

Office of Anticorruption and Integrity



People's Republic of China: Consulting and Contracting Firms, Trade Associations, and Advisory Firms

The Integrity Learning Series

Lisa Kelaart-Courtney

Director

Rohan Schaap

Director

Rustam Abdukayumov

Director

28 April 2022

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Language selection

Use the Interpretation panel for real time language interpretation

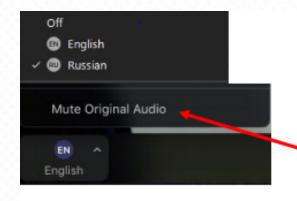
Listening to language interpretation on Windows



•In your meeting/webinar controls, click Interpretation.



•Click the language that you would like to hear.



•(Optional) To only hear the interpreted language, click **Mute Original Audio.**



语言选择

使用传译设置即时听取传译

在 Windows 上听取传译



在会议/网络研讨会控制中,点击传译。



点击您想听的语言。

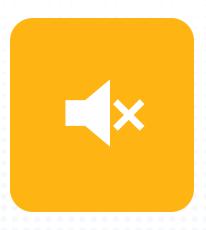


• (可洗)如需只听传译,点击将原始音频禁音。

Reminders







The session is being recorded.

Type in your questions through Q&A at any time.

Please remain on mute if not speaking.



The Integrity Learning Series

Introduction



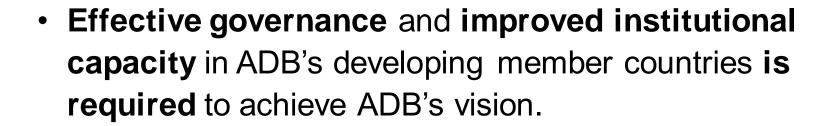
Yolanda Fernandez Lommen
Country Director
People's Republic of China
Resident Mission



iACT to fight corruption.

ADB's Vision

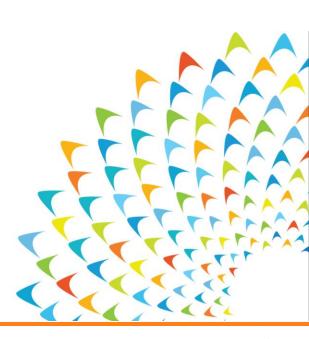
 ADB is committed to achieving a prosperous, inclusive, resilient, and sustainable Asia and the Pacific, while sustaining its efforts to eradicate extreme poverty.





ADB Strategy 2030

- Strengthening governance and institutional capacity
- ADB will support government efforts to eradicate corruption.
- ADB will promote effective, timely, and corruption-free delivery of public services.
- ADB will implement anticorruption measures in all ADB projects and programs.





The Integrity Learning Series

Welcome Remarks

- Teresa Kho, Director General, East Asia Department
- John Versantvoort, Head, Office of Anticorruption and Integrity
- Zhijia Teng, Director General, Procurement, Portfolio and Financial Management Department
- Cheng Zhijun, Director General, Department of International Economic and Financial Cooperation, Ministry of Finance
- Zhu Xiaolei, Deputy Director General, State Asset Supervision and Administration Commission of the State Council



iACT to fight corruption.

Objectives



Increase awareness of potential integrity risks and remedial actions



Refresh your knowledge of ADB's Integrity framework



Improve skills in building prevention and detection strategies

Outline

Procurement and financial management - tendering and execution of contracts

2 Integrity risk mitigation and prevention

3 Prohibited practices and observations

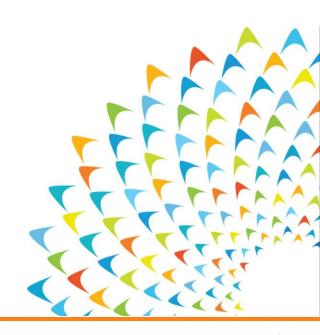


Procurement and Financial Management - tendering and execution of contracts

ADB Procurement Policy and Regulations for Borrowers

VII. Integrity

- 10. ADB requires application of the highest standard of ethics during any procurement process subject to this Policy and use of funds, resources, assets, and authority in accordance with ADB's Anticorruption Policy and Integrity Principles and Guidelines (both as amended from time to time) (Anticorruption Guidelines).
 - (e) A firm or individual sanctioned or temporarily suspended by ADB in accordance with ADB's Anticorruption Guidelines shall be ineligible to participate in or to be awarded an ADB-financed or ADB-administered contract or to benefit from an ADB-financed or ADB-administered contract, financially or otherwise, during the period of time determined by ADB.



ADB Standard Procurement Documents - ITB

3. Fraud and Corruption

- ADB requires Borrowers (including beneficiaries of ADB-financed activity) and their personnel, as well as firms and individuals participating in an ADB-financed activity, including but not limited to, Bidders, Suppliers, and Contractors, agents, subcontractors, subconsultants, service providers, subsuppliers, manufacturers (including their respective officers, directors, employees and personnel) under ADB-financed contracts to observe the highest standard of ethics during the procurement and execution of such contracts in accordance with ADB's Anticorruption Policy (1998, as amended from time to time).
- will reject a proposal for award if it determines that the Bidder (b) recommended for award or any of its officers, directors, employees, personnel, subconsultants, subcontractors, service providers, suppliers or manufacturers has, directly or through an agent, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices or other integrity violations in competing for the Contract;
- will impose remedial actions on a firm or an individual, at any time, in (d) accordance with ADB's Anticorruption Policy and Integrity Principles and Guidelines, including declaring ineligible, either indefinitely or for a stated period of time, to participate in ADB-financed, -administered, or -supported activities or to benefit from an ADB-financed, -administered, or -supported contract, financially or otherwise, if it at any time determines that the firm or individual has, directly or through an agent, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices or other integrity violations; and



ADB Standard Procurement Documents - ITB

4.4 A firm will not be eligible to participate in any procurement activities under an ADB-financed, -administered, or -supported project while under temporary suspension or debarment by ADB pursuant to its Anticorruption Policy (see ITB 3), whether such debarment was directly imposed by ADB, or enforced by ADB pursuant to the Agreement for Mutual Enforcement of Debarment Decisions. A bid from a temporarily suspended or debarred firm will be rejected and such bid may be in breach of debarment conditions, thereby subject to further ADB's investigation.

