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# Malaysia BUSINESS OPPORTUNITIES SEMINAR 20 April 2021

Doing Business with ADB and the ADB Procurement System

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Procurement, Portfolio and Financial Management Department (PPFD/PFP2







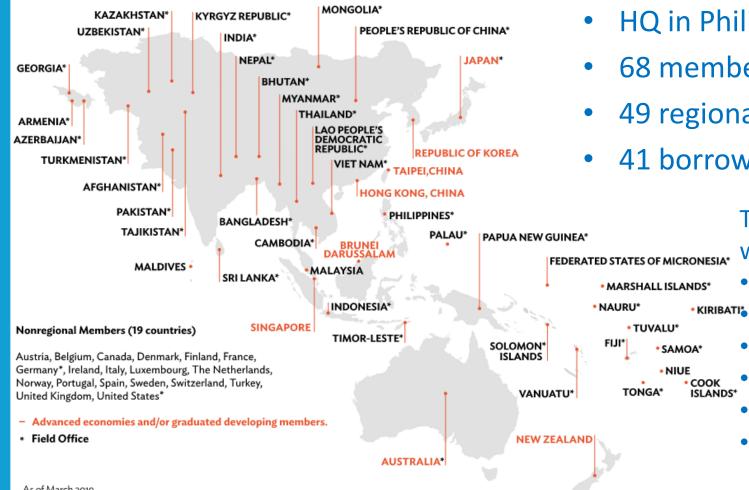
### **Overview**

- 1. Overview of ADB and its operations
- 2. Top Suppliers in ADB Projects
- 3. Top Suppliers from Malaysia
- 4. ADB Procurement Framework
- ADB Procedures for Procurement of Consulting Services & Goods/Works
- 6. Bidding Strategies
- 7. How to find info on business opportunities in ADB Projects
- 3. Identifying Opportunities & Covid -19 Responses





# A brief about ADB



- Founded in 1966
- **HQ** in Philippines
- 68 members
- 49 regional & 19 non-regional;
- 41 borrowing members

To support its clients, ADB works with:

- Private sector
  - NGOs and CBOs
- **Foundations**
- Academia & think tanks
- Donors
- Other Intl. Organizations



Main Instruments: Loan/Grants, Technical Assistance, Equity and Guarantees Biggest ADB Borrowers in 2019: India, China, Pakistan, Bangladesh, Indonesia





2015

2016

ADB Sovereign Portfolio, 2015-2019

(\$ billion)

2017

2018

# **ADB 2019 Sovereign Portfolio**





2019

https://www.adb.org/documents/2019-annual-portfolio-performance-report

\$0.5bn

**Portfolio by Sector** 

**TRANSPORT** 

**ENERGY** 

**WATER** 

**AGRICULTURE** 

**EDUCATION** 

**FINANCE** 

**OTHERS** 

2019

34%

2018

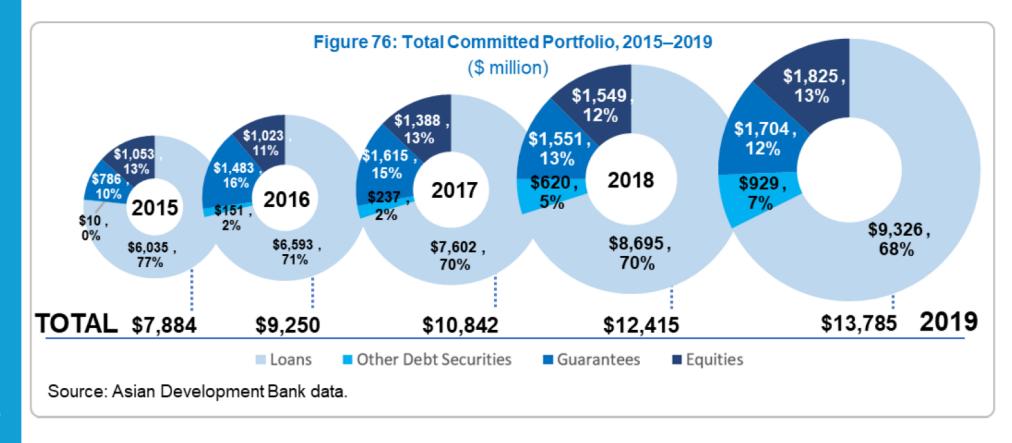
34%

24%

13%



# **ADB 2019 Non-Sovereign Portfolio**







# **Strategy 2030: Seven Operational Priorities**



Addressing remaining poverty and reducing inequalities



Accelerating progress in gender equality

At least 75% of committed operations by 2030



Tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability \( \)

At least 75% of committed operations by 2030, \$80 billion from own resources from 2019–2030



Making cities more livable



Promoting rural development and food security



Strengthening governance and institutional capacity



Fostering regional cooperation and integration

#### **Key Approaches**



Expanding private sector operations

1/3 of ADB operations by 2024



Catalyzing and mobilizing financial resources for development

\$1 in private sector operations financing matched by \$2.50 of cofinancing



Strengthening knowledge services

https://www.adb.org/documents/strategy-2030-prosperous-inclusive-resilient-sustainable-asia-pacific





# **Top Goods Suppliers by Member State**

Procurement Ranking – Goods				
	2017	2018	2019	2020
1	PRC	PRC	IND	IND
2	IND	BAN	PRC	PRC
3	SWE	IND	USA	INO
4	INO	SWE	BAN	TUR
5	BAN	VIE	VIE	HKG





