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Upskilling Nations Through Education Technology

Udacity's Global Findings & Success Stories

Asia Development Bank Knowledge Sharing | Webinar
Virtual | April 2021



Agenda

Our audience Today Introductions	3 mins
The Upskilling Dilemma Global & Asian Challenges & Success Factors	6 mins
Udacity The Practitioner Level Skilling Solution	8 mins
Global Upskilling Success Stories Udacity's Case Studies	8 mins



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Around 1 billion individuals could be displaced by automation and need to find new jobs by 2030 around the world

- McKinsey & Company Report



The Rising Skills Gap



~ 1B jobs will be lost due to AI/ML and automation by 2030



375M people will need to change their jobs over the next 10 years



\$1.4T will be spent on digital transformation; ~17% CAGR next 5 years



'Talent Shortage' ranked #1 risk to organizational change



The Rising Skills Gap

COVID accelerates these trends 5-10 years!



~1.2 jobs will be lost due to AI/ML automation by 2020



375M people will need to change their jobs over the next 10 years



\$1.4T will be spent on digital transformation; ~17% CAGR next 5 years



'Talent Shortage' ranked #1 risk to organizational change

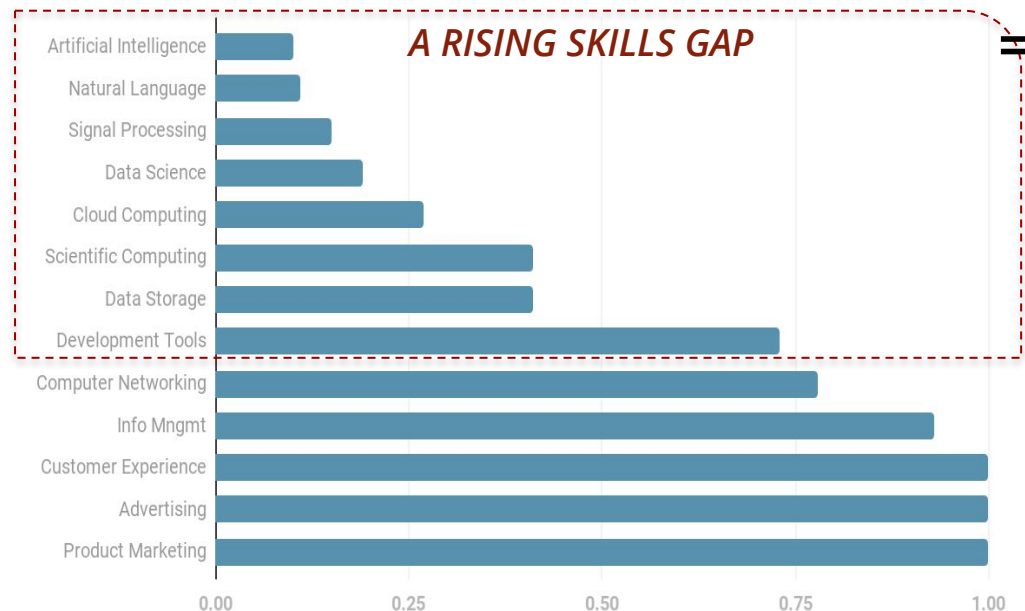


The Rising Skills Gap: An Upskilling Opportunity (1 of 2)

Learners are globally resorting to online skilling today, in efforts of overcoming the skills shift of tomorrow

Skill gap of workers transitioning into job cluster

0 is full gap, 1 is no gap



AN UPSKILLING OPPORTUNITY

4x

Increase in indiv. seeking out opportunities for **learning online through their own initiative**

5x

Increase in **employer provision of online** learning opportunities to their workers

9x

Increase in enrolled learners accessing **online learning through government programs**

The Rising Skills Gap: An upskilling opportunity (2 of 2)

EMPLOYER



Around **80-85%** of companies worldwide expect key emerging tech incl. **Cloud Computing, Big Data Analytics, IoT, & AI** to impact their business and likely to require adoption by 2025

Global employers expect **40% of workers** to **require reskilling** within 6 months or less, and **94% of business leaders** expect employees to pick up new skills on the job

YOUTH



61% of youth globally believe that their current positions will be greatly affected by technology change or globalization

63% of global youth view self-directed & online methods of learning to be more effective than conventional methods (educ. institutions, conferences, etc.)



Opportunities and need for upskilling is also very relevant in Asia

- 60** % of the World's youth population lives in Asia-Pacific region, this translates to **750 million people**
- 14** % of Asia-Pacific youth were **unemployed** in 2020, which is higher than the global estimate of 13.7 per cent
- 20** % of Asian youth believe their current skills will last for another 5-10 years before they need to be **re-trained**
- 54** % of Asian youth believe they must consistently **upgrade** their skills



Asian governments, similar to other regions, still face key challenges to upskilling

1
LIMITED AWARENESS
OF URGENCY OF
UPSKILLING

A large barrier to skills development in Asia is building awareness of the future of jobs and the resulting need for skilling

2
DEMAND-SUPPLY
SKILLS MISMATCH

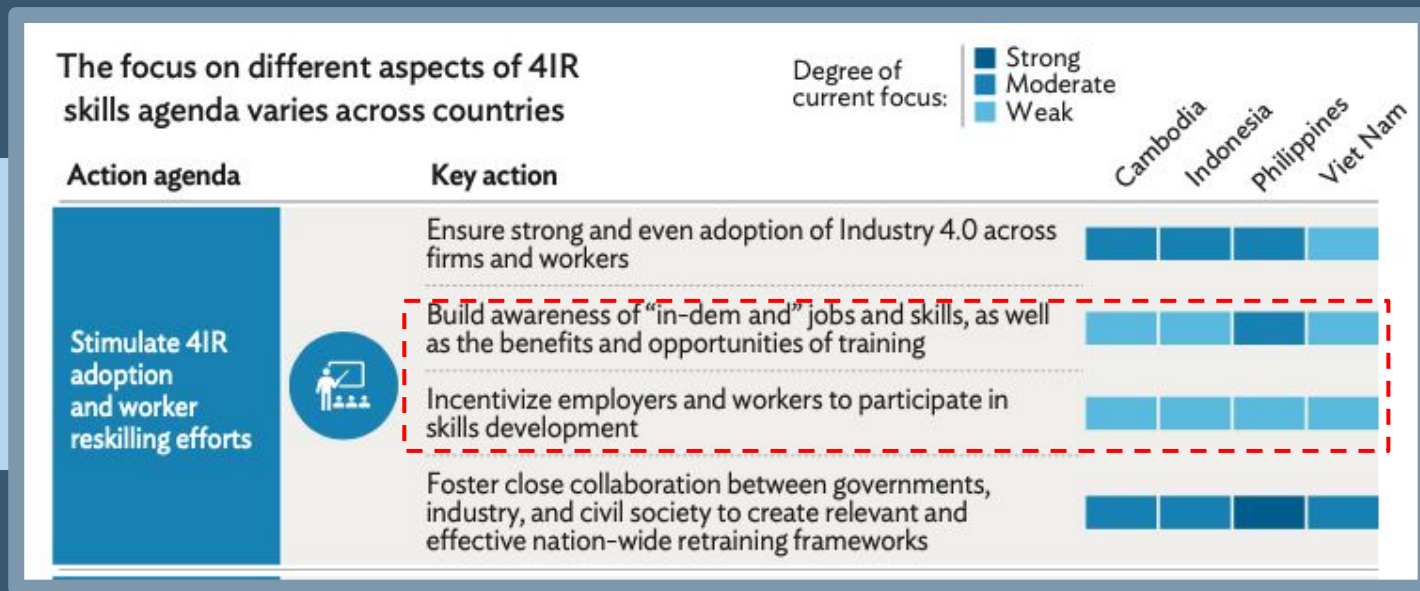
Asian employers are experiencing a talent shortage, fueled by lack of graduate preparedness for the current & emerging job market

3
LIMITED LEARNING
OPPORTUNITIES

Current focus of policy makers in Asia are on providing education primarily in K-12 and universities, offering limited access to lifelong learning



Challenge 1: Limited Awareness of Urgency of Upskilling



Challenge 2: Demand-Supply Skills Mismatch

Percent of survey respondents who agree or strongly agree with the following statements (%)

	Cambodia		Indonesia		Philippines		Viet Nam	
	Training institutions	Employers	Training institutions	Employers	Training institutions	Employers	Training institutions	Employers
Graduates are adequately prepared for entry-level positions	59	11	96	32	90	55	80	38
Graduates have the appropriate “general” skills	78	8	92	39	90	57	80	53
Graduates have the appropriate “job-specific” skills	65	13	92	31	88	59	78	59

ASEAN employers perceive graduates to be unprepared for required labor market skills



Challenge 3: Limited Learning Opportunities

“More than 758 million adults are still illiterate globally, with 63% of these adults living in Asia. Less priority is given to adult learning and non-formal education sector, with nearly half of countries worldwide still spend **less than 1% of their public education budget** on adult learning.”

The whole approach to education needs to shift to lifelong learning all the way through adulthood.



Required Capabilities for governments: Three-Fold

1

Applied Learning



Governments must ensure applied learning methods that will result in practitioner-level skills to avoid employers' talent shortage and adapt to emerging technologies in an effective, sustainable manner

2

Implementation Capabilities



Skilling program leaders will be able to scale their solution and offer modules to wider learner audiences if dynamic, end-to-end capabilities are acquired, typically done through robust partnerships

3

Lifelong Learning



Lifelong learning is a critical success factor for effective up-skilling programs, driven by a comprehensive platform with in-demand content and digitally available for urban & rural areas alike



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What is our Mission?

*To **train the world's workforce** in the
careers of the future.*



Udacity at a Glance



10,000,000+ learners
across **160+** countries



100,000+ Nanodegree
certificates granted



100+ enterprise customers,
~**45%** Global 2000





9 government partnerships



1,300+ Mentors

Udacity **ONLY** cost-effective way to deliver **practitioner-level skills** at mass scale

	MOOCs	Bootcamps	University	
Skill level	Shallow	Practitioner	Theoretical. Sometimes Practitioner	 Practitioner
Graduation / Student Experience	Low	High	High	High
Scalability	High (Asynchronous, online)	Low (Synchronous, on premises)	Low (Synchronous, on premises)	High (Asynchronous, online)
Cost	>USD 100	USD 10-20K	USD 100K	~ USD 3K per ND