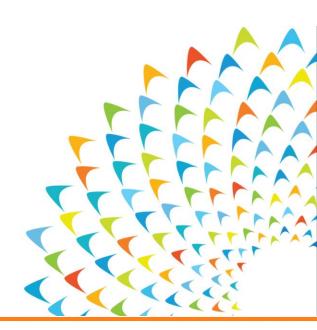
2.1.3 ADB Eligibility

Not having been declared ineligible by	Must meet requirement	Must meet requirement	Must meet requirement	Not applicable	Letter of Bid
ADB, as described in ITB 4.4.	·		·		

4.8 Bidders shall be excluded if, by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Borrower's country prohibits any import of goods from, or payments to, a particular country, person, or entity in respect of goods or services originating in that country. Where the Borrower's country prohibits payments to a particular person or entity or for particular goods or services by such an act of compliance, that firm shall be excluded.

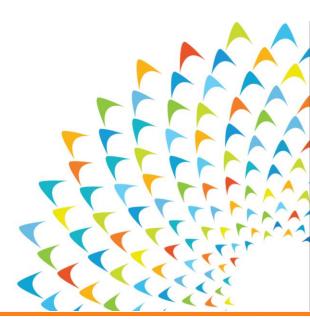
2.1.5 United Nations Eligibility

Not having been excluded by an act of compliance with a United Nations Security Council resolution in	Must meet requirement	Must meet requirement	Must meet requirement	Not applicable	Letter of Bid
accordance with					



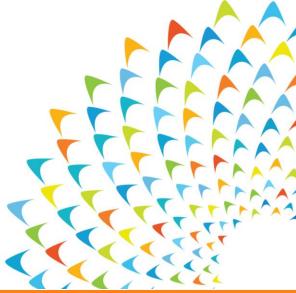
ADB Standard Procurement Documents Letter of Bid

- (b) We acknowledge that we have read and understand ADB's Anticorruption Policy (1998) and Integrity Principles and Guidelines (2015), both as amended from time to time.
- (k) Our firm, Joint Venture partners, our respective direct and indirect shareholders, directors, key officers, key personnel, associates, parent company, affiliates or subsidiaries, including any Subcontractors, consultants, subconsultants, manufacturers, service providers or Suppliers for any part of the contract, are not subject to, or not controlled by any entity or individual that is subject to a temporary suspension or a debarment imposed by the Asian Development Bank; or a debarment imposed by the Asian Development Bank in accordance with the Agreement for Mutual Enforcement of Debarment Decisions between the Asian Development Bank and other development banks.¹
- (I) Our firm, Joint Venture partners, our respective direct and indirect shareholders, directors, key officers, key personnel, associates, parent company, affiliates or subsidiaries, including any Subcontractors, consultants, subconsultants, manufacturers, service providers or Suppliers for any part of the contract, are not under ongoing investigation and/or sanctions proceedings by the Asian Development Bank or any multilateral development bank.



ADB Standard Procurement Documents Letter of Bid

- (m) Our firm, Joint Venture partners, our respective direct and indirect shareholders, directors, key officers, key personnel, associates, parent company, affiliates or subsidiaries, including any Subcontractors, consultants, subconsultants, manufacturers, service providers or Suppliers for any part of the Contract, are not temporarily suspended, debarred, declared ineligible, or subject to any national and/or international sanctions by any country, any international organization, any multilateral development bank and other donor agency.
- (aa) We certify on behalf of the Bidder, that the information provided in the bid has been fully reviewed, given in good faith, and to the best of our knowledge is true and complete. We understand that it is obligation to inform the Employer of any changes to the information as and when it becomes known. We understand that any misrepresentation that knowingly or recklessly misleads, or attemptional may lead to the automatic rejection of the Bid or cancellation of the contract, if awarded; may result in remedial actions, in accordance with ADB's Anticorruption Policy (1998, as amended date) and Integrity Principles and Guidelines (2015, as amended from time to time).



Form FIN - 1: Historical Financial Performance

Each Bidder must fill out this form.

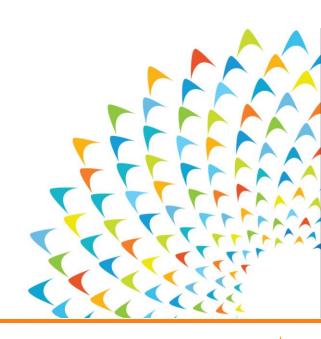
In case of a Joint Venture, each Joint Venture Partner must fill out this form separately and provide the Joint Venture Partner's name:

Joint Venture Partner: _____

Financial Data for Previous 3 Years ^a [\$ equi			\$ equivalent]
Year 1:		Year 2:	Year 3:

Information from Balance Sheet

Total Assets (TA)		
Total Liabilities (TL)		
Net Worth = TA - TL		
Current Assets (CA)		
Current Liabilities (CL)		
Working Capital = CA - CL		



Form FIN - 2: Average Annual Construction Turnover

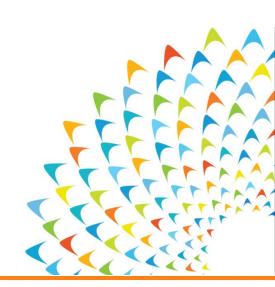
Each Bidder must fill out this form.

The information supplied should be the Annual Turnover of the Bidder or each partner of a Joint Venture for the total certified payments received from the clients for contracts in progress or completed, converted to US dollars at the rate of exchange at the end of the period reported.

In case of a Joint Venture, each Joint Venture Partner must fill out this form separately and provide the Joint Venture Partner's name:

Joir	nt \	/enture	Partner:	
------	------	---------	----------	--

	Annual Turnover Data for the Last Years ^a (Construction only)			
Year	Amount Currency	Exchange Rate	\$ Equivalent	
	Average Ar			





Form FIN - 3: Availability of Financial Resources

Bidders must demonstrate sufficient financial resources, usually comprising of Working Capital supplemented by credit line statements or overdraft facilities and others to meet the Bidder's financial requirements for

- (a) its current contract commitments, and
- (b) the subject contract.