# **Top Woks Contracts by Member State**

Procurement Ranking – Works				
	2017	2018	2019	2020
1	PRC	PRC	PRC	IND
2	IND	IND	IND	PRC
3	KOR	BAN	BAN	PHI
4	BAN	GER	INO	BAN
5	VIE	PAK	PAK	PAK





# **Top Consulting Services by Member State**

Procurement Ranking – Consulting Services				
	2017	2018	2019	2020
1	AUS	KOR	IND	USA
2	KOR	IND	AUS	KOR
3	IND	FRA	USA	IND
4	USA	UKG	GER	INO
5	PHI	AUS	FRA	AUS





# **Top Goods Suppliers by Amount**

#### Top 5 Suppliers of Goods (2017–2020)

	Name	No. of Contracts	ADB Amount (\$ million)
1	BEML Ltd.	3	712.10
2	ABB Group	10	292.28
3	TBEA	6	227.61
4	China National Technical Import & Export Corp.	3	212.74
5	Progress Rail Locomotive Inc	1	135.34





# **Top Works Contractors by Amount**

#### **Top 5 Contractors for Works (2017–2020)**

	Name	No. of Contracts	ADB Amount (\$ million)
1	Larsen & Toubro Ltd.	28	997.00
2	Siemens	20	807.98
3	China Railway Construction Co. Ltd.	30	593.80
4	Hyundai Motor Group	4	568.89
5	Acciona Construction Philippines Inc.	2	563.46





# **Top Consultants by Amount**

#### **Top 5 Consulting Services Firms (2017–2020)**

	Name	No. of Contracts	ADB Amount (\$ million)
1	SMEC	34	150.61
2	EGIS International	32	84.37
3	T.Y. Lin International	1	59.10
4	Ove Arup & Partners International Ltd.	8	58.98
5	Korea Consultants International Co. Ltd.	4	55.78





# **Top Suppliers/Contractors from Malaysia**

#### **Top 5 Contractors/Suppliers of Goods & Works (2016–2020)**

	Name	Sector	ADB Amount (\$ million)
1	Pestech Sdn. Bhd.	ENE	23.81
2	Leader Cable Industry Berhad	ENE	3.22
3	Powercode & Polyware (JV)	WUS	2.26
4	Chip Ngai Engineering Works Sdn. Bhd.	wus	1.84
5	Gorasia Industries Sdn. Bhd.	ENE	0.35





# **Top Consultants from Malaysia**

#### **Top 5 Consulting Services Providers (2016–2020)**

	Name	Sector	ADB Amount (\$ million)
1	Minconsult Sdn. Bhd.	EDU, ENE, TRA, WUS	28.14
2	Mediconsult Sdn. Bhd.	HLT	1.31
3	Worldfish Center	ANR	0.98
4	IEN Consultants Sdn. Bhd.	EDU	0.13
5	Green Growth Solutions Asia Sdn. Bhd.	PSM	0.05
6	Individual Consultants		4.83





# Why pursue ADB-Financed Contracts?



Gateway to new opportunities in fast growing emerging economies across multiple sectors



Availability of funds is assured



Internationally accepted procurement procedures

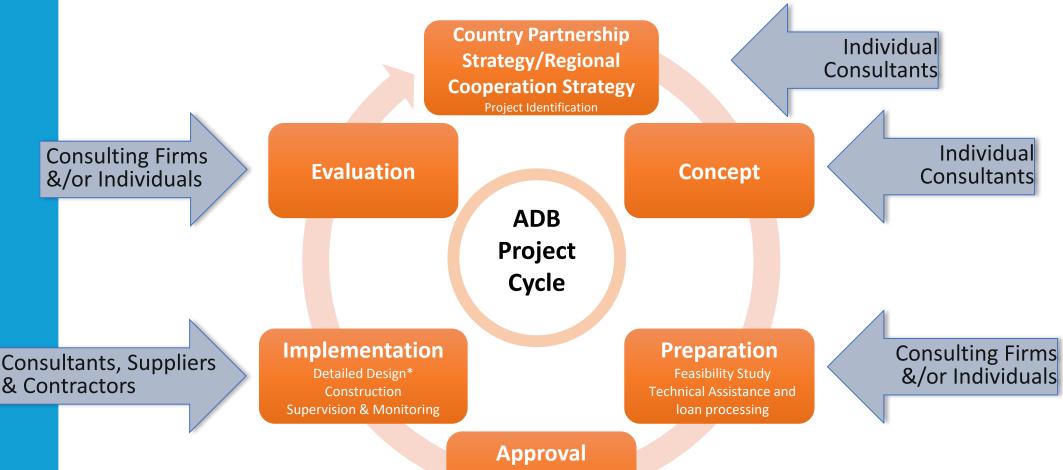




Risks related to transparency, fairness and integrity of procurement processes mitigated through ADB oversight



# When is Private Sector engaged?





Loan Negotiation, Approval, Signing and Effectiveness

\*In some circumstances, detailed design may take place during the preparation stage of projects



#### TYPES OF OPPORTUNITIES

#### Supply of goods

Machinery, equipment, computers, furniture

#### Civil works

 Roads, railways, bridges, irrigation canals, schools, power plants, pump stations, water treatment plants, heating plants, airports, etc.

#### Consulting services

 Site supervision (PMC), Project preparation & implementation, knowledge products, staff consultants

#### Non-consulting services

Surveys, training, translation, event management

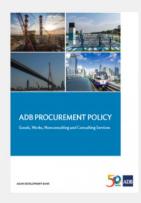




#### **ADB's Procurement Frameworks**

For projects with concept papers approved on or after 1 July 2017

ADB's new procurement framework comprises a Procurement Policy and Procurement Regulations for ADB Borrowers. It modernizes project procurement processes through a principles-based approach, to meet the diverse needs of clients as ADB scales up its operations in line with Strategy 2030.



**ADB Procurement Policy** 



Procurement Regulations for ADB
Borrowers

For projects with concept papers approved before 1 July 2017

ADB's Procurement Guidelines and Guidelines on the Use of Consultants defined the policies and procedures for selecting, contracting, and monitoring suppliers of goods, works, and services for ADB-financed projects.



**Procurement Guidelines** 



Guidelines on the Use of Consultants







# **ADB's Procurement Principles**

Principles		Outcomes
lus	Fairness	Equal opportunity; equitable distribution; and credible mechanisms for addressing procurement-related complaints.
	Economy	Using price, quality, and any nonprice attributes to deliver viable projects.
	Efficiency	Ensures procurement processes are proportional to value and risks.
	Transparency	Deliver relevant procurement information publicly in a consistent and timely manner; appropriate reporting; and confidentiality.
	Quality	Structured arrangements delivering appropriate outputs in an effective manner to achieve project outcomes and objectives.
	Value for Money	Obtain optimal benefits through effective, efficient, and economic use of resources.



# How we procure

# **Roles and Responsibilities**

- The Borrower (Executing Agency (EA)) is responsible to procure most goods, works, and services
- ADB also procures some services and goods itself to support its borrowers through technical assistance grants (TA) and staff consulting
- ADB reviews the procurement activities of EAs to ensure compliance with ADB's Procurement Policy and Procurement Regulations for Borrowers
- Open competitive bidding is the preferred option
- Technical and financial bid elements





# BUSINESS OPPORTUNITIES

# **ADB Procurement System**

#### **ADB Procurement Documents**

Prequalification

Goods

Works (Large and Small Contracts)

Plant: Design, Supply, Install

Information Technology Products and Services (New)

Design-Build-Operate (New)

Request for Quotations (Goods and Works)

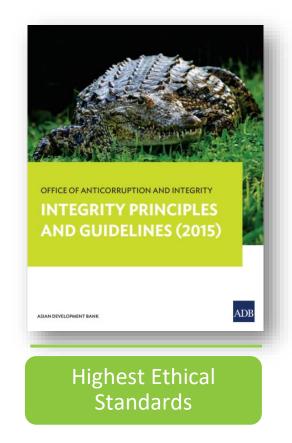
Consulting Services

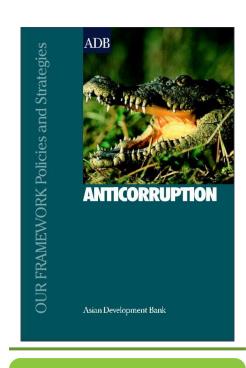
Non-consulting Services (New)



# **ADB's Anticorruption Policy & Guidelines**

Applies to executing and implementing agencies, contractors, consultants, suppliers, ADB staff, and anyone connected to an ADB-financed, -administered, or —supported activity.





Zero Tolerance









# Consulting Services





# **Types of Consultants**





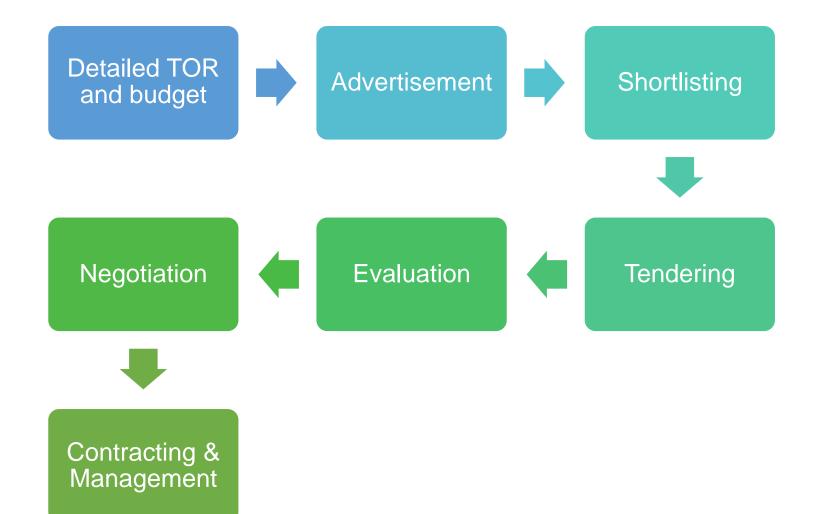
#### Recruitment may be national or international

- Internationals may be for any ADB member country (global if eligibility restriction waived)
- A firm is national if legally incorporated in the DMC
- An individual is national if a citizen of the DMC





## **Firm Consultant Recruitment**







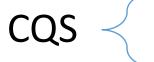
### **Procurement Methods to Recruit Firms**



Quality & Cost Based Selection



Quality Based Selection



Consultants Qualifications Selection



Fixed Budget Selection



Least Cost Selection



Direct Contracting



### Salient Points on Firm Recruitment Process

All opportunities advertised on CMS, shortlist published

A Full, Simplified or Bio-data proposal may be requested

Use of standard Bidding Documents, Focus on quality in evaluation

ToR's may be Input (conformance) or Output (performance) based

Contracts: Time-Based or Lump Sum (can be hybrid)

CMS used for ADB TA Services; EA systems used for loans & grants

Others: Member eligibility / debriefing / ADB review





# **General Points to approach ADB Consulting Contracts**

- Identify suitable entry points and look to build expertise.
- Consider individual consulting opportunities
- Know your client and their expectations
- Understand context and background to project
- Leverage experience with similar institutions
- Identify partners who will add value
- Understand costs of doing business (e.g. taxes)
- Consider if external specialists will strengthen your team
- ASK QUESTIONS IN CASE OF ANY DOUBT











