





An Equity Focused Digital Strategy for Post COVID World

22 July 2020

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OUR VISION

Ensuring quality school education for all children in India through system-reform

Our focus areas



Foundational Learning

Indian Education System on the pathway to achieve universal FLN by Class 3



Technology in Education

Improving the supply and adoption of EdTech solutions, backed by evidence on efficacy



Private School Sector

Building a scalable model to improve quality of private school system

Our approach

Creating political salience and setting agenda on policy reform

Availability of **public goods** innovative organizations/ programs, research and evidence

Partnerships with government for adoption and sustainability of large-scale solutions



Agenda

- 1. India's COVID response
- 2. School Education: Medium to Long term
- 3. Higher Education: Medium to Long Term Opportunities





Education System's Response to COVID 19



India's response to ensure continued learning at home within the private and public school system was aggressive



Online learning, through virtual classes, phone-apps and/or web-based educational portals DIKSHA usage amplified by most states to share content with teachers and students



MHRD launched **DTH channels** devoted to telecasting of high-quality educational programmes on 24X7 (Swayam Prabha)



To ensure equity/access, states have augmented their online learning initiatives with radio and TV based programmes, SMS, and IVRs



Whatsapp has been adopted by many states as a tool to facilitate communication and learning-at-home



The online learning sessions take place through Google Meet, Zoom, or other web-based communication platforms



Several states demonstrated innovative ways to leverage technology for learning during school shutdowns

Delhi:

Use of IVRS to increase parental participation.
State leadership conducts weekly review sessions with students and teachers which are live streamed on YouTube

Rajasthan:

Teachers have to call 5 students on a daily basis to check student progress and track learning

Madhya Pradesh:

>50K whatsapp groups created with parents to strengthen communication on student learning; daily broadcast of content on TV and radio

Himachal:

First deployment at scale of whatsapp based assessment bot to measure learning through state initiatives.

UP:

State has created video content (for hearing impaired) and audio content (for visually impaired) and uploaded on DIKSHA.

Special educators to call parents of these children and support parents in using these resources

Meghalaya:

Sending physical worksheets to extremely remote areas with no connectivity



COVID education-response support to GoUP- E-Pathshala using multiple channels

I. Smart Phone









- High quality content curation for students mapped to textbooks; 4,000 videos uploaded
- Teacher training conducted with post assessment (70 courses available, 200 by Sept'20)
- **WhatsApp** Classes
- Online classes and assessments conducted by teachers via WhatsApp (~1.2 lac schools & ~15 lac students connected)
- Daily chapters and activities shared by the department

2. TV





Doordarshan

- Dedicated time slot daily to telecast high quality curated content for students from 18th April
- Currently, 4 hours of content is being telecasted daily

3. Radio







60 mins time slot daily to broadcast high quality curated content for students on radio

4. Web-based





Mission Prerna Website, YouTube

- Grade-wise high-quality content for teachers & students available
- LO framework, lessons plans, quizzes also uploaded
- ~61k subscribers; 8 lakh views in a month (Apr'20)



Facebook,

WhatsApp, YouTube

through

Create awareness

Print media,

Twitter,

COVID education-response support to GoUP- Closing the Govt-Teachers-Parents-Students loop leveraging technology

- Content is shared by the department via WhatsApp (also available on Mission Prerna Website/YouTube)- 2 chapters and 2 activities daily
- Teachers fix a time for the online classes with their students
- Teachers provide assignment to students via WhatsApp and then provide feedback based on submissions
- Teachers are regularly interacting with parents to keep them engaged













COVID education-response support to GoUP- Extensive collaboration with multiple partners have happened in the last 3 months



















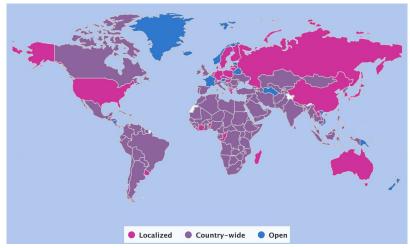
COVID-19 has significantly boosted the scope for EdTech globally as well as in India