In case of a Joint Venture, each Joint Venture Partner must fill out this form separately and provide the Joint Venture Partner's name:

Joint Venture Partner: _____

	Financial Resources				
No.	Source of Financing	Amount (\$ equivalent)			
1	Working capital (to be taken from FIN – 1)				
2	Credit Line ^a				
3	Other financial resources				
	Total Available Financial Resources				

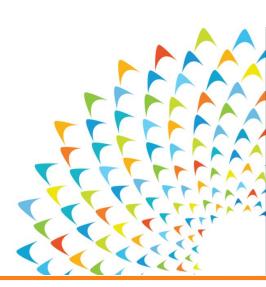


Form EXP - 1: Contracts of Similar Size and Nature

Fill out one (1) form per contract. Each contract shall be supported by documents such as Signed Contract Agreement, Taking-Over Certificate, Contract Completion Certificate or Performance Certificate.

The exchange rate to be used to calculate the value of the contract for conversion to a specific currency shall be the selling rate of the Borrower's Central bank on the date of the contract.

Contract of Similar Size and Nature			
Contract No of	Contract Identification		
Award Date		Completion Date	
Total Contract Amount	\$		
If partner in a Joint Venture or Subcontractor, specify participation of total contract amount	Percent of Total	Amount	
Employer's name Address Telephone number Fax number E-mail			



Form EXP - 2: Construction Experience in Key Activities

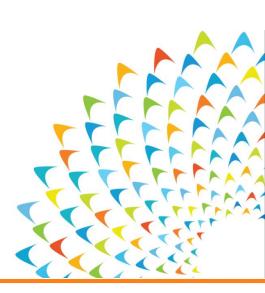
Fill out one form per contract. Each contract shall be supported by documents such as Signed Contract Agreement, Taking-Over Certificate or Contract Completion Certificate.

Each Bidder must fill out this form.

If complied by Specialist Subcontractors, each Specialist Subcontractor must fill out this form and provide the Specialist Subcontractor's name:

Specialist Subcontractor: _____

Co	Contract with Similar Key Activities		
Contract No of	Contract Identification		
Award Date		Completion Date	
Total Contract Amount	\$		
If partner in a Joint Venture or Subcontractor, specify participation of total contract amount	Percent of Total	Amount	
Employer's name Address Telephone number Fax number E-mail			

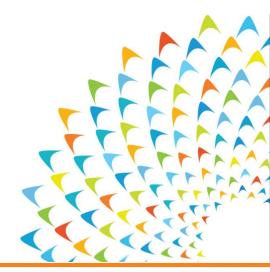


Contracts for Works and Consulting Services

If the Contactor is debarred or temporarily suspended by ADB, it shall inform the Employer of such debarment or suspension, and that the endorsement of ADB's Office of Anticorruption and Integrity is required for any variations, extensions or modifications to the Contract.

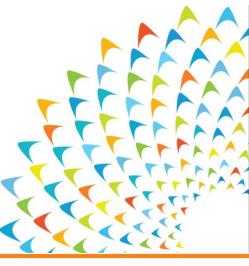
If the Employer determines, based on reasonable evidence, that the Contractor has engaged in corrupt, fraudulent, collusive or coercive practices, or other integrity violations, including the failure to disclose any required information which constitutes a fraudulent practice, in competing for or in executing the Contract, then the Employer may, after giving 14 days notice to the Contractor, terminate the Contract and expel him from the Site, and the provisions of Clause 15 shall apply as if such termination had been made under Sub-Clause 15.2 [Termination by Employer].

19.1.2 Furthermore, if the Client determines that the Consultant has engaged in corrupt, fraudulent, collusive, coercive [or obstructive] practices, in competing for or in executing the Contract, the Client may, after giving 14 calendar days' written notice to the Consultant, terminate the Consultant's employment under the Contract.



Contractors' and Consultants' Responsibilities

- Be familiar with ADB's Anticorruption Policy and Integrity Principles and Guidelines.
- Carefully read instructions in the bidding documents.
- Ensure that the Bidder's shareholders, directors, key officers, key personnel, associates, parent company, affiliates or subsidiaries
 - are not under a temporary suspension or a debarment by ADB or any multilateral development bank
 - > are not under ongoing investigation and/or sanctions proceedings by ADB or any multilateral development bank.
- Report to ADB or the Employer (the Client) at any time if the Contactor (the Consultant) is debarred or temporarily suspended.
- Permit ADB to inspect the Contractor's (the Consultant's) assets, accounts and records, and other documents relating to the bid submission and contract performance and to have them audited by auditors appointed by ADB.
- Cooperate fully in any investigation when requested by ADB.





Integrity Risk Mitigation and Prevention

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Corruption is the single greatest obstacle to economic and social development around the world.

Every year, \$1 trillion is paid in bribes, while an estimated \$2.6 trillion are stolen annually through corruption.

