The practicalities of managing EFlows assessments

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GOOD PRACTICE HANDBOOK

Environmental Flows for Hydropower Projects

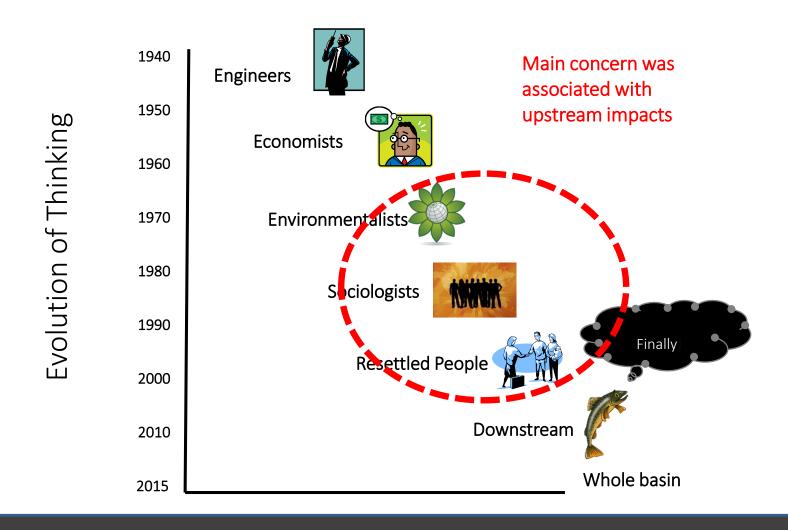
Guidance for the Private Sector in Emerging Markets



Contents

- Introduction
 - Evolution of thinking about hydropower
 - Stakeholder engagement
 - Safeguards
 - Relationship with other assessment tools
- The EFlows assessment
 - Establish project context
 - Set-up EFlows assessment tool
 - Alternative analysis
 - EFlows Management Plan
 - Review
 - Implementation

Evolution of thinking of hydropower



IFC Performance Standards



PS1: Assessment and Management of E&S Risks and Impacts



PS2: Labor and Working Conditions



PS3: Resource Efficiency and Pollution Prevention



PS4: Community Health, Safety and Security



PS5: Land Acquisition and Involuntary Resettlement



PS6: Biodiversity Conservation and Sustainable Management of Living Natural Resources

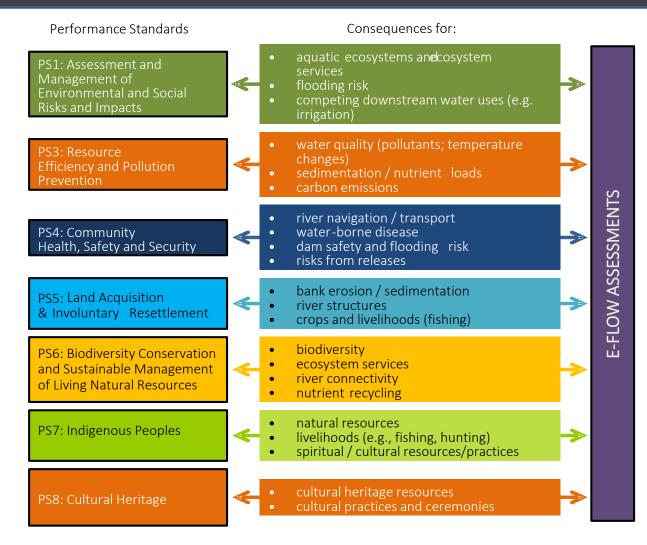


PS7: Indigenous Peoples



PS8: Cultural Heritage

E-Flows: Key cross-cutting component of PS compliance



Rise in consideration of EFlows

- •International investors and financiers expect to have the GoM create a leveled playing field.
- •IFC Performance Standards have become the benchmark for international financing; ADB and Equator Banks refer to IFC PS (http://www.equator-principles.com/).
- •E-Flows assessment and management is a key and cross-cutting component to achieve compliance with IFC PS.



Stakeholder engagement

Affected Communities:

- Informed Consultation and Participation (ICP)
- **Broad Community** Support (BCS)

Stakeholder **Identification & Analysis**

Invest time in identifying and prioritizing stakeholders and assessing their interests and concerns.