Learners affected COVID-19 related school closures

~1.2 bn

~250 mn

K-12 learners in India



School closures around the world as of May 25, 2020 Source: <u>UNESCO</u>

\$510 bn

Projected value of the global EdTech market in 2026 (before COVID-19)¹

\$1 tr

Projected value of the global EdTech market in 2026 (after COVID-19)¹

~1.96 bn

Projected value of the EdTech market in India in 2021 (before COVID-19)²

This growth is expected to magnify post-COVID, and there will be increased momentum in the online education market in India.³

Emerging disruptive technologies include personalized and adaptive products via AI, products that engage parents, and products that improve communication within the ecosystem of parents, teachers, and students.



School education medium term

CSF has a three-pronged EdTech strategy that focuses on adoption of EdTech at home (B2C) and in-school (B2G), reinforced by shaping the ecosystem

B2C

B2G

Ecosystem building

Key hypotheses being explored Increased
access to
smartphones

Increased
parental
awareness

Increased

home by children

Approach

- Create suite of pedagogically sound, contextual and engaging products
- 2. Ensure awareness, adoption and engagement at scale at a reasonable cost

Increased state willingness + Capacity building of state officials + Evidence on EdTech

Effective procurement and adoption of EdTech in schools

- Assist states in creating an EdTech vision; inform investments in procurement; support in creating and implementing a robust program design
- 2. Build evidence and demonstrate effectiveness of EdTech program at reasonable scale

Plugging information asymmetry



Development of EdTech ecosystem (on the demand and supply side)

- Create public goods to enable better decision making on EdTech
- Influence policy to enable more effective EdTech adoption and implementation



EdTech can be used to aid learning through multiple mediums

Use-case

Role of Edtech

Products

At Home (via learning apps or Whatsapp)

- Students can access free high quality content after school in multiple languages using smartphones connected to the internet
- WhatsApp is a highly scalable platform to reach a large number of low-income learners







Rocket Learn



Free vernacular content

- Free and open-source content in vernacular languages that can be publicly disseminated
- Dissemination is done through DIKSHA, television and YouTube





For Teachers

 Technology driven need-based teacher training and support



Teacher App

Top Parent: To strengthen foundational learning and parental engagement through high quality curriculum aligned content



Hypothesis

Parental engagement is critical to increase usage of technology by children at home and hence improve their learning outcomes

Solution- Top Parent App



First-of-its-kind mobile app to empower parents with knowledge and strategies around child development

Core value proposition

- Addressing barriers and enabling motivators for technology based learning in parents
- Encouraging download of curated apps for children, providing easy preview into benefits of these apps
- Creating engagement through customized nudges & information related to early childhood development

Completely free of cost, this app creates access to high quality learning solutions for parents in low-income households

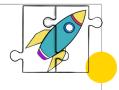




| Product details | Chimple | Poro | Masii |
|--------------------------|---|--|-------------------------------|
| Target Age Group | 3-8 years | 6-8 years | 3-8 years |
| Competenci es covered | Full suite Hindi and math product | Literacy product aimed at oral reading fluency | Full suite math product |
| Nature of engagement | Grant support | Technical advisory and distribution support | Contextualizati on Support |



Rocket Learn: We are also engaging with a Whatsapp first approach to deliver automated activity based content to parents





ROCKET LEARNING

Content delivery



Content + Worksheet Delivery to parents on Whatsapp groups on a daily basis

Institutional nudges



Leverage Anganwadi workers/ school teachers to provide real time engagement nudges

Technology Platform



Proprietary platform to automate content delivery, analyze responses and provide feedback

Social Pull



Creating aspiration by conducting social media challenges, "Smart Family" certifications and group competitions



TicTacLearn aims to serve this segment by creating high-quality digital content in Indian languages