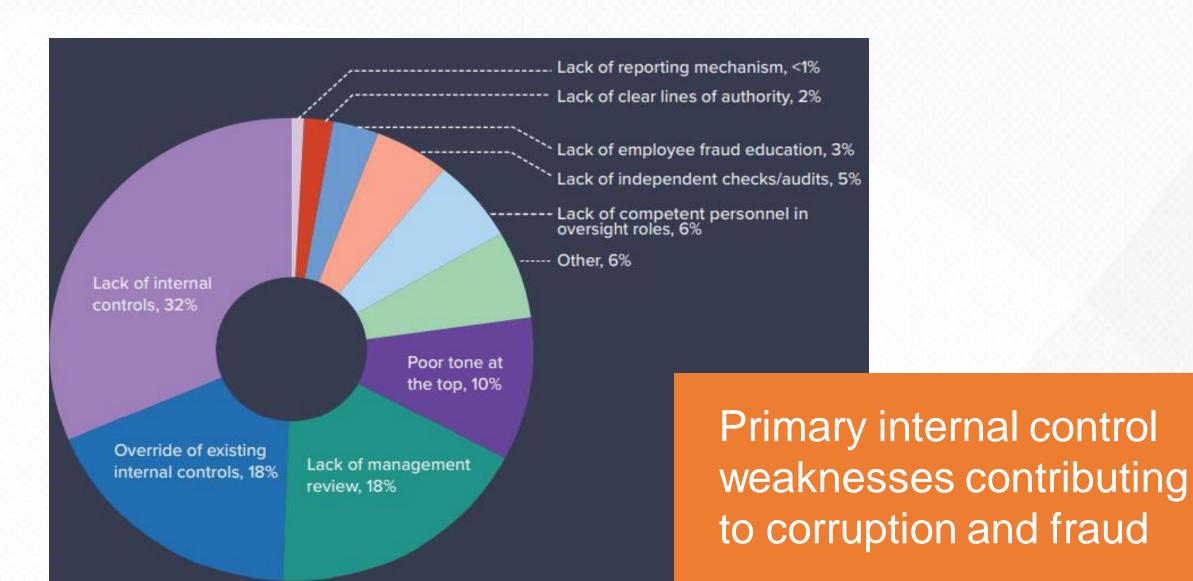
A sum equivalent to more than 5% of the global GDP.

United Nations Security Council 10 September 2018

Probability and Likelihood



Association of Certified Fraud Examiners: Report to the Nations 2022



Association of Certified Fraud Examiners: Report to the Nations 2021

Sewerage in water sees spike at hospital emergency

Substandard materials and works: contractor 100% accountable

Shock resignations following litigation scandal never verified orom incum del statur odiningin - 1:4 0:

Control Environment



Company culture



Internal monitoring and testing



Policies and procedures



Reporting and investigating



Designated compliance function and oversight



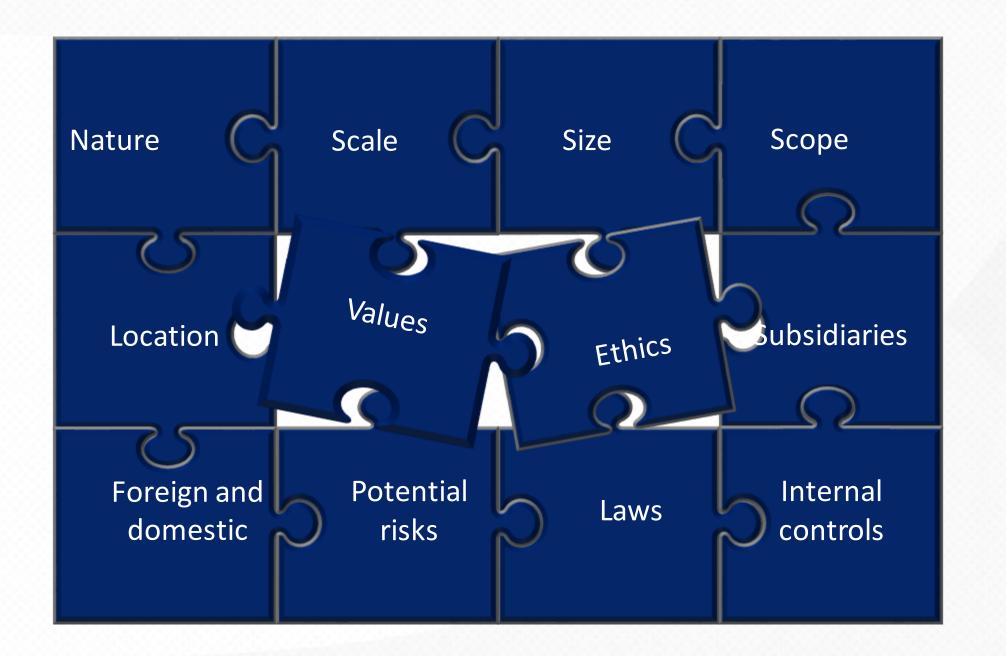
Enforcement and discipline



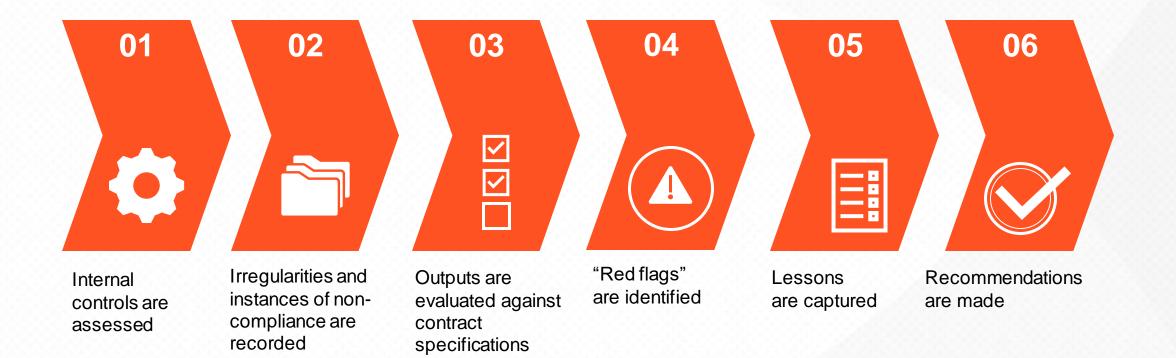
Effective training, education, communication



Response and prevention



Detection, prevention, remediation



ADB's Anticorruption Policy



Promoting efficient, effective, accountable, and transparent public administration including good governance and capacity building



Supporting anticorruption efforts in the region through quality dialogue with the DMCs



Ensuring that ADB projects and staff adhere to the highest ethical standards



ADB defines corruption as the abuse of public or private office for personal gain.

ADB's Anticorruption Policy

Applies to executing and implementing agencies, contractors, consultants, suppliers, ADB staff, and anyone connected to an ADB-financed, -administered, or -supported activity.











