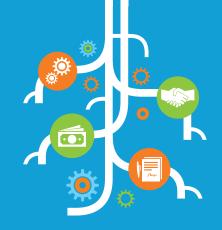
The views expressed in this presentation are the views of the author/s and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy of the data included in this presentation and accepts no responsibility for any consequence of their use. The countries listed in this presentation do not imply any view on ADB's part as to sovereignty or independent status or necessarily conform to ADB's terminology.



Turkey BUSINESS OPPORTUNITIES SEMINAR

28 September 2021

Doing Business with ADB and the ADB Procurement System



Rubina Shaheen Principal Procurement Specialist

Procurement, Portfolio and Financial Management Department (PPFD/PFP1)





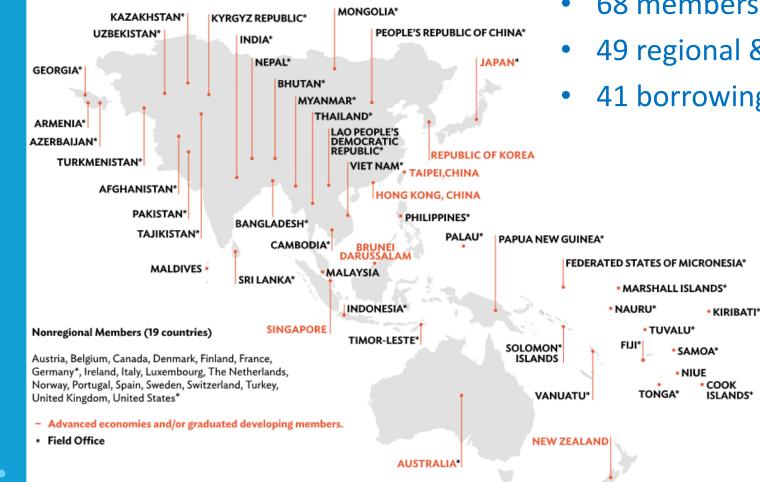
Overview

- 1. A Brief about ADB and Its Operations
- 2. Top Suppliers/Contractors/Consultants in ADB Projects
- 3. Top Suppliers/ Contractors/Consultants from Turkey
- 4. ADB Procurement Framework
- 5. ADB Procurement Procedures for Goods/Works/Consulting Services
- 6. Bidding Strategies
- 7. How to find information on Business Opportunities under ADB Projects
- 8. Identifying Opportunities with Covid -19 Response Projects





A Brief about ADB



- Founded in 1966, HQ in Philippines
- 68 members
- 49 regional & 19 non-regional;
- 41 borrowing members

To support its clients, **ADB works with:**

- Private sector
- NGOs and CBOs
- Foundations
- Academia /Think Tanks
- Donors
- Other International **Organizations**

As of March 2019

Main Instruments: Loan/Grants, Technical Assistance, Equity and Guarantees **Biggest ADB Borrowers: India, China, Pakistan, Bangladesh, Indonesia**





*KMSD – Knowledge Management and Sustainable Development Departments

ADB Sovereign Portfolio (\$ million)



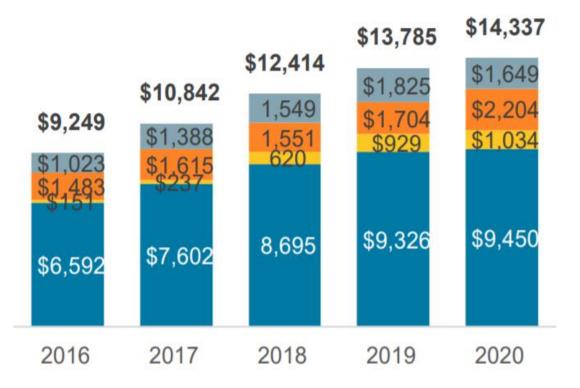






ADB Non-Sovereign Portfolio (\$ million)

Figure 86: Total Committed Portfolio, 2016–2020 (\$ million)



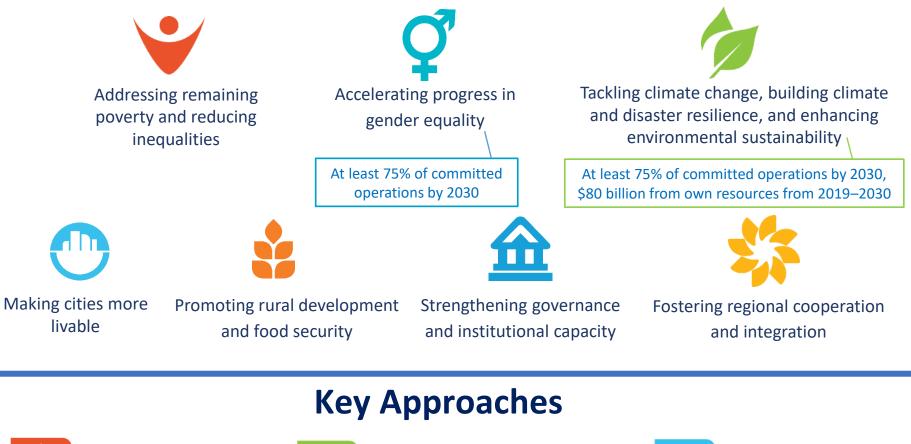
Loans Other debt securities Guarantees Equities

Source: Asian Development Bank data.





Strategy 2030: Seven Operational Priorities







(S) Cat

Catalyzing and mobilizing financial resources for development

\$1 in private sector operations financing matched by \$2.50 of cofinancing



Strengthening knowledge services

https://www.adb.org/documents/strategy-2030-prosperousinclusive-resilient-sustainable-asia-pacific

Top Procurement Activities by Member State

Procurement Ranking – Goods				Procurem	ent Rankiı	ng – Consi	ulting		
	2017	2018	2019	2020		2017	2018	2019	2020
1	PRC	PRC	IND	IND	1	AUS	KOR	IND	USA
2	IND	BAN	PRC	PRC	2	KOR	IND	AUS	KOR
3	SWE	IND	USA	INO	3	IND	FRA	USA	IND
4	INO	SWE	BAN	TUR	4	USA	UKG	GER	INO
5	BAN	VIE	VIE	HKG	5	PHI	AUS	FRA	AUS

	Procure	ment Ranl	king – Wo	r ks
	2017	2018	2019	2020
1	PRC	PRC	PRC	IND
2	IND	IND	IND	PRC
3	KOR	BAN	BAN	PHI
4	BAN	GER	INO	BAN
5	VIE	PAK	PAK	PAK

Tables indicate country of origin for supplier, contractor, or consultant across the time period; ranked by total aggregate contract value per type (i.e. goods, works, or consulting services).



ADB



Top Goods Suppliers by Amount

Top 5 Suppliers of Goods (2017–2020)

	Name	No. of Contracts	ADB Amount (\$ million)
1	BEML Ltd.	3	712.10
2	ABB Group	10	292.28
3	TBEA	6	227.61
4	China National Technical Import & Export Corp.	3	212.74
5	Progress Rail Locomotive Inc	1	135.34





Top Works Contractors by Amount

Top 5 Contractors for Works (2017–2020)

	Name	No. of Contracts	ADB Amount (\$ million)
1	Larsen & Toubro Ltd.	28	997.00
2	Siemens	20	807.98
3	China Railway Construction Co. Ltd.	30	593.80
4	Hyundai Motor Group	4	568.89
5	Acciona Construction Philippines Inc.	2	563.46





Top Consultants by Amount

Top 5 Consulting Services Firms (2017–2020)

	Name	No. of Contracts	ADB Amount (\$ million)
1	SMEC	34	150.61
2	EGIS International	32	84.37
3	T.Y. Lin International	1	59.10
4	Ove Arup & Partners International Ltd.	8	58.98
5	Korea Consultants International Co. Ltd.	4	55.78





Top Suppliers/Contractors from Turkey

Top 5 Contractors/Suppliers of Goods & Works (2016–2020)

	Name	Sector	ADB Amt. (\$M)
1	Kolin Insaat Turizm Sanayi ve Ticaret A.S.	TRA	154.42
2	Polat Yol Yapi Sanayi ve Ticaret A.S.	TRA	80.41
3	SA-RA Energy Construction Trade & Industry Co. Inc.	ENE	53.19
4	Korpu Bina Tikinti and Mehmet Gunes Insaat (JV)	TRA	47.95
5	AK-AY Elektrik Dis Ticaret Kollektif Sirketi	ENE	45.44
6	Others		263.07
	Total		644.48



Top Consultants from Turkey

Top 5 Consulting Services Providers (2016–2020)

	Name	Sector	ADB Amt (\$ M)
1	UBM Uluslararasi Birlesmis Musavirler	TRA	
	Musavirlik Hizmetleri AS		12.88
2	Temelsu International Engineering	TRA, WUS	
	Services Inc.		8.25
3	Ay Consulting Ltd. & Art Environmental	WUS	
	Technologies Ltd. (JV)		3.23
4	Su-Yapi Engineering & Consulting Inc.	WUS	
			2.64
5	Gentek International Engineering &	TRA	
	Consulting Ltd.		2.49
6	Individual Consultants & Others		
			11.96
	Total		41.46



ADB

ADB Operational Procurement Stats

Operational Procurement Statistics Dashboard (ProcDash)

Asian Development Bank Public sector governance

Welcome to ADB's Operational Procurement Statistics Dashboard (ProcDash)

The Operational Procurement Statistics Dashboard (ProcDash) presents the value of all goods, works and consulting services contracts awarded for projects under the Asian Development Bank operations. It has four sections, namely, overview, operational procurement by nationality, operational procurement by origin of goods and services, and operational procurement by threshold. For purposes of this dashboard, value of operational procurement is reported in terms of the amount financed by ADB.

The overview section presented below shows data on operational procurement statistics by region, nature, sector and by borrowing country. Data can be further filtered by contract year and modailty. To determine the allocated procurement for policy-based support and results-based lending, click these two items in the modailty filter.

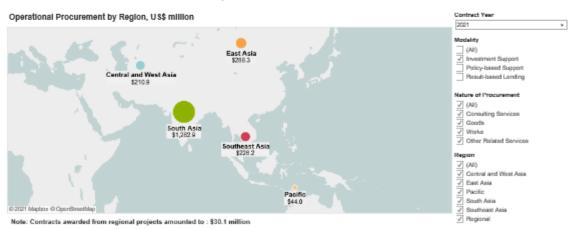
For other details about ProcDash, refer to ProcDash FAQ.

ProcDash can also be used to supplement the operational procurement statistics under the Operational Data section of the ADB <u>Annual Report</u> and the figures from the member Fact. Sheets. More information on operational procurement contracts is available on the <u>Tenders</u> page of ADB's website (choose "Contracts Awarded" from the "Type" selection).

The ProcDash currently shows data as of 31 March 2021. This will be updated every quarter.

Overview By Nationality of contractor By Origin of goods and services By Threshold

Total operational procurement based on contract year, US\$ million



https://data.adb.org/dashboard/operational-procurementstatistics







Why Pursue ADB Funded Contracts?

- Assured financing for goods, works, and services
- Gateway to new opportunities in fast growing economies across multiple sectors
- ADB's operations are rapidly growing
- Internationally accepted fair and transparent procurement procedures
- Strong integrity oversight
- Make a positive contribution towards ADB's mission of eradicating poverty in Asia and the Pacific.



TYPES OF OPPORTUNITIES

Supply of Goods

o Machinery, equipment, computers, furniture

Civil Works

 Roads, railways, bridges, irrigation canals, schools, power plants, pump stations, water treatment plants, heating plants, airports, etc.

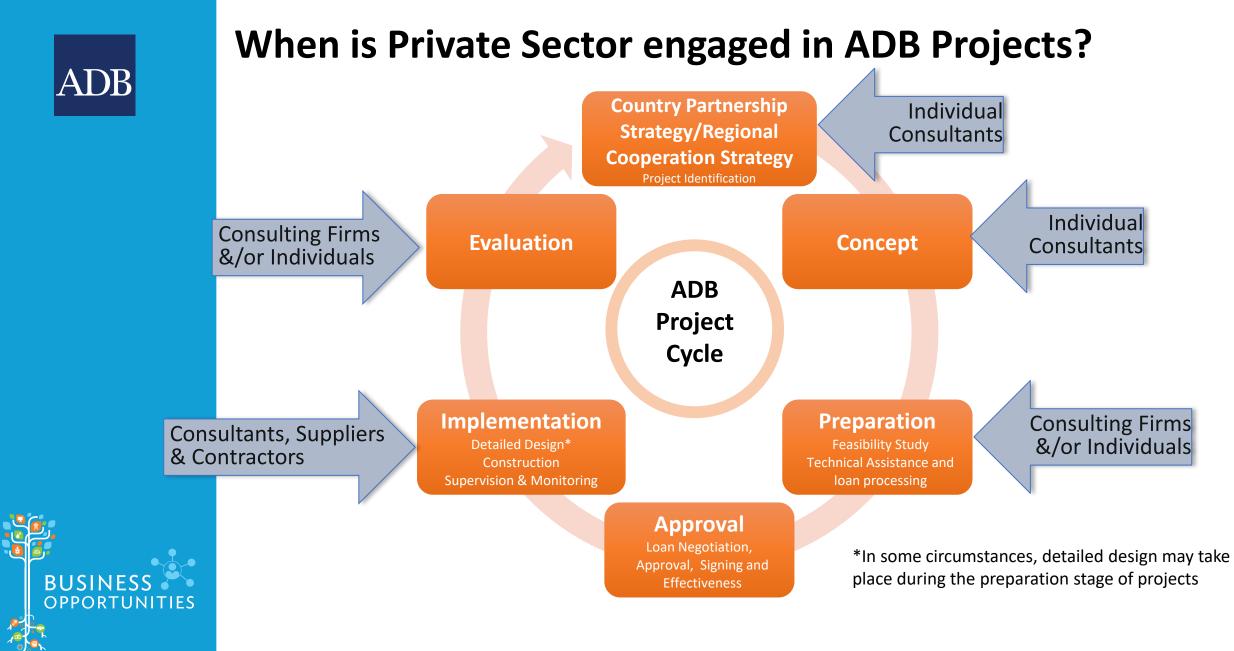
Consulting Services

 Site supervision (PMC), Project preparation & implementation, knowledge products, staff consultants

Non-consulting Services

• Surveys, training, translation, event management







ADB's Procurement Frameworks

For projects with concept papers approved **on or after 1 July 2017**

ADB's new procurement framework comprises a Procurement Policy and Procurement Regulations for ADB Borrowers. It modernizes project procurement processes through a principles-based approach, to meet the diverse needs of clients as ADB scales up its operations in line with Strategy 2030. For projects with concept papers approved before 1 July 2017

ADB's Procurement Guidelines and Guidelines on the Use of Consultants defined the policies and procedures for selecting, contracting, and monitoring suppliers of goods, works, and services for ADB-financed projects.









ADB's Procurement Principles

Principles		Outcomes
Lung	Fairness	Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints.
	Economy	Using price, quality, and any nonprice attributes to deliver viable projects.
ill (Efficiency	Ensures procurement processes are proportional to value and risks.
	Transparency	Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality.
	Quality	Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives.
	Value for Money	Obtain optimal benefits through effective, efficient, and economic use of resources.



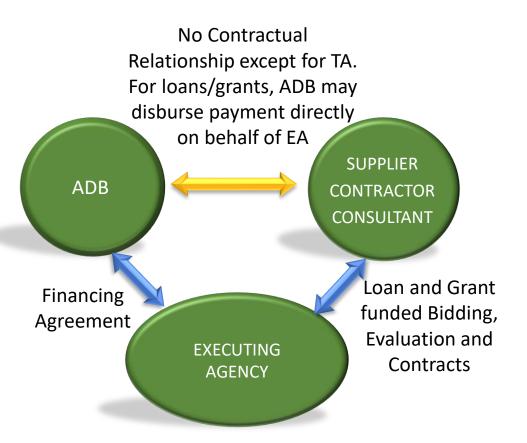


Relationship, Roles and Responsibilities in Procurement

The Borrower (Executing Agency) is responsible for procurement of goods, works and services

ADB (*under TAs*) or Borrower select and recruit Consultants

ADB reviews the procurement activities of EAs to ensure that proceeds of its financing are used in accordance with the bank's rules









ADB Procurement Documents

Prequalification

Goods

Works (Large and Small Contracts)

Plant: Design, Supply, Install

Information Technology Products and Services (New)

Design-Build-Operate (New)

Request for Quotations (Goods and Works)

Consulting Services

Non-consulting Services (New)



ADB Procurement Methods

- Open Competitive Bidding
- Limited Competitive Bidding
- Request for Quotations
- Framework Agreement (consulting) New
- Electronic Reverse Auction New
- Direct Contracting
- Force Account
- Procurement from Specialized Agencies
- Procurement in Fragile Conflict-Affected and Emergency Situations New

- Procurement Agents
- Support to Government for Public-Private Partnerships
- Procurement of High-Level Technology New
- Community Participation in Procurement
- Procurement under Loans Guaranteed by ADB
- Procurement in Loans to Financial
 Intermediaries





Common Mistakes in preparing bids

- Bids not signed or Bids signed by a person who is not authorized signatory
- No Bid Security or Bid Securing Declaration (if required)
- Insufficient Amount of Bid Security, Incorrect Validity Period
- Lack of Supporting Documents (JV Agreements, Audited Financial Statements, Past Performance Certificates)
- Incomplete Bids / Partial Bids
- Absence of test reports (if required) as per bidding documents
- Conflicts of interest not disclosed
- Inclusion of financial offer with technical offer where bid conditions require them to be separated (i.e. under 1S2E bid procedure)

- Failure to provide a Signed letter of Bid, a correct Bid Validity Period and the required Bid Security or Bid Securing Declaration and Priced BOQs are grounds for immediate disqualification of the Bid.

- Minor omissions to the documents required by the Bidding Documents may be clarified. Multiple minor omissions may add up to a major omission and if clarified would give the Bidder an unfair advantage



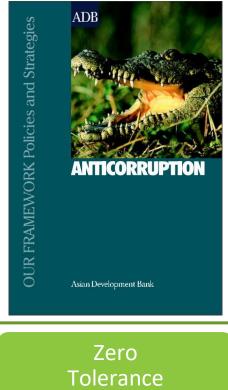


BUSINESS OPPORTUNITIES

ADB's Anticorruption Policy & Guidelines

Applies to executing and implementing agencies, contractors, consultants, suppliers, ADB staff, and anyone connected to an ADB-financed, -administered, or –supported activity.









Consulting Services





TA Consulting V Loan/Grant Consulting

- ADB is the Client.
- Direct payment by ADB
- Contracts governed by UK law
- Provision of Privileges and Immunities (expert on mission).
- Tax Exemption in project country*
- Complaints to ADB

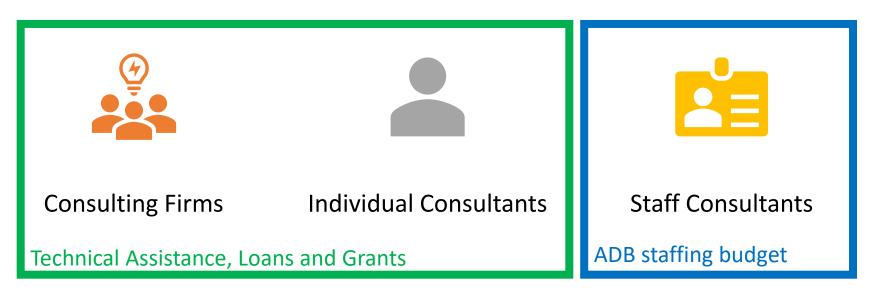
- Borrower is the Client
- ADB in oversight role
- Client pays (ADB may do on behalf)
- Law of borrower's country generally applies
- Contracts subject to tax
- Complaints to borrower, may copy ADB

BUSINESS OPPORTUNITIES

* If the country where the work is being undertaken has reserved the right to tax their own nationals, any local sub-consultants or individual experts may be subject to tax.



Types of Consultants



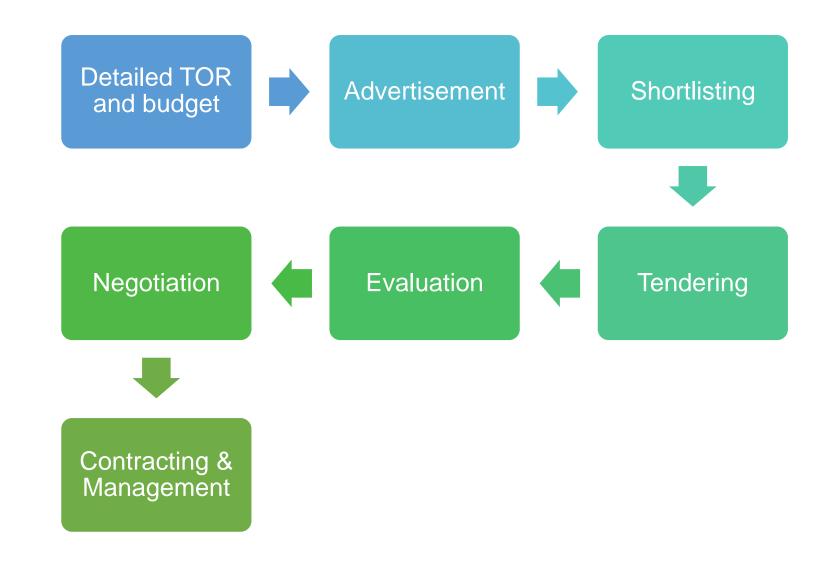
Recruitment may be national or international

- Internationals may be for any ADB member country (global if eligibility restriction waived)
- A firm is national if legally incorporated in the DMC
- An individual is national if a citizen of the DMC





Firm Consultant Recruitment







Procurement Methods to Recruit Firms

	 Quality & Cost Based Selection
QBS <	 Quality Based Selection
cqs <	 Consultants Qualifications Selection
FBS <	 Fixed Budget Selection
LCS <	Least Cost Selection
DC <	• Direct Contracting





Salient Points on Firm Recruitment Process

All opportunities advertised on CMS, shortlist published

A Full, Simplified or Bio-data proposal may be requested

Use of standard Bidding Documents, Focus on quality in evaluation

ToR's may be Input (conformance) or Output (performance) based

Contracts: Time-Based or Lump Sum (can be hybrid)

CMS used for ADB TA Services; EA systems used for loans & grants



Others: Member eligibility / debriefing / ADB review



BUSINESS OPPORTUNITIES

*Direct project-related experience; Regional/International experience; and Qualifications specific to the assignment



General points when approaching ADB Contracts

Consider individual consulting opportunities Understand context and background to project

Identify partners who will add value Consider if external specialists will strengthen your team

Know your client and their expectations Leverage experience with similar institutions Understand costs of doing business (e.g. taxes)

ASK QUESTIONS

ADB Business Opportunities Seminar





Debriefing and Complaints

Debriefing:

- Unsuccessful bidders may request debriefing from the procuring entity (the EA or ADB). If they are not satisfied with the explanation given, they may submit a complaint.
- Debriefings are an excellent learning opportunity for future bids!

Complaints:

- Bidders may file complaint directly with ADB and may copy ADB on correspondence with EAs.
- Complaints to ADB should be submitted through online form: <u>https://www.adb.org/forms/complaints</u>

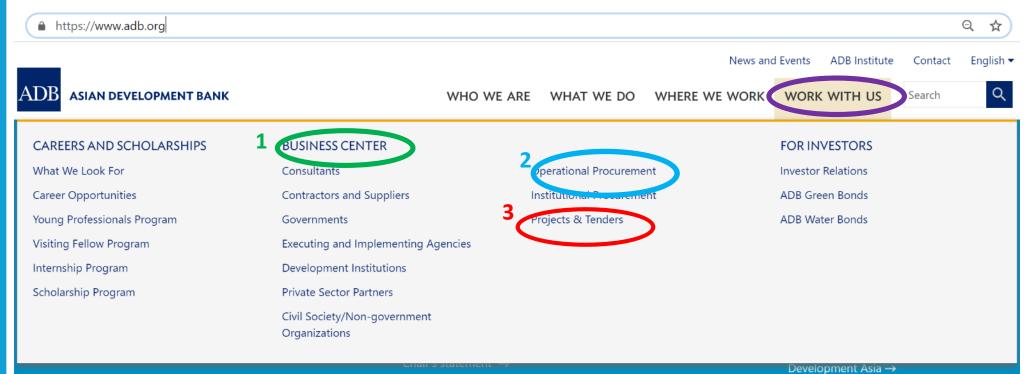
How to report fraud:

www.adb.org/site/integrity/how-to-report-fraud





How to find Information on our Website

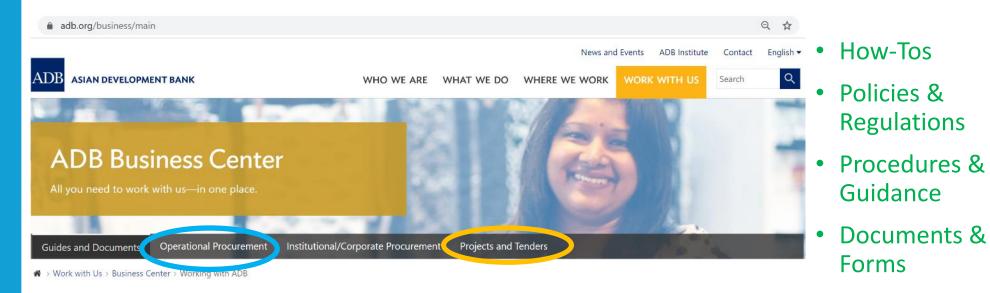








1. ADB Business Center – www.adb.org/business



Working with ADB

Information for	How-Tos
Consultants	Where are the business opportunities in the ADB project cycle? $ ightarrow$
Contractors and suppliers	What bidding procedures are used by ADB-financed projects? \rightarrow
Governments	How can we improve our chances of securing an ADB-funded contract? \rightarrow
Executing and implementing agencies	What are the main eligibility requirements for bidding for contracts under ADB-financed projects? $ ightarrow$
Development institutions	What are the eligibility requirements for subcontractors working for contractors on ADB-financed projects? $ ightarrow$





BUSINESS

OPPORTUNITIES

2. Operational Procurement

Guides and Documer's Operational Procurement Institutional/Corporate Procurement

☆ > Work with Us > Business Center > Operational Procurement

Operations Procurement

The Procurement, Portfolio and Financial Management Department (PPFD) provides fiduciary oversight of procurement of goods, works, non-consulting and consulting services. PPFD supports ADB staff and borrowers on procurement planning and implementation, contract management, and related risk assessment and mitigation throughout the project life cycle. It also leads procurement and consulting services innovation and capacity building initiatives.



Goods, Works, and Non-Consulting Services →

ADB extends loans and provides technical assistance to its developing member countries for a broad range of development projects and programs involving the procurement of goods, works, and services.

https://www.adb.org/business/operationalprocurement/goods-services



Advance Action

Projects and Tenders

If requested by the borrower, ADB is prepared, in urgent cases, to authorize procurement prior to loan approval. This is particularly when early contracting of goods or works would be corrucial for timely completion of the project or when substantial financial benefits would

Cor accrue.

cont In such cases, ADB will approve the draft prequalification or bidding documents before they are issued and ensure that requirements for public advertising and notification of bid and invitation be followed.

ADB's approval of such advance procurement is with the explicit understanding that it does not commit ADB to approve the project and loan, and that future ADB financing depends on compliance with ADB's procedural requirements.



Procurement Plan

- Advance Action
- Prequalified Contractors
- Contracts Awarded
- Bidding Procedures

Prequalified Contractors

The prequalification of contractors are undertaken for most large, ADB-financed civil works contracts, turnkey contracts and contracts for the supply of expensive and technically complex equipment. ADB reviews and approves the prequalification process conducted by the Borrower's executing agency and publishes lists of prequalified contractors for contracts with estimated value of \$10,000,000 and above.



Contracts Awarded

Contracts awarded for goods and civil works with contract value above US\$1.0 million. An archive of the previous year's contract awards is also provided.



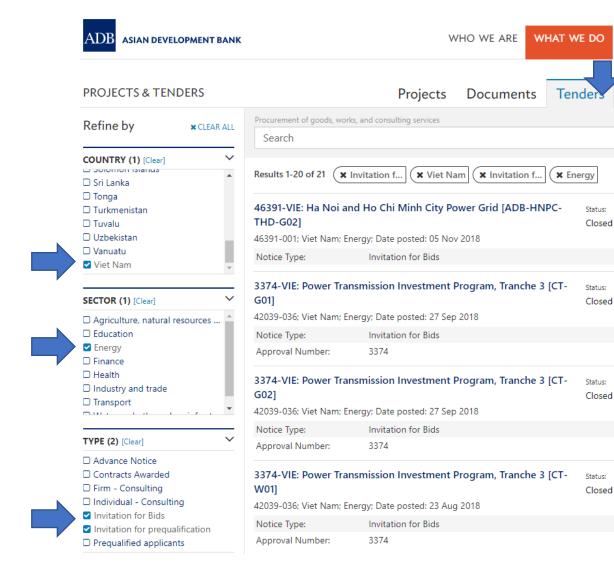
ADB Business Opportunities Seminar



BUSINESS

<u>OPPORTUNITIES</u>

3. Goods & Works – Specific Procurement Notice



Invitation for Prequalification

Invitation for Dida

Date:	14 March 2018
Loan No.	Loan 3630/8335 Grant 0561CAM: Provincial Water Supply and Sanitation
and Title:	Project
Contract No.	MIH/PWSSP/01 Plant Design, Supply, Installation, Commissioning and
and Title:	O&M Support for Battambang Water Supply
Deadline for Submission of Applications:	26 April 2018; 10:00 hours (local time)

