

#### BUSINESS opportunities FAIR



Asian Development Bank Headquarters, Manila, Philippines

### 9<sup>th</sup> ADB Business Opportunities Fair

## Procurement of Goods and Works By Jeffrey Taylor, Director, PFP1

#### 14 March 2018

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### **Procurement of Works and Goods**

- Why pursue ADB funded Goods and Works Contracts?
- ADB's Procurement Guidelines
- How to identify Opportunities for Goods and Works Contracts
- Bidding Dos and Don'ts



#### Why pursue ADB funded Goods and Works Contracts?

- Significant budgets for goods and works
- Gateway to new opportunities in fast growing emerging economies across multiple sectors
- Funds are available
- Internationally accepted procurement procedures
- Risks related to transparency, fairness and integrity of procurement activities mitigated through ADB oversight
- Support a worthy development mission



# Regional Multi-lateral Development Bank with HQ in Manila, Philippines





# **Asian Development Bank**

- ADB is an international development finance institution whose mission is to help its developing member countries reduce poverty and improve the quality of life of their people.
- Established in 1966, ADB has committed \$231.53 billion in loans to the vision of an Asia and Pacific region free of poverty.



# **Areas of Focus and Results**

- ADB operations are designed to support the three complementary agendas of inclusive economic growth, environmentally sustainable growth, and regional integration. ADB employs its limited resources in its areas of comparative strength—the core areas of:
  - 1. Infrastructure (water, energy, transport, urban development, information and communications technology)
  - 2. Environment
  - 3. Regional Cooperation and Integration
  - 4. Finance Sector Development
  - 5. Education



# Other areas of assistance

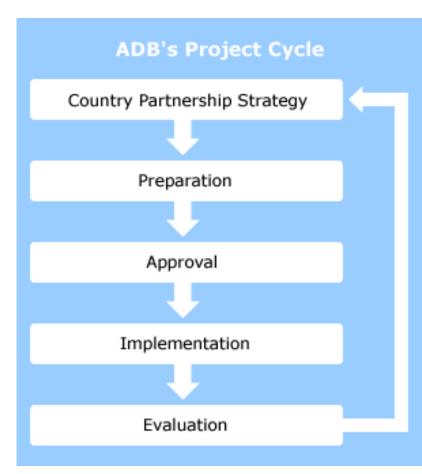
- ADB also operates on a limited scale in other areas, including
- Health
- Agriculture and Natural Resources
- Public Sector Management



#### How much assistance does ADB provide?

- ADB operations reached **\$28.9 billion** in 2017, a 9% decrease from %31.6 billion in 2016.
- ADB's approvals of loans, grants, equities and guarantees for sovereign and non sovereign operations reached **\$19.1billion** – a 10% increase from \$17.4 billion in 2016. Non-concessional loans from ADB's Regular Ordinary Capital Resources (OCR) amounted to \$16.8 billion. Concessional loans from Concessional Ordinary Capital Resources (COL) reached \$1.7 billion, while grants from the Asian Development Fund (ADF) reached \$551 million. Technical Assistance increased by around 22% to \$206 million from 2016's \$169 million figure.

### ADB Project Cycle and Business Opportunities



Staff consultantsPPTA consultants

•Loan/ Grant consultants

Suppliers/ ContractorsStaff consultants



# Procurement of Goods and Works

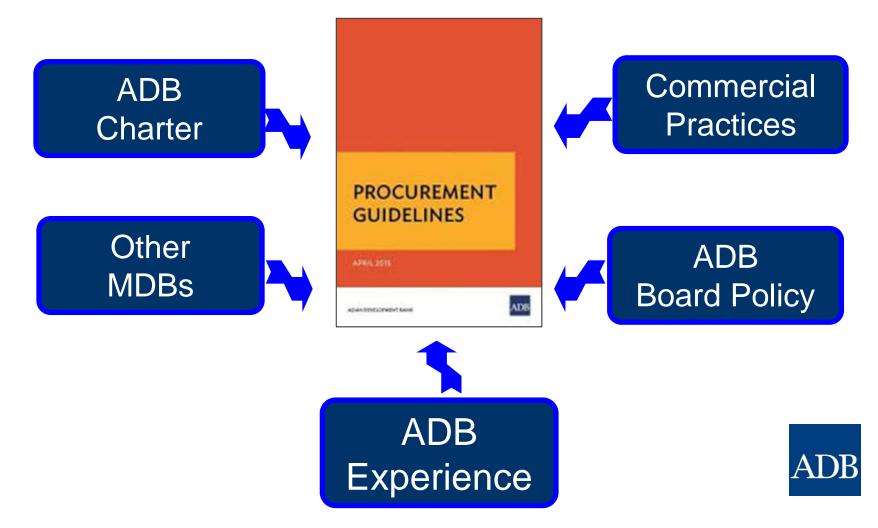


ADB Procurement Guidelines (2015)

# ADB Procurement Reform (2017)



## ADB Procurement Guidelines -Sources



# **ADB Procurement**

#### ADB Oversight

- The Borrower (Executing Agency) is responsible for procurement of goods and works
- ADB reviews the procurement activities of EAs to ensure compliance with ADB Guidelines



# **Overarching Principles**

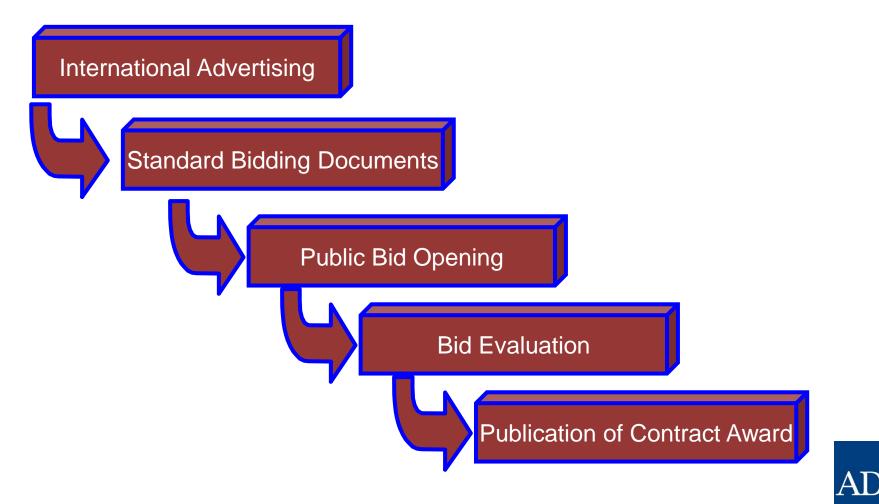
- Economy and efficiency
- Transparency
- Fairness
- Promotion of domestic industries
- Eligible source of goods and works

New Policy additions

- Value for Money and Fitness for Purpose
- Quality



#### International Competitive Bidding – Default Procurement Method



# **Other Procurement Methods**

- Limited International Bidding
- National Competitive Bidding
- Shopping
- Direct Contracting
- Force Account
- Community Participation in Procurement

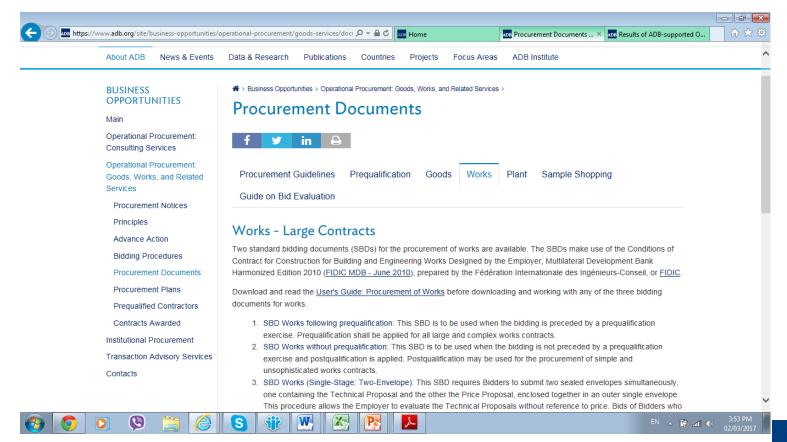


# **Open Competitive Bidding**

- OCB will replace ICB and NCB
- Possible application of standstill period
- Improved complaints handling mechanism