Bidding Forms

Bill of Quantities

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content

The Bill of Quantities should be divided generally into the following sections:

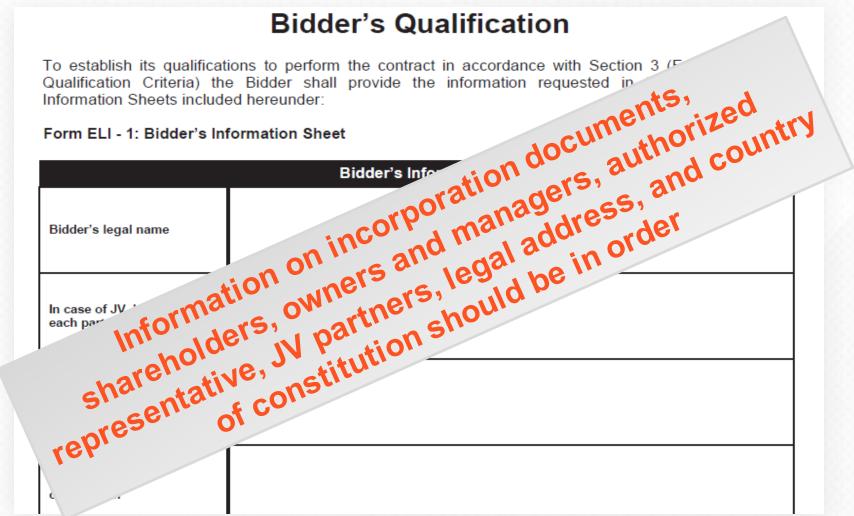
Bidding Forms



Bidding Forms

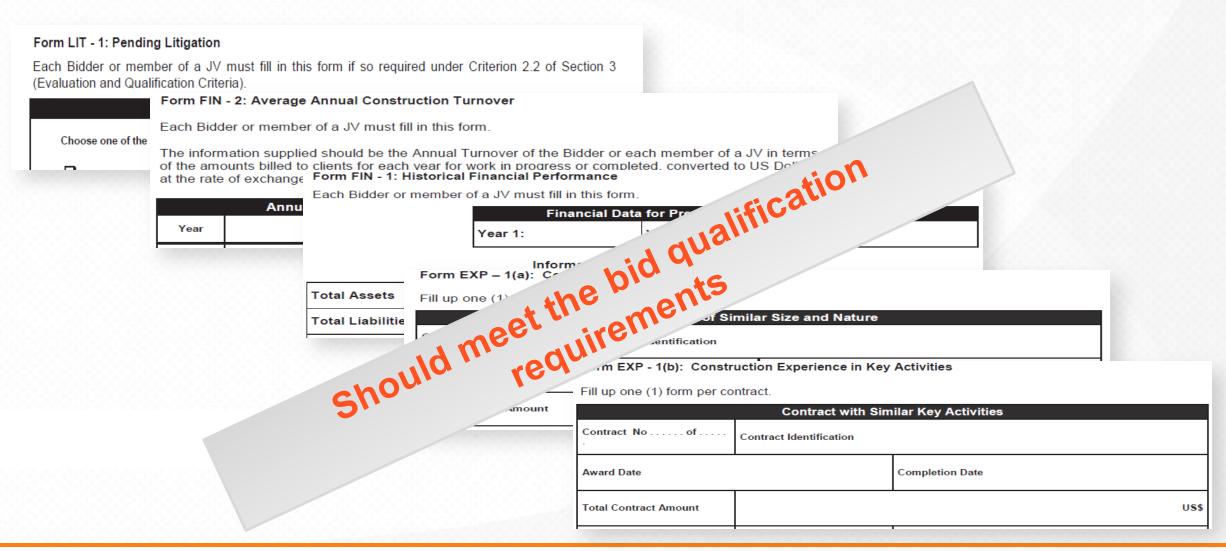
Technical Proposal – Equipment					
Form EQU: Eq	juipment				
The Bidder shat to meet the equal below. A separation proposed by the	The Bidder shall provide adequate information and details to demonstrate clear to meet the equipment requirements indicated in Section 6 (Employer's Route description of Equipment shall be prepared for each item of equipment alternative equipment proposed by the Bidder. Item of Equipment Name of manufacturer Should be available Model and power rating				
Item of Equipr	ment	be a			
Equipment Information	Name of manufacturer	Model and power rating			
		Year of manufacture			
Curr Sta	Tent location				

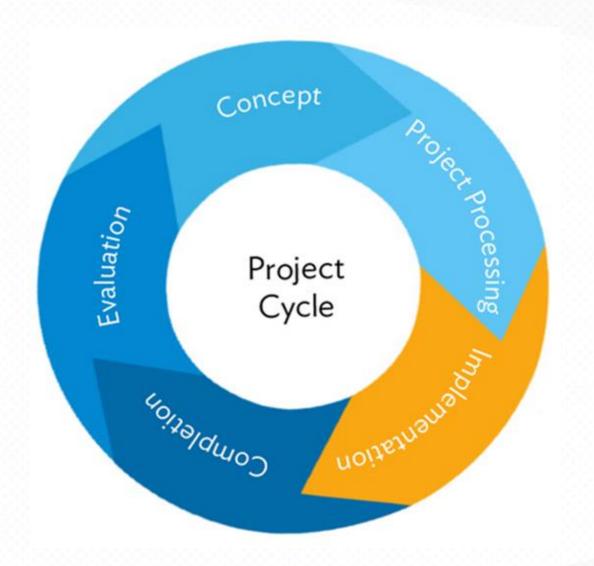
Bidding Forms



Bids/ Proposals

Bidding Forms

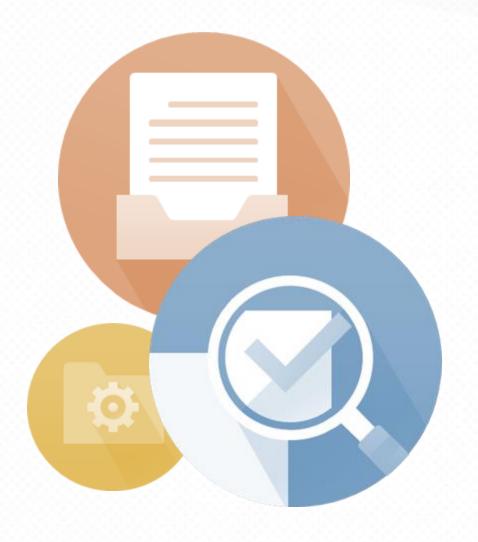








Prohibitive Practices and Observations



Integrity Violations

Complaints Assessment

Investigation Process

Remedial Actions

Cross Debarment

Appeal Process

ADB's Integrity Violations













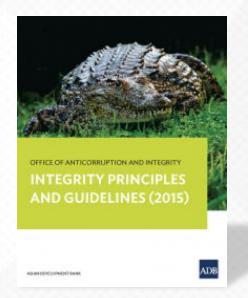








Defined in Section 2.A. of ADB's 'Integrity Principles and Guidelines'







Case study 1: Rehabilitation of the Road Network Project

Background: Bidder A's proposal was lower than engineer's estimate and other bidders. Bidder A's proposal was not disqualified despite not meeting the qualification requirements.



