

FinTech Regulation and RegTech

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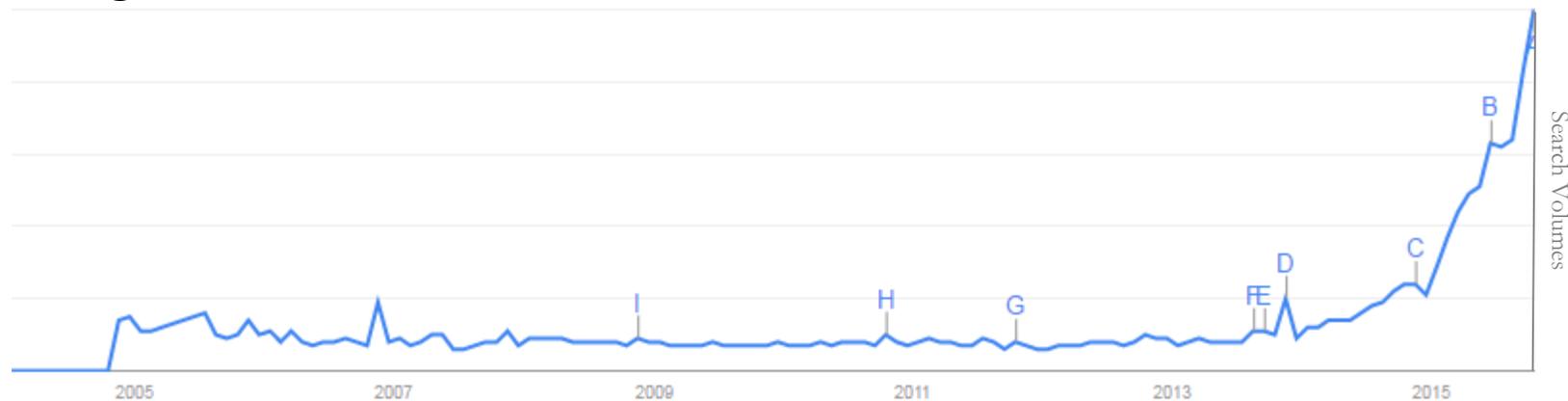
Overview

- Introduction
- FinTech and the challenge of regulation
- Regulatory responses
- RegTech
- The RegTech ecosystem
- Building better financial and regulatory systems
- Sandboxes
- Smart regulation and regulatory design

Definition: FinTech

The term's origin can be traced to the early 1990s with the “Financial Services Technology Consortium”, a project initiated by Citigroup in order to facilitate technological cooperation efforts. However, it is only since 2014 that the sector has attracted the focused attention of regulators, consumers and investors.

Google Search Trend: Interest Over Time



Implications

Main current concerns of policymakers and industry arise not from the technology itself but from the question of *who* is applying technology to finance along with the *speed* of development.

An evolutionary approach to create a framework of understanding is necessary to understand the implications for established financial institutions, IT companies, start-ups and regulators alike.

FinTech Evolution and Typology

Evolution

FinTech is often seen today as the new marriage of financial services and information technology. However, this interlinkage has a long history and has evolved over three distinct time periods.

Date	1866 - 1967	1967 - 2008	2008 - Current	
Era	FinTech 1.0	FinTech 2.0	FinTech 3.0	FinTech 3.5
Geography	Global / Developed	Global / Developed	Developed	Emerging / Developing
Key elements	Infrastructure / computerisation	Traditional / internet	Mobile / Start-ups / New entrants	
Shift Origin	Linkages	Digitalization	2008 financial crisis / smartphone	Last mover advantage

FinTech 1.0 (1866 – 1967)

In the late 19th century finance and technology combined to produce the first period of financial globalization.

“The inhabitant of London could order by telephone, sipping his morning tea in bed, the various products of the whole earth, in such quantity as he might see fit, and reasonably expect their early delivery upon his door-step; he could at the same moment and by the same means adventure his wealth in the natural resources and new enterprises of any quarter of the world, and share, without exertion or even trouble.”

John Maynard Keynes (1920)

Timeline:

- **1866-1933:** First age of financial globalization – first transatlantic cable (1866), Fedwire (1918)
- **1945-1967:** Early post-war period – Diner’s Club (1950), telex (1966)

FinTech 2.0 (1967 – 2008)

Analogue to digital, led by traditional financial institutions:

“The most important financial innovation that I have seen the past 20 years is the automatic teller machine, that really helps people and prevents visits to the bank and it is a real convenience.”

Paul Volcker (2009)

- **1967:** First ATM (Barclays), handheld calculator (Texas Instruments)
- **1968, 1970:** BACS, CHIPS
- **1971:** NASDAQ
- **1973:** SWIFT
- **1981:** Bloomberg
- **1983:** Mobile phone
- **1987:** Program trading
- **1983/1985:** Online banking (NBS, WF). By 2001, 8 banks in the US have 1m+ online banking customers
- **1986:** Big Bang, Single European Act
- **1990s:** Quantitative risk management / VaR
- **1999:** Internet / Dot.Com Bubble
- **2008:** Global Financial Crisis

FinTech 3.0 (2008 – Present)

Emergence of new players (*eg start-ups*) alongside existing large companies already in the space (*eg core banking vendors*).

“Silicon Valley is coming: There are hundreds of startups with a lot of brains and money working on various alternatives to traditional banking [...] They are very good at reducing the “pain points” in that they can make loans in minutes, which might take banks weeks.

**Jamie Dimon
CEO, JP Morgan**

Examples:

- **2007:** iPhone launched
- