



Industry 4.0: What Internal Auditors Need to Know

**ADB Headquarters, Manila
22-23 November 2018**

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鄭桓圭 Peter Cheng



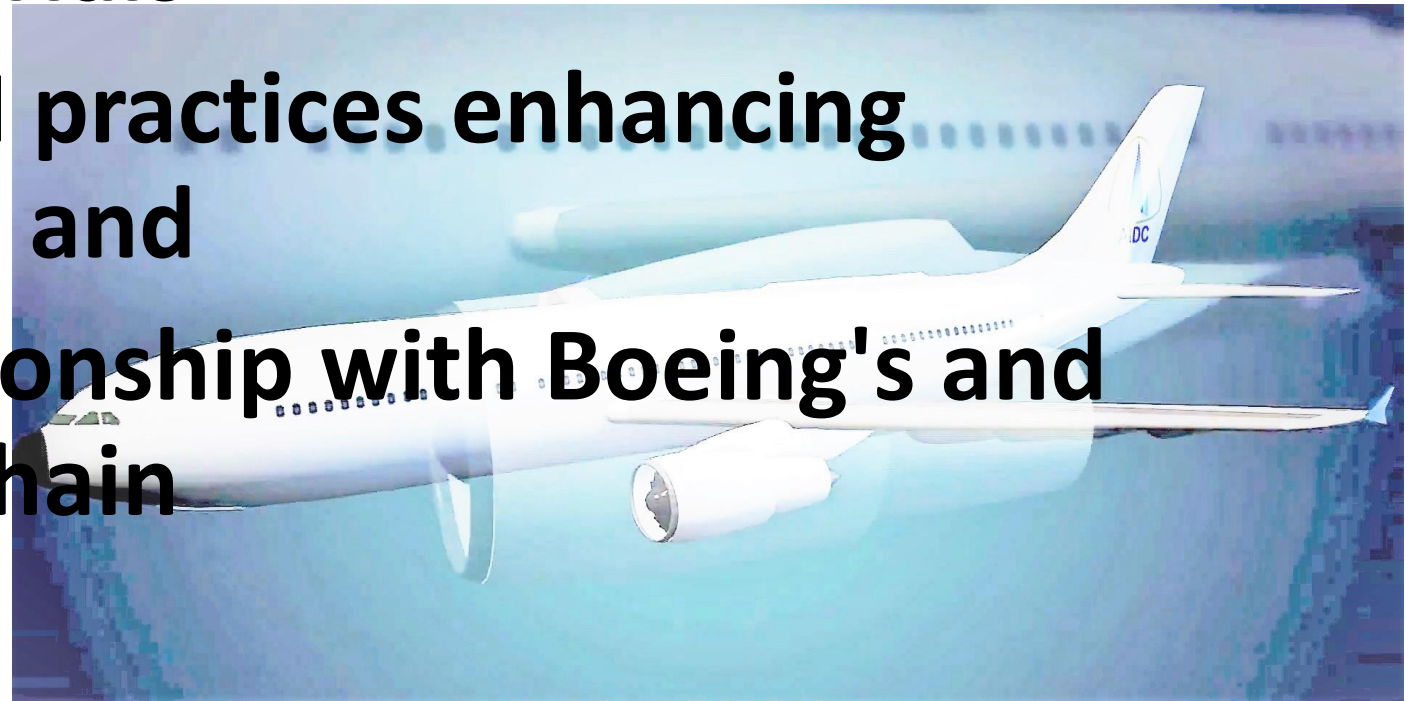
- **PROFESSIONAL**
 - Chair Audit Committee, AIDC
 - Supervisor of Board, NCSIST
 - Independent Director, Browave Tech.
 - Audit Cadre, Rotary Foundation
 - District Governor D3501 Rotary
 - A. Professor, Soochow University
- **AUDIT SOCIETY**
 - Past President of IIA Chinese Taiwan, 1992-94
 - IIA Global Board of Directors, 1995-2012

Session Summary

- **Enterprise sustainable momentum**
 - Tech transfer improve technology-based services
 - Industrial processes integrated systems
 - Continuing R & D
- **MC thru OLRT and innovative AI**
 - Migrated BPR, ERP ...
 - Transit continuing audit technologies, ③→①
 - Robots detects machinery errors early warnings
- **Company's competitiveness focused on LC**
- **Contract auditor plays role in Supply chain**

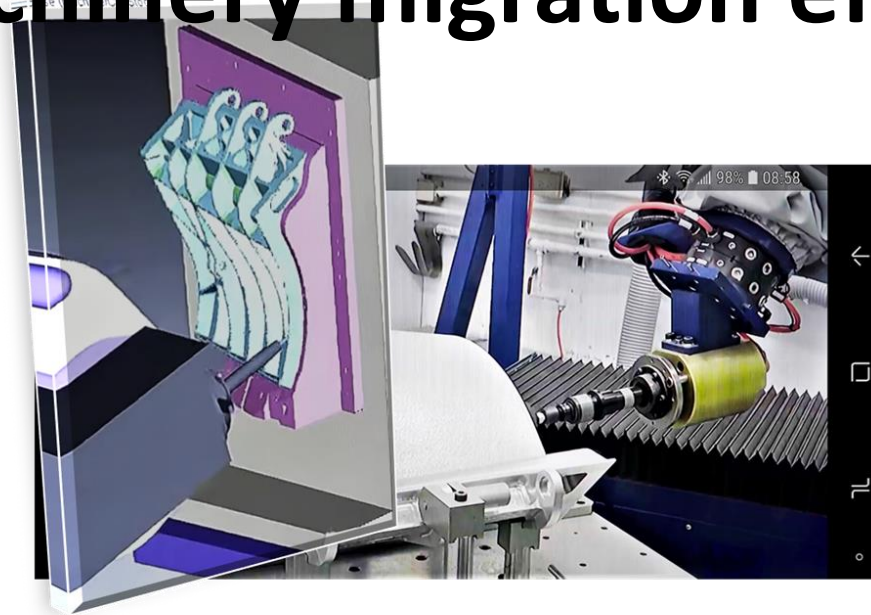
Contents

1. **Monitoring control under Industry 4.0 of aerospace industrials**
2. **Demo cases of AI practices enhancing competitiveness; and**
3. **Strengthen relationship with Boeing's and Airbus's supply chain**



