

# Leveraging Spatial Data for Pandemic-Resilient Cities



Australian Government

Department of Foreign Affairs and Trade



ASEAN  
AUSTRALIA  
SMART CITIES  
TRUST FUND  
Asian Development Bank

(FCL) FUTURE  
CITIES  
LABORATORY  
(SEC) SINGAPORE-ETH  
CENTRE



Asian Development Bank – Future Cities Laboratory

# Leveraging Spatial Data for Pandemic-Resilient Cities

**CONTENTS**

Foreword	7
Introduction	8
Methodology	10
Sense	14
Scope	16
Gather	18
Experiment	22
Situate	26
Theorize	28
Narrate	30

## FOREWORD

Cities are at the frontline of safeguarding their citizens from unforeseen shocks and challenges – whether economic, physical, social, or environmental. The cities in the Asia-Pacific have found themselves heading to a perfect macro-economic storm following the coronavirus disease (COVID-19) pandemic. The pandemic has amplified the vulnerability of cities’ urban structure, service systems, and societies and further entrenched socio-economic and gender inequalities in the city ecosystems. Addressing these vulnerabilities and inequalities demands the development of holistic and integrated solutions that enhance citywide urban resilience and prioritize the expansion of adaptive capacities of the most vulnerable citizens who are typically most adversely impacted by these significant shocks.

Cities and infrastructure planned and built today will define a city’s physical development structure for many years. The key to building back better is to ‘build back smarter.’ A human-centered approach to planning and development, combined with smart and evidence-based solutions, can support cities to expediently move from best practice (traditional retrospective thinking) to “next practice” (preparatory forward-thinking). This people-centered, next practice planning and development approach can enable cities to tunnel through learning curves

on their path to achieving truly green, inclusive, competitive, healthy, and resilient societies—cities that can respond to future shocks and stresses such as global economic recessions, health epidemics, natural disasters, and security threats.

This manual outlines an approach of how to leverage data to better understand the challenges pertinent to urban areas and how to use these data to build back smarter.

We thank our colleagues in the city of Makassar, Future Cities Laboratory, Singapore and all those who contributed to developing and testing this approach.

Srinivas Sampath

Director  
Urban Development and Water  
Southeast Asia Department  
Asian Development Bank

## INTRODUCTION

The COVID-19 pandemic that is currently happening globally underlines the urgency of resilient city planning. While previous resilient city discourses dwell on issues such as climate change and sustainable development, now it recognizes pandemic as one of the most urgent issues.

Pandemic-proof city planning is a relatively new concept. While we have seen SARS and Swine Flu pandemics in the past, their impacts were relatively small compared to the current global pandemic, to warrant a new planning approach. New planning approaches to achieve pandemic-proof cities are urgently needed.

To plan such cities, better understanding of how the pandemic interacts with cities (i.e. urban systems, land use systems and other dimensions) are crucial. Conclusive research and knowledge surrounding the issue however are still limited. Nevertheless, cities must act urgently to ensure their preparedness.

Pandemic is an example of planning's complex problems. Complex problems are problems that are often ambiguously defined, combining multiple interdependent factors, incubating unforeseen risks, requiring urgent attention are resisting readymade solutions

Data can help to better understand complex problems. In the case of the pandemic, data can help city makers to better understand how the pandemic interacts with the cities by analysing their existing data sets. This may cover questions such as which area have higher risk of transmission, which community is more vulnerable, and which areas have less capacity for pandemic response.

This manual is developed to help city makers to acquire better understanding of their existing data sets, which eventually can be translated practically into pandemic-proof city planning and policymaking processes.

This manual hinges on 'Design-Research' (DR) approach that was developed by the Future Cities Laboratory. DR is used to help solve complex problems. The DR approach is premised on the interdependence of human and nonhuman communities. This acknowledges the anthropogenic character of complex problems, diversifies the 'stakeholders' needed to understand them, and foregrounds collaborative ways of solving them.

DR combines design practice and scientific research. Design offers transdisciplinary creativity, participatory techniques and visual communication, while research offers evidence-based insights, system perspectives and quantitative tools. In combination, design and research

can draw out the conflicting impulses underlying complex problems – such as function, profit, ethics, comfort, convenience, identity, security, concern, satisfaction, aspiration and desire – and harness them to generate empowering visions and effective solutions.

This manual is designed to complement the recently launched 'Makassar Recover', a COVID-19 response initiative that was launched by the City last March 2021. It is expected to support the City's effort to recover the City and eventually help them to plan for pandemic-proof city.

This manual is targeted for city authorities, city planners, researchers, policy makers and other relevant stakeholders who are involved in the process of city planning and policy making.

# METHODOLOGY

Design-Research (DR) contributes to solving complex problems in fresh, credible and practical ways. Complex problems, such as sustainable urbanization, green growth or inclusive development, have unique characteristics such as:

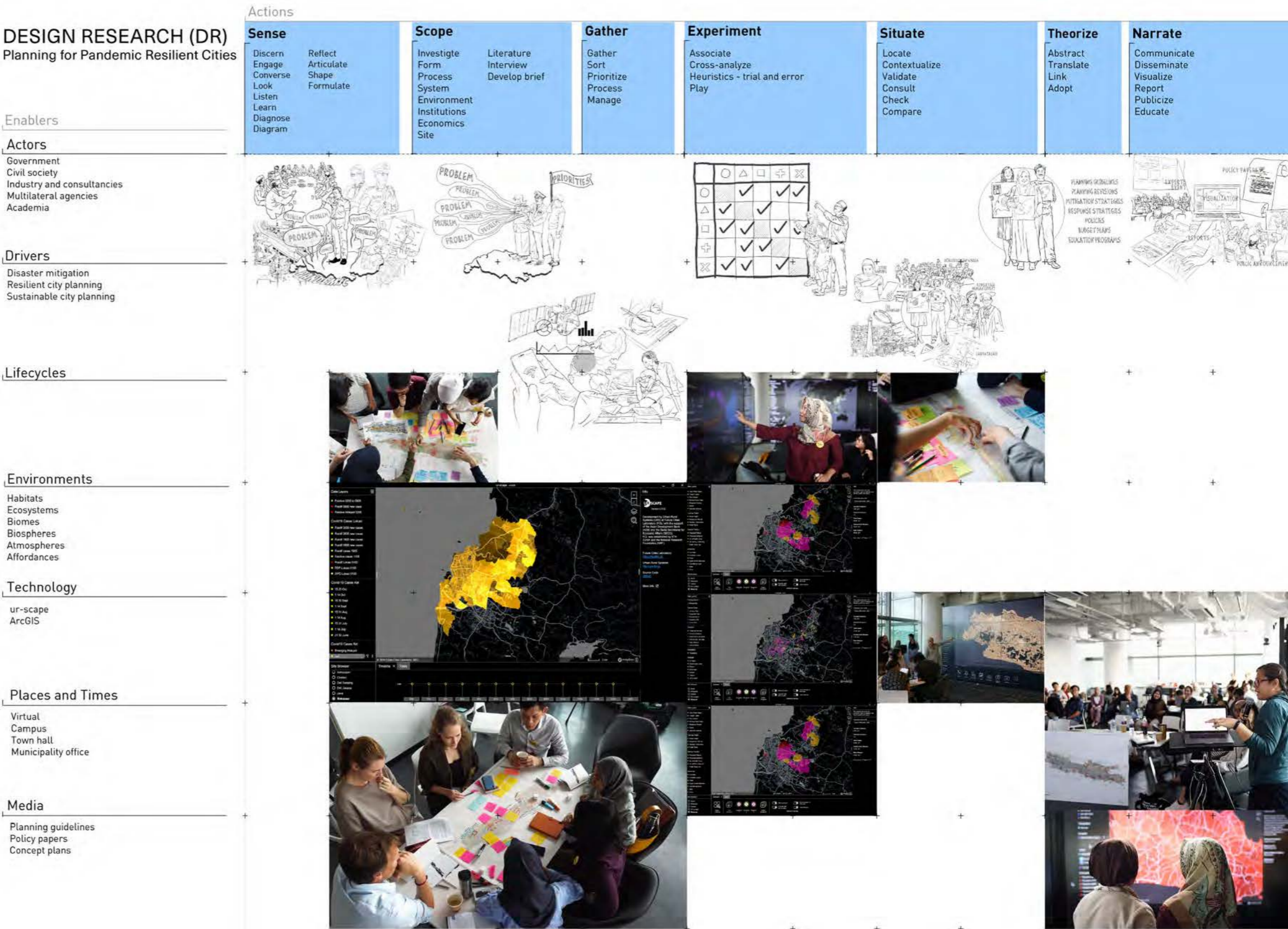
- Being ambiguously defined
- Combining multiple interdependent factors
- Incubating unforeseen risks
- Requiring urgent attention
- Resisting readymade solutions.

The DR approach is premised on the interdependence of human and nonhuman communities. This acknowledges the anthropogenic character of complex problems, diversifies the 'stakeholders' needed to understand them, and foregrounds collaborative ways of solving them.

DR combines design practice and scientific research. Design offers transdisciplinary creativity, participatory techniques and visual communication, while research offers evidence-based insights, system perspectives and quantitative tools. In combination, design and research can draw out the conflicting impulses underlying complex problems – such as function, profit, ethics, comfort, convenience, identity, security, concern, satisfaction, aspiration and desire – and harness them to generate empowering visions and effective solutions.

Seven Actions and Seven Enablers  
Design-Research (DR) works through the following seven actions:

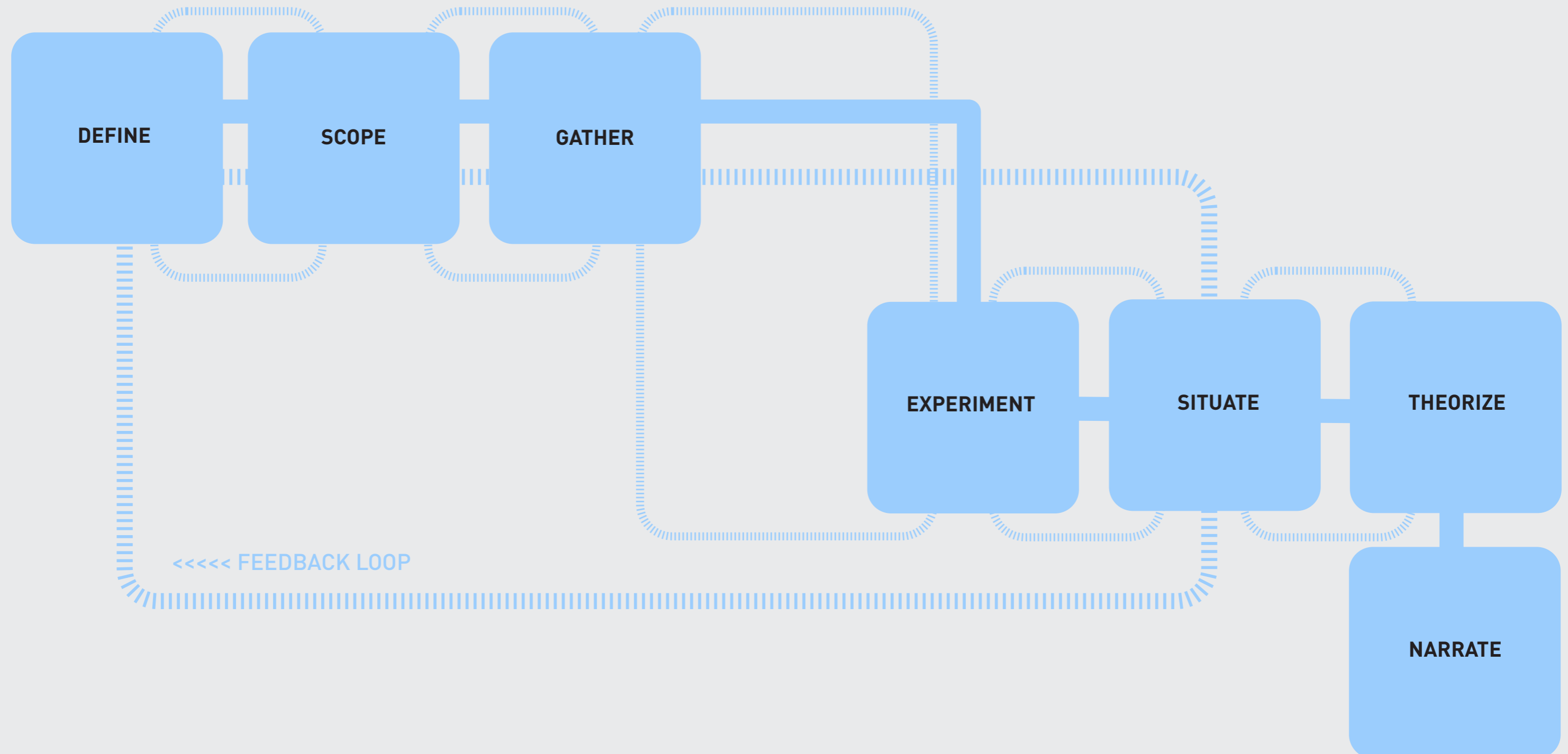
- Sense human and nonhuman needs
- Scope parameters and emergent phenomena
- Gather best available data
- Experiment across solution spaces
- Situate fresh ideas
- Theorize experience
- Narrate processes