USD54 million contract was awarded to Bidder A whose books of accounts and bank statements revealed multiple payments totaling USD2 million, which were transferred to intermediaries known to be affiliated with the family of the Minister of Transport.

Impact: poor quality of works and supervision, contract amount increased, delay in contract completion and economic loss.



Case study 2: Urban Road Extension Project

Background: During bid proposals evaluation, the EA was unbale to confirm a bidder's past work experience to meet the bid requirements.



When examining the authenticity of a bidder's technical proposal, it was found that bidder's claimed experience (scope of work and amount of contract) and submitted manufacture authorizations from suppliers were fake.

Impact: unexperienced bidder, poor quality of works, contract amount increased, delay in contract completion and economic loss



Case study 3: Rehabilitation of the 300–560 km of Road 66

Background: An investigative journalist established that the winning bidder has an affiliation with the member of the tender committee.



The CEO of the winning bidder for construction works contract has a close familial relations with the member of the tender committee for the contract. This relations was not disclosed prior to the bid evaluation.

Impact: reputational risk, poor performance of contractual obligations, economic loss



Case study 4: Great Ocean Road Rehabilitation Project

Background: Multilateral Bank A received an allegation that supervision consultants turned a blind eye on the quality of contractor's works and goods.



Most payments have been made without certifications from supervision consultants, particularly civil construction contracts. Still, full payments were made to the contractors. No disputes were raised by project officials against the product substitution.

Impact: poor quality of works and goods, weak project supervision, additional resources to rectify the defects, economic loss



Case study 5: Rural Roads Construction and Rehabilitation Project

Background: Beneficiaries of the project complained that Section 5 of the Road is poor quality and unsafe.



The investigator was unable to review contract-related documentation as the contractor has not provided the documentation and prevented the investigator to visit the contractor's office and Section 5 of the road.

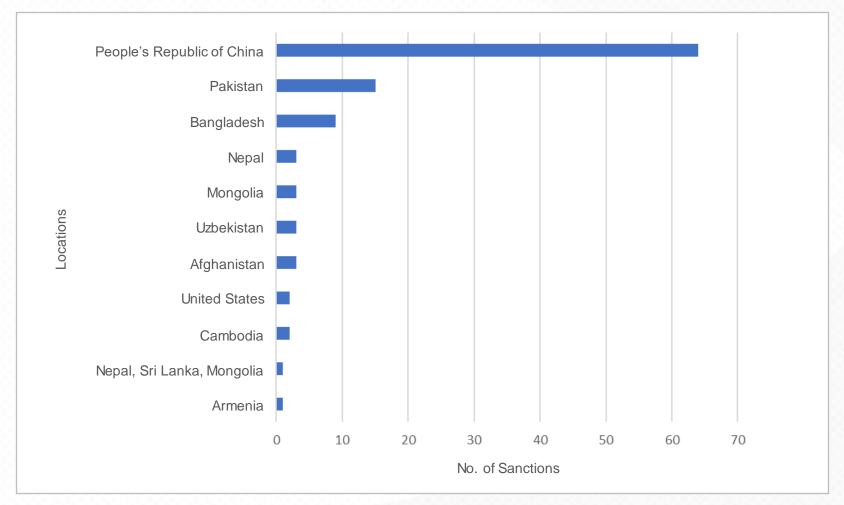
Impact: poor quality and unsafe road, weak project supervision, additional resources to rectify the defects, economic loss



Summary of PRC Entities Sanctioned by ADB per Entity Type (2017–2022)

Summary					
Year	Individual	Individual- Representative	Parent	Subsidiary	Total Sanctions
2017	0	3	4	0	7
2018	0	6	7	31	44
2019	0	21	15	0	36
2020	1	10	7	27	45
2021	0	11	12	122	145
2022	0	3	6	27	36
Total	1	54	51	207	313

Location of ADB Projects with Violations by Sanctioned PRC Entities Excluding Subsidiaries (2017–2022)



Integrity Violations Committed by Sanctioned PRC Entities Excluding Subsidiaries (ADB data 2017–2022)

Violation (Primary)	PRC Sanctions		
Fraud	79		
Fraud, Collusion	11		
Obstruction	4		
Fraud, Obstruction	4		
Corruption	4		
Fraud, Sanction Violation	1		
Sanction Violation	1		
Collusion, Corruption	1		
Fraud, Collusion, Sanction Violation	1		
Total	106		

95% of all integrity violations by PRC entities involve **fraud**

Fraudulent Practice

Fraudulent practice, which is any act or omission, including a misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain a financial or other benefit or to avoid an obligation.

Omission or misrepresentation concerning:

- Prior work experience;
- Financial statements (and turnover);
- Litigation history;
- Technical specifications of proposed equipment.

Misrepresenting Work Experience

Background: An ADB Project comprising a loan of USD 280 million for power transmission enhancement (to improve coverage, reliability, transparency, and quality of the power transmission service in Pakistan)



OAl's investigation substantiated that a PRC firm, through the actions of its authorized representative, engaged in fraudulent practice by submitting false work experience documents in a bid for an ADB-financed contract.