Management Functions

Build and maintain sufficient capacity within the company to manage processes of stakeholder engagement, track commitments, and report on progress

Reporting to Stakeholders

Report back to stakeholders on environmental, social and economic performance, both those consulted and those with more general interests in the project and parent company

Information Disclosure

Communicate information to stakeholders early in the decision-making process, in ways that are meaningful and accessible, and continue this communication throughout the project life.

Stakeholder Consultation

Negotiation and Partnerships

For controversial and complex

Plan out each consultation process, consult inclusively, document the process, and communicate follow-up.

Good Stakeholder

issues enter into good faith negotiations that satisfy the interests of all parties. Add value Engagement to impact mitigation or project benefits by forming strategic partnerships.

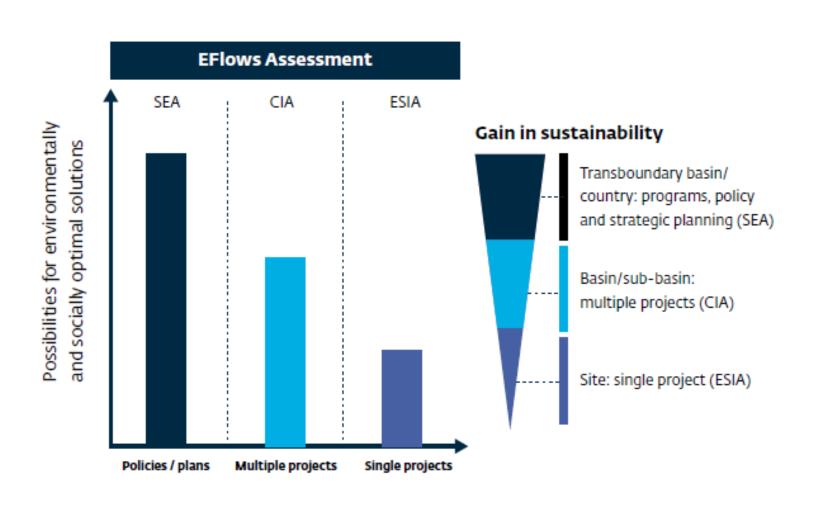
Stakeholder Involvement in **Project Monitoring**

Involve directly affected stakeholders in monitoring project impacts, mitigation and benefits, and involve external monitors where they can enhance transparency and credibility.

Grievance Management

Establish accessible and responsive means for stakeholders to raise concerns and grievances about the project throughout its life.

Relationship with Assessment Tools



Project-focused versus basin-wide

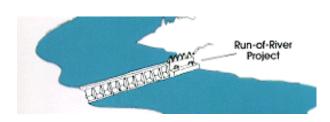
"Dam projects that do not emerge from a comprehensive basin assessment, and cumulative assessment, cannot claim to be sustainable"

