

Defining Operations and Maintenance under Design-Build-Operate Contracts as Applied to ADB Infrastructure Projects

Alain Morel
Senior Country Specialist
SERD - Philippines Country Office

Joint Regional Workshop - 11 December 2018

The views expressed in this paper/presentation are the views of the author and do not necessarily reflect the views or policies of the Asian Development Bank (ADB), or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy of the data included in this paper/presentation and accepts no responsibility for any consequence of their use. Terminology used may not necessarily be consistent with ADB official terms.



Content

- Employer's requirements
- Standard Bidding Document
- Bid evaluation
- DBO approach by other development banks





Employer's requirements

- Definitions
- Types of maintenance
 - preventive maintenance
 - corrective maintenance
- Maintenance operations
- Planning and archiving of maintenance data





Employer's requirements

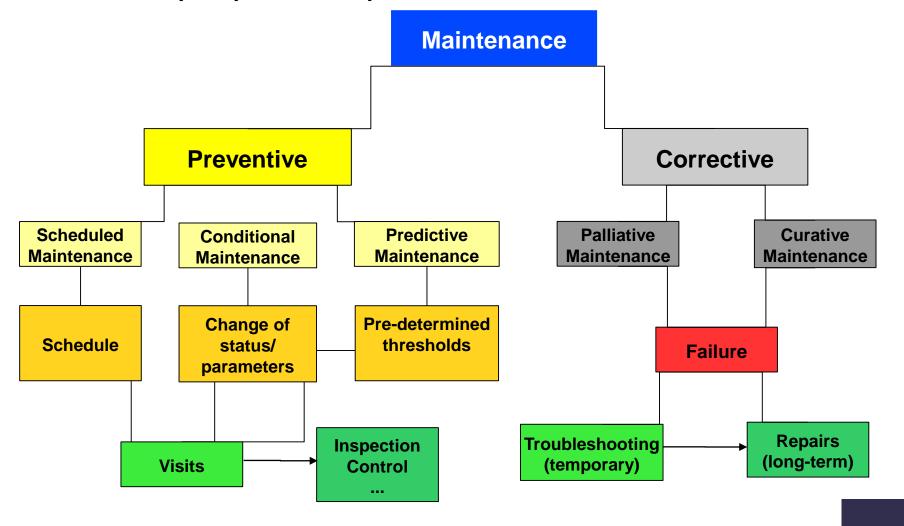
- Operation: To operate or run an asset with the objective of providing a given service.
- Maintenance: To maintain or restore an asset to a specific state so that it is capable of providing a given service.

In 2001, it was defined as "Set of all technical, administrative, and management actions during an asset's life cycle intended to maintain the asset or restore it to a state where it can carry out the required function."





Employer's requirements





Standard Bidding Document Structure

SBD Plant used as support document



...with main changes introduced there





	Section No.	Section description
	0 Preface (UG)	Presentation of DBO Contracts / Methodology for Risk Matrix Bidding process
	1	Instructions to Bidders (ITB)
	2	Bid Data Sheet (BDS)
K	3	Evaluation and Qualification Criteria (EQC)
K	4	Bidding Forms (BDF)
	5	Eligible Countries (ELC)
	6	Employer's Requirements (ERQ)
	7	General Conditions of Contract (GCC)
X	8	Particular Conditions of Contract (PCC)
	9	Contract Forms (COF)





Under Section 6: Operation Service Period

6.1	Operation Management Requirements
6.2	Auditing Body
6.3	Site delineation, use, access and possession details
6.4	Interfaces
6.5	Law, regulations, codes and standards
6.6	Health, Safety, Environmental (HSE) and Social requirements
6.7	Permits and licences to be obtained by the Parties
6.8	Inspection & Testing requirements
6.9	Training requirements
6.10	Quality assurance and control requirements
6.11	Progress monitoring and reporting
6.12	Handback requirements
6.13	Technical specifications
6.14	Any other project specific requirements





Bid evaluation – Whole-life-cycle-cost evaluation

Bid Economic Evaluation

Bid Price

Schedule of profit created, in order to set a competitive upfront profit percentage for Contractor's claims and Variations => Included in economic evaluation

> Bid Price

- Design-Build lump sum Schedules 1 to 4
- Operation Service component Schedule 5
- Asset Replacement Fund
- ➤ + Extension of Operation Service costs to residual life span of the facility (if design life = 25Y, and O = 7Y, residual life = 18Y)
- + Extension of Asset Replacement costs
- Discount rate to present value all annual future costs calculated above







DBO at The World Bank



Published in 2017 its Standard Procurement Document for DBO Contracts for WTP/WWTP, with the following different features vs ADB:

- Min. of 10 years
- No management of balance in Asset Replacement Fund
- No whole-life cycle cost Bid evaluation
- No performance incentives
- Attempt to address existing facilities
- 2-stage-bidding process, mandatory PQ
- Award criteria: combination of max 30% to 50% technical score, and min 50 to 70% of financial score
- ESHS requirements





DBO at AFD-French Development Agency O



Developed its own SBD in 2018, using our and WB's SBDs as reference with the following different features vs ADB:

- Sector-neutral SBD
- Operation Service Period of 2 to 5 years
- 1-stage-bidding process only, mandatory PQ
- Award criteria: combination of max 30% technical score, and min 70% of financial score
- > ESHS Specifications





Thank you!

Alain Morel axmorel@adb.org