# Use of ADB Standard Bidding Documents





# Identifying Opportunities for Goods and Works Contracts



# Identifying Opportunities for Goods and Works

- Country Partnership Strategy
- Country Operations Business
   Plan
- Procurement Plans
- Specific Procurement Notices
  - ✓ Invitation for Prequalification
  - $\checkmark$  Invitation for Bids
- Hop-on Opportunities
  - ✓ Prequalified Contractors
  - ✓ Contracts Awarded



# **Country Partnership Strategy**

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About ADB News & Events Data & Research Publications	Countries	s Projects Focus Ar	eas ADB Institute		

#### CHINA, PEOPLE'S REPUBLIC OF

Main

Strategy

Country Planning Documents

Economy

Poverty in the People's Republic of China Project Learning Resources Projects and Results

Activities

30 Years of ADB-PRC Partnership

Opportunities

Publications and Documents

What's New in Chinese

News and Multimedia

0

#### ADB-People's Republic of China Partnership Strategy

中文



分 > China, People's Republic of >

On 16 February 2016, ADB's Board of Directors endorsed a new country partnership strategy (CPS) with the People's Republic of China (PRC) for 2016-2020. The CPS envisages broadening and deepening various aspects of the ADB-PRC partnership, including the lender-borrower relationship for the public and private sectors, knowledge partnership, collaboration in promoting regional and South-South cooperation, and the PRC's role as a financial contributor to ADB operations.

#### Knowledge for sustainable development

The PRC needs knowledge-based solutions as it seeks to put its economy on a more sustainable trajectory while dealing with a wide array of complex issues from environmental pollution to creating social safety nets. ADB has put knowledge at the center of its operations in the country by:

helping to translate innovative ideas into actual projects and programs for

Latest Country Strategies and Business Plans

People's Republic of China: Country Operations Business Plan (2016–2018)

People's Republic of China: Country Partnership Strategy (2016-2020)

Greater Mekong Subregion: Regional Cooperation Operations Business Plan (2013-2014)







#### Country Operations Business Plan

### **Country Operations Business Plan**

INDICATIVE ASSISTANCE PIPELINE

#### Table A1: Lending Products, 2016–2018

				Strategic					Cos	t (\$ millio	n)		
				Agendas		Year			ADE				
January 2016		•	Poverty	and Drivers		of				DF			Co-
	Project/Program Name 2016 Firm	Sector	Targeting	of Change	Division	PPTA	Total	OCR	Loans	Grants	Total	Gov't	finance
People's Republic of China	Henan Hebi Qihe River Environmental Improvement and Ecological Conservation	ANR WUS	TI-M	IEG, ESG GEM,KNS PSD	EAER	2014	325.4	150.0				175.4	
2016-2018	Fujian Farmland Sustainable Utilization and Demonstration	ANR	No	IEG, ESG GEM,PAR	EAER	2014	220.0	100.0				120.0	
	Shandong Groundwater Allocation and Protection	ANR	No	KNS,SGE IEG, ESG	EAER	2013	344.03	150.0				194.03	
	Xinjiang Kelamayi Ecological Forest Infrastructure	ANR	No	KNS,SGE IEG,ESG	EAER	2014	179.0	100.0				79.0	
	Jiangxi Xinyu Kongmu River Watershed Flood Control and Environmental Improvement	ANR WUS	TI-M	IEG, ESG GEM,KNS PSD, PAR	EAER	2015	306.0	150.0				156.0	
	Gansu Jinta Concentrated Solar Power	ENE	GI	GCD,PAR ESG,IEG	EAEN	2013	143.0	100.0				43.0	
	Qinghai Haidong Urban Rural Eco Development	ANR WUS	GI	ESG, IEG GCD,GEM	EASS	2014	250.0	150.0				100.0	
	Chongqing Integrated Logistics Demonstration	TRA	GI	IEG, ESG RCI, GEM GCD,KNS PAR,PSD	EATC	2014	333.1	150.0				183.1	
	Subregional Rail Link I (E'mei– Miyi)	TRA	GI	IEG, ESG GCD,GEM	EATC	2011	725.0	300.0				425.0	
	Ningxia Liupanshan Poverty Reduction Rural Road Development	TRA	TI-G	IEG,GCD GEM	EATC	2014	600.0	100.0				500.0	
	Total (2016 Firm)						3,425.53	1,450.0				1,975.53	