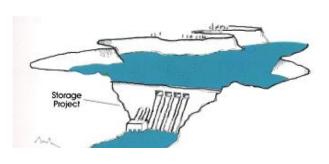
Stockholm Water Week 2018

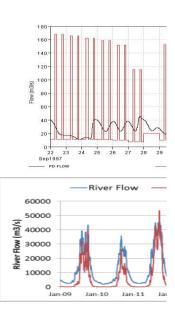
Location

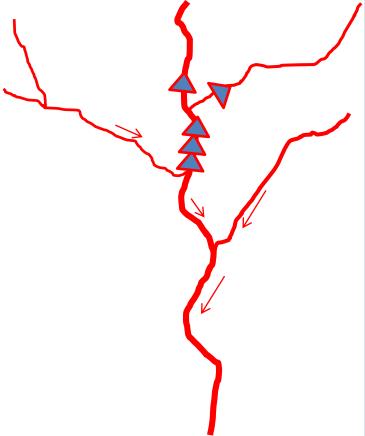
Design

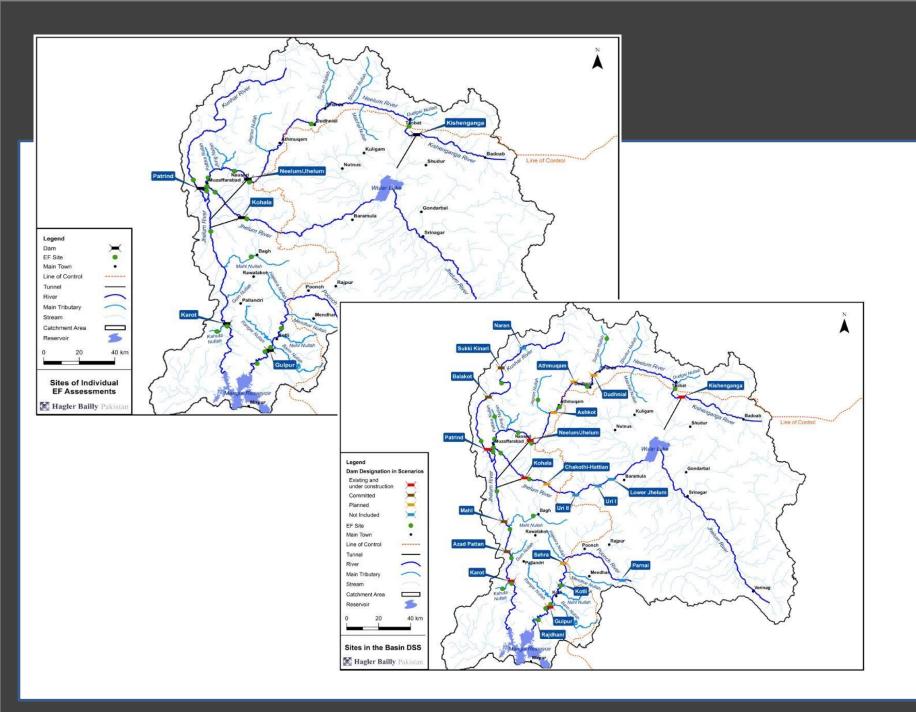
Operation (water, sediments and passage)



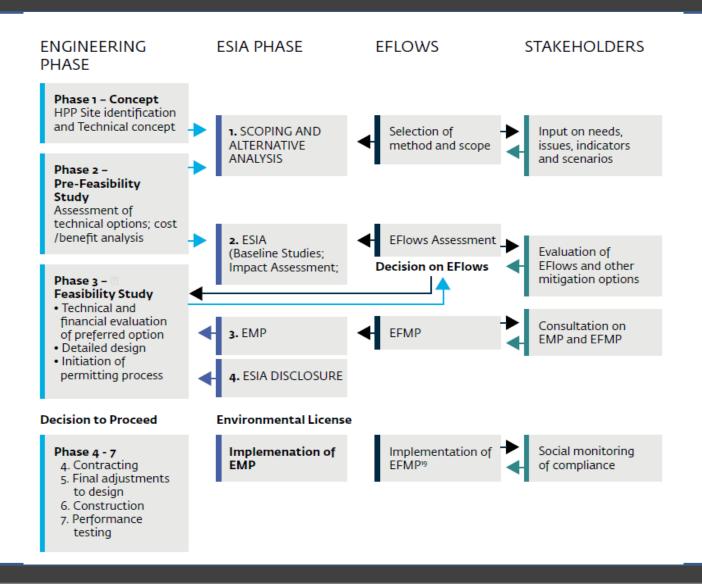




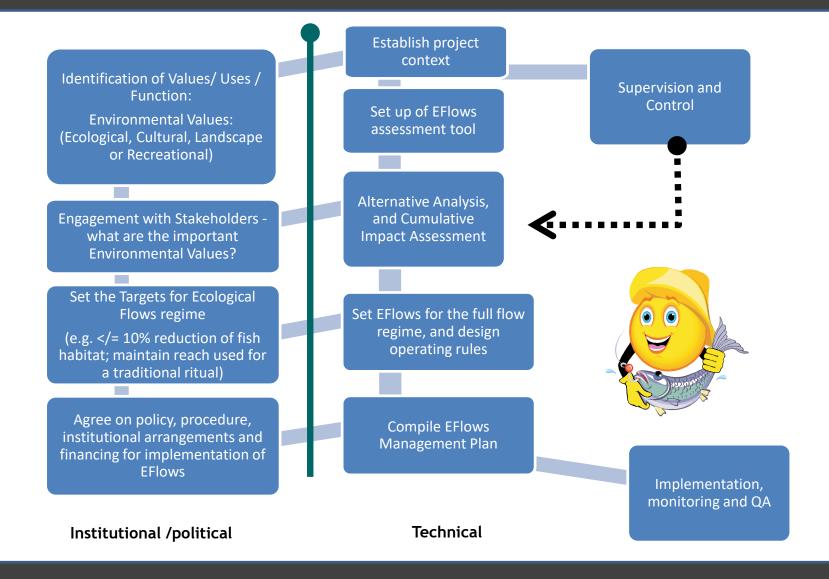




Alignment with ESHIA



Logframe for EFlows assessment



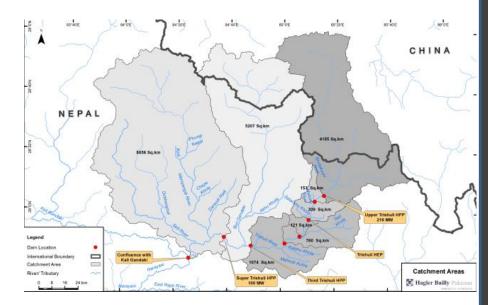
ESTABLISH PROJECT CONTEXT

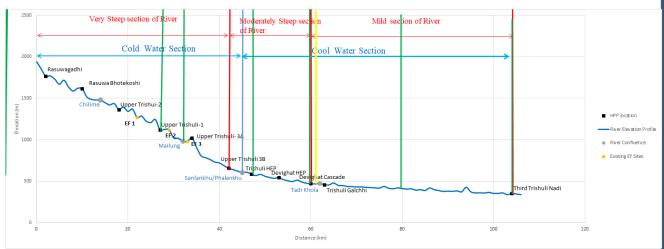
Establish project context

- Delineate basin/sub-basin (geomorphological and development context):
 - Identify main issues:
 - Ecosystems
 - River uses
 - Select EFlows sites/reaches
- Select appropriate level of resolution for the EFlows Assessment
- Select EFlows Assessment team

Delineate basin/sub-basin

- Main types of aquatic ecosystems
- Settlements and socioeconomic uses
- Ecologically uniform zones:
 - Hydrology
 - Sediment
 - Slope
 - Habitats
 - Biota.





EFlows site/reach selection

- Representative
 - Ecosystems
 - River type
 - Hydrological and sediment changes
- Keep in mind the future
- Other criteria:
 - Hydrology
 - Access
 - Safety
 - Sensitivity to flow/sediment change
 - Part of life history of key species

Select resolution of EFlows Assessment

Low-resolution

- Not affect on Natural, Critical Habitat; rare, endangered or threatened species;
- No social reliance on the riverine ecosystem
- Baseload plants with no substantial influence on the flow regime, i.e., months outside of the dry season are relatively unimpacted

Medium-resolution

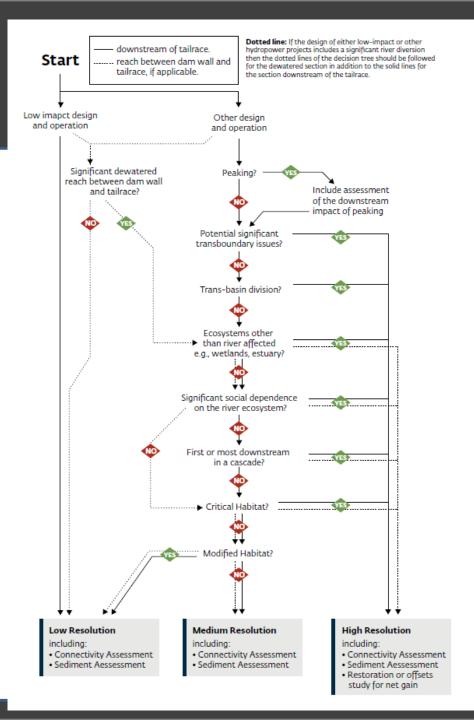
- Not affect on Critical Habitat; rare, endangered or threatened species;
- No significant social reliance on the riverine ecosystem
- Near other existing HPPs (e.g., cascade of dams) as long as they are not the most downstream

• High-resolution holistic

- Will affect Critical Habitat;
- Will affect rare, endangered or threatened species;
- May significantly degrade or convert Natural Habitat
- Affect aquatic ecosystems other than rivers, such as an estuary or a floodplain
- Significant social reliance on the riverine ecosystem
- Transboundary or trans-basin effects

Decision tree

- Location
- Design
- Operation

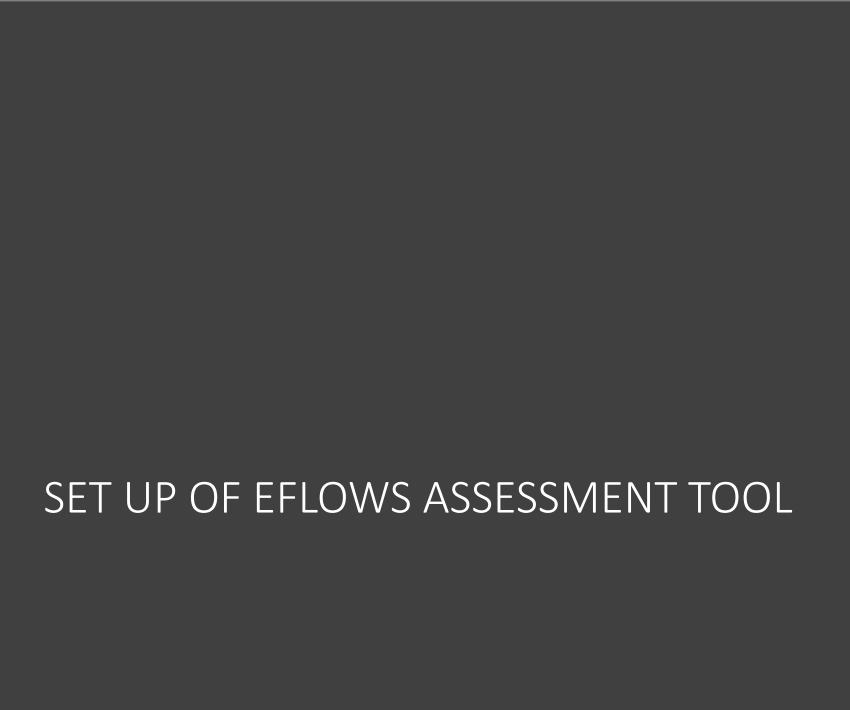


EFlows assessment team

- Team may comprise one or more of:
 - EFlows practitioner-team leader
 - Hydrologist
 - Ecohydraulic modeller
 - Water quality specialist
 - Geomorphologist/sedimentologist
 - Botanical ecologist
 - Macroinvertebrate ecologist
 - Fish ecologists

Rough cost comparisons

Level of resolution	Units	Low Resolution	Medium Resolution	High Resolution
Team and effort				
No. of EFlows practitioners	People	1	1-2	1-2
No. of specialists	People	1-2	2-6	6-10
No. of site visits	Trips	1	1-2	2-3
No. of scenarios	Number	1-4	3-4	4+
Duration	Months	1-2	6-12	6-24
Time and cost estimates				
Preparation	Person days	1-2	10-30	20-50
Data collection	Person days	2-4	10-40	40-80
Assessment	Person days	1-3	10-40	40-110
Write-up	Person days	1-3	10-30	30-50
Total	Person days	5-12	40-140	130-290
Cost	US\$ (x1000)	4 – 10	30 – 110	100-400
Additional time and level of effort				
Flow routing for peaking	Person days	n/a	10-20	15-30
Restoration and offset measures	Person days	n/a	10-20	20-60
Social /Stakeholder engagement	Person days	n/a	20-40	30-60
Additional specialist	Person days	n/a	15-25	20-40
Additional scenario	Person days	n/a	2-10	2-10