7500 minutes of **Mathematics** video content for **grades 1-10** per language



3500 minutes of **EVS/Science** video content for **grades 3-10** per language



40+ Content Creators and Translation Organizations engaged in the process

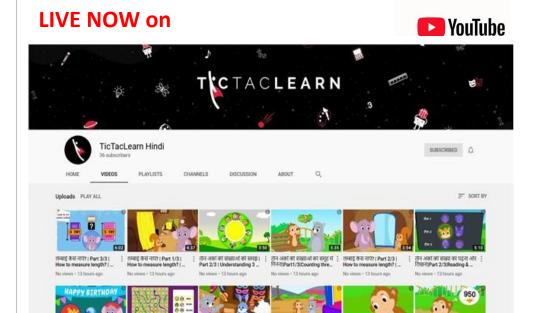


30 + pedagogy experts and reviewers engaged for review of quality and design

- Coverage in five languages Hindi, Telugu,
 Marathi, Odia and English
- Free and open-source
- Small, bite-sized ,animated, audio-visual content ensuring more effective learning
- Closes the gap on the availability of curriculum-aligned digital resources, especially in regional languages.
- Supports teachers with sound pedagogical tools
- Enables school students to learn independently outside the classroom or at home.



You-Tube and DIKSHA provide open access and ensures easy uptake and usage of the content by learners, parents and teachers alike



17 mn video views on Youtube in first 3 months of channel launch

TicTacLearn Hindi TicTacLearn Odia TicTacLearn Telugu

<u>TicTacLearn English</u> <u>TicTacLearn Marathi</u>





Uploading the content on the DIKSHA platform through QR Codes in ETBs (Energised Textbooks) ensures easy access for teachers and learners alike. More than 500 mn energized textbooks are being printed by states in the coming academic year

Multiple states are also looking to leverage this content in their educational technology initiatives

DIKSHA as a platform is ensuring that learners in most states/UTs using Energized textbooks will have access to TICTACLEARN content



500 million energized textbooks are being printed for the coming academic year



- QR codes have been integrated on these textbooks on a chapter or topic level
- On scanning these QR codes on App, students and teachers access audio-visual content and worksheets related to the topic

7 mn app downloads

120 mn content plays

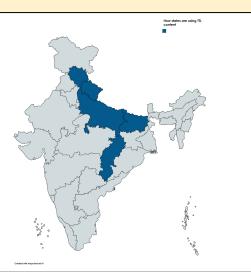
Teacher App: Free and open source, digital learning experiences for the Professional Development of teachers across India



Adoption by States in India

Signed MoU with 5 State governments:

 Chhattisgarh, Uttrakhand, Himachal, UP and Jharkhand



Use Case and Program

Scope

Evidence

Pricing

- State Governments to provide the Teacher App platform free-of-cost for Teacher Professional Development
- Independent teachers to download app from play store
- Produced 100 hrs of content (60 Courses, 45 podcasts)
- Teachers; Professional Development Tool
- Successfully onboarded over 250,000 teachers in four state and would cross 300,000 teachers by march 2020.
- High organic usage on the App
 - Monthly unique return users 25896; weekly return users – 8500
 - over 10% super active users
 - 36% completion rates for courses
 - high engagement ratio for all the content
- Teacher App is free of cost in perpetuity

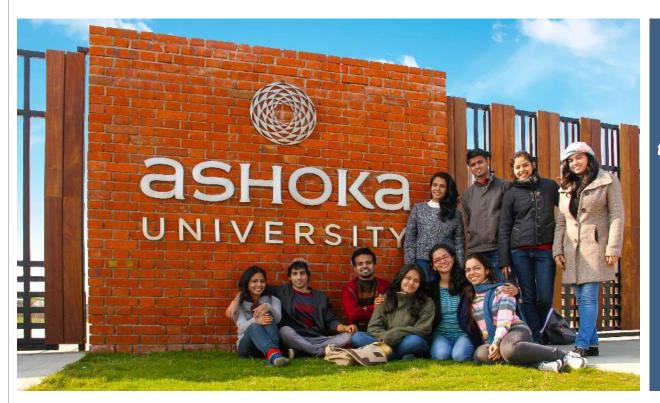




Technology in Higher Education



Ashoka University's Vision



Ashoka's vision is to build a world-class university in the tradition of the Ivy League and the other top-ranked global institutions.