#### **Finding ADB Business Opportunities**

https://www.adb.org/site/business-opportunities/operationalprocurement/goods-services/notices-current

Operational Procurement: Goods, Works, and Related	Latest P	rocurer	nent Notices		Archive
Services Procurement Notices	Country	Туре	Title	Date Posted	Deadline
Principles Advance Action Bidding Procedures	Afghanistan	Invitation for Bid	Grant Nos. G0521-AFG(SF)/0522-AFG(EF)/0523-AFG (EF): Energy Supply Improvement Investment Program (Tranche 2) [NPA/DABS/95/ICB/W-1464: Package 11]	27 Feb 2017	27 Apr 2017
Procurement Documents	Afghanistan	Invitation for Bid	Grant Nos. G0521-AFG(SF)/0522-AFG(EF)/0523-AFG (EF): Energy Supply Improvement Investment Program (Tranche 2) [NPA/DABS/95/ICB/W-1464: Package 12]	27 Feb 2017	27 Apr 2017
Procurement Plans Prequalified Contractors	Afghanistan	Invitation for Bid	G0521-AFG(SF)/0522-AFG(EF)/0523-AFG(EF): Energy Supply Improvement Investment Program (Tranche 2) [NPA/DABS/95/ICB/W-1464: Package 10]	21 Feb 2017	10 Apr 2017
Contracts Awarded Institutional Procurement	Azerbaijan	Invitation for Bid	Loan No. 3407-AZE: Power Distribution Enhancement Investment Program – Tranche 1 [Aİ/ADB-5.1 and Aİ/ADB-5.2]	20 Jan 2017	04 Mar 2017



#### **Procurement Plans**

#### https://www.adb.org/site/business-opportunities/operationalprocurement/goods-services-pp

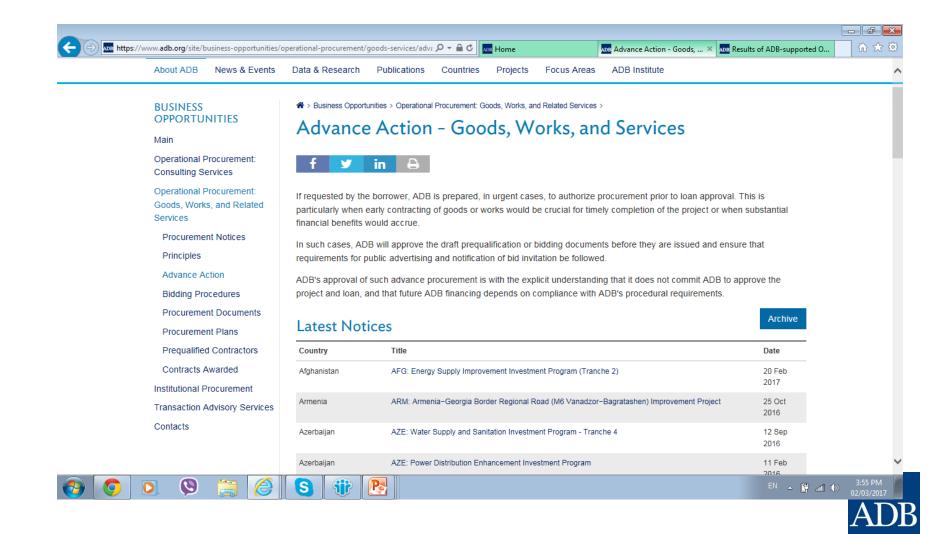
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About ADB News & Events	Data & Research Publications Countries Projects Focus Areas ADB Institute	
BUSINESS OPPORTUNITIES Main	<ul> <li>Business Opportunities &gt; Operational Procurement: Goods, Works, and Related Services &gt;</li> <li>Procurement Plans - Goods, Works, and Service</li> </ul>	S
Operational Procurement: Consulting Services	f У in 🖶	
Consuling Convices		
Operational Procurement: Goods, Works, and Related	The procurement plan provides information to the bidders on opportunities for expected and scheduled given project. Details of a procurement plan include a brief description of goods, and works or consultar procured; the method of procurement; contract cost estimates; project threshold values; expected adverse review procedure. After loan effectiveness, the procurement plan is updated as the need arises or at lead duration of a project.	nt services, to be ertisement dates; and ADB
Operational Procurement: Goods, Works, and Related Services Procurement Notices	given project. Details of a procurement plan include a brief description of goods, and works or consultar procured; the method of procurement; contract cost estimates; project threshold values; expected adve review procedure. After loan effectiveness, the procurement plan is updated as the need arises or at lea	nt services, to be ertisement dates; and ADB
Operational Procurement: Goods, Works, and Related Services Procurement Notices Principles	given project. Details of a procurement plan include a brief description of goods, and works or consultar procured; the method of procurement; contract cost estimates; project threshold values; expected adver review procedure. After loan effectiveness, the procurement plan is updated as the need arises or at lea duration of a project.	nt services, to be ritisement dates; and ADE ast annually for the
Operational Procurement: Goods, Works, and Related Services Procurement Notices Principles Advance Action Bidding Procedures	given project. Details of a procurement plan include a brief description of goods, and works or consultar procured; the method of procurement; contract cost estimates; project threshold values; expected adver review procedure. After loan effectiveness, the procurement plan is updated as the need arises or at lea duration of a project. Title Lao People's Democratic Republic	nt services, to be ritisement dates; and ADE ast annually for the Cover Date