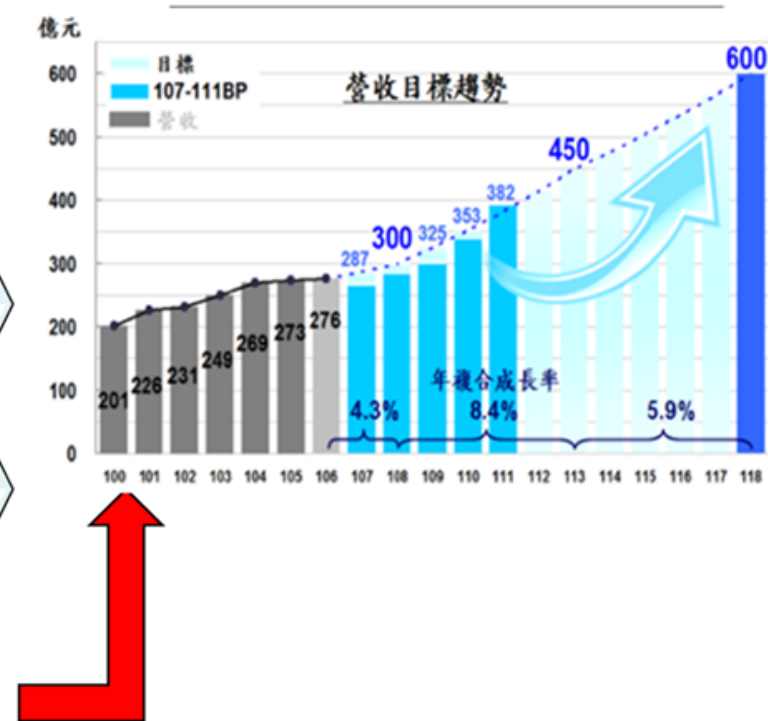
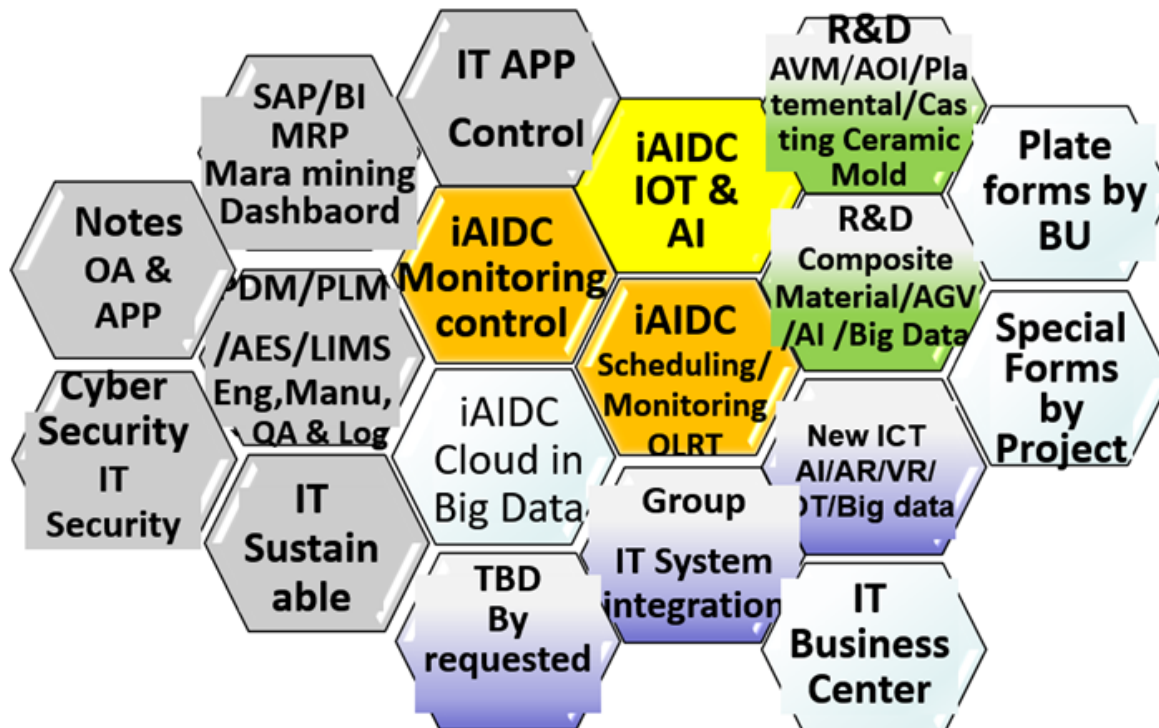
1. Monitoring control under Industry 4.0

- Audit tech transitioned to Monitor Control
- OLRT monitoring control under 4.0
- Intelligent machinery migration effective

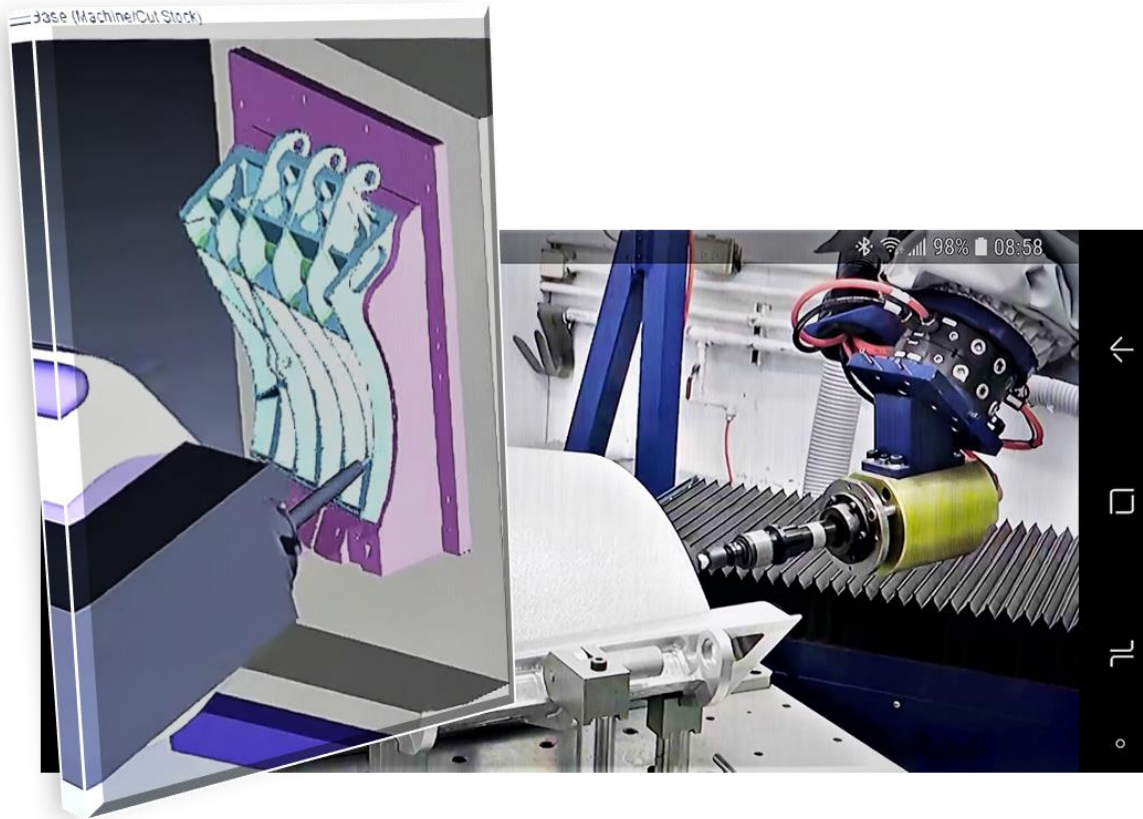


Industry 4.0 system embedded

AIDC develops its own iAIDC integrated system, invest innovative R&D to introduce new technologies and applications, and provide sustainable momentum.

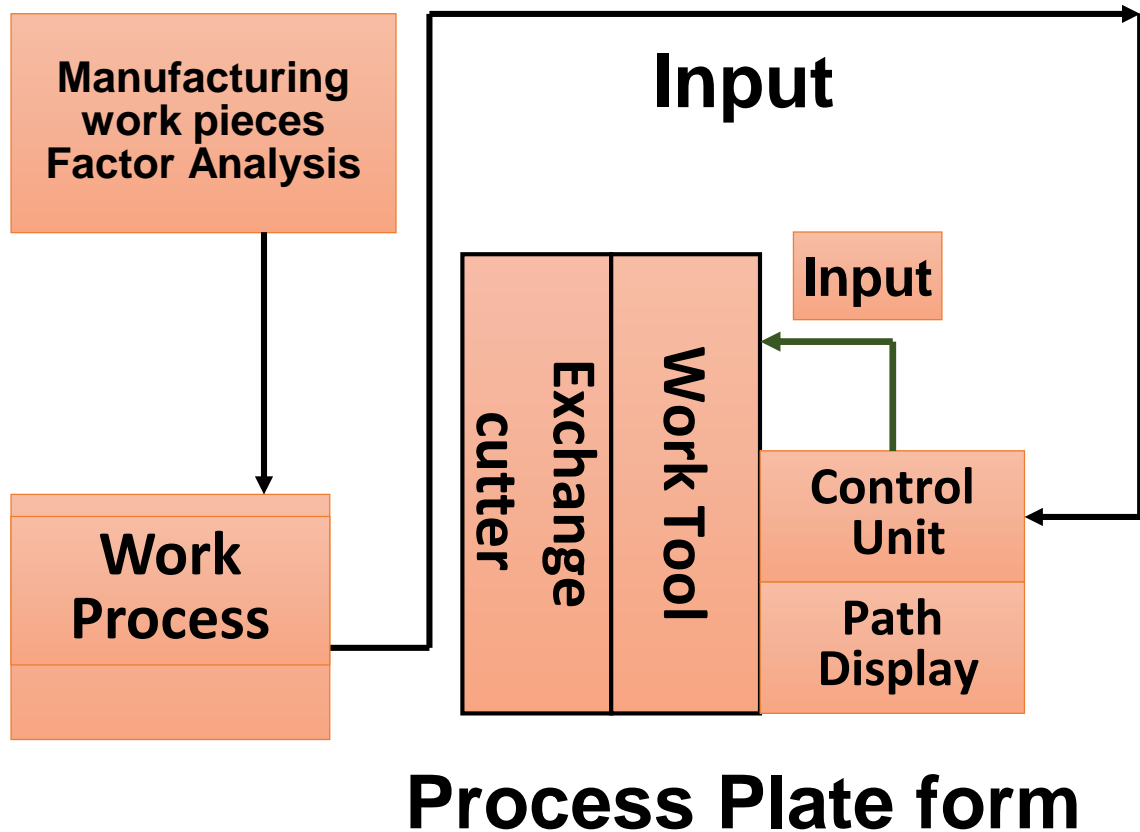


OLRT monitoring control under 4.0



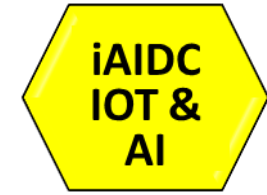
- QA by OLRT measurement
- Robot detects machinery error on line.
- TQ reliability promoted.
- Methodologies :
 - Keep cutting tool usage Hrs
 - Optimize the Hrs As Possible

