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Turkey BUSINESS OPPORTUNITIES SEMINAR

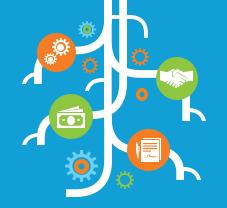
29 September 2021

Doing Business with ADB and the ADB Procurement System



Principal Procurement Specialist

Procurement, Portfolio and Financial Management Department (PPFD/PFP1)







Overview

- 1. A Brief about ADB and Its Operations
- 2. Top Suppliers/Contractors/Consultants in ADB Projects
- 3. Top Suppliers/ Contractors/Consultants from Turkey
- ADB Procurement Framework
- 5. ADB Procurement Procedures for Goods/Works/Consulting Services
- 6. Bidding Strategies
- 7. How to find information on Business Opportunities under ADB Projects
- 8. Identifying Opportunities with Covid -19 Response Projects





A Brief about ADB



- Founded in 1966, HQ in Philippines
- 68 members
- 49 regional & 19 non-regional;
- 41 borrowing members

To support its clients, ADB works with:

- Private sector
- NGOs and CBOs
- **Foundations**
- Academia /Think Tanks
- Donors
- Other International **Organizations**



As of March 2019

Main Instruments: Loan/Grants, Technical Assistance, Equity and Guarantees Biggest ADB Borrowers: India, China, Pakistan, Bangladesh, Indonesia



BUSINESS

OPPORTUNITIES

ADB 2020 Sovereign Portfolio



Portfolio by Sector 2019 2020 33% **TRANSPORT ENERGY** 13% **WATER AGRICULTURE EDUCATION PUBLIC SECTOR MANAGEMENT OTHERS**



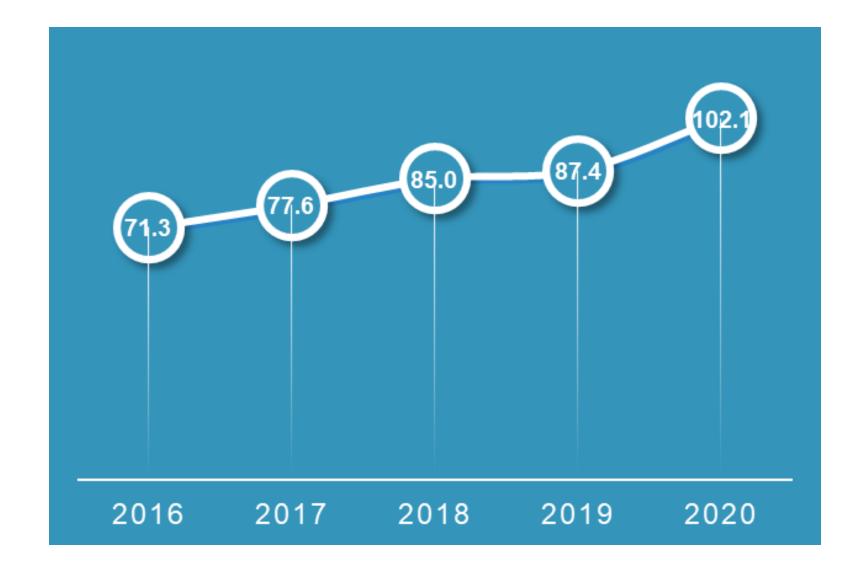
ADB = Asian Development Bank.

https://www.adb.org/sites/default/files/institutional-document/697726/appr-2020.pdf





ADB Sovereign Portfolio (\$ million)

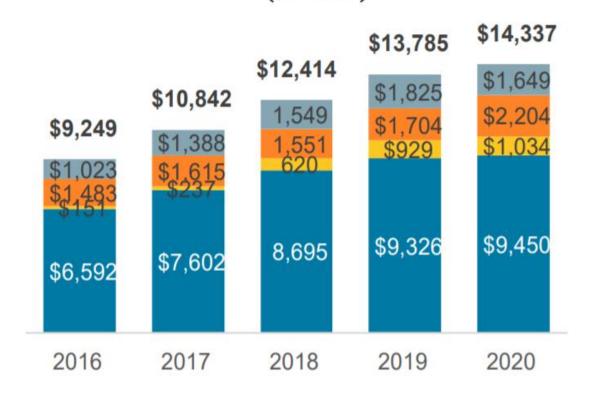






ADB Non-Sovereign Portfolio (\$ million)

Figure 86: Total Committed Portfolio, 2016–2020 (\$ million)



■ Loans ■ Other debt securities ■ Guarantees ■ Equities

Source: Asian Development Bank data.