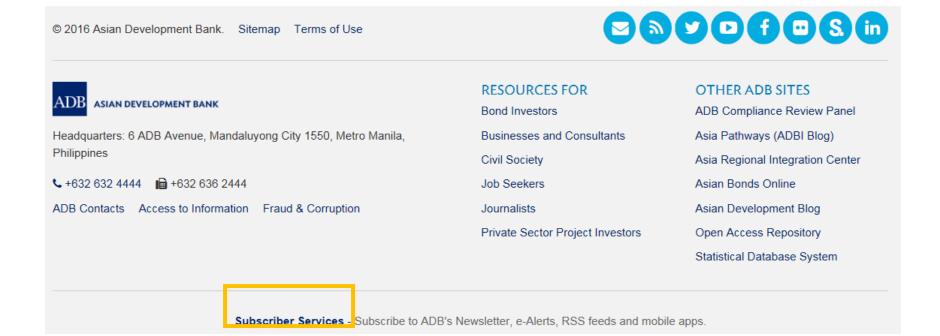
## Procurement– Hop-on Opportunities - Prequalified Firms

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About ADB News & Events	Data & Research Publications Countries Projects Focus Areas ADB Institute		
BUSINESS OPPORTUNITIES Main	Business Opportunities > Operational Procurement: Goods, Works, and Related Services > Prequalified Contractors - Goods, Works, and Services >	ces	
Operational Procurement: Consulting Services	f У in 🖨		
Operational Procurement: Goods, Works, and Related Services	The prequalification of contractors are undertaken for most large, ADB-financed civil works contracts, turnkey contracts for the supply of expensive and technically complex equipment. ADB reviews and approves the prec conducted by the Borrower's executing agency and publishes lists of prequalified contractors for contracts wit	qualification process	
Procurement Notices	\$10,000,000 and above.		
Principles		Archive	
Advance Action	Current	Archive	
Bidding Procedures	Country Title	Date	
Procurement Documents	India Loan No. 49228-IND: Rajasthan State Highway Investment Program - Tranche 1 [Package 3]	22 Sep 2016	
Procurement Plans	India Loan No. 49228-IND: Rajasthan State Highway Investment Program - Tranche 1 [Package 2]	22 Sep 2016	
Prequalified Contractors Contracts Awarded	India Loan No. 49228-IND: Rajasthan State Highway Investment Program - Tranche 1 [Package 1]	21 Jul 2016	
Institutional Procurement			
Transaction Advisory Services			
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## **Advance Procurement Action**



