FCAS Specialist	<u>t (52050-001)</u>	FCAS Specialist	Individual	2.7	01-Sep-2020	07-Sep-2020 11:59 PM	i 🖟





Consulting - Express Interest

- Considerations
 - Eligibility
 - Go it alone or associate/joint venture
 - Capacity to compete and deliver
 - Relevant Technical Experience
 - Geographical Experience

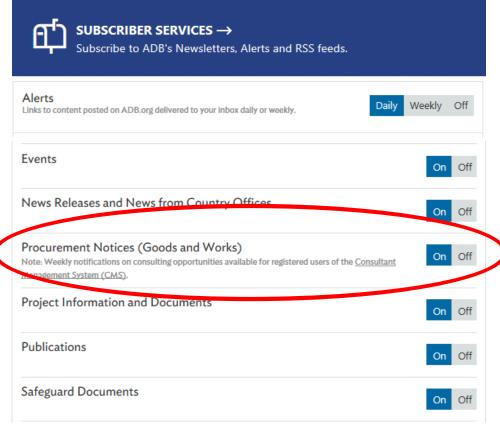






Register for alerts







ADB's CMS System: http://cms.adb.org

Goods & Works Notices: https://alerts.adb.org





For more information: adb.org

To join the community of ADB Consultants and Suppliers: 1) ADB Consultants Network:

https://www.linkedin.com/groups/3796524/

2) ADB Suppliers Network:

https://www.linkedin.com/groups/3796532/

Also follow "ADB Business Center":

https://www.linkedin.com/showcase/adb-business-center/

Contact: Chandra Arora, carora@adb.org