Strategy 2030: Seven Operational Priorities



Addressing remaining poverty and reducing inequalities



Accelerating progress in gender equality

At least 75% of committed operations by 2030



Tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability \

At least 75% of committed operations by 2030, \$80 billion from own resources from 2019–2030



Making cities more livable



Promoting rural development and food security



Strengthening governance and institutional capacity



Fostering regional cooperation and integration

Key Approaches



Expanding private sector operations

1/3 of ADB operations by 2024



Catalyzing and mobilizing financial resources for development

\$1 in private sector operations financing matched by \$2.50 of cofinancing



Strengthening knowledge services

https://www.adb.org/documents/strategy-2030-prosperous-inclusive-resilient-sustainable-asia-pacific





Top Procurement Activities by Member State

| | Procure | ment Ranl | king – God | ds |
|---|---------|-----------|------------|------|
| | 2017 | 2018 | 2019 | 2020 |
| 1 | PRC | PRC | IND | IND |
| 2 | IND | BAN | PRC | PRC |
| 3 | SWE | IND | USA | INO |
| 4 | INO | SWE | BAN | TUR |
| 5 | BAN | VIE | VIE | HKG |

| | | Procurem | ent Rankir | ng – Consu | ılting |
|---|----|----------|------------|------------|--------|
| | | 2017 | 2018 | 2019 | 2020 |
| 1 | _ | AUS | KOR | IND | USA |
| 2 | 2 | KOR | IND | AUS | KOR |
| 3 | 3 | IND | FRA | USA | IND |
| 4 | ļ. | USA | UKG | GER | INO |
| 5 | 5 | PHI | AUS | FRA | AUS |

| | Procure | ment Ranl | king – Wo | rks |
|---|---------|-----------|-----------|------|
| | 2017 | 2018 | 2019 | 2020 |
| 1 | PRC | PRC | PRC | IND |
| 2 | IND | IND | IND | PRC |
| 3 | KOR | BAN | BAN | PHI |
| 4 | BAN | GER | INO | BAN |
| 5 | VIE | PAK | PAK | PAK |

Tables indicate country of origin for supplier, contractor, or consultant across the time period; ranked by total aggregate contract value per type (i.e. goods, works, or consulting services).





Top Goods Suppliers by Amount

Top 5 Suppliers of Goods (2017–2020)

| | Name | No. of Contracts | ADB Amount (\$ million) |
|---|--|------------------|----------------------------|
| 1 | BEML Ltd. | 3 | 712.10 |
| 2 | ABB Group | 10 | 292.28 |
| 3 | TBEA | 6 | 227.61 |
| 4 | China National Technical Import & Export Corp. | 3 | 212.74 |
| 5 | Progress Rail Locomotive Inc | 1 | 135.34 |





Top Works Contractors by Amount

Top 5 Contractors for Works (2017–2020)

| | Name | No. of Contracts | ADB Amount (\$ million) |
|---|---------------------------------------|------------------|-------------------------|
| 1 | Larsen & Toubro Ltd. | 28 | 997.00 |
| 2 | Siemens | 20 | 807.98 |
| 3 | China Railway Construction Co. Ltd. | 30 | 593.80 |
| 4 | Hyundai Motor Group | 4 | 568.89 |
| 5 | Acciona Construction Philippines Inc. | 2 | 563.46 |





Top Consultants by Amount

Top 5 Consulting Services Firms (2017–2020)

| | Name | No. of Contracts | ADB Amount (\$ million) |
|---|---|------------------|-------------------------|
| 1 | SMEC | 34 | 150.61 |
| 2 | EGIS International | 32 | 84.37 |
| 3 | T.Y. Lin International | 1 | 59.10 |
| 4 | Ove Arup & Partners International Ltd. | 8 | 58.98 |
| 5 | Korea Consultants International Co. Ltd. | 4 | 55.78 |





Top Suppliers/Contractors from Turkey

Top 5 Contractors/Suppliers of Goods & Works (2016–2020)

| | Name | Sector | ADB Amt. (\$M) |
|---|---|--------|-------------------|
| 1 | Kolin Insaat Turizm Sanayi ve Ticaret A.S. | TRA | 454.40 |
| 2 | Polat Yol Yapi Sanayi ve Ticaret A.S. | TRA | 154.42 80.41 |
| 3 | SA-RA Energy Construction Trade & Industry Co. Inc. | ENE | 53.19 |
| 4 | Korpu Bina Tikinti and Mehmet Gunes Insaat (JV) | TRA | 47.95 |
| 5 | AK-AY Elektrik Dis Ticaret Kollektif Sirketi | ENE | AE AA |
| 6 | Others | | 45.44 263.07 |
| | Total | | 644.48 |





Top Consultants from Turkey

Top 5 Consulting Services Providers (2016–2020)

| | Name | Sector | ADB Amt (\$ M) |
|---|--|----------|----------------|
| 1 | UBM Uluslararasi Birlesmis Musavirler | TRA | |
| | Musavirlik Hizmetleri AS | | 12.88 |
| 2 | Temelsu International Engineering | TRA, WUS | |
| | Services Inc. | | 8.25 |
| 3 | Ay Consulting Ltd. & Art Environmental | WUS | |
| | Technologies Ltd. (JV) | | 3.23 |
| 4 | Su-Yapi Engineering & Consulting Inc. | WUS | |
| | | | 2.64 |
| 5 | Gentek International Engineering & | TRA | |
| | Consulting Ltd. | | 2.49 |
| 6 | Individual Consultants & Others | | |
| | | | 11.96 |
| | | | |
| | Total | | 41.46 |

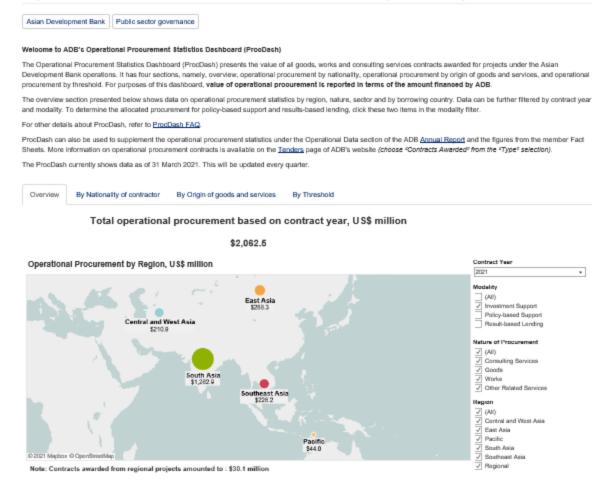




BUSINESS OPPORTUNITIES

ADB Operational Procurement Stats

Operational Procurement Statistics Dashboard (ProcDash)



https://data.adb.org/dashboard/operational-procurementstatistics



Why Pursue ADB Funded Contracts?

- Assured financing for goods, works, and services
- ✓ Gateway to new opportunities in fast growing economies across multiple sectors
- ✓ ADB's operations are rapidly growing
- Internationally accepted fair and transparent procurement procedures
- ✓ Strong integrity oversight
- ✓ Make a positive contribution towards ADB's mission of eradicating poverty in Asia and the Pacific.





TYPES OF OPPORTUNITIES

Supply of Goods

Machinery, equipment, computers, furniture

Civil Works

 Roads, railways, bridges, irrigation canals, schools, power plants, pump stations, water treatment plants, heating plants, airports, etc.

Consulting Services

 Site supervision (PMC), Project preparation & implementation, knowledge products, staff consultants

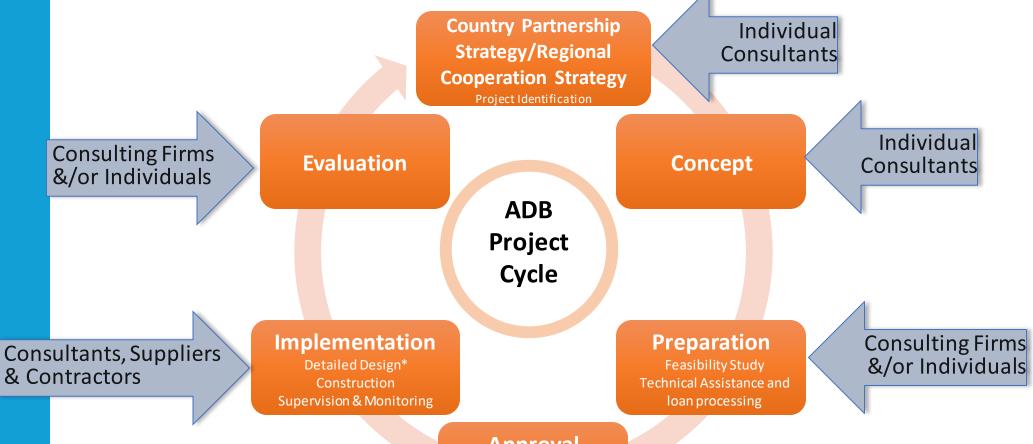
Non-consulting Services

Surveys, training, translation, event management





When is Private Sector engaged in ADB Projects?