# Link to e-Alerts at bottom of adb.org Home Page





# ADB alerts – Step 1.

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Now you can receive th Development Bank by 6		projects, events, business	and job opportunities by Asian	
Subscribe to all new content or so available for news releases only)		lize your alerts. You can choose to re	eceive your e-mail alerts daily, weekly, or immediately (ser	vice
Log in to an existing account	Forgot your password?			
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Step 2: Countries and	Resources			

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Step 2: Countries and	E C Resources	
Subjects *	Articles, Case Studies and Multimedia	
	Asian Development Blog	
Step 3: Personal Information	Board Documents	
	Country Planning Documents	
	Economic Data and Research	
	✓ Evaluation Reports	
	☑ Events	
	News Releases	
	Projects	
	✓ Publications	
	Safeguard Documents	
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# ADB alerts – Step 2.

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Now you can receive the Development Bank by e	e latest updates about projects, events, business e-mail every day.	and job opportunities by Asian	
Subscribe to all new content or se available for news releases only).	elect areas of interest to personalize your alerts. You can choose to r	eceive your e-mail alerts daily, weekly, or immediately (serv	ice
Log in to an existing account	Forgot your password?		
Step 1: Resources and Opportunities *	Please select at least one option to complete your subscription. Countries and Subjects *	Need help?	
Step 2: Countries and Subjects *	<ul> <li>Countries</li> <li>Afghanistan</li> </ul>		
Step 3: Personal Information	<ul><li>☑ Armenia</li><li>☑ Azerbaijan</li></ul>		
	✓ Bangladesh		
	Bhutan		
	Brunei Darussalam		
	<ul> <li>✓ Cambodia</li> <li>✓ China, People's Republic of</li> </ul>		
	Cook Islands		
	✓ Fiji		
	☑ Fiji ☑ Georgia		



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# ADB alerts – Step 3.

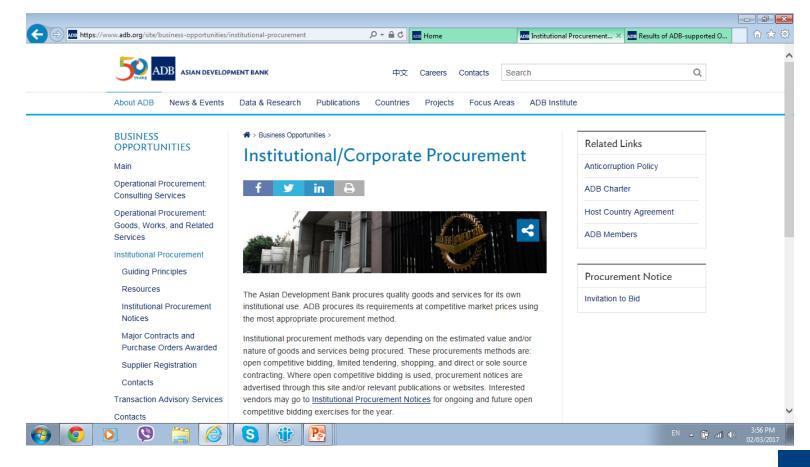
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	OPMENT BANK			
Now you can receive Development Bank b	the latest updates about project y e-mail every day.	ts, events, business	and job opportunities by Asian	
Subscribe to all new content o available for news releases on		alerts. You can choose to re	ceive your e-mail alerts daily, weekly, or immediately (see	rvice
Log in to an existing accoun	t Forgot your password?			
Step 1: Resources and	E-mail *			
Opportunities *	All e-mails from the system will be sent to the	is address. Your e-mail address	will not be made public.	

	All e-mails from the system will be sent to this address. Your e-mail address will not be made public.			
Step 2: Countries and	Provide 1			
Subjects *	Password *			
Step 3: Personal Information	Confirm password *			
*	Provide a password for the new account in both fields.			
	First name *			
	Last name *			
	Organization			
	Designation			
	Country of Residence			
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# **Institutional Procurement**