The firm accepted OAI's findings of fraud through misrepresentation and agreed to OAI's proposed sanction of the firm, and its subsidiaries and branches, for 5 years with an option for early reinstatement after completion of a minimum period of 4 years provided that the firm can demonstrate compliance with the conditions set by OAI. The firm accepted that OAI will publish the debarment.

Significant Contributing Factor: Failure of the PRC firm to supervise and check the work of its representative.

Misrepresenting Financial **Statements**

Background: An ADB Project comprising a loan of USD 100 million for integrated Ecosystem and Water Resources Management in the Baiyangdian Basin



OAI received information that a PRC firm was administratively sanctioned by a government agency for submitting fraudulent financial reports in its bid for an ADB-financed contract. OAl's investigation established that the firm falsified supporting documents in its bid and misrepresented that it had the financial capacity to complete the project.

The firm accepted OAI's proposed debarment of 3 years with conditional reinstatement. The firm may qualify for early reinstatement subject to compliance with the conditions set.

Significant Contributing Factor: Failure of the PRC firm to appropriately check and supervise the work of relatively junior employees.

Misrepresenting Litigation History

Background: An ADB Project comprising a loan of USD 150 million for the urban road network in Xinjiang Tacheng Border Cities and Counties.



OAl's investigation substantiated that a PRC firm engaged in fraudulent practice by stating in a tender that it had no pending litigation in its bid for a contract under the above project. Public records disclosed that the PRC firm had a significant amount of pending litigation at the time of its bid submission.

The firm accepted OAI's findings of fraud through misrepresentation and agreed to OAI's proposed sanction of a reprimand. The firm's bid for the contract was disqualified.

Significant Contributing Factor: The firm explained that the individuals involved in the bid submission were "negligent" in preparing the bid documents. Furthermore, these individuals "did not fully understand" the pending litigation part of the bidding document and "did not seriously" inquire about the firm's pending litigation leading to the omission of the information in the bid submission.

Misrepresenting Technical Specifications

Background: An ADB Project comprising a grant of USD 81.5 million for upgrading energy facilities and strengthening the institutional capacity of power utility, Da Afghanistan Breshna Sherkat



OAl's investigation substantiated that a PRC firm engaged in fraudulent practice by falsifying type test reports that were submitted by a bidder during the procurement for a contract.

The firm and its former employee accepted OAI's findings of fraud through misrepresentation and accepted the proposed sanction of 4 years, with an option for early reinstatement after completion of a minimum period of 3 years, provided that the firm demonstrates compliance with the conditions set by OAI.

Significant Contributing Factor: Failure of the PRC firm to supervise and check the work of its employee who prepared the bid.

Following Another MDB Investigation









ADB receives a notice from the MDB of the debarment which ADB enforces, otherwise known as a cross debarment.









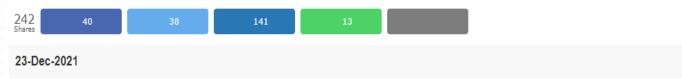


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Firms and individuals currently debarred by ADB

Example of a Cross Debarment

African Development Bank Debars Weihai Construction Group for 35 Months for Fraudulent Practices



The African Development Bank Group, on 23 December 2021, announces the conclusion of a negotiated settlement agreement with Weihai Construction Group, thus putting an end to sanctions proceedings for fraudulent practices raised against that company. Pursuant to the negotiated settlement agreement, Weihai Construction Group, registered in China, will be debarred for a period of 35 months, effective 19 November 2021.

An investigation conducted by the Office of Integrity and Anti-Corruption of the Bank established that Weihai Construction Group engaged in fraudulent practices in the context of the Kenol-Sagana-Marua Highway Improvement Project, the Nairobi Rivers Basin Rehabilitation and Restoration Program: Sewerage Improvement Project, Phase II, and the Towns Sustainable Water Supply and Sanitation Program, all in Kenya.



Name of Sanctioned

Entity and Address: Weihai Construction Group Co., Ltd.

No.13 Kunming Road, Huancui District, Weihai City, Shandon

Province, China

Nationality: China

Corporates Information: Weihai Construction Group Co., Ltd is a limited liability

company registered under the laws of the People's Republic of China under the registration number 91371000166697768C

Sanctionable Practices: Fraudulent Practices

Project Name: Kenol-Sagana-Marua Highway Improvement Project.

The Nairobi Rivers Basin Rehabilitation and Restoration Program:

Sewerage Improvement Project, Phase II, and the Towns Sustainable Water Supply and Sanitation Program

Details on the

Allegations: Weihai Construction Group Co., Ltd engaged in fraudulent

practices in a bidding process of projects financed by the AfDB

in Kenya

ADB Cross Debarment of PRC Firms

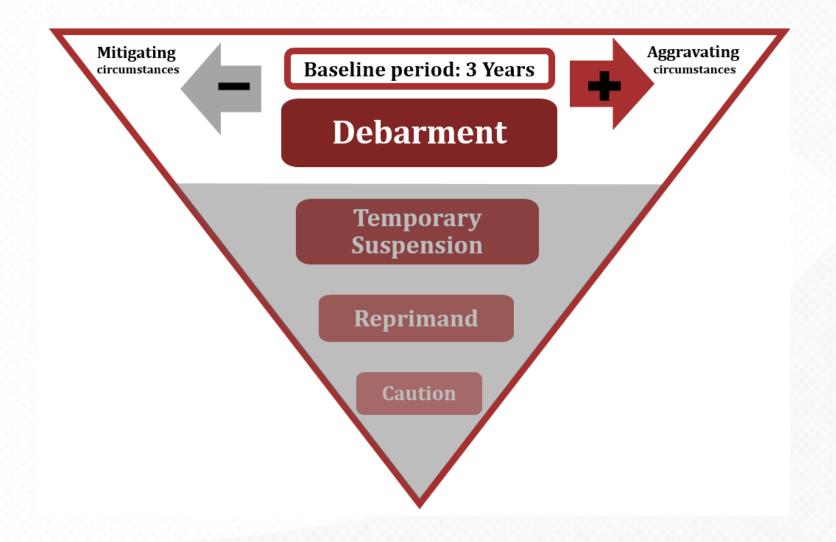
5 APRIL 2022

ADB cross debars firm and controlled affiliates sanctioned by the African Development Bank

ADB cross debarred Weihai Construction Group Co. Ltd. and its controlled affiliates after they were debarred by the African Development Bank for fraudulent practices. Weihai Construction Group Co. Ltd. and its controlled affiliates are not eligible to participate in ADB-related activities while cross debarred. View updated sanctions list.