Approval

Loan Negotiation, Approval, Signing and Effectiveness

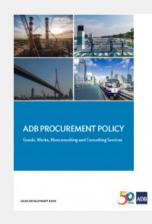
*In some circumstances, detailed design may take place during the preparation stage of projects



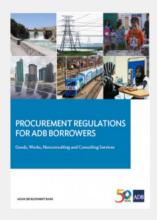
ADB's Procurement Frameworks

For projects with concept papers approved on or after 1 July 2017

ADB's new procurement framework comprises a Procurement Policy and Procurement Regulations for ADB Borrowers. It modernizes project procurement processes through a principles-based approach, to meet the diverse needs of clients as ADB scales up its operations in line with Strategy 2030.



ADB Procurement Policy



Procurement Regulations for ADB
Borrowers

For projects with concept papers approved before 1 July 2017

ADB's Procurement Guidelines and Guidelines on the Use of Consultants defined the policies and procedures for selecting, contracting, and monitoring suppliers of goods, works, and services for ADB-financed projects.



Procurement Guidelines



Guidelines on the Use of Consultants







ADB's Procurement Principles

| Principles | | Outcomes |
|--|--------------------|--|
| The state of the s | Fairness | Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints. |
| | Economy | Using price, quality, and any nonprice attributes to deliver viable projects. |
| | Efficiency | Ensures procurement processes are proportional to value and risks. |
| | Transparency | Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality. |
| | Quality | Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives. |
| | Value for Money | Obtain optimal benefits through effective, efficient, and economic use of resources. |

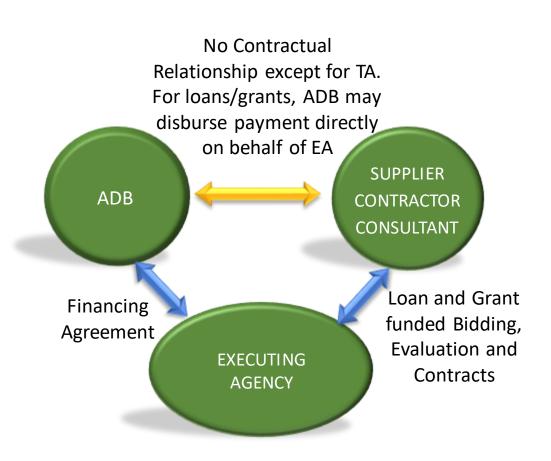


Relationship, Roles and Responsibilities in Procurement

The Borrower (Executing Agency) is responsible for procurement of goods, works and services

ADB (*under TAs*) or Borrower select and recruit Consultants

ADB reviews the procurement activities of EAs to ensure that proceeds of its financing are used in accordance with the bank's rules









ADB Procurement Documents

Prequalification

Goods

Works (Large and Small Contracts)

Plant: Design, Supply, Install

Information Technology Products and Services (New)

Design-Build-Operate (New)

Request for Quotations (Goods and Works)

Consulting Services

Non-consulting Services (New)



ADB Procurement Methods

- Open Competitive Bidding
- Limited Competitive Bidding
- Request for Quotations
- Framework Agreement (consulting) New
- Electronic Reverse Auction New
- Direct Contracting
- Force Account
- Procurement from Specialized Agencies
- Procurement in Fragile Conflict-Affected and Emergency Situations New

- Procurement Agents
- Support to Government for Public-Private Partnerships
- Procurement of High-Level Technology New
- Community Participation in Procurement
- Procurement under Loans Guaranteed by ADB
- Procurement in Loans to Financial Intermediaries