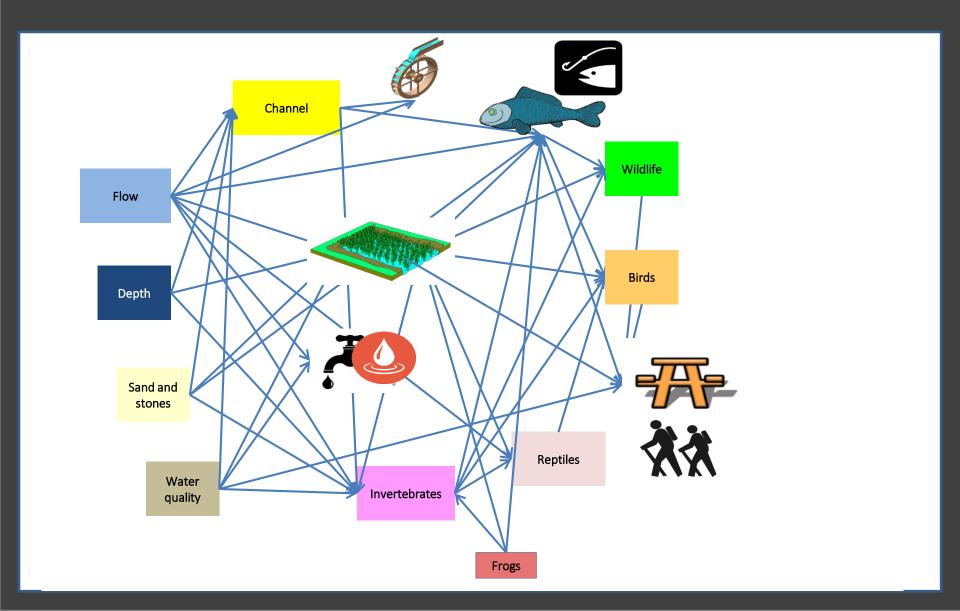
Prepare input data/timeseries

- Hydrology
 - monthly
 - daily
 - length
- Sediment
 - suspended sediments
- Water quality
 - Temperature
 - Nutrients
 - Toxins

Select indicators and status

- Select indicators
 - relate to the issue being addressed
 - have links to flow/sediment
 - encompass the relevant factors affecting the ecosystem
 - amenable to quantification in some form
 - reflect stakeholder concerns
- Assess status and trends
- Derive relationships
 - Extrapolation
 - Review literature
 - Expert opinion
- Screen for off-sets
 - Alternative locations
 - Management interventions
 - Restoration

Indicators



Collect field data

- The power of seeing
- 'Essential' data
 - Ecohydraulic
 - Physical
 - Biological
 - Life history
- Seasonality
- Constructing baseline:
 - absolute rarely possible
 - relative

ALTERNATIVE ANALYSIS

Alternatives analysis

- Location
- Design
 - Size
 - Turbine selection
 - Minimum operating flows
 - Generation on EFlows releases
 - Mitigations
 - Fish passage
- Operation and management
 - Flow and sediment scenarios
 - Peaking versus baseload power generation
 - Catchment management
- Power purchasing agreements

Cumulative Impact Analysis

"Dam projects that do not emerge from a comprehensive basin assessment, and cumulative assessment, cannot claim to be sustainable"

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EFLOWS MANAGEMENT PLAN (EFMP) AND IMPLEMENTATION

The EFMP

- Details:
 - HPP; affected river reach(es); scope and objectives; dates and duration of agreements
- Policy statement:
 - Regulations and agreements targeted; responsibilities assigned; objectives
- Record of decision
 - EFlows assessment method; stakeholder engagement; target values for protection; operation and design of HPP; power generation targets; PPA
- Monitoring program
 - Sampling points, baseline data, methods and schedules; data analysis;
 reporting and QA
- Implementation framework
 - Institutional responsibility, capacity and competency requirements
- Reporting and QA/auditing arrangements
- Adaptive management frameworks
- Budgets, source of funds and financial management

Review

- Were stakeholders adequately engaged?
- Is there a review of existing knowledge?
- Is there a delineation?
- Is assessment resolution adequate / justified?
- Is the method used published in scientific literature?
- Are sediments and biotic migration considered?
- Are EFlows assessment sites appropriate?
- Is the time-step of assessment appropriate?
- Is an implementable EFMP in place?

Implementation

- Scale
- Capacity
- Funding
- Political will
- Audits and review

Thank you