Our objective is to create and nurture the next generation of leaders for India and the world.



Ashoka University is a Transformational Initiative





Nobel Laureate Venkatraman Ramakrishnan (above) and Gita Gopinath, Chief Economist, IMF address Ashokans

- Not-for-profit university built on the principles of collective public philanthropy
- Ethical and independent governance model
- India's first Liberal Arts and Sciences University in a higher education system dominated by technical and vocational institutes
- Building a model institution for India that provides breadth and depth in its curriculum and co-curricular programmes
- Emphasis on the development of 21st century skills and leadership attributes
- Commitment to enhancing inclusion, diversity and social impact



COVID-19 and Ashoka University's transition to Online Learning

Ashoka University transitioned to online teaching-learning to minimize disruption to student learning

Few lessons we learnt that are applicable to other institutions across the world:

- Online context is different, hence a mere copy-paste of existing content rarely works
- Needs more engaging content (high distractions and and difficult to create energy)
- Vary the pedagogy to suit the platform
 - o Polls, Cold Calls, Students sharing the work online, breakout rooms, online chat
- Asynchronous works; recording lectures and using the class time for discussion



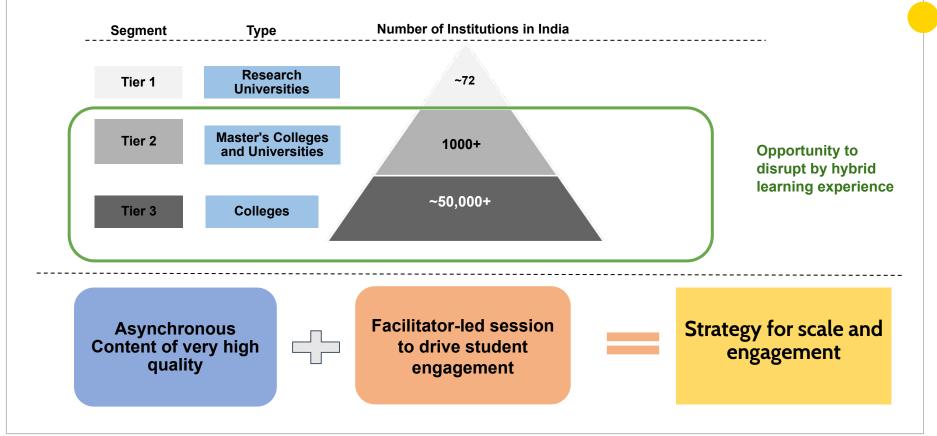
However, COVID-19 also allows us to reimagine the college experience

"We can start by turning the residential-versus-remote comparison on its head and asking: What are the shortcomings of the residential experience and advantages of the virtual one?"

Prof. Bharat Anand, Harvard Business School



Engaging online content can disrupt Tier 2 and Tier 3 Higher-Ed market





Need and the pathway for a Continuous Learning 60 Year Curriculum

Lifelong learning will be a key driving force of higher-ed going forward

Continuously master new skills

Adapt to complex world

Certification linked to micro-skills

Breadth of quality content

Outline of possibilities is immense



| Learners Segment | Form | Channels |
|---------------------|--------------------------------|------------------------------------|
| High School | Pre-college/ Summer courses | Hybrid - Online and On Campus |
| College | Short Programs | Hybrid - Online plus Off-Campus |
| Young Professionals | Specialization | Fully Online |