Audit tech transitioned to M Control



- Instead of traditional off-Line with virtual measurement
- change product inspection to the current OLRT QA.
- Detect the abnormal generated by the workpiece OLRT during the Robot process.
- Total quality reliability assurance.

Innovative manufacturing Artificial Intelligent



- IOT streamline stations
- Work AI with IP
 - ✓ Early Warning
 - ✓ Error prevention
 - ✓ Products forecast

iAIDC Platform

- Information integrated real time monitoring
- Operation & Management effective promoted
- Decrease error producing, hours, and cost
- In the past, the Master diagnosed by listening, now, we let the robots speak.

Intelligent Machinery

- **Machine Networking => Internet of Things + Cloud + Big Data => Intelligent Machinery**



Macro Monitoring

Plant-wide production efficiency



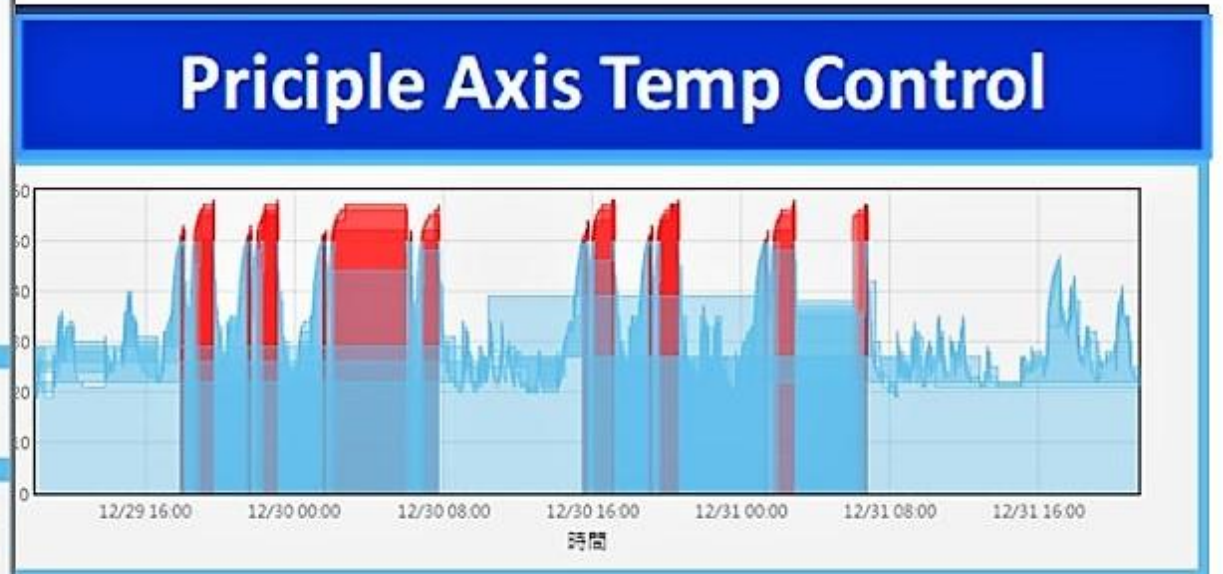
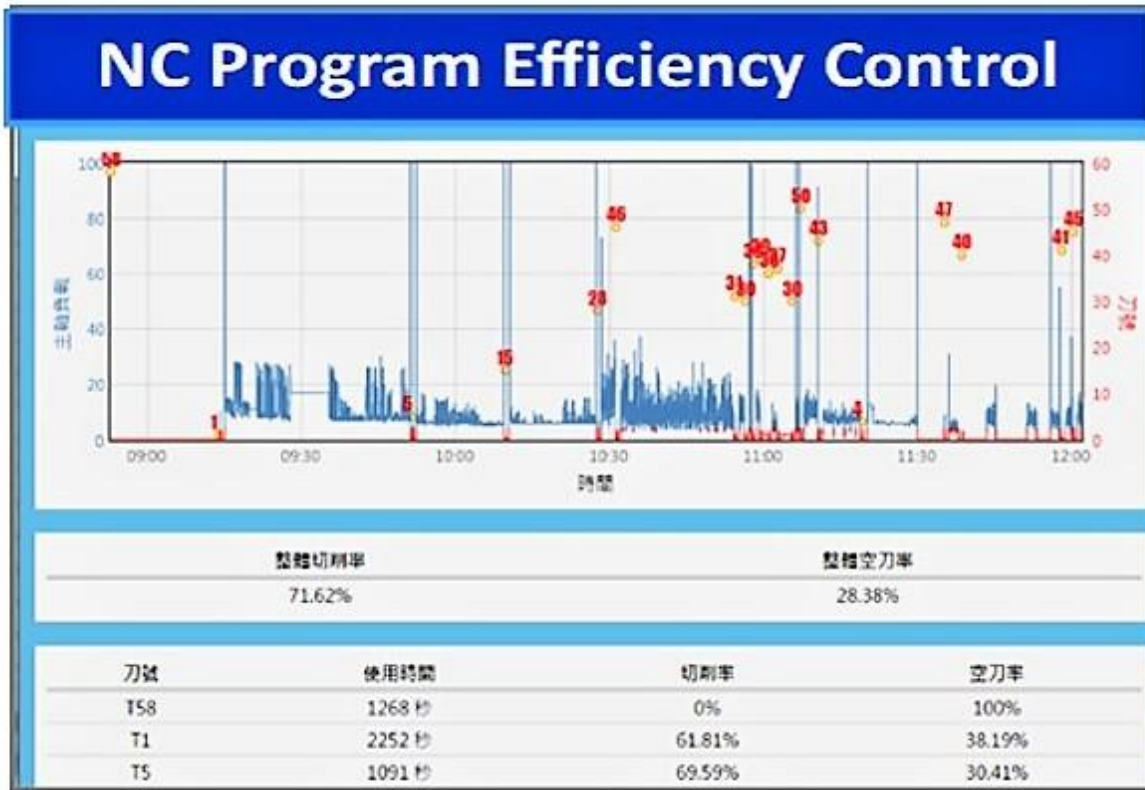
Micro Monitoring

Optimize utilization/shift and efficiency



Utilization Rate has increased 20%

Costs Down 20% by end 2018



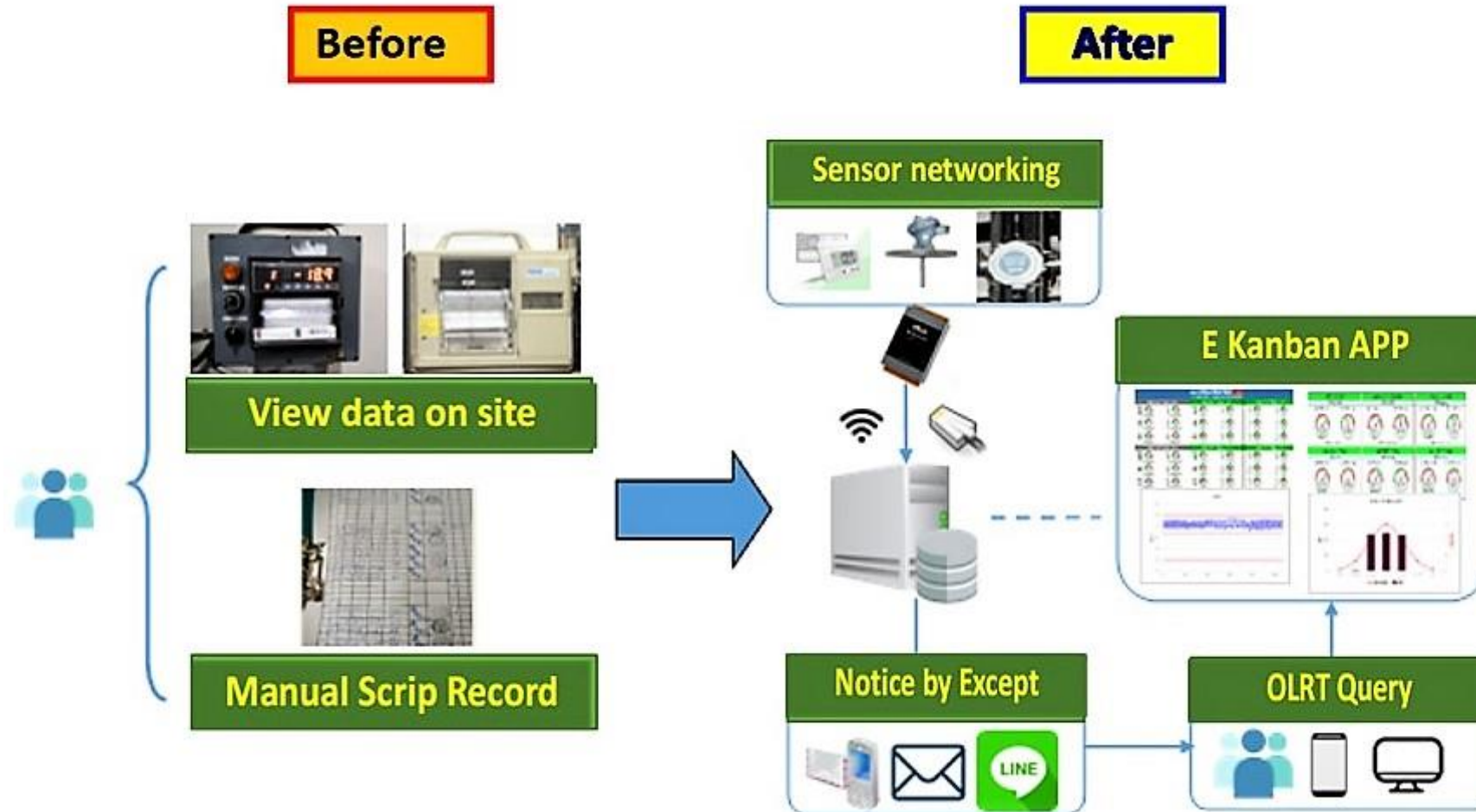
Kanban Monitor Control

- **kanban to display 136 nodes such as**
 - **temperature, humidity, pressure, speed, PH value and liquid level...**
- **Will help controlling working environment**
 - **to meet customer needs and**
 - **construction quality**

136 nodes Kanban Display



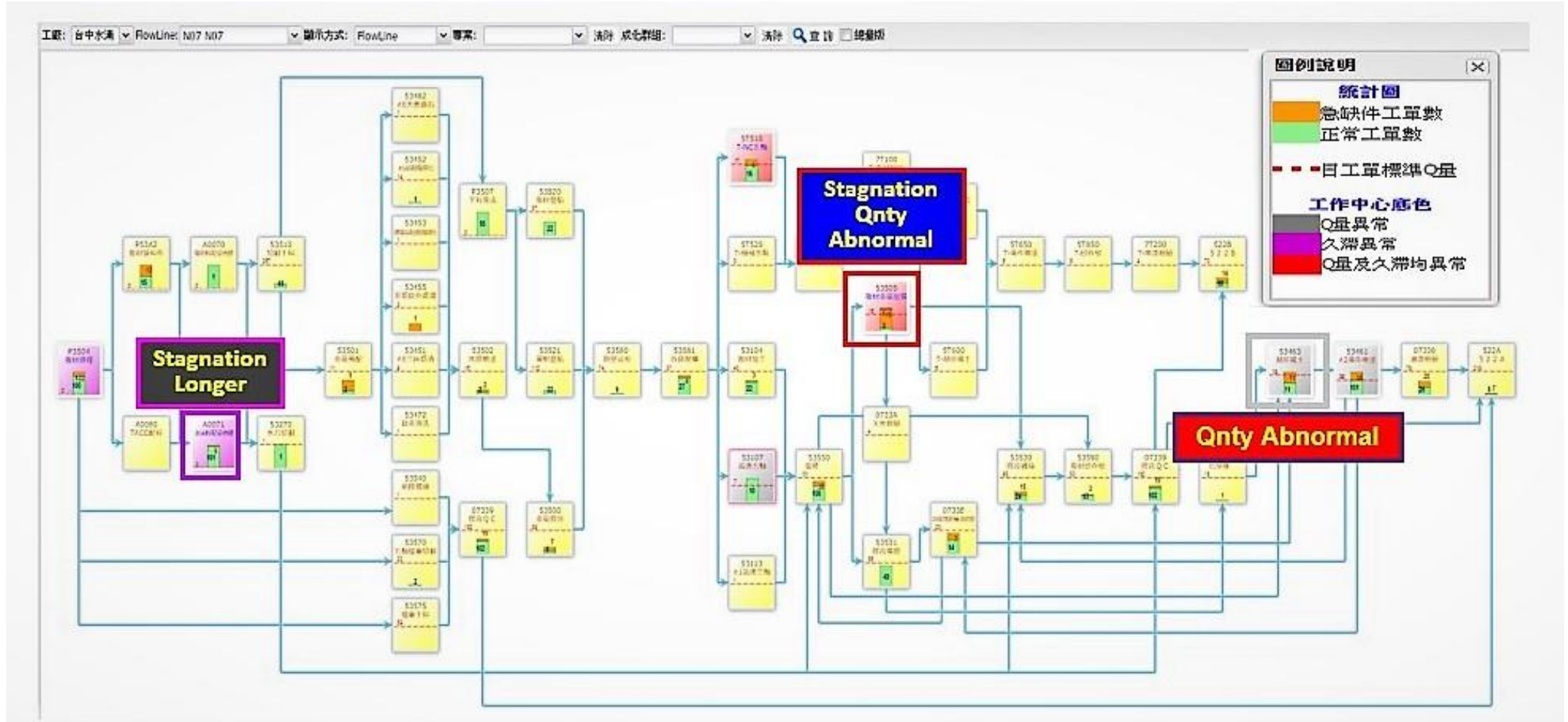
136 nodes Kanban Display



Streamlined Monitoring Control

- **Digitalized each part production schedules, shows the flow direction of parts, reviews the information of each work center ONRT, Such as :**
 - ✓ current work order stagnation
 - ✓ stagnation time longer
 - ✓ daily production targets
- **Controller can quickly find out then eliminate abnormality to reduce the cycle time of the parts**
 - ✓ Stagnation Qty & Hours are higher.