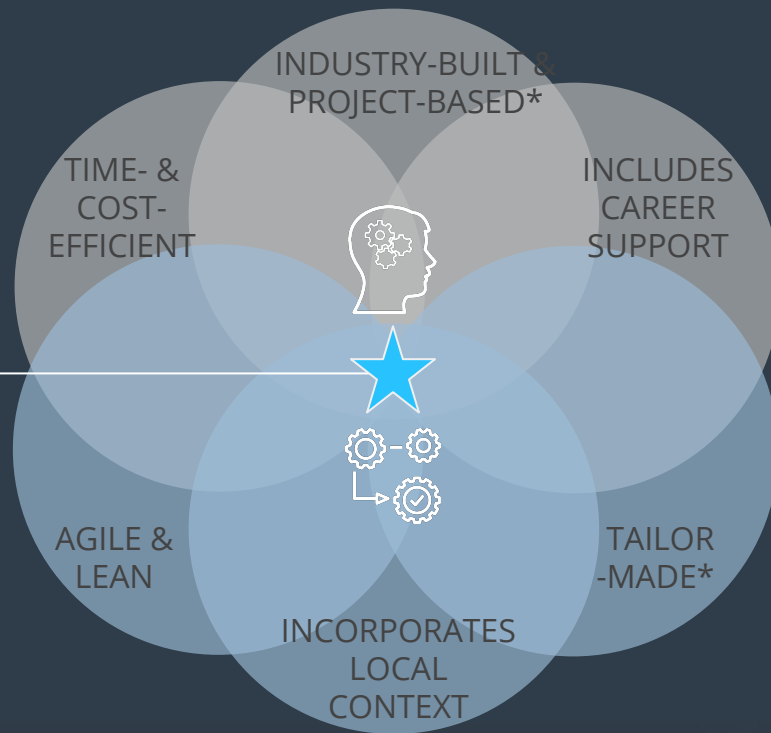


UDACITY FOR GOVERNMENT SOLUTION

THE RECIPE FOR SUCCESS

- Udacity learning product qualities
- Udacity delivery qualities

Udacity provides an **end-to-end solution for any organization looking to create a tech-competitive advantage for a targeted population** using the recipe for success on a learning product and delivery mechanism level



What is a Nanodegree Program?



A **3-6 months** long **learning program** that builds **real technical skills** in about 10 hours per week



Every program consists of **multiple modules** that deliver engaging learning content in the form of **video text quizzes** and **exercises**



Each module includes a **practical project** where students apply and demonstrate their skills in a **real world context**



Expert reviewers check all student projects and give **individual feedback** to further the learning



Throughout the program, students are **supported** by Udacity

Get Real Employable Skills

Learn by doing with
real-world projects and
other **hands-on exercises**
that lead to real skills
mastery.



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Top-tier industry partners

Curriculum designed with **industry leaders**. Aligns nanodegree content with high-impact skills that top companies want. Curriculum owned by Udacity.



Global marketplace of experts

Enables quick and actionable feedback on a scalable platform.

- 1,300 experienced mentors worldwide
- Line-by-line code review (<3 hrs)
- Help w/ coding questions (<1 hr)

The screenshot displays the Udacity platform interface. On the left is a sidebar with navigation options: 'Front-End Web Developer' (Term 1 | May 1, 2018 Class), 'GENERAL CHANNELS' (My Classmates, All Threads), 'PROJECT CHANNELS' (Animal Trading Cards, Build a Portfolio Site, Memory Game, Classic Arcade Game Clone, Feed Reader Testing, Restaurant and Bar Reviews App — Stage 1), and a list of mentors. The main area shows a chat conversation in the 'Animal Trading Cards' channel. The chat header indicates '368 PEOPLE'. The conversation includes a message from Jasper J. (Mentor) at 7:10 AM: 'Hey all, it's a new week, time to get working on your Nanodegree. You can do it!'. A response from Julie T. at 10:49 AM asks for help with linking a CSS style sheet. A code block shows the HTML code:

```
1 <link rel="stylesheet" type="text/css" href="css/style.css">
```

. Carina F. (Mentor) responds at 1:12 PM with advice on pathing: 'Hi Katherine! You may have a pathing problem. Instead of href="css/style.css", you can try "../css/style.css". This directs your HTML doc to return to the previous folder, enter the CSS folder, then find the style.css file.' The chat shows 2 replies to the latest message.



Learn on your schedule

Self-paced learning -
whenever and wherever
you want. Graduate while
learning part-time for 10
hrs/week.