# Goods & Works





# **Procurement Process & ADB Oversight**







### **ADB Procurement Methods – Goods & Works**

#### **ADB Procurement Methods**

- Open Competitive Bidding
- Limited Competitive Bidding
- Request for Quotations
- Framework Agreement (consulting) New
- Electronic Reverse Auction New
- Direct Contracting
- Force Account
- Procurement from Specialized Agencies
- Procurement in Fragile Conflict-Affected and Emergency Situations New

- Procurement Agents
- Support to Government for Public-Private Partnerships
- Procurement of High-Level Technology **New**
- Community Participation in Procurement
- Procurement under Loans Guaranteed by ADB
- Procurement in Loans to Financial Intermediaries





## Salient Points in Goods & Works Procurement

Use of user guides and standard bidding documents – ability to adapt to market

International and national advertisement depending on complexity and market

Various Procedural Options for Bidding Process (1S1E, 1S2E, 2S, 2S2E)

Evaluation can be pass/fail, merit point-based scoring system, hybrid

ADB Review System – Prior and Post Review (sampling)

Others: Advance Contracting; Abnormally Low Bids; Debriefing & Complaints





# **Common Mistakes**

- Bids not signed or Bids signed by a person who is not authorized signatory
- No Bid Security or Bid Securing Declaration (if required)
- Insufficient Amount of Bid Security, Incorrect Validity Period
- Lack of Supporting Documents (JV Agreements, Audited Fin Statements, Past Performance Certificates)
- Incomplete Bids / Partial Bids
- Absence of test reports if required as per bidding documents
- Conflicts of interest not disclosed
- Inclusion of financial offer with technical offer where bid conditions require them to be separated
- Failure to provide a Signed letter of Bid, a correct Bid Validity Period and the required Bid Security or Bid Securing Declaration and Priced BOQs are grounds for immediate disqualification of the Bid.
- Minor omissions to the documents required by the Bidding Documents may be clarified. Multiple minor omissions may add up to a major omission and if clarified would give the Bidder an unfair advantage







### **Debriefing:**

- Unsuccessful bidders may request debriefing from the procuring entity (the EA or ADB). If they are not satisfied with the explanation given, they may submit a complaint.
- Debriefings are an excellent learning opportunity for future bids!

## **Complaints**:

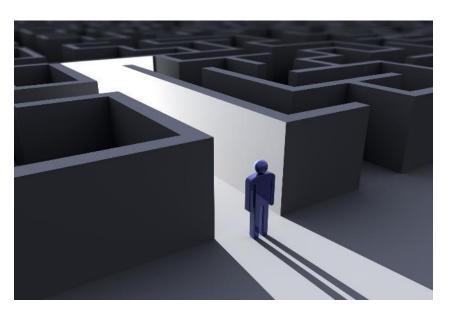
- Bidders may file complaint directly with ADB and may copy ADB on correspondence with EAs.
- Complaints to ADB should be submitted through online form: <a href="https://www.adb.org/forms/complaints">https://www.adb.org/forms/complaints</a>

#### How to report fraud:

www.adb.org/site/integrity/how-to-report-fraud







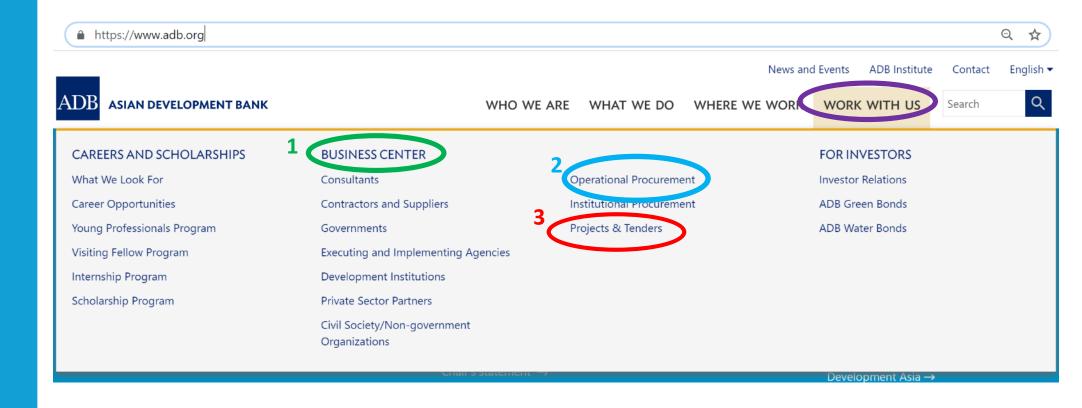


# Finding Info and Opportunities





#### **How to find Information on our Website**

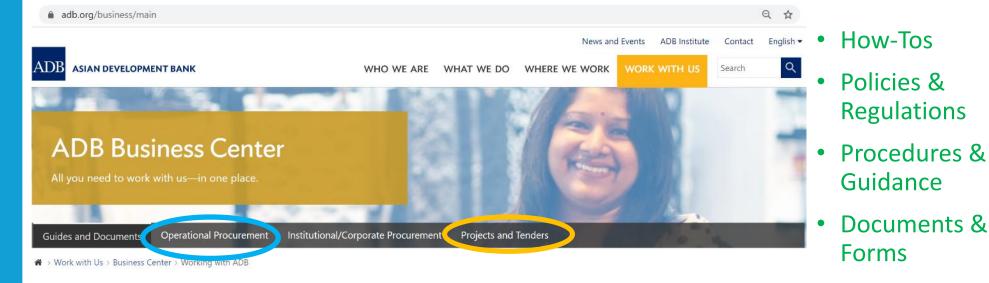




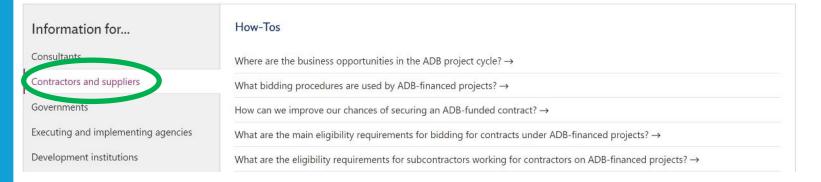
# www.adb.org/business



# 1. ADB Business Center - www.adb.org/business



## Working with ADB







# 2. Operational Procurement

Guides and Documer s Operational Procurement nstitutional/Corporate Procurement **Projects and Tenders** 

♠ > Work with Us > Business Center > Operational Procurement

### **Operations Procurement**

The Procurement, Portfolio and Financial Management Department (PPFD) provides fiduciary oversight of procurement of goods, works, non-consulting and consulting services. PPFD supports ADB staff and borrowers on procurement planning and implementation, contract management, and related risk assessment and mitigation throughout the project life cycle. It also leads procurement and consulting services innovation and capacity building initiatives.



### Goods, Works, and Non-Consulting Services →

ADB extends loans and provides technical assistance to its developing member countries for a broad range of development projects and programs involving the procurement of goods, works, and services.

https://www.adb.org/business/operationalprocurement/goods-services



Pregualified Contractors

The pregualification of contractors are undertaken for most large, ADB-financed civil works contracts, turnkey contracts and contracts for the supply of expensive and technically complex equipment. ADB reviews and approves the prequalification process conducted by the Borrower's executing agency and publishes lists of prequalified contractors for contracts with estimated value of \$10,000,000 and above.

Procurement Plan

**Contracts Awarded** 

**Bidding Procedures** 

Advance Action

Prequalified

**Contractors** 

Current Prequalified Applicant

### Contracts Awarded

Contracts awarded for goods and civil works with contract value above US\$1.0 million. An archive of the previous year's contract awards is also provided.

Current Awarded Contracts

Advance Action

### If requested by the borrower, ADB is prepared, in urgent cases, to authorize procurement prior to loan approval. This is particularly when early contracting of goods or works would be

crucial for timely completion of the project or when substantial financial benefits would

ont In such cases, ADB will approve the draft prequalification or bidding documents before they are issued and ensure that requirements for public advertising and notification of bid and invitation be followed.

ADB's approval of such advance procurement is with the explicit understanding that it does not commit ADB to approve the project and loan, and that future ADB financing depends on compliance with ADB's procedural requirements.

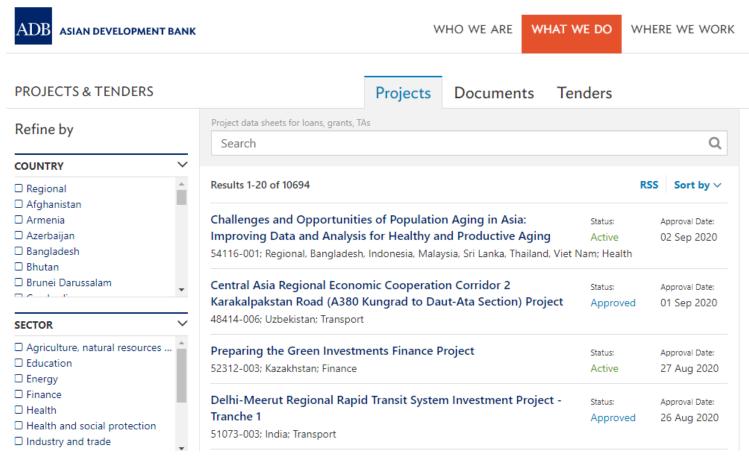
All Advance Notices



## **ADB Business Opportunities Seminar**



# 3. Projects & Tenders



- Projects
- Documents
- Tenders

Multiple Search tools available to refine search





# **Identifying Opportunities**

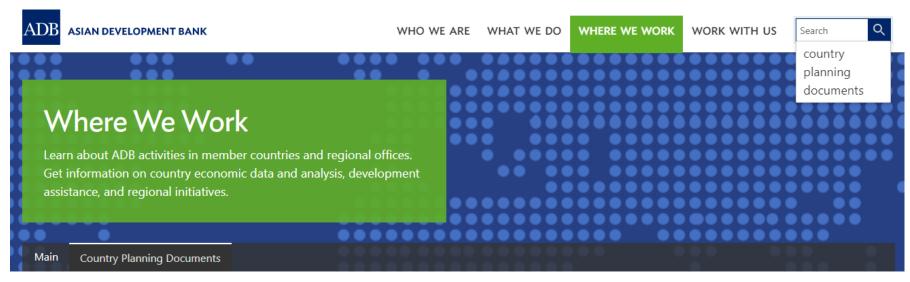
- Country Partnership Strategy (CPS) / Country
   Operations Business Plan (COBP)
- Project Procurement Plans
- Advance Notices
- Specific Notices
- ADB and CMS Websites as a source of Information







## **CPS and COBP**



★ > Where We Work > Country Planning Documents

## **Country Planning Documents**

All Country Planning Documents →

#### 

### Country Partnership Strategies (CPS) →

ADB's primary platform for designing operations to delived velopment results at the country level.

### Country Operations Business Plans →

ADB works with each developing member country to map out a medium-term development strategy and a 3-year country operations business plan (COBP) to implement it.

## Regional Cooperation Strategy and Programs (RCS) →

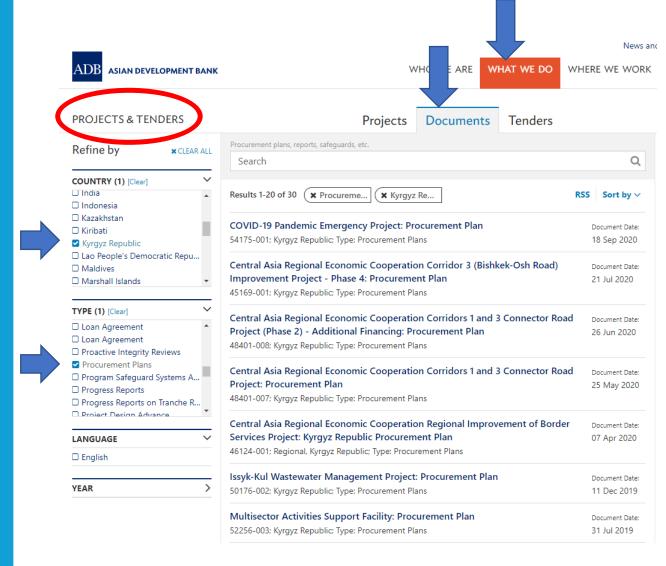
Strategies that outline how an ADB-defined region or subregion in Asia and the Pacific can work together to foster economic growth and cooperation.

https://www.adb.org/countries/documents/main





## The Procurement Plan



- Lists all foreseen procurement on a project.
- Published once the project is approved
- Updated periodically
- Goods, Works and Services
- Includes salient points regarding tenders





# Consultants to Register in CMS (cms.adb.org)



**Consultant Management System** 

Overview FAQ

#### Welcome to the Asian Development Bank's Consultant Management System

Consultant Management System (CMS) is an integrated web-based system that supports the ADB's consulting services recruitment, from advertising the opportunity to awarding consulting contracts. This portal will enable users to work with the different facilities available in CMS.



Consultants create and update their profile, search opportunities, send Expressions of Interest (EOIs), respond to Non-Committal Inquiries (NCIs), and prepare and submit proposals. Login to the system by typing in your registered email address and password.

Since CSRN is now integrated in CMS, consultants are encouraged to complete their full registration to help facilitate EOI submission by tagging project and consulting experiences entered in their profile.

Click here to know who can register as consultants in CMS.

By using this service, you are accepting the CMS Terms and Conditions.



ADB Project Team Members can access all CMS functions like creating a selection, advertising opportunities, sending Non-Committal Inquiries (NCIs), distributing Request for Proposals (RFPs), sending Notice to Proceed (NTPs), and approving requests, even while working outside of the ADB network. Login to the system by typing in your ADB Self-Service Username and Password.



Executing Agencies (EAs) can access Consulting Services Recruitment Notice (CSRN) to post consulting apportunities for ADBfinanced projects. Login to the system by typing in your registered Username and Password.

To obtain an EA account, email your ADB Project Officer and copy csrn@adb.org with the following details:

1. Email address of the agency representative

3. Name and address of the agency

2. Full name of the agency representative

4. Duration of the recruitment for the project

### Consulting Services Recruitment Notice (CSRN)

The Consulting Services Recruitment Notice provides detailed information on the consulting services required for ADB-financed or administered projects. The CSRN includes the terms of reference and is posted on ADB's website for at least one month for firms for EA-administered projects, 15 days for firms for ADB-administered projects or 7 days for individual consultants before shortlisting.

This will provide consultants sufficient time to prepare EOIs that are more specific and focused on the project's requirements.

Click here to view the list of advertisements of consulting opportunities.

Login using your registered username and password. Username Password Login Login Assistance Note: ADB users can login using their Oracle username and password. Registration New user? Register now! Register as Consulting Firm Register as Individual Consultant

For inquiries regarding the system, please email

#### CMS SYSTEM UPDATE

Dear CMS Users,

Need Help?

cmshelp@adb.org.

Login

The changeover period from the Consulting Services Recruitment Notice (CSRN) to the Consultant Management System (CMS) has concluded. We thank you for your cooperation during this interim process.

Should you have any inquiries, contact cmshelp@adb.org.

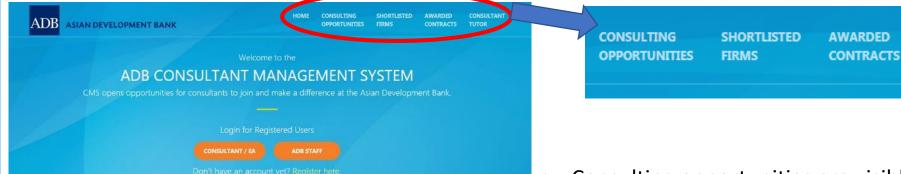
CMS Team

NOTE: CMS undergoes weekly maintenance activities from





## Consulting – Finding Opportunities on <a href="http://cms.adb.org">http://cms.adb.org</a>





Search Consulting Opportunities
Get detailed information on consulting services
requirements and send expression of interests
(EDIs) for ADB-financed or administered projects.



ADB publishes the names and contact details of firms invited to submit proposals. This is for the information of consultants who wish to associate with them. Interested consultants should contact

**View Shortlisted Firms** 



View Awarded Contracts

ADB Project contracts that are awarded to consulting firms are disclosed to the public. Visit the page to view the list of contracts awarded to consulting firms, along with associated contract details.