And the following seven enablers:

- Actors
- Places
- Lifecycles
- Environments
- Drivers
- Media
- Technologies

The seven actions are integral to the design-research process but need not be enacted in any particular sequence. They may be repeated, combined and recombined in various ways depending on the complexity of the problem, composition of the actors, and contingencies of the situation.



# SENSE

## SENSE HUMAN AND NONHUMAN NEEDS

### WHY

To define the problem pertinent to the pandemic. The needs, desires and aspirations of people are not always expressed nor received well. The structuring power of institutions is often disregarded. Natural environments and their nonhuman inhabitants are routinely marginalised.

### WHAT

Shape problems inclusively. Listen to, sound out, feel for aspirations of individuals and communities, rules and resources of social institutions, and the affordances of natural environments.

### HOW

Talk about, describe and illustrate individual and collective aspirations. Diagnose, compare and tabulate social institutions. Walk, map and record the affordances of natural environments.

Discuss how the pandemic is adversely impacting the city, urban systems and the community! Consider the following dimensions:

- Urban infrastructures (i.e. water, transport, energy, waste/drainage/sanitation, etc.)
- Public facilities and civic functions (i.e. open spaces, health, market and commerce, education, religious facilities, touristic areas, etc.)
- Housing
- Informal economic sector (i.e. offices, manufactures, constructions, service and trading, etc.)
- Informal economic sector (i.e. market, street vendors, home industries, etc.)
- Digital economic sector and gig economies
- Local communities (including marginalised households, single mothers and children, elderlies, low income group, disabled group, etc.)
- Transient communities
- Disaster-prone areas (flooding, cyclone, fire, sea level rise, etc.)
- Environment



## SCOPE

### SCOPE PARAMETERS AND EMERGENT PHENOMENA

#### WHY

To formulate goals. Problems that are formulated inclusively can be overwhelming and bewildering. Special effort is needed to structure, evaluate and navigate them.