 This Invitation for Prequalification follows the Procurement Plan for this project that appeared on the Asian Development Bank (ADB) website on 8 December 2017.

 The Royal Government of Cambodia has received financing from ADB toward the cost of Provincial Water Supply and Sanitation Project.

Date:	5 November 2018
Loan No. and Title:	46391-VIE: Ha Noi and Ho Chi Minh City Power Grid Development Sector Project
Contract No. and Title:	ADB-HNPC-THD-G02: 110kV Tran Hung Dao Substation: Supply of Materials and Equipment for Substation. Sub – project: Rehabilitation and upgrade of 110kV Tran Hung Dao Substation - E12
Deadline for Submission of Bids:	17 December 2018 at 14:00 hours

 The Socialist Republic of Viet Nam has received financing from the Asian Development Bank (ADB) toward the cost of Ha Noi and Ho Chi Minh City Power Grid Development Sector Project, and it intends to apply part of the proceeds of this financing to payments under the contract named above. Bidding is open to Bidders from eligible source countries



BUSINESS

OPPORTUNITIES

Consultants to Register in CMS (cms.adb.org)

Consultant Management System ADB

Overview FAQ

Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

Click here to know who can register as consultants in CMS. By using this service, you are accepting the CMS Terms and Conditions.



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting opportunities for ADBfinanced projects. Login to the system by typing in your registered Username and Password.

- To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details: 1. Email address of the agency representative 3. Name and address of the agency 2. Full name of the agency representative
 - 4. Duration of the recruitment for the project

Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

Click here to view the list of advertisements of consulting opportunities.

Login
Login using your registered username and password.
Username
Password
Login Login Assistance
Note: ADB users can login using their Oracle username and password.

Re	gis	tra	tio	n
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New user? Register now!

Register as Consulting Firm

Register as Individual Consultant

Need Help?

For inquiries regarding the system, please email cmshelp@adb.org.

CMS SYSTEM UPDATE

Dear CMS Users,

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

CMS Team

NOTE: CMS undergoes weekly maintenance activities from



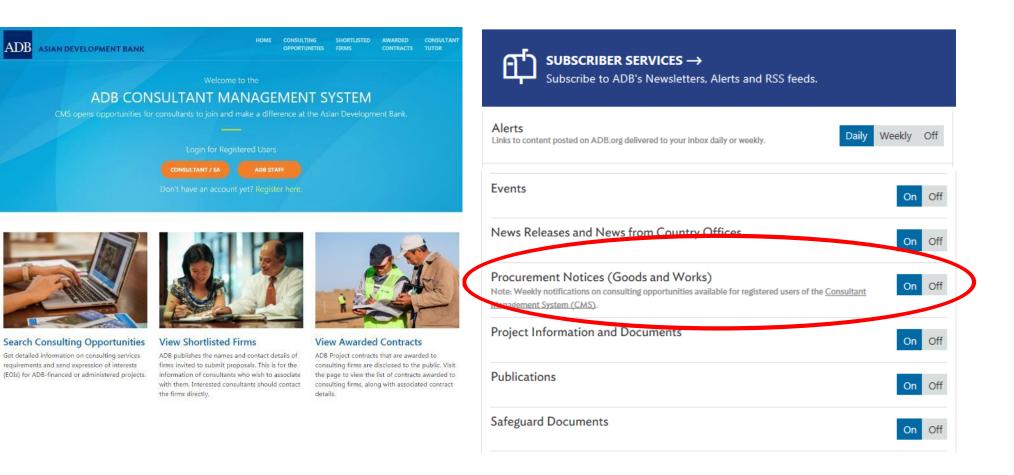
Consulting Services Recruitment Notices (CSRN)