Cycle Time parts reduced 26 to 20 days



2. Cases of AI practices

- Composite materials intelligent scheduling
- Quantitative data on benefits of PMS system



Compound material Intelligent Scheduling

- Auto generate based production needs by color management
- Display OLRT information by work orders, improving efficiency of production

十一月 2016

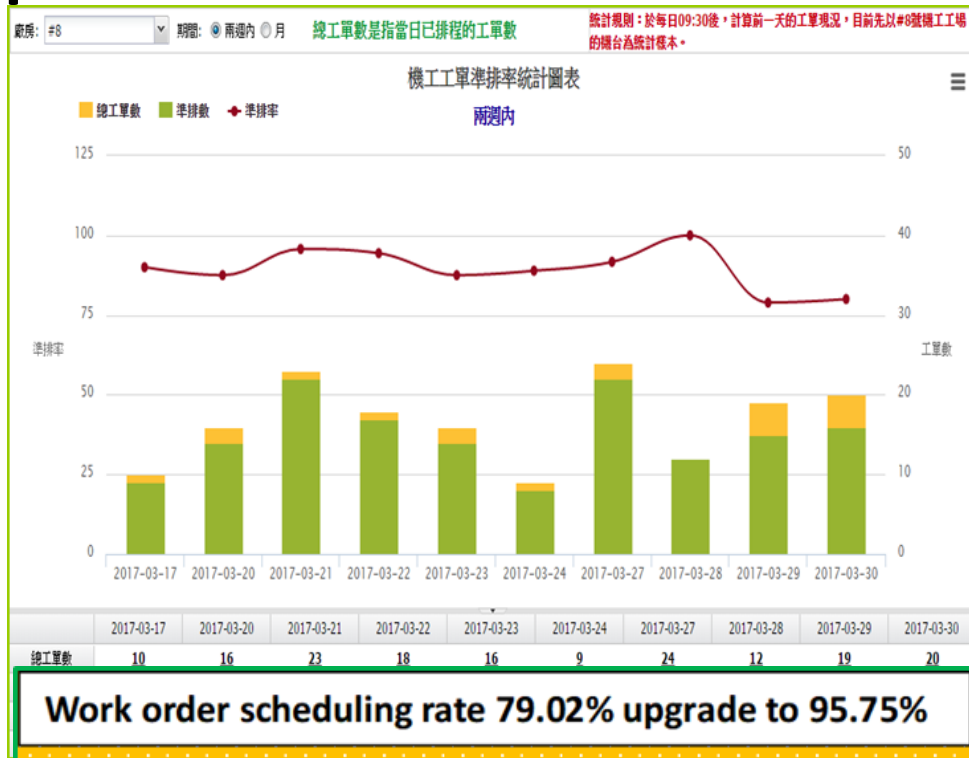
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Scheduling by Order, ID, Qty, Hour, Proj....



Mechanical Intelligent Scheduling

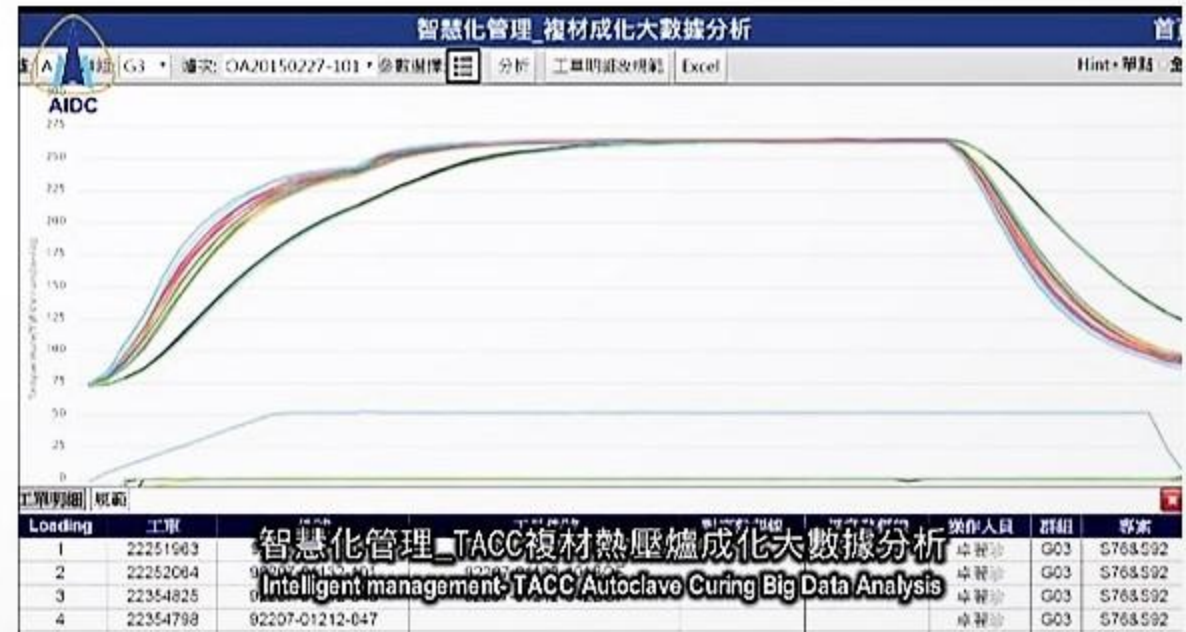
Function of machine work order scheduling rate and the machine work order achievement rate is to set up a reasonable KPI for performance review



Compound material Production process big data analysis

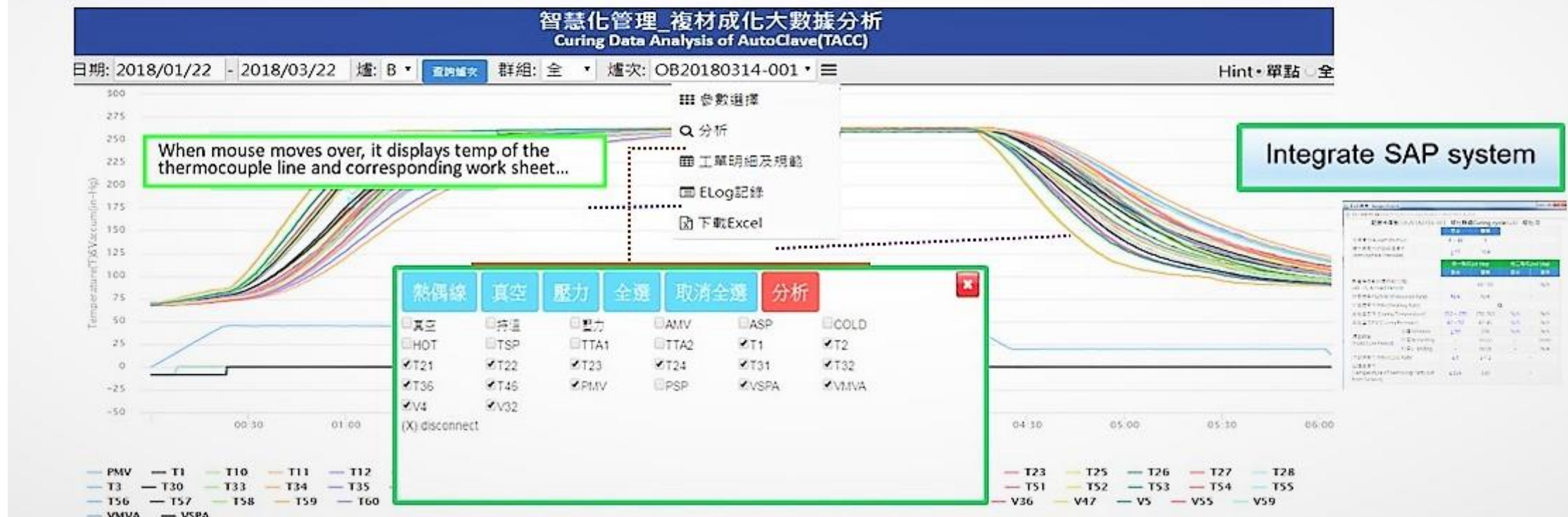
- OLRT monitoring, predicting, warning & prevention of failure
- Control autoclave to shorten the development time of the first piece, and improve the proper rate/capacity

Big data shows company's valuable assets



Intelligent Management Compound Big Data Analysis

- Autoclave showing the thermocouple line, vacuum tube, PSI value, system parameters, work sheet information and SAP data, etc., for the production or quality assurance to review and control

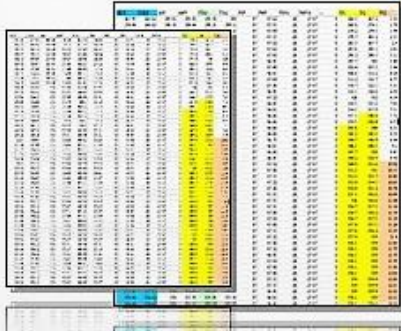


AI Migration Before & After

Before

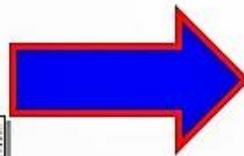


人工監控成化進度



After Migration

- Autoclave installation sensor
- Compound monitoring control OLRT
- Migration machinery learning prediction and early warning analysis assure compound is normally, reducing the cost of failure.
- Effectively getting compound data to shorten the time schedule of first create piece of parts.