# Institutional Procurement Notices

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BUSINESS OPPORTUNITIES Main	* > Business Opportunities > Institutional Procurement >			
Operational Procurement: Consulting Services	f У in 🕀			
Operational Procurement: Goods, Works, and Related Services	Invitation to bid (ITB)			
Institutional Procurement	Title	Start date	End date	
Guiding Principles	Supply, Installation and Preventive Maintenance Services for Medical and Physiotherapy Equipment   Instructions to Bidders	27 Oct 2016	04 Nov 2016	
Resources	Security and Safety Services at ADB Headquarters   Instructions to Bidders	20 Oct 2016	21 Nov 2016	
Notices	Request for Quotation: Supply of Urinal and Water Closet	19 Oct 2016	10 Nov 2016	
Major Contracts and Purchase Orders Awarded Supplier Registration				



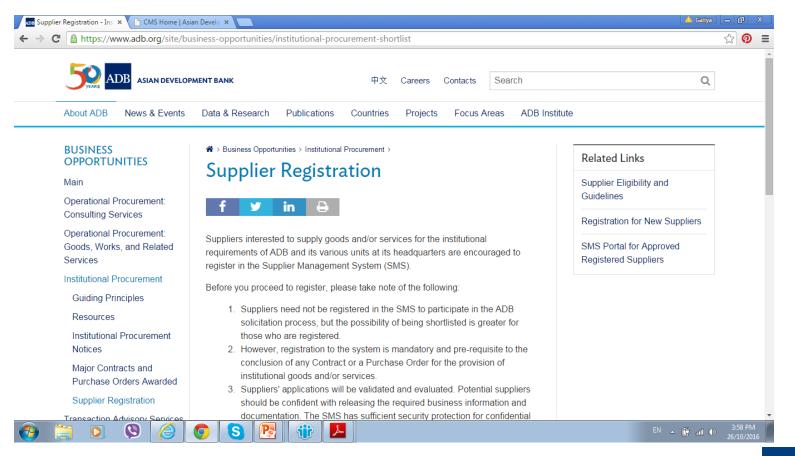
# Institutional Procurement resources

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About ADB News & Events	Data & Research Publications	Countries Projects Focus A	reas ADB Institute		
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Operational Procurement: Goods, Works, and Related Services		conditions of purchase	signed by the vendor. Please refer to this set	ample PO.	
Institutional Procurement					
Guiding Principles	Standard terms and	conditions of contracts	5		
Resources	Standard Contract Terms and Co	onditions are used and must be signed	by the supplier/contractor for all contracts for	or goods and	
Institutional Procurement Notices	services. See: Goods contract				
Major Contracts and Purchase Orders Awarded	General conditions contract     Special conditions contract				
Supplier Registration	<ul> <li>Services contract</li> <li>General conditions contract</li> </ul>	t for services			
Contacts	Special conditions contract	for services			
Transaction Advisory Services					
Contacts	Standard instruction	ns to bidders			~
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https://www.adb.org/site/business-opportunities/resources