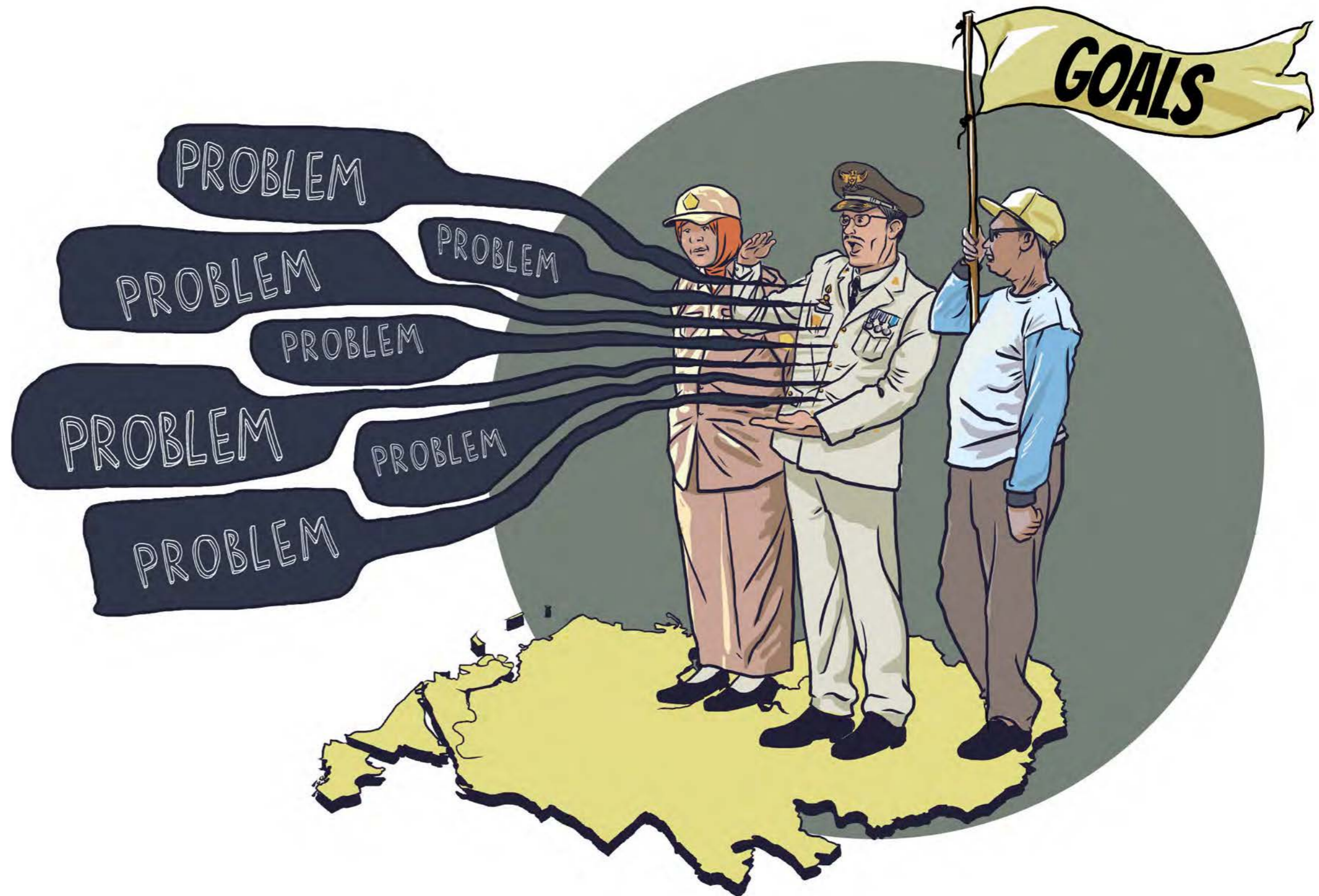
#### WHAT

Formulate goals in the form of requirements, hypotheses, research questions, and concept papers. Ensure they offer structure, inspire good solutions, and are flexible enough to anticipate and embrace new circumstances as they emerge.

#### HOW

Review relevant theory, literature and comparable cases globally. Assess against affordances, aspirations and social institutions. Formulate goals that are recognizable locally, feasible, and motivating

Formulate goals by considering targeted planning instruments (short, medium and long term plans), decision-making mechanism, implementation scale, relevant supporting policies and relevant stakeholders.



# GATHER

## GATHER BEST AVAILABLE DATA

### WHY

To form solution spaces. The increasing volume of data on human activities promises new insights into complex problems. However, those data are often fragmented. They need to be gathered and organized to form credible solution spaces.

### WHAT

Large volumes and new forms of qualitative and quantitative digital data need to be gathered, sorted, 'cleaned', stored and managed well. These data inform a large set of possible solutions that needs to be explored in dialogue with problems and goals.

### HOW

Examine available data and assess its coherence, completeness, timeliness, format and accessibility. Visualize and enable access to data sources to support broader understanding of the role of data in forming solution spaces and formulating feasible goals.

Consider the following points:

- 1) Purpose of the data - Why do we need the data and what can we understand from it?
- 2) Level of priority - Data gathering requires time and resources, we need to prioritize the data selection based on the priority. Do we really need the data or is there any other data set that we need to gather first?
- 3) Format - Which format is appropriate for the analysis and better able to help us understand the problems in a more accurate manner?
- 4) Source and accessibility - What are the sources of data? Can we access it?
- 5) Alternatives or proxies - If the data that we need are not available, what are the potential proxies?



# GATHER

(cont.)

## TYPE OF DATA

### WHICH DATA SETS DO WE NEED?

Indonesian cities have extensive data inventories that can be employed readily. Followings are some examples of thematic data sets that can be considered:

- COVID-19 data (i.e. number of positive cases per districts, long-lat coordinates of positive cases, hotspot locations, etc.)
- Demographic and social economic indicators
- Distribution of public facilities
- Coverage of basic infrastructures
- Land use
- Pandemic responses

### FORMATS

To visualize and analyze the data effectively, the following formats are useful:  
GIS, GeoTIFF, CSV, Excel

### LEVEL

Point data and district level data  
(neighbourhood, kelurahan and kecamatan)

### SOURCES

- City agencies
- City level census data
- Pandemic task force
- Civic organisations
- Crowd sourced (apps and social media data)
- Private companies
- Academic organizations

## EXAMPLES OF DATA THAT CAN BE CONSIDERED

### PANDEMIC DATA

Coordinates of positive cases  
Number of cases per districts  
Locations of pandemic hotspot

### DEMOGRAPHIC

Population number  
Population density  
Age composition  
Gender composition  
Employment sectors  
Low income group  
Slums

### LAND USE

Housing  
Commerce and trading  
Service and finance  
Industrial areas  
Open spaces  
Transportation hubs

### BASIC INFRA-STRUCTURES

Clean water  
Energy  
Road

### PUBLIC FACILITIES

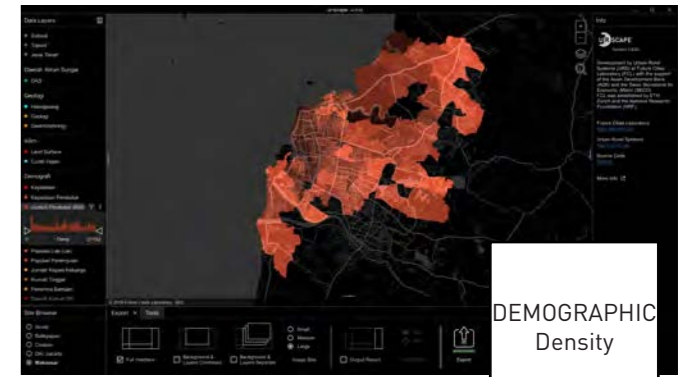
Health  
Education  
Transport  
Religious facilities

### PANDEMIC RESPONSES

Existence of pandemic task forces  
Dedicated pandemic responses facilities



PANDEMIC DATA



DEMOGRAPHIC Density



DEMOGRAPHIC Low Income



INFRA-STRUCTURE Clean Water



PUBLIC FACILITIES Health



BASIC FACILITIES Education



LAND USE Industrial Areas



LAND USE Housing

Example of Makassar data visualization on ur-scape platform

# EXPERIMENT

## EXPERIMENT IN SOLUTION SPACES

### WHY

To generate fresh ideas and insights. Solution spaces define parameters for possible solutions but do not deliver solutions themselves. Experimentation within and across solution spaces is needed to generate fresh insights and ideas.

In the context of the current pandemic where knowledge on how the pandemic interacts with cities are still limited, experiment can help to better understand the issue.

### WHAT

Experimentation spans theoretical modelling and heuristic inquiry. In situations where parameters are especially ambiguous and data is uneven, heuristic approaches are useful. They use iterative, creative and satisficing (satisfy-suffice) approaches to generate new insights, ideas and possible solutions around defined goals.

### HOW

Test problems, goals and solution spaces by controlled experiment, association, intersecting data, proxies, or plausible estimates. Produce 'safe' spaces – studios, labs, workshops – where intellectual and creative risks can be taken.

	○	△	□	+	X
○		✓		✓	✓
△	✓		✓		
□	✓	✓		✓	✓
+		✓	✓		
X	✓	✓		✓	



# EXPERIMENT

[cont.]

## DATA ASSOCIATION AND INTERSECTION

### DATA SETS THAT CAN BE ASSOCIATED AND INTERSECTED

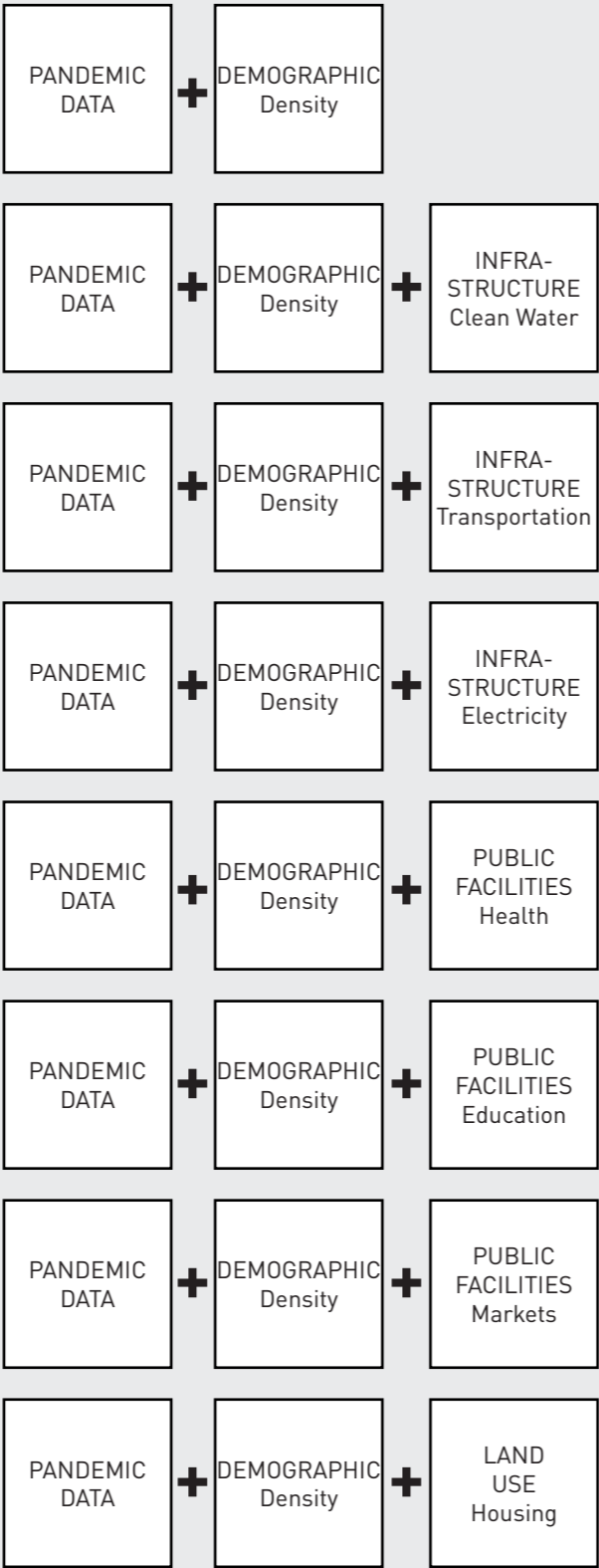
In the experiment stage, the following are several combinations of data association/ intersections that can be considered:

PANDEMIC-PRONE AREAS ANALYSIS

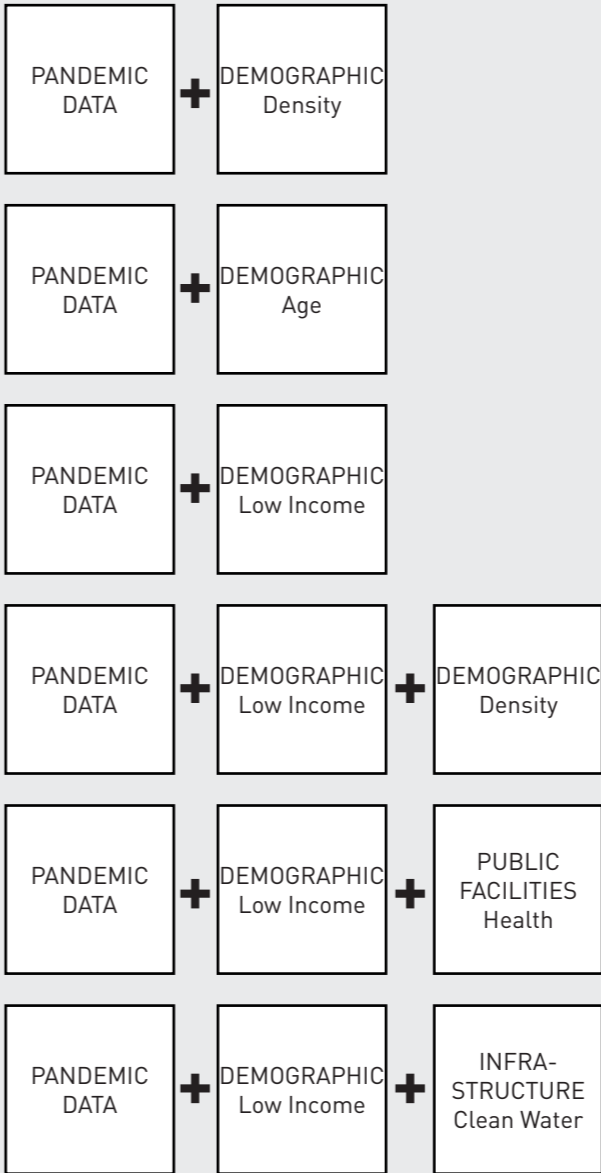
PANDEMIC-PRONE COMMUNITIES ANALYSIS

PANDEMIC RESPONSES CAPACITY ANALYSIS

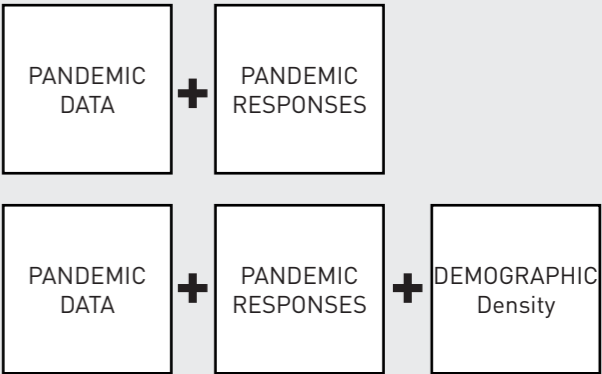
## PANDEMIC-PRONE AREAS



## PANDEMIC-PRONE COMMUNITIES



## PANDEMIC RESPONSES CAPACITY



## SITUATE

### SITUATE OUTCOMES

#### WHY

To situate the outcomes of the data analysis. The outcomes need to be contextualized and validated, as they may not be conclusive enough or inaccurate.

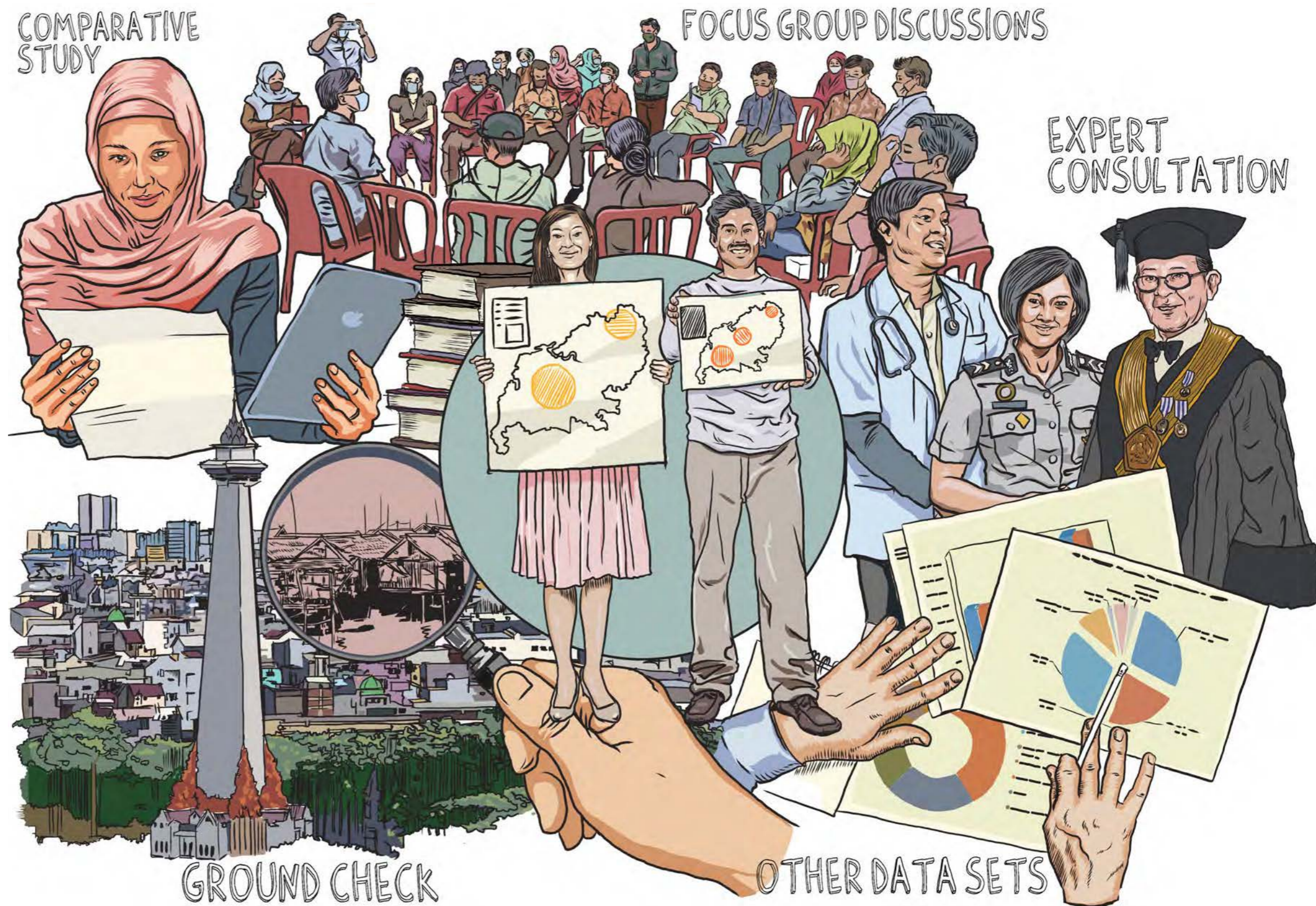
#### WHAT

Validate the outcomes of the experiments by considering the local context and conditions. This step can help to better understand the conclusions of the analysis by examining the local institutional setting, community, geography, culture and history.

#### HOW

Develop strategies to situate the outcomes of the analysis by conducting:

- comparative studies
- expert consultations
- focus group discussions with communities
- data verification
- consulting other data sets
- ground check



## THEORIZE

THEORIZE EXPERIENCE

### WHY

To translate the outcome of the analysis in a practical and general manner within the the process of city planning.  
To interlink local solutions and global principles. The experience of solving problems in one place usually holds insights for how they might be solved in other places. Particular experiences can contribute to general practices, principles and knowledge.

### WHAT

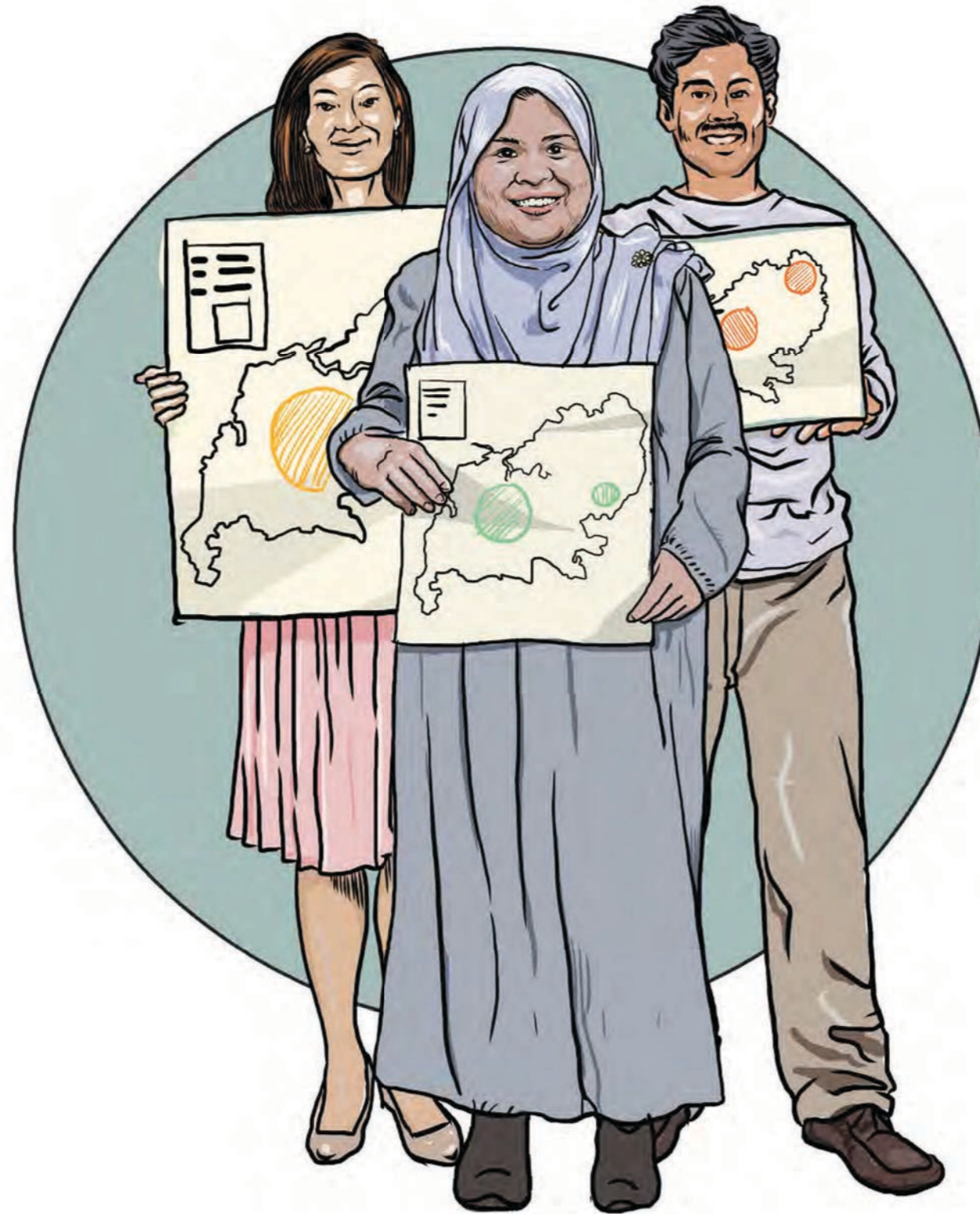
Theorize the outcomes to create principles that may be relevant more generally. Develop codes, rules and typologies with sufficient abstraction that they may be transmissible and adaptable to divergent settings.

### HOW

Link outcomes to existing planning dimensions and mechanisms, including short, medium and long term planning, such as:

- Concept plans
- Urban strategic plans (i.e. distribution of urban centralities, transport planning, etc.)
- Land use plan
- Density plan
- Public facilities and basic infrastructure plans
- Budget plan
- Supporting planning policies

To ensure a sustainable knowledge transfer translate outcomes into a practical educational programs in collaboration with local academic institutions.



PLANNING GUIDELINES  
PLANNING REVISIONS  
MITIGATION STRATEGIES  
RESPONSE STRATEGIES  
POLICIES  
BUDGET PLANS  
EDUCATION PROGRAMS