- Consulting opportunities are visible through ADB's CMS (<a href="http://cms.adb.org">http://cms.adb.org</a>)
- Register for alerts to receive notices of all consulting opportunities
- All advertisement of Consulting opportunities (both EA and ADB) published
- RFP process for ADB Administered Contracts is through CMS



CONSULTANT

TUTOR



# **Consulting Services Recruitment Notices (CSRN)**

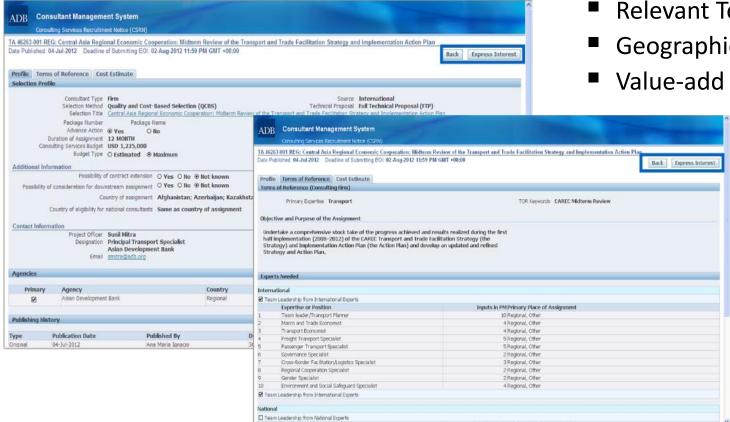
Refine by	Clear All						
+ Consultant Type							
+ Eligibility of Consultant Country							
+ Engagement Period	Search by Expertise		Go		1	- "	
+ Country	Project	Expertise	Consultant Type	Engagement Period (Months)	Published	Deadline (Manila local time)	View CSRN
+ Sector	LOAN 51132-002 GEO: Sustainable Water Supply a Sanitation Sector Development Program - CS-1		Firm	17	27-Aug-2020	25-Sep-2020 11:59 PM	·B
<u>+</u> <u>Engagement Type</u>	Construction Supervision Consultant - Telavi Water Project	r Supply					1042
+ Consultant Source	LOAN 53118-001 GEO: Livable Cities Investment F for Balanced Regional Development - LCIP/QCBS/0	01-2020	Firm	24	18-Aug-2020	16-Sep-2020 11:59 PM	
+ Budget Amount	Supervision of Civil Works under the Project – Con of Kindergartens and Sport Complexes in different of Georgia						
	LOAN-3803 GEO: North-South Corridor (Kvesheti- Road Project - KKRP/CS/ICS-03 Health, Safety, Environment and Social Advisor (International Posi (51257-001)	Social Advisor	nnd Individual	18	03-Sep-2020	09-Sep-2020 11:59 PM	i i j
	LOAN-3803 GEO: North-South Corridor (Kvesheti- Road Project - KKRP/CS/ICS-02 National Health an Specialist (51257-001)		Individual	12	03-Sep-2020	09-Sep-2020 11:59 PM	·B
	TA-9624 REG: FCAS Specialist (52050-001)	FCAS Specialist	Individual	2.7	01-Sep-2020	07-Sep-2020 11:59 PM	i B





# **Consulting - Express Interest**

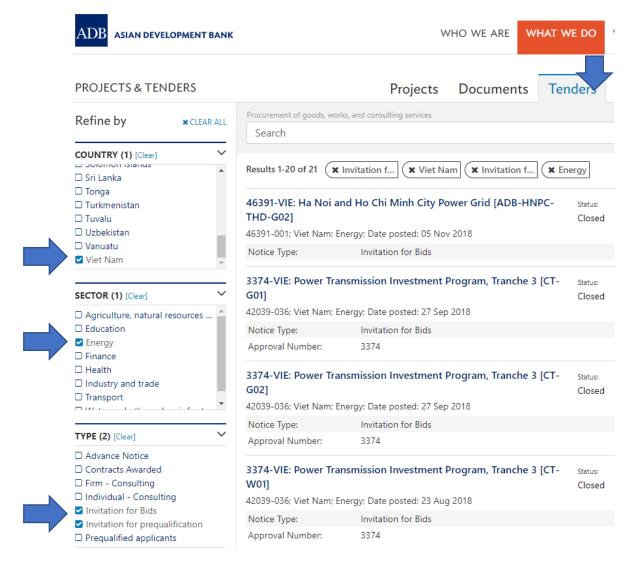
- Considerations
  - Eligibility
  - Go it alone or associate/joint venture
  - Capacity to compete and deliver
  - Relevant Technical Experience
  - Geographical Experience







# **Goods & Works – Specific Procurement Notice**



nvitation to	or Prequalification
Date:	14 March 2018
Loan No. and Title:	Loan 3630/8335 Grant 0561CAM: Provincial Water Supply and Sanitation Project
Contract No. and Title:	MIH/PWSSP/01 Plant Design, Supply, Installation, Commissioning and O&M Support for Battambang Water Supply
Deadline for Submission of Applications:	26 April 2018; 10:00 hours (local time)

In detail on for December 116 - Hou

- This Invitation for Prequalification follows the Procurement Plan for this project that appeared on the Asian Development Bank (ADB) website on 8 December 2017.
- The Royal Government of Cambodia has received financing from ADB toward the cost of Provincial Water Supply and Sanitation Project.