BUSINESS OPPORTUNITIES

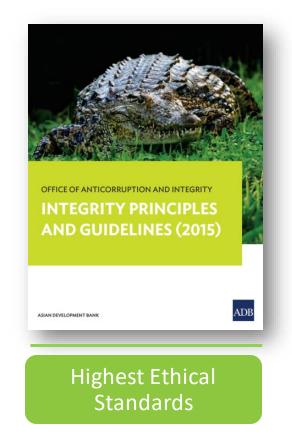
Common Mistakes in preparing bids

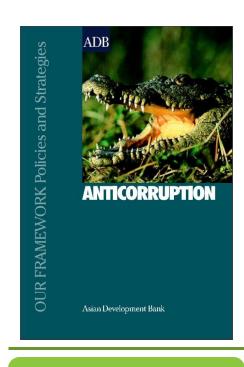
- Bids not signed or Bids signed by a person who is not authorized signatory
- No Bid Security or Bid Securing Declaration (if required)
- Insufficient Amount of Bid Security, Incorrect Validity Period
- Lack of Supporting Documents (JV Agreements, Audited Financial Statements, Past Performance Certificates)
- Incomplete Bids / Partial Bids
- Absence of test reports (if required) as per bidding documents
- Conflicts of interest not disclosed
- Inclusion of financial offer with technical offer where bid conditions require them to be separated (i.e. under 1S2E bid procedure)
- Failure to provide a Signed letter of Bid, a correct Bid Validity Period and the required Bid Security or Bid Securing Declaration and Priced BOQs are grounds for immediate disqualification of the Bid.
- Minor omissions to the documents required by the Bidding Documents may be clarified. Multiple minor omissions may add up to a major omission and if clarified would give the Bidder an unfair advantage



ADB's Anticorruption Policy & Guidelines

Applies to executing and implementing agencies, contractors, consultants, suppliers, ADB staff, and anyone connected to an ADB-financed, -administered, or –supported activity.





Zero Tolerance









Consulting Services





TA Consulting V Loan/Grant Consulting

- ADB is the Client.
- Direct payment by ADB
- Contracts governed by UK law
- Provision of Privileges and Immunities (expert on mission).
- Tax Exemption in project country*
- Complaints to ADB

- Borrower is the Client
- ADB in oversight role
- Client pays (ADB may do on behalf)
- Law of borrower's country generally applies
- Contracts subject to tax
- Complaints to borrower, may copy ADB



* If the country where the work is being undertaken has reserved the right to tax their own nationals, any local sub-consultants or individual experts may be subject to tax.



Types of Consultants





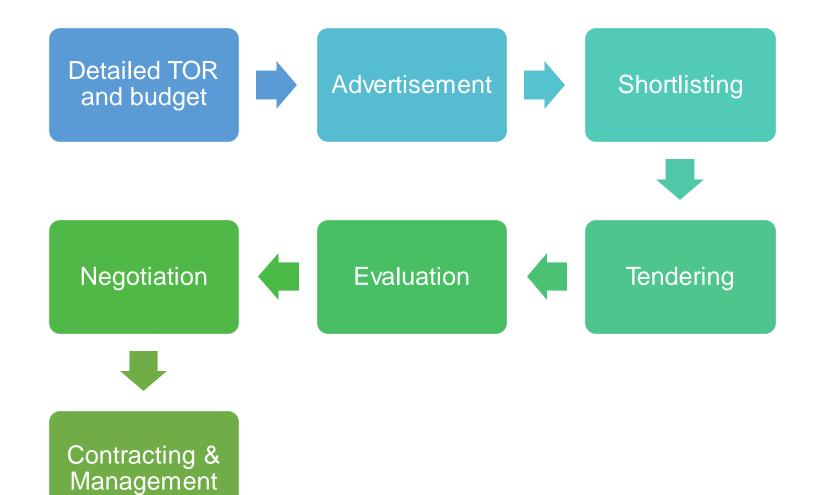
Recruitment may be national or international

- Internationals may be for any ADB member country (global if eligibility restriction waived)
- A firm is national if legally incorporated in the DMC
- An individual is national if a citizen of the DMC





Firm Consultant Recruitment







Procurement Methods to Recruit Firms



Quality & Cost Based Selection



Quality Based Selection



• Consultants Qualifications Selection

FBS

• Fixed Budget Selection

LCS

• Least Cost Selection



Direct Contracting





Salient Points on Firm Recruitment Process

All opportunities advertised on CMS, shortlist published

A Full, Simplified or Bio-data proposal may be requested

Use of standard Bidding Documents, Focus on quality in evaluation

ToR's may be Input (conformance) or Output (performance) based

Contracts: Time-Based or Lump Sum (can be hybrid)

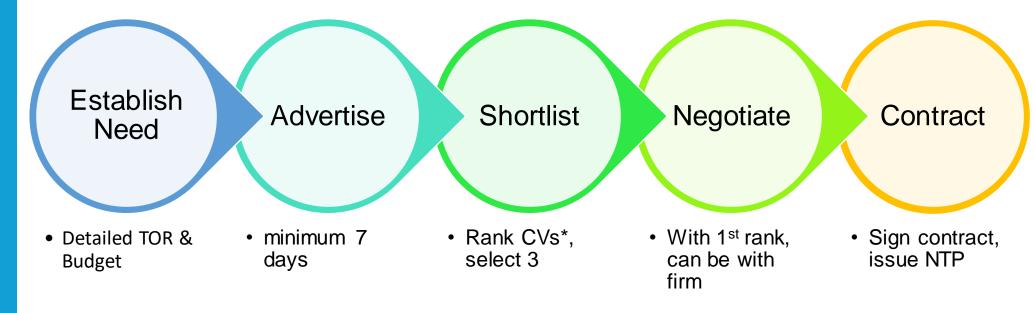
CMS used for ADB TA Services; EA systems used for loans & grants