BUSINESS OPPORTUNITIES

Refine by <u>+ COVID-19 Related Assignment</u>	<u>Clear All</u>							
<u>+</u> Consultant Type								
Eligibility of Consultant Country Engagement Period	Search by Expertise		G	o				
± <u>Country</u>	Project		Expertise	Consultant Type	Engagement Period (Months)	Published	Deadline (Manila local time)	View CSRN
<u> </u>	LOAN 51132-002 GEO: Sustainable Sanitation Sector Development Pro	ogram - CS-1	Supervision Consultant	Firm	17	27-Aug-2020	25-Sep-2020 11:59 PM	
+ Engagement Type	Construction Supervision Consultan Project							
<u> </u>	LOAN 53118-001 GEO: Livable Citi for Balanced Regional Developmer Supervision of Civil Works under th of Kindergartens and Sport Comple	nt - LCIP/QCBS/01-2020 he Project – Construction	supervision of civil works	Firm	24	18-Aug-2020	16-Sep-2020 11:59 PM	
	of Georgia		Uselth Cofety Faving and and	Te di dalar	10	02.0 2020	00.0 2020	
	LOAN-3803 GEO: North–South Con Road Project - KKRP/CS/ICS-03 He Environment and Social Advisor (In (51257-001)	<u>ealth, Safety,</u>	Health, Safety, Environment and Social Advisor	Individual	18	03-Sep-2020	09-Sep-2020 11:59 PM	
	LOAN-3803 GEO: North-South Con Road Project - KKRP/CS/ICS-02 Na Specialist (51257-001)		Health and Safety Specialist	Individual	12	03-Sep-2020	09-Sep-2020 11:59 PM	
	TA-9624 REG: FCAS Specialist (52	<u>050-001)</u>	FCAS Specialist	Individual	2.7	01-Sep-2020	07-Sep-2020 11:59 PM	



Register for alerts



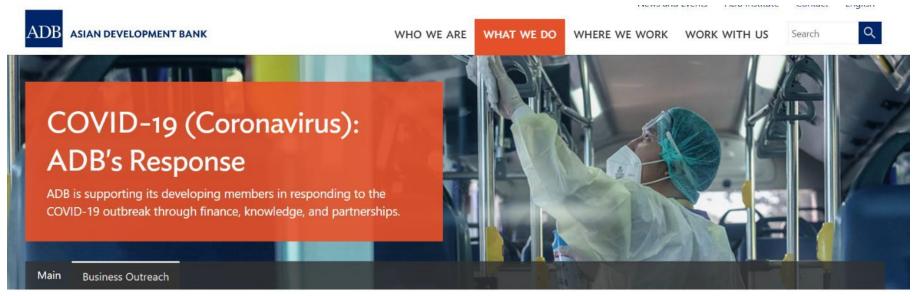


ADB's CMS System: <u>http://cms.adb.org</u>

Goods & Works Notices: <u>https://alerts.adb.org</u>



COVID-19 Opportunities



ADB Business Outreach Activities for CO...





https://www.adb.org/what-we-do/covid19-coronavirus/procurement

ADB Business Outreach Activities for COVID-19 Pandemic Response

Recognizing the urgency of the global coronavirus pandemic, ADB announced a \$20 billion package to address the immediate needs of its DMCs as they respond to COVID-19.

As part of the response, ADB has engaged with the international business community to:

- understand and connect with the global market and
- facilitate regional support for emergency procurement of COVID-19 related critical products.



COVID-19 filter functions available

Consulting Opportunities

Consulting Services Recruitment Notices (CSRN)

CSRN provides detailed information on the consulting services required for ADB-financed or administered projects, including terms of reference. Filter on specific advertisements of interest by ticking the appropriate checkboxes or by entering keywords to search by expertise.

Refine by Clear All Search by Expertise				Go			
 COVED 19 Related Assignment ✓ Yes (7) No (188) 	Project	Expertise	Consultant Type	Engagement Period (Months)	Published	Deadline (Manila local time)	View CSRN
<u>Consultant Type</u>	TA-6562 INO: PT Cisarua Mountain Dairy: Gender empowerment in dairy - Training on dairy farming (54216- 002)	International dairy farmer expert	Firm	16	22-Oct-2020	05-Nov- 2020 11:59 PM	
 Firm (57) Individual (138) 	TA-6562 INO: PT Cisarua Mountain Dairy: Gender empowerment in dairy-Training on financial literacy (54216-002)	National financial literacy expert	Firm	16	22-Oct-2020	05-Nov- 2020 11:59 PM	
Eligibility of Consultant Country Open to Member Countries Only (187) Non-Member Countries Allowed (8)	TA-6553 MON: Strengthening Institutional Capacity to Respond to COVID-19 - Communication Agency (54226-001)	Communications Specialist	Firm	18	22-Oct-2020	05-Nov- 2020 11:59 PM	
Engagement Period Less than 3 months (16) 3 months to 1 year (75)	TA-6563 REG: Regional Support to Build Disease Resilient and Energy Efficient Centralized Air-conditioning Systems - Centralized Air- conditioning Energy Efficiency Expert (54210-001)	Air-conditioning/Energy Efficiency Expert	Individual	12.3	27-Oct-2020	02-Nov- 2020 11:59 PM	
More than 1 year (104)	TA 54317-001 MON: Managing the Risks of Food Insecurity in Mongolia during the COVID-19 Crisis	Agriculture and Food Security, Food Supply Chain	Firm	16	17-Oct-2020	31-Oct- 2020 11:59 PM	





BUSINESS OPPORTUNITIES

For more information: adb.org

To join the community of ADB Consultants and Suppliers: 1) ADB Consultants Network: https://www.linkedin.com/groups/3796524/

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