Invitation for Bids				
Date:	5 November 2018			
Loan No. and Title:	46391-VIE: Ha Noi and Ho Chi Minh City Power Grid Development Sector Project			
Contract No. and Title:	ADB-HNPC-THD-G02: 110kV Tran Hung Dao Substation: Supply of Materials and Equipment for Substation. Sub – project: Rehabilitation and upgrade of 110kV Tran Hung Dao Substation - E12			
Deadline for Submission of Bids:	17 December 2018 at 14:00 hours			

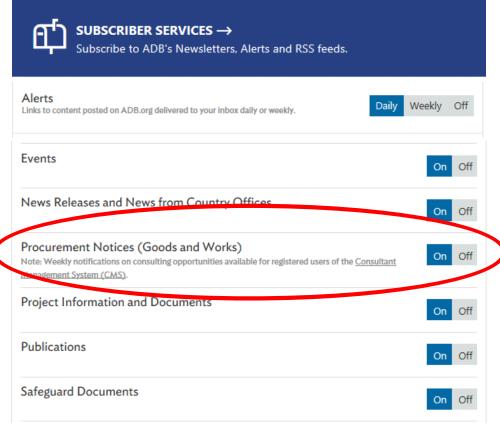
1. The Socialist Republic of Viet Nam has received financing from the Asian Development Bank (ADB) toward the cost of Ha Noi and Ho Chi Minh City Power Grid Development Sector Project, and it intends to apply part of the proceeds of this financing to payments under the contract named above. Bidding is open to Bidders from elialible source countries.





# Register for alerts





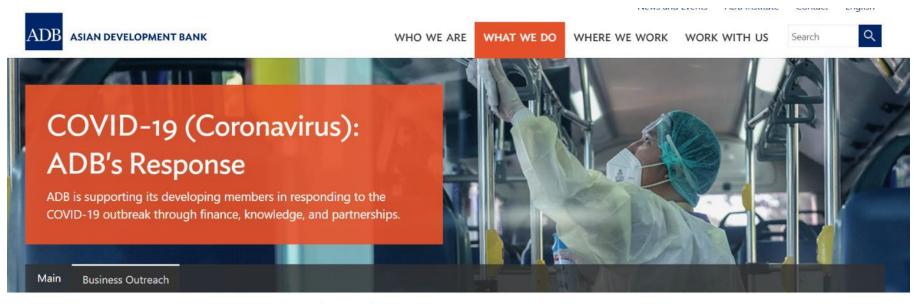


ADB's CMS System: <a href="http://cms.adb.org">http://cms.adb.org</a>

Goods & Works Notices: <a href="https://alerts.adb.org">https://alerts.adb.org</a>



# **COVID-19 Opportunities**



★ > COVID-19 (Coronavirus): ADB's Response > ADB Business Outreach Activities for CO...



## ADB Business Outreach Activities for COVID-19 Pandemic Response

Recognizing the urgency of the global coronavirus pandemic, ADB announced a \$20 billion package to address the immediate needs of its DMCs as they respond to COVID-19.

As part of the response, ADB has engaged with the international business community to:

- · understand and connect with the global market and
- facilitate regional support for emergency procurement of COVID-19 related critical products.

https://www.adb.org/what-we-do/covid19-coronavirus/procurement





## **COVID-19 filter functions available**

### **Consulting Opportunities**

Consulting Services Recruitment Notices (CSRN)

CSRN provides detailed information on the consulting services required for ADB-financed or administered projects, including terms of reference. Filter on specific advertisements of interest by ticking the appropriate checkboxes or by entering keywords to search by expertise.

Search by Expertise

	ne by	Clear All
<b>✓</b>	Yes (7) No (188)	
<u> Co</u>	nsultant T <u>ype</u>	
	Firm (57) Individual (138)	
= Elig	gibility of Consultant Country	
	Open to Member Countries Only (187) Non-Member Countries Allowed (8)	
= Eng	gagement Period	
	Less than 3 months (16) 3 months to 1 year (75) More than 1 year (104)	

Scarci by Experiesc						
Project	Expertise	Consultant Type	Engagement Period (Months)	Published	<b>Deadline</b> (Manila local time)	View CSRN
TA-6562 INO: PT Cisarua Mountain  Dairy: Gender empowerment in dairy  - Training on dairy farming (54216- 002)	International dairy farmer expert	Firm	16	22-Oct-2020	05-Nov- 2020 11:59 PM	
TA-6562 INO: PT Cisarua Mountain  Dairy: Gender empowerment in  dairy-Training on financial literacy  (54216-002)	National financial literacy expert	Firm	16	22-Oct-2020	05-Nov- 2020 11:59 PM	
TA-6553 MON: Strengthening Institutional Capacity to Respond to COVID-19 - Communication Agency (54226-001)	Communications Specialist	Firm	18	22-Oct-2020	05-Nov- 2020 11:59 PM	
TA-6563 REG: Regional Support to Build Disease Resilient and Energy Efficient Centralized Air-conditioning Systems - Centralized Air- conditioning Energy Efficiency Expert (54210-001)	Air-conditioning/Energy Efficiency Expert	Individual	12,3	27-Oct-2020	02-Nov- 2020 11:59 PM	
TA 54317-001 MON: Managing the Risks of Food Insecurity in Mongolia during the COVID-19 Crisis	Agriculture and Food Security, Food Supply Chain	Firm	16	17-Oct-2020	31-Oct- 2020 11:59 PM	

Go







For more information: adb.org

To join the community of ADB Consultants and Suppliers: 1) ADB Consultants Network:

https://www.linkedin.com/groups/3796524/

2) ADB Suppliers Network:

https://www.linkedin.com/groups/3796532/

**Also follow "ADB Business Center":** 

https://www.linkedin.com/showcase/adb-business-center/

Contact: Chandra Arora, carora@adb.org