Others: Member eligibility / debriefing / ADB review





Individual Consultant Recruitment





^{*}Direct project-related experience; Regional/International experience; and Qualifications specific to the assignment



General points when approaching ADB Contracts

Consider individual consulting opportunities

Understand context and background to project

Identify partners who will add value

Consider if
external
specialists will
strengthen
your team

Know your client and their expectations

Leverage experience with similar institutions

Understand costs of doing business (e.g. taxes)



ASK QUESTIONS





Debriefing:

- Unsuccessful bidders may request debriefing from the procuring entity (the EA or ADB). If they are not satisfied with the explanation given, they may submit a complaint.
- Debriefings are an excellent learning opportunity for future bids!

Complaints:

- Bidders may file complaint directly with ADB and may copy ADB on correspondence with EAs.
- Complaints to ADB should be submitted through online form: https://www.adb.org/forms/complaints

How to report fraud:

www.adb.org/site/integrity/how-to-report-fraud





How to find Information on our Website

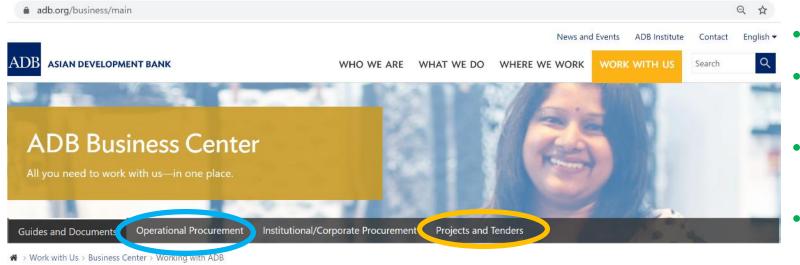




www.adb.org/business



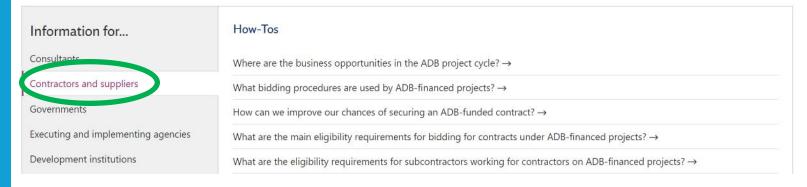
1. ADB Business Center - www.adb.org/business



How-Tos

- Policies & Regulations
- Procedures & Guidance
- Documents & Forms

Working with ADB







2. Operational Procurement

Guides and Documen s nstitutional/Corporate Procurement **Projects and Tenders** Operational Procurement

A > Work with Us > Business Center > Operational Procurement

Operations Procurement

The Procurement, Portfolio and Financial Management Department (PPFD) provides fiduciary oversight of procurement of goods, works, non-consulting and consulting services. PPFD supports ADB staff and borrowers on procurement planning and implementation, contract management, and related risk assessment and mitigation throughout the project life cycle. It also leads procurement and consulting services innovation and capacity building initiatives.



Goods, Works, and Non-Consulting Services →

ADB extends loans and provides technical assistance to its developing member countries for a broad range of development projects and programs involving the procurement of goods, works, and services.

https://www.adb.org/business/operationalprocurement/goods-services



Procurement Plan

Advance Action

- Prequalified Contractors
- Contracts Awarded
- **Bidding Procedures**

Advance Action

If requested by the borrower, ADB is prepared, in urgent cases, to authorize procurement prior to loan approval. This is particularly when early contracting of goods or works would be crucial for timely completion of the project or when substantial financial benefits would

contl In such cases, ADB will approve the draft prequalification or bidding documents before they are issued and ensure that requirements for public advertising and notification of bid and invitation be followed.

ADB's approval of such advance procurement is with the explicit understanding that it does not commit ADB to approve the project and loan, and that future ADB financing depends on compliance with ADB's procedural requirements.

All Advance Notices

Pregualified Contractors

The prequalification of contractors are undertaken for most large, ADB-financed civil works contracts, turnkey contracts and contracts for the supply of expensive and technically complex equipment. ADB reviews and approves the prequalification process conducted by the Borrower's executing agency and publishes lists of pregualified contractors for contracts with estimated value of \$10,000,000 and above.