Composite materials prepreg laminate



iAIDC AI Dashboard Platform

Intelligent Management /
Decision Strategy Center

Intelligent manufacturing

Machinery intelligence

2018/11/22



Power monitoring Control

- Each Plant Installs 107 / 173 / 80 (total 360) smart meters to simultaneously monitor the load usage of the main feeder, office building and hangar (including facilities).
- Improve the peak electricity consumption rate and reconcile the manufacturing operation with the rush hour pricing to save the electricity costing achieve energy saving as well.
- Monitoring control major energy-consuming equipment to avoid overlapping peak power consumption, and being fined by Tai-power for exceeding the power contract capacity.

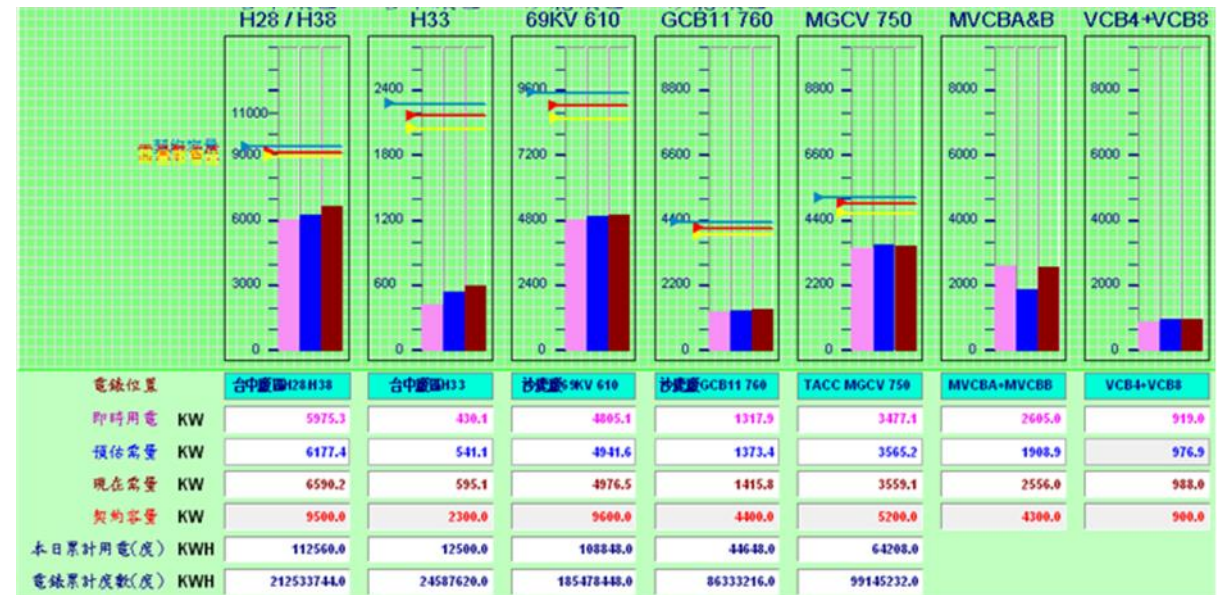
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Electricity Consumption OLRT Monitoring Control

Top 15 power stations information:
provide current total electricity
consumption/charges for Supervisor

Company-wide information: Provides
main feeder loops to assist managers in
preventing over-provisions



Annual Electricity cost benefits

- **Annual electricity cost saving 500K USD after pricing adjusted.**
 - **saved USD80K due to contract regulation loop down reduced 1,100KW.**
 - **saved USD 52K comes from reconcile the heavy electric heating facilities peak voltage.**
 - **saved USD 346K comes from PMS control benefits**

3. Supply chain with Boeing's and Airbus's

- **Global Aerospace Market strategies and Outlook**
- **Taiwan Airlines' domestic aerospace industry value chain division & cooperation**



Global Aerospace Market Strategies & Outlook

2017-2036 Boeing Global Maintenance Repair Forecast

- ① EMRO Services
- ② AAGR passenger traffic is 4.7%
- ③ D avionics & data analysis
- ④ Supply Chain



2.6 trillion USD

BOEING

2017-2036 Airbus 《Global Market Forecast》

- ① New aircraft 38,499
- ② Asia Pacific is key region to promote
- ③ AAGR passenger traffic is 4.4%



5.3 trillion USD

AIRBUS

2017-2036 Boeing 《Current Market Outlook》

- ① New aircraft 41,030
- ② Asia Pacific accounted for 39%%
- ③ AAGR passenger traffic is 4.7%
- ④ Single aisle craft will be 29,530