# Institutional Supplier Registration





# **Supplier Management System**

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ADB Supplier Management System Overview Learn More FAQ	
Supplier Management System Registration	P Login
Welcome to the Supplier Management System (SMS) Registration site. This section provides an overview and instructions with the SMS supplier registration process. Please read the following information carefully. For browser compatibility, citch lenge. For clarification and additional information, please contact us a <u>incontractive/sub.org</u> .	Login using your registered username and password.
What is SMS? SMS is a secure application which provides ADE's prospective and existing suppliers for corporate or institutional procurement to register online. SMS covers a two-stage registration process such as the Basic level and full level registration. Each level should take you approximately 15 minutes to complete. Upon successful completion and approval of your application, you will be given a username and password to access the Gupplier Portal. The Gupplier Portal is an online facility that will enable you to manage your profile, collaborate through alerts and notifications, and monitor your transactions.	Visername Password Login Can't access your account? Note: ADB users can login using their Oracle username and password. Registration
Why register?	New user? Register now!
Registration in SMS gives suppliers an opportunity to submit their user and company profile that will be useful for ADB to confirm if they are eligible to render service or supply goods. Registered and accredited suppliers mean that they are now in ADB's database of potential suppliers and will able to maintain close collaboration with ADB.	Register as a Supplier
Who can register? Individuals and firms interested to supply goods and services for ADB's institutional or corporate requirements must register. Suppliers must be a citizen or incorporated in an <u>ADB member-country</u> and not in lated in ADB nor in other multi-lateral development bank's (MDB) sanction list. If you are an existing supplier prior to implementation of the SMS in 2008 and would like to be SMS users, please contact <u>incontractsBadb.org</u> .	Please key-in your email address and suppler name to access your registration link. Email Address Suppler Name Send Link
What are the requirements?	Need Help?
<ol> <li>Basic Registration         <ul> <li>General information such as complete name, nature of business, year established, address, contact details and contact persons, etc; and</li> <li>Scanned copies of documents as applicable (curriculum vitae and valid ID, business registration, articles of incorporation or partnership, memorandum of association, legal document indicating current officers of the firm).</li> </ul> </li> </ol>	For inquiries regarding the system, please email <u>ipcontracts@adb.org</u> .
Suppliers whose applications are approved at the Basic level are referred as Registered Suppliers. They can participate in the solicitation and bidding process as potential contractor or supplier. While non-registered suppliers can also participate in the procurement exercise, the possibility of being shortlisted is greater for those registered. ADB will send an invitation to complete the Full Registration level to the Registered Supplier in relation to a procurement exercise. Alternatively, the Registered Supplier has the option to proceed with completing the Full Registration shortly after the application for Basic Registration has been approved.	NOTE: SHS will undergo maintenance downtime every 00:00 to 02:00 Sunday morning (Manfa local time).
Full Registration	
Registered suppliers whose applications are approved at the Full Registration level are referred as Accredited Suppliers. Application for Full Registration is mandatory and a pre-requisite to the condusion of any contract or purchase order for the provision of institutional goods and services.	
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Only applicable for Institutional procurement (not for Procurement under ADB loans/ grants)



# **Bidding Dos and Don'ts**



#### Leverage your strengths

- Ability to operate in countries that do not generate significant bidder interest
  - Afghanistan
  - Cambodia
  - Pakistan
  - Pacific
- Experience in country and with executing agency
- Access to information regarding local joint venture partners and subcontractors
- Access to information regarding availability of key inputs
  - Materials
  - Labor
  - Equipment



Seek official clarification in timely manner

BIDDING DOCUMENT	POTENTIAL ISSUES
Bid Conditions	Unreasonable bid preparation period
Qualification Criteria	<ul> <li>Unclear which entity must comply with qualification criteria</li> <li>Ambiguous criteria</li> <li>Restrictive criteria</li> </ul>
Requirements	Incomplete, unclear or restrictive requirements
Contract Conditions	<ul><li>Unreasonable contract completion period</li><li>Unbalanced risk allocation</li></ul>

Contact ADB if executing agency fails to respond promptly or there is a complaint against executing agency



- Do not submit conditional bid
- Submit bid within the stipulated deadline
- Ensure following steps are taken during bid opening
  - All relevant prices are read out
  - All discounts are read out
  - Presence and amount of bid security is read out
  - No envelope remains unopened
  - The record is signed by all bidders present and by the buyer
- Be Aware of Possible Bid Extension



- Quality control check your bid!!!
  - Amount, validity and text of Bid Security
  - Signatures and power of attorney
  - Joint venture agreement enclosed
  - References enclosed
  - Discounts in covering letter or appropriate place as specified in the bidding document
  - Marking of envelopes as appropriate
- Seek debriefing if you are not successful
  - Unsuccessful bidders may request debriefing from executing agency. If they are not satisfied with the explanation given, they may contact ADB directly.



## **Bidding Don'ts**

- No Bid Security
- Insufficient Amount of Bid Security
- Lack of Supporting Documents
- Incomplete Bids
- Partial Quantities
- Absence of test reports if required
- Bids not signed
- Conflict of interest



# LinkedIn Group

- ADB Suppliers network 775 members (as of 27 February 2018)
- https://www.linkedin.com/groups/3796532



# For more information

- www.adb.org
- http://www.adb.org/procurement/default.asp
- http://www.adb.org/procurement/bidding-procedures.asp
- http://adb.org/procurement/prequalification-biddocuments.asp
- http://www.adb.org/documents/manuals/PAI/default.asp
- http://www.adb.org/documents/manuals/operations
- http://www.adb.org/documents/manual/consulting-servicesoperations-manual/CSOM.pdf
- http://www.adb.org/opportunities/institutionalprocurement/ del-pro.asp
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