Current Prequalified Applicants

Contracts Awarded

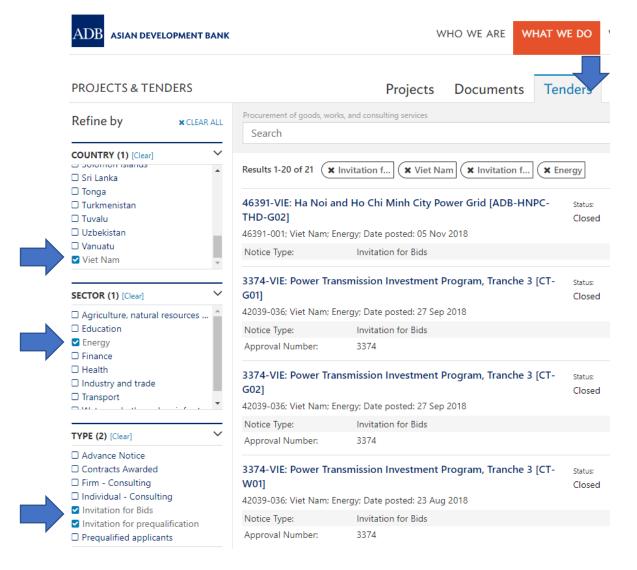
Contracts awarded for goods and civil works with contract value above US\$1.0 million. An archive of the previous year's contract awards is also provided.

Current Awarded Contracts





3. Goods & Works – Specific Procurement Notice



| Date: | 14 March 2018 |
|--|--|
| Loan No. and Title: | Loan 3630/8335 Grant 0561CAM: Provincial Water Supply and Sanitation Project |
| Contract No. and Title: | MIH/PWSSP/01 Plant Design, Supply, Installation, Commissioning and O&M Support for Battambang Water Supply |
| Deadline for Submission of Applications: | 26 April 2018; 10:00 hours (local time) |

In the Hear for December 116 - - He

- This Invitation for Prequalification follows the Procurement Plan for this project that appeared on the Asian Development Bank (ADB) website on 8 December 2017.
- The Royal Government of Cambodia has received financing from ADB toward the cost of Provincial Water Supply and Sanitation Project.

| Invitation f | or Bids |
|--|---|
| Date: | 5 November 2018 |
| Loan No. and Title: | 46391-VIE: Ha Noi and Ho Chi Minh City Power Grid Development Sector Project |
| Contract No. and Title: | ADB-HNPC-THD-G02: 110kV Tran Hung Dao Substation: Supply of Materials and Equipment for Substation. Sub – project: Rehabilitation and upgrade of 110kV Tran Hung Dao Substation - E12 |
| Deadline for Submission of Bids: | 17 December 2018 at 14:00 hours |

1. The Socialist Republic of Viet Nam has received financing from the Asian Development Bank (ADB) toward the cost of Ha Noi and Ho Chi Minh City Power Grid Development Sector Project, and it intends to apply part of the proceeds of this financing to payments under the contract named above. Bidding is open to Bidders from eligible source countries





Consultants to Register in CMS (cms.adb.org)



Consultant Management System

Overview FAQ

Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

Click here to know who can register as consultants in CMS.

By using this service, you are accepting the CMS Terms and Conditions.



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting opportunities for ADBfinanced projects. Login to the system by typing in your registered Username and Password.

To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details:

1. Email address of the agency representative

3. Name and address of the agency

2. Full name of the agency representative

4. Duration of the recruitment for the project

Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

Click here to view the list of advertisements of consulting opportunities.

🥍 Login

Login using your registered username and password.

Username Password

> Login Login Assistance

Note: ADB users can login using their Oracle username and password.

Registration

New user? Register now!

Register as Consulting Firm

Register as Individual Consultant

Need Help?

For inquiries regarding the system, please email cmshelp@adb.org.

CMS SYSTEM UPDATE

Dear CMS Users,

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

CMS Team

NOTE: CMS undergoes weekly maintenance activities from





Consulting Services Recruitment Notices (CSRN)