The screenshot displays the Udacity learning environment. On the left, a file explorer shows a project named 'mockup-to-article' containing files for 'css', 'images', 'index.html', and 'style.css'. The 'index.html' file is open in the code editor, showing HTML boilerplate code with a title 'Article Title'. Below the code editor is a 'Lesson 1: Introduction to Computer Vision' sidebar with a list of topics: 1. Introduction, 2. Optics and Thermodynamics (selected), 3. Quiz: Constructing Links, 4. Filters, 5. Edge Detection, 6. Homography, and 7. Quiz: Make a Button. At the bottom of the sidebar are 'RUN' and 'MENU' buttons. The main content area features a video player for '2. Optics and Thermodynamics' showing a woman speaking. Below the video, the lesson title 'Optics and Thermodynamics' is displayed, along with its publication date (Aug 1st, 2017) and instructor (Sebastian Thrun). A welcome message states: 'Welcome to Lesson 1, Introduction to Computer Vision! In this lesson, you'll learn the core foundations to lidar and computer vision for you vehicle that allows it to be away of it's surroundings and make decisions based on data sets!'. To the right, a 'Resources' section lists: Elective: [Parallel Programming](#), Elective: [Pathfinding](#), Discussion: [Open CV Quiz 1](#), and Discussion: [Open CV Quiz 2](#).

The Nanodegree Program

We offer 50+ Nanodegrees in 7 schools:



Data
Science



Artificial
Intelligence



Business



Autonomous
Systems



Programming &
Development



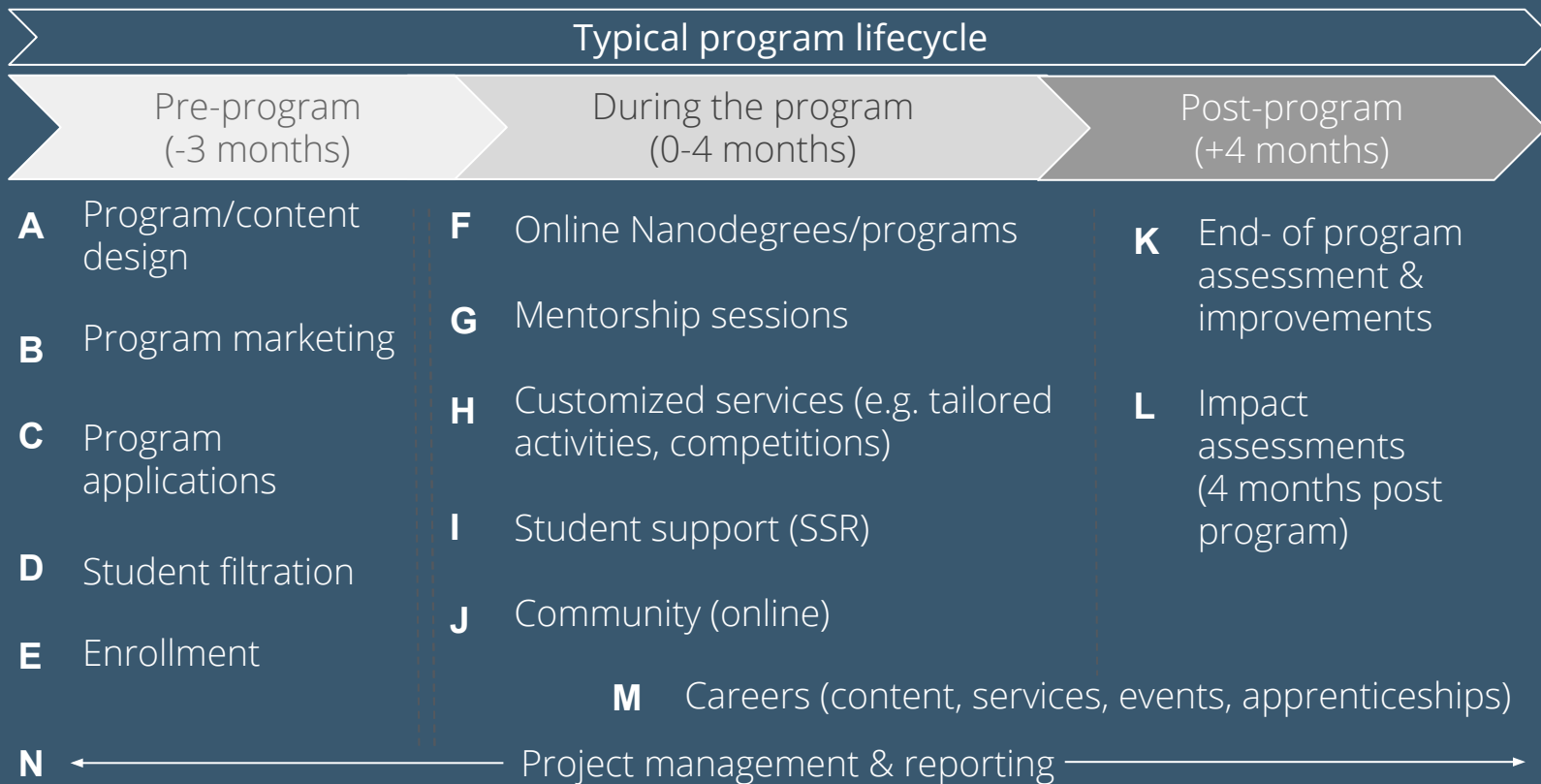
Cloud



Cyber
Security



How do we work with governments?



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Learner success story



Tony Boswell
Kansas City, MO



BEFORE

For 14 years prior to earning his Nanodegree, Tony worked as a trucker.

"The challenge of going back to school at 48 years old, and trying to start a new career in a new industry... well, it was terrifying."

AFTER

Received a scholarship for Front End Web Developer nanodegree from Google.

"Every little achievement I made along the way gave me the confidence I needed to hit the ground running when I graduated."

"If you think coding can't change your life... boy do I have a story to tell you!!"

Government of Egypt Partnership

egyptfwd
initiative



Udacity and the Government of Egypt partnering to train Egyptian youth on the latest IT technologies to seed emerging tech outsourcing industry.

Phase 1

Egyptian youth recipients (2017)

1,250

Phase 2

Egyptian youth recipients (Jul 18-Jul 19)

2,200

Phase 3

African continent & high schools
(Mar 19-Sep 20)

3,600

Phase 4

National Freelancers (May 20-Dec 21)

25,000
100,000 *enabled*



***Udacity** and the Government of Egypt partnering to train Egyptian youth on the latest IT technologies to seed emerging tech outsourcing industry.*

Partnership Objectives:



Improve the **livelihood of Egyptians at scale** by propelling them into successful **technology careers**



Increase Egypt's **global competitiveness of the tech labor force**

5 Years

Partnership in **5 different programs**

80%+

Graduation rate

220K

Digitally enabled
Through challenge programs

74%

Positive career change
37% of which got new jobs

20K

Nanodegree Certificates

\$12.5M

Annual Earning Potential
By self-employment in the first 6 months after graduation

***Target to reach 200mln by end of year**



Udacity partnered with the Dubai Future Foundation on the **One Million Arab Coders** initiative, with the aim of empowering Arabs with the language of the future. This initiative is split into a 'foundational course' challenge phase and a Nanodegree phase. This initiative has spun off into specific country chapters as well including the "One Million Jordanian Coders" initiative, with other chapters in the plans.

FOCUS ON ANDROID, WEB DEV & DATA TRAINING

100% ONLINE SELF-LEARNING MODEL

FOUNDATIONAL COURSE PHASE*

1.2M+ ENROLLEES
ACHIEVED

171K+ CERTIFICATIONS
TO DATE



NANODEGREE PHASE

~2K SCHOLARS
ENROLLED to
date

60%+ GRADUATION
RATE

*Top students from the foundational course phase are selected for a Nanodegree scholarship





Udacity in partnership with Misk Academy, aims to build the knowledge and skills needed to work in the technology field amongst youth from the Kingdom of Saudi Arabia through scholarships.