## NARRATE

### NARRATE PROCESSES

#### WHY

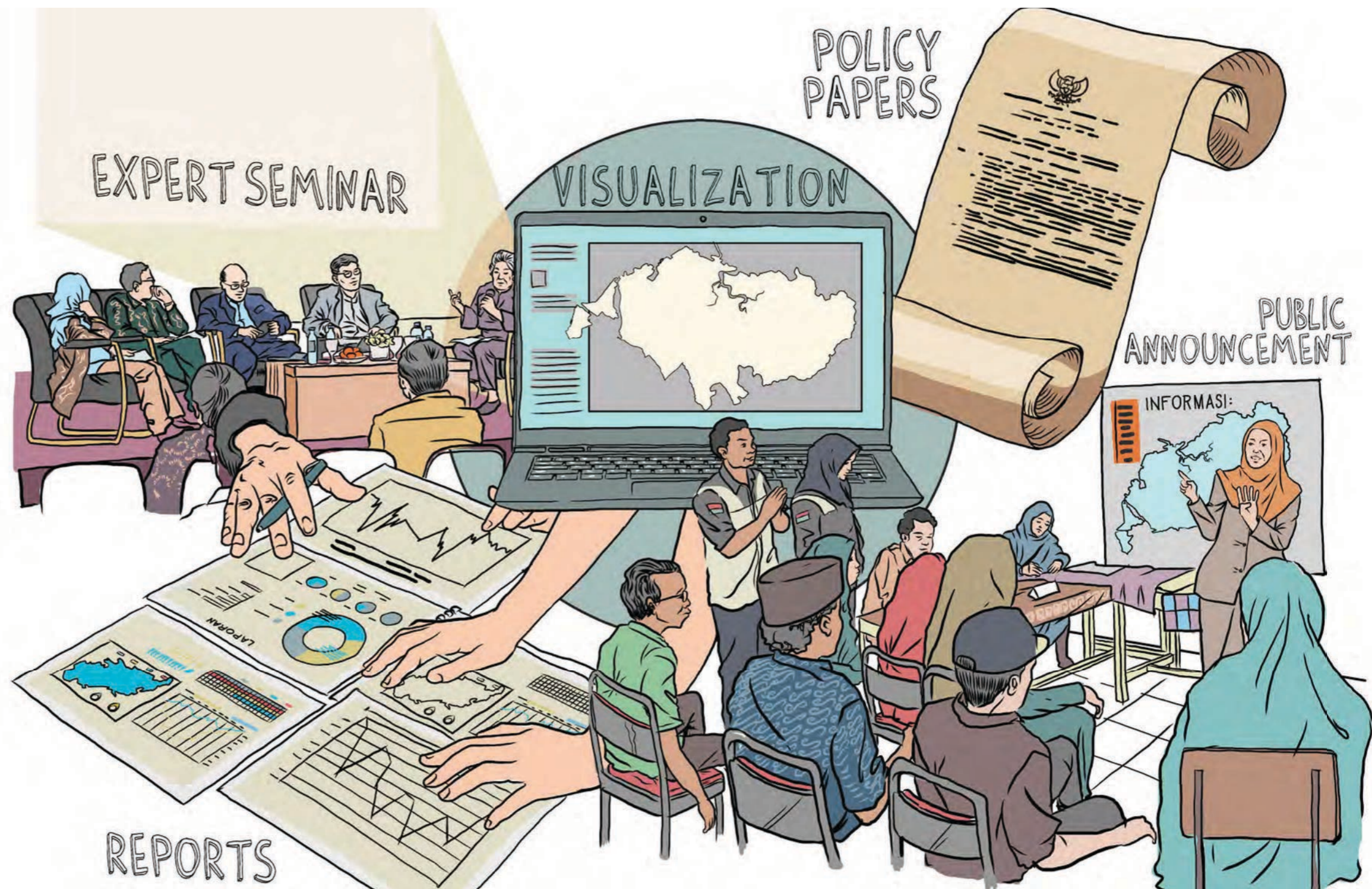
To build audiences. People are diverse and varied in their world views, ways of working and motivations. If they are to be involved in helping solve the complex problems they must be invited to do so.

#### WHAT

Narrating processes helps us appreciate the context of a given problem, how the goals were shaped, and range of solutions arrived at. This also helps generate ideas, discussion and supports from relevant communities.

#### HOW

Create multimedia narratives combining text, visual illustration and performance. Use various formats to communicate the narratives, such as with data visualization, policy papers, reports, expert seminars, and public announcements.



## ACKNOWLEDGEMENTS

This manual is developed with the support of

Makassar City Municipality  
Makassar City Planning and Development Agency  
Makassar City Health Department  
University of Hasanuddin  
Asian Development Bank (ADB)  
ASEAN Australia Smart Cities Trust Fund (AASCTF)  
Australian Government - Department of Foreign Affairs and Trade (DFAT)

Illustration by Yoshi Andrian

## Team

FUTURE CITIES LABORATORY - SINGAPORE ETH CENTRE  
Prof Stephen Cairns (Team Leader)  
Dr Devisari Tunas (Team co-Leader)  
Niraly Mangal (Lead Data Specialist)  
Rina Wulandari (Local Data Specialist)

ASIAN DEVELOPMENT BANK  
Mr Joris van Etten (Urban Development Specialist)

© ASEAN Australia Smart Cities Trust Fund  
6 ADB Avenue, Mandaluyong City, Metro Manila 1550, Philippines  
Email: [aasctf@adb.org](mailto:aasctf@adb.org)  
Facebook: [@aasctf](https://www.facebook.com/aasctf)  
LinkedIn: [@aasctf](https://www.linkedin.com/company/aasctf)  
Twitter: [@aasctf](https://twitter.com/aasctf)  
YouTube: [bit.ly/watchAASCTF](https://bit.ly/watchAASCTF)

Published in 2021

The views expressed in this publication are those of the authors and do not necessarily reflect the views and policies of the ASEAN Australia Smart Cities Trust Fund (AASCTF) or its implementing and funding agencies or organizations. AASCTF does not guarantee the accuracy of the data included in this publication and accepts no responsibility for any consequence of their use. The mention of specific companies or products of manufacturers does not imply that they are endorsed or recommended in preference to others of a similar nature that are not mentioned.

Please contact [aasctf@adb.org](mailto:aasctf@adb.org) if you have questions or comments with respect to content, or if you wish to obtain copyright permission.

All photos are credited to the Future Cities Laboratory Global - Singapore ETH Centre except where otherwise stated.



## **About the ASEAN Australia Smart Cities Trust Fund**

The ASEAN Australia Smart Cities Trust Fund (AASCTF) works with participating ASEAN cities with the aim of enhancing city planning systems, governance, service delivery, and financial management through the identification and adoption of appropriate digital solutions and systems. These digital solutions address vital cross-cutting themes such as gender equity and women's empowerment, social inclusiveness, climate change and environmental sustainability, and public-private partnerships. By working with cities, AASCTF facilitates their transformation to become more livable, resilient, and inclusive, while in the process identifying scalable best practices that can be replicated across cities in Asia and the Pacific.