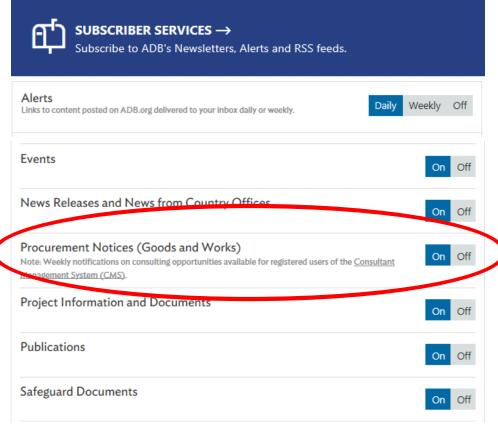






Register for alerts





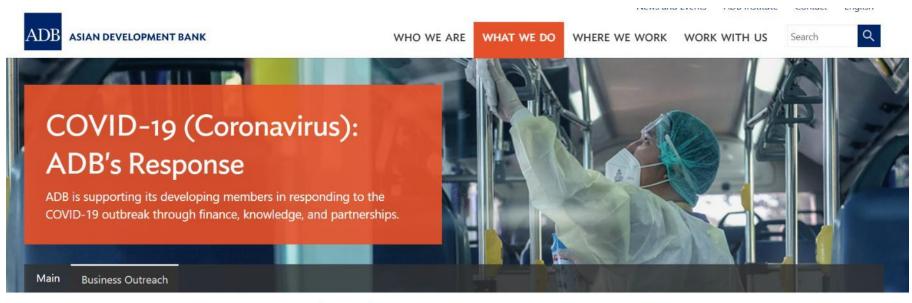


ADB's CMS System: http://cms.adb.org

Goods & Works Notices: https://alerts.adb.org



COVID-19 Opportunities



★ > COVID-19 (Coronavirus): ADB's Response > ADB Business Outreach Activities for CO...



ADB Business Outreach Activities for COVID-19 Pandemic Response

Recognizing the urgency of the global coronavirus pandemic, ADB announced a \$20 billion package to address the immediate needs of its DMCs as they respond to COVID-19.

As part of the response, ADB has engaged with the international business community to:

- · understand and connect with the global market and
- facilitate regional support for emergency procurement of COVID-19 related critical products.

https://www.adb.org/what-we-do/covid19-coronavirus/procurement





COVID-19 filter functions available

Consulting Opportunities

Consulting Services Recruitment Notices (CSRN)

CSRN provides detailed information on the consulting services required for ADB-financed or administered projects, including terms of reference. Filter on specific advertisements of interest by ticking the appropriate checkboxes or by entering keywords to search by expertise.

Search by Expertise

| | ne by <u>Clear Al</u> |
|------------|---------------------------------------|
| - IX | Yes (7) |
| | No (188) |
| | |
| <u> Co</u> | <u>nsultant Type</u> |
| | Firm (57) |
| | Individual (138) |
| | |
| = Eli | <u>gibility of Consultant Country</u> |
| | Open to Member Countries Only (187) |
| | Non-Member Countries Allowed (8) |
| = En | gagement Period |
| | Less than 3 months (16) |
| | 3 months to 1 year (75) |
| | |

| Search by Experuse | GO | | | | | |
|--|--|--------------------|----------------------------------|-------------|---|--------------|
| Project | Expertise | Consultant Type | Engagement Period (Months) | Published | Deadline (Manila local time) | View CSRN |
| TA-6562 INO: PT Cisarua Mountain Dairy: Gender empowerment in dairy - Training on dairy farming (54216- 002) | International dairy farmer expert | Firm | 16 | 22-Oct-2020 | 05-Nov- 2020 11:59 PM | ı |
| TA-6562 INO: PT Cisarua Mountain Dairy: Gender empowerment in dairy-Training on financial literacy (54216-002) | National financial literacy expert | Firm | 16 | 22-Oct-2020 | 05-Nov- 2020 11:59 PM | ıı |
| TA-6553 MON: Strengthening Institutional Capacity to Respond to COVID-19 - Communication Agency (54226-001) | Communications Specialist | Firm | 18 | 22-Oct-2020 | 05-Nov- 2020 11:59 PM | П |
| TA-6563 REG: Regional Support to Build Disease Resilient and Energy Efficient Centralized Air-conditioning Systems - Centralized Air- conditioning Energy Efficiency Expert (54210-001) | Air-conditioning/Energy Efficiency Expert | Individual | 12.3 | 27-Oct-2020 | 02-Nov- 2020 11:59 PM | ı. |
| TA 54317-001 MON: Managing the Risks of Food Insecurity in Mongolia during the COVID-19 Crisis | Agriculture and Food Security, Food Supply Chain | Firm | 16 | 17-Oct-2020 | 31-Oct- 2020 11:59 PM | |

Go







For more information: adb.org

To join the community of ADB Consultants and Suppliers: 1) ADB Consultants Network:

https://www.linkedin.com/groups/3796524/

2) ADB Suppliers Network:

https://www.linkedin.com/groups/3796532/

Also follow "ADB Business Center":

https://www.linkedin.com/showcase/adb-business-center/

Contact: Rubina Shaheen, rshaheen@adb.org