Multilateral Development Bank	Number of PRC entities referred for cross debarment since 1 January 2019
African Development Bank	67
European Bank for Reconstruction and Development	4
Inter-American Development Bank	5
World Bank Group	77
Total	153

Remedial Actions



Consequences of a Debarment

To publish or not to publish:

- 1. ADB debarments are generally not published.
- 2. Cross debarments are always published.



Searches

Search: A2Z

GO

TIP: Use the * for better search results. Type *example* to list all entities containing the

text example anywhere in the line.

14 documents for query "A2Z"

Name	Address	Sanction Type	Other	Nationality	Effect Date	Grounds
 A2Z WASTE MANAGEMENT (LUDHIANA) LTD.	PLOT NO. B. 38, INSTITUTIONAL AREA, SECTOR -32, GURUGRAM- 122001, HARYANA, INDIA	Debarred		India	23/Jun/2021 11/Nov/2024	Cross- Debarment: WB
 A2Z WASTE MANAGEMENT (ALIGARH) LTD.	PLOT NO. B. 38, INSTITUTIONAL AREA, SECTOR -32, GURUGRAM- 122001, HARYANA, INDIA	Debarred		India	23/Jun/2021 11/Nov/2024	Cross- Debarment: WB
A2Z INFRASERVICES LTD.	O-116, 1ST FLOOR, DLF SHOPPING MALL, ARJUN MARG, DLF PH-I GURUGRAM - 122002, HARYANA, INDIA	Debarred		India	23/Jun/2021 11/Nov/2024	Cross- Debarment: WB
 A2Z POWERCOM LTD.	O-116, 1ST FLOOR, DLF SHOPPING MALL, ARJUN MARG, DLF PH-I GURUGRAM - 122002, HARYANA, INDIA	Debarred		India	23/Jun/2021 11/Nov/2024	Cross- Debarment: WB
 RISHIKESH WASTE MANAGEMENT LTD. (FORMERLY KNOWN AS A2Z POWERTECH LTD.)	O-116, 1ST FLOOR, DLF SHOPPING MALL, ARJUN MARG, DLF PH-I GURUGRAM - 122002, HARYANA, INDIA	Debarred		India	23/Jun/2021 11/Nov/2024	Cross- Debarment: WB
 A2Z INFRASERVICES LANKA PVT. LTD.	BOC MERCHANT TOWER, LEVEL 8, NO: 28 ST. MICHAEL'S ROAD, COLOMBO 3, SRI LANKA	Debarred		Sri Lanka	23/Jun/2021 11/Nov/2024	Cross- Debarment: WB
A2Z INFRA ENGINEERING LIMITED(Previously known as A2Z Maintenance & Engineering Services Limited)	PLOT NO. B-38, SECTOR 32, INSTITUTIONAL AREA, GURGAON – 122001, HARYANA INDIA	Debarred		India	8/Dec/2020 11/Nov/2024	Cross- Debarment: WB
 A2Z WASTE MANAGEMENT (NAINITAL) PRIVATE LIMITED	PLOT NO. B-38 INSTITUTIONAL AREA, SECTOR 32, GURGAON, 122001, HARYANA, INDIA	Debarred		India	23/Jun/2021 11/Nov/2024	Cross- Debarment: WB

Consequences of Integrity Violations in ADB-financed



projects

Sanctions of firms or individuals

Suspension of the loan or grant allocations

Termination of loan or grant allocations

Return of misused loan or grant resources back to ADB

Changes of administrative arrangements

Request to investigate or change government staff

Cross debarment











Impact while under sanction



Lessons from Investigations



Almost all (95%) of PRC entities that are debarred by ADB are a result of misrepresentations in bid submission.

This has typically occurred because the preparation of the bid is:

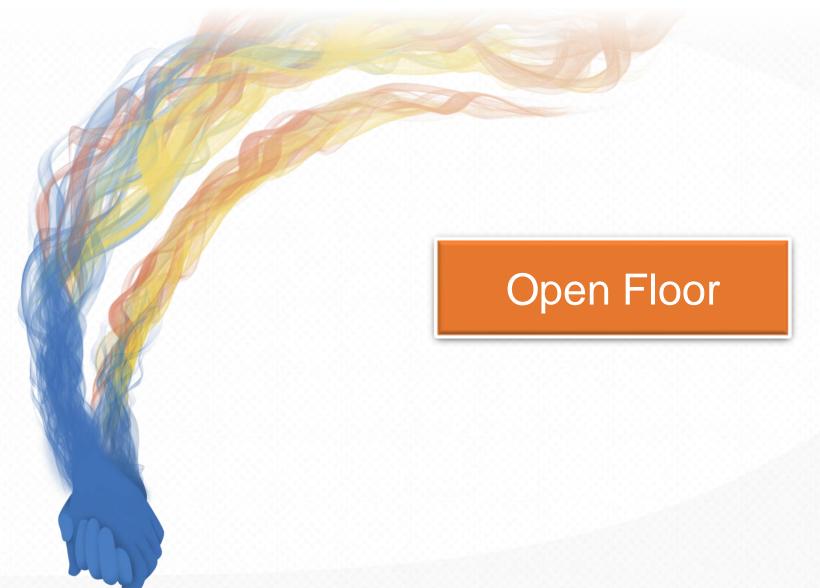
- outsourced to agents (external parties) who are not adequately supervised; or
- completed by junior employees who are under pressure to make sure the bid is completed, even if it contains wrong information; or
- compiled by employees who do not appreciate the consequences of including false information.

Prevention:

- Proper training of staff on how to complete bids; and
- Quality review and assurance before a bid is submitted; and
- Effective internal controls.



Office of Anticorruption and Integrity



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Report integrity violations through OAl's complaint form: https://www.adb.org/integrity/report-violations