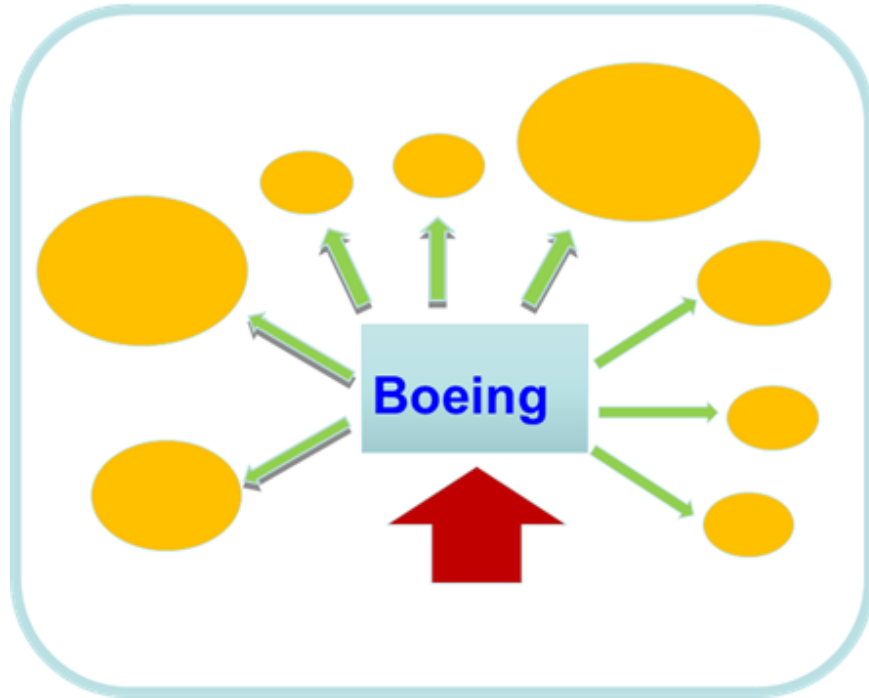


6.1 trillion USD

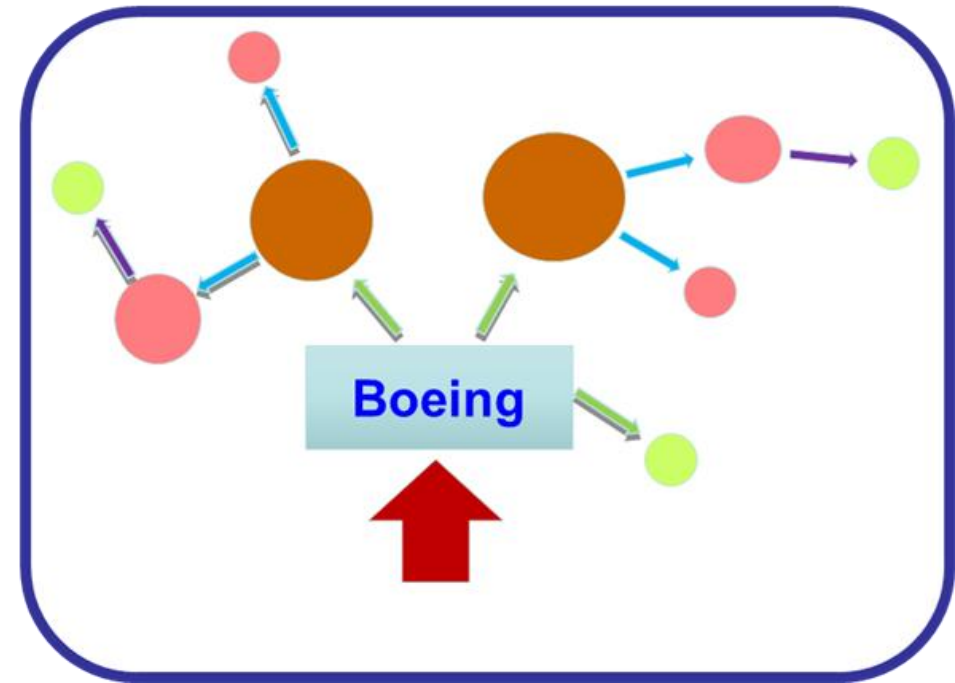
BOEING

Boeing Supply Chain Policy

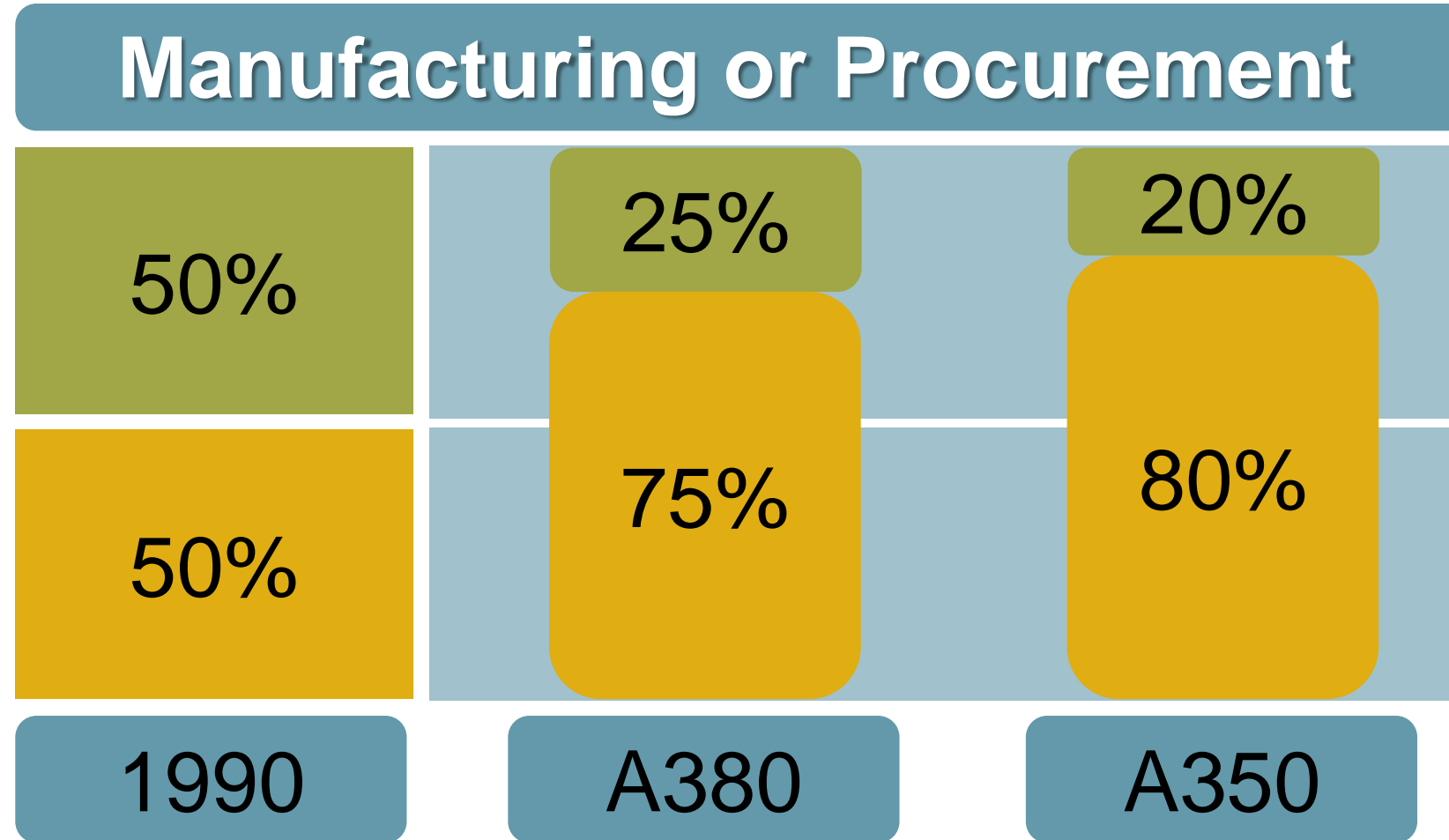
Central Development



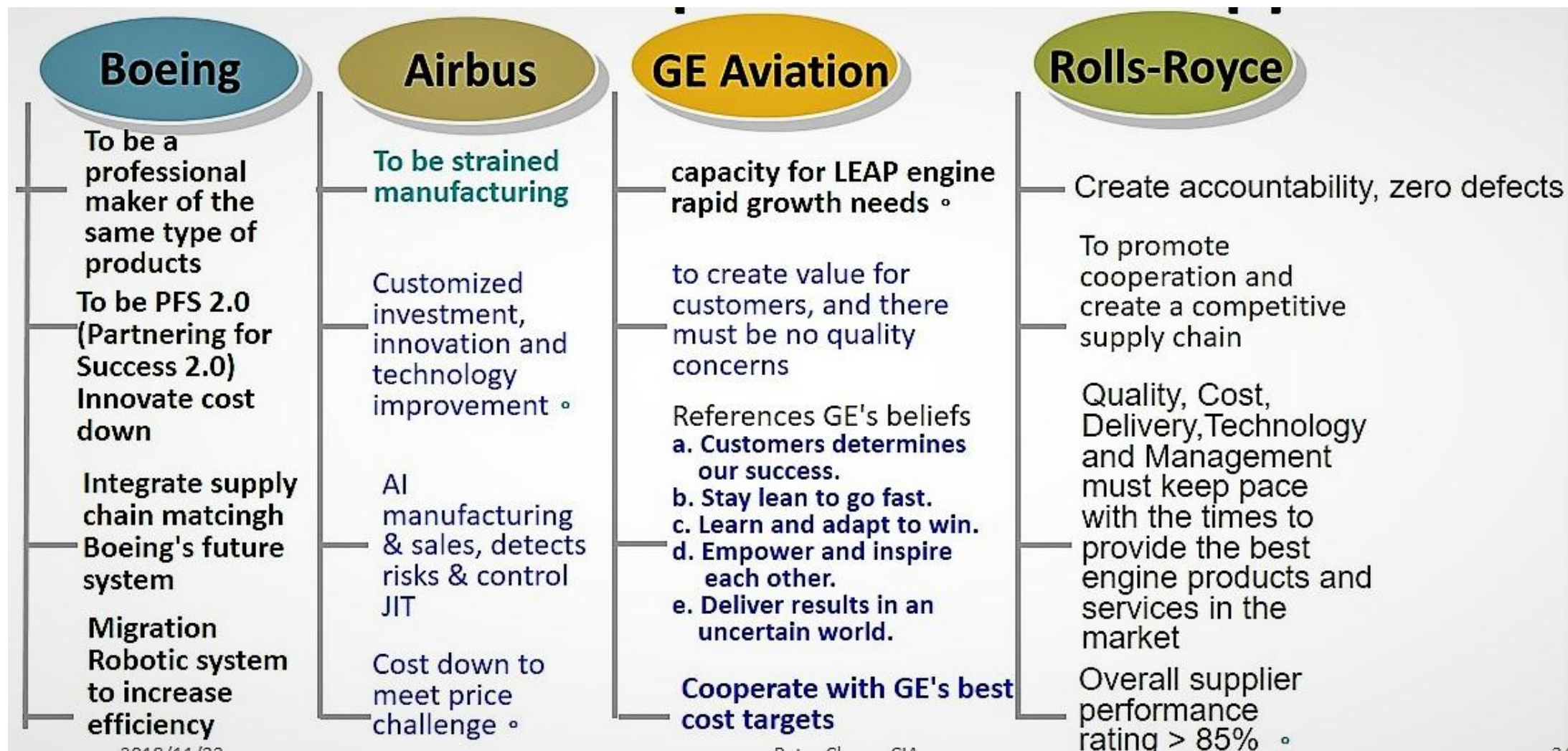
Integrated Strategic Alliance



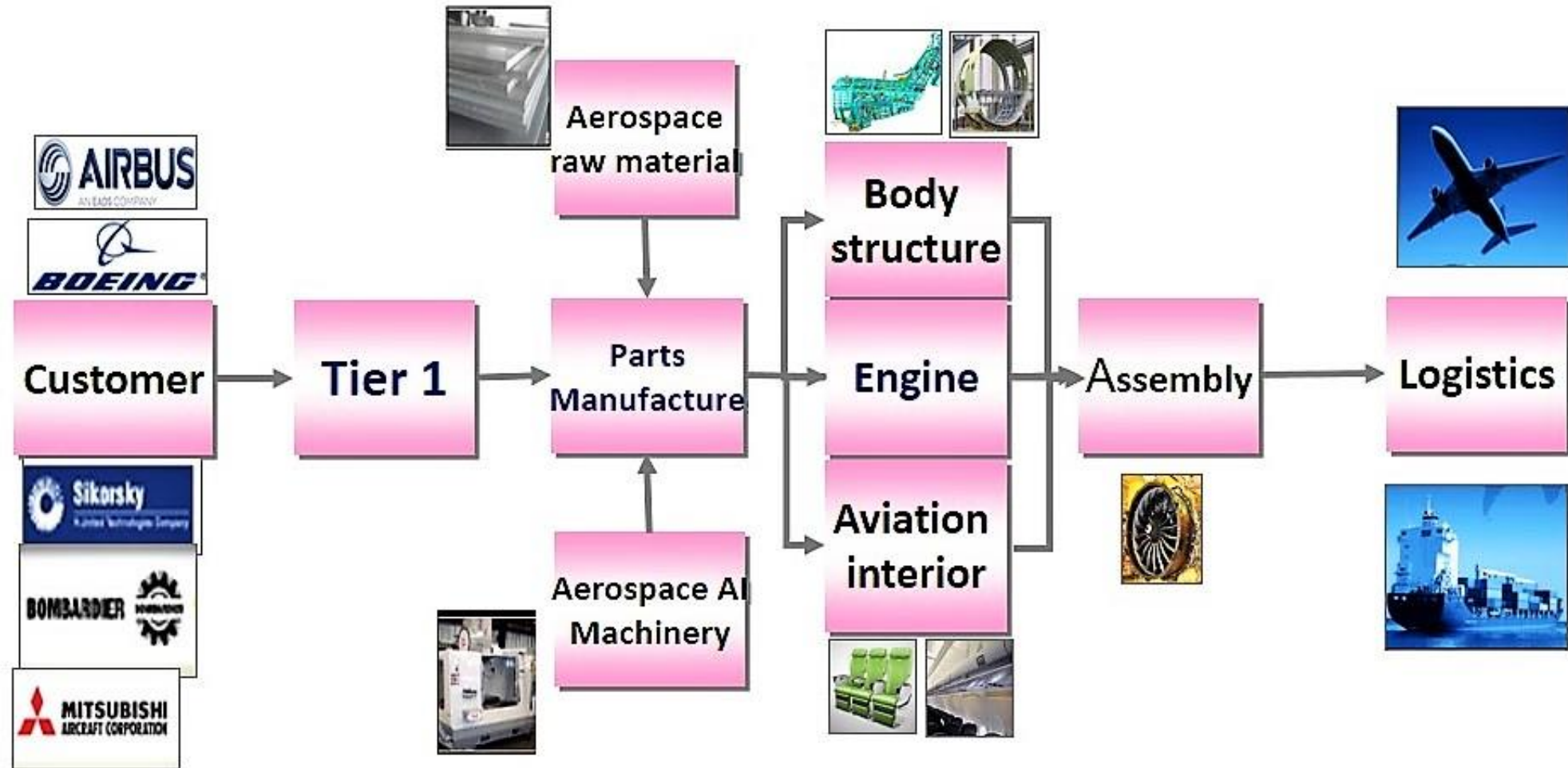
Evolution of Airbus Strategies



Customer requirements for suppliers



Taiwan Airlines industry value chain division & cooperation



Supply Chain Integration

Cross-sector alliance