8,756 Phase 1 & 2
SCHOLARSHIP
RECIPIENTS

5,600+ Phase 3
SCHOLARSHIP
RECIPIENTS TO DATE

13 BEGINNER TO ADVANCED
PROGRAMS OFFERED

~75% HIGHEST GRADUATION
RATE TO DATE

5,500+ **GRADUATES
TO DATE**

65% POSITIVE CAREER
CHANGE
31% of which got new jobs

+55% GRADUATES
ARE FEMALE





Udacity partnered with Misk Foundation on the Future Seekers Challenge, a program exclusively designed for the Saudi context, offering a unique experience to accelerate the Kingdom's digital transformation by equipping 100,000 Saudi learners with diverse skills for the future of work.

FOCUS ON TRAINING FOR THE FUTURE OF WORK

Phase I (100k learners, ~4 weeks):

- The state of the future of work + Saudi industry case examples
- Remote work & freelancing content
- Technical fundamentals in Digital Marketing, Business Analytics, AI for Business Leaders, Product Management

100% ONLINE
SELF-LEARNING MODEL

FOUNDATIONAL COURSE PHASE*

54K+

ENROLLEES SO FAR
(with the aim to reach 1M)

4K+

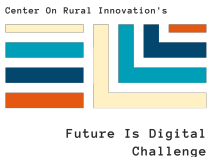
CERTIFICATIONS
TO DATE

**Top students from the foundational course phase are selected for a Nanodegree Program scholarship (Phase II)*





Center
on Rural
Innovation



CORI's The Future is Digital Challenge (USA) Part 1/2

Center on Rural Innovation and Udacity's Future is Digital Challenge - an initiative dedicated to tech upskilling and ensuring residents in small towns and rural communities are equipped to participate in the 21st-century digital economy. Participants will have the opportunity to build skills in high demand digital jobs

700

FOUNDATIONAL COURSE
SCHOLARSHIPS TO RESIDENTS IN
RURAL COMMUNITIES

108

NANODEGREE PROGRAM
SCHOLARSHIPS FOR TOP
PERFORMERS FROM RURAL AREAS

14

RURAL COMMUNITIES
PARTICIPATING IN PILOT
(via outreach & career enablement)

FOCUS ON

**DIGITAL MARKETING,
WEB DEVELOPMENT
& BUSINESS
ANALYTICS**
TRAINING

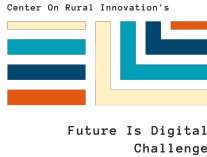
COMMUNITY

ENGAGED ONLINE COMMUNITY
ACROSS BOTH PHASES





Center
on Rural
Innovation



CORI's The Future is Digital Challenge (USA) Part 2/2

Center on Rural Innovation and Udacity's Future is Digital Challenge - an initiative dedicated to tech upskilling and ensuring residents in small towns and rural communities are equipped to participate in the 21st-century digital economy. Participants will have the opportunity to build skills in high demand digital jobs

Digital graduates are sharing their gratitude and excitement for the opportunity

- “ I am extremely grateful to CORI, Ignite Emporia, and Udacity for the opportunity to **get valuable skills training needed to help my Kansas community** move forward into the digital future. The compact program was a **perfect fit for a working individual**. The Udacity team was **amazingly supportive...would highly recommend the Nanodegree to anyone!**” *~Denise, Emporia*
- “ **The project-based format was practical** and more useful than testing to graduate. The part that separates it from others is the **community support. Having mentors available via email, text, and Slack.**” *~Eren, Durango*
- “ I really loved learning through the Udacity format. The **support and encouragement made all the difference**. [My tutor] helped whenever I needed some clarification or had a question...I am so happy I stayed with it. The program is amazing, and **the support really sets it apart.**” *~Trine, Traverse City*
- “ I liked the **fast pace and the structure of the course**...fantastic program, **great support from the Udacity team**” *~Alexandra, Springfield*





Questions & Answers