A-Team 4.0 totally 273 suppliers

| | | | |
|---------------------|------------------------|-------------------------|----------------|
| Manufacture 116s | AI Machinery 48s | Raw Materials 27s | Logistic 7s |
| Banking 12s | Tooling 19s | Institutes 18s | Others 26s |

Industrial Cooperate

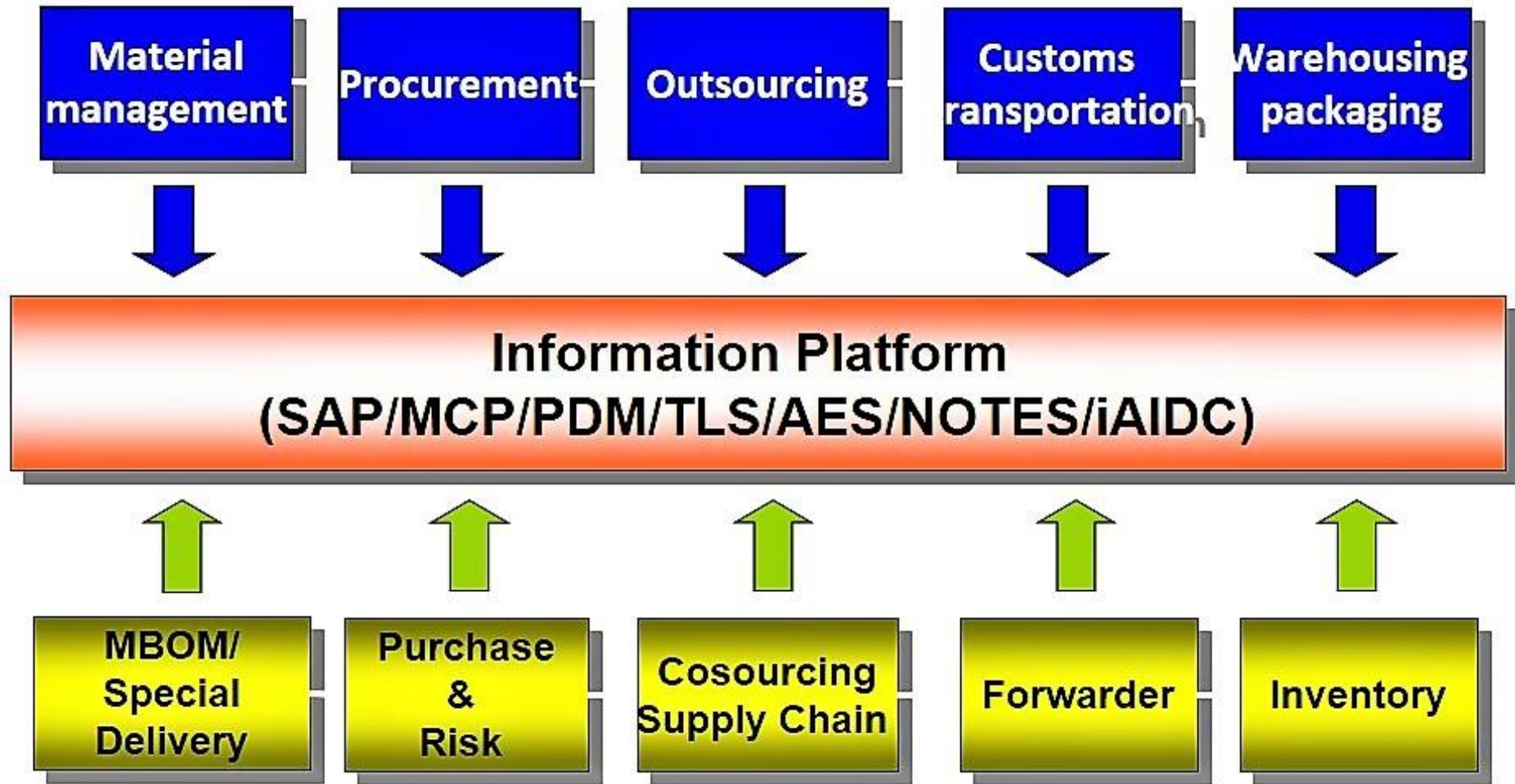
**A-Team 4.0 member 85
Passed AS9100 Verification**



112 Local suppliers qualified



Suppliers information System



Suppliers Club Administration



ipetercheng@gmail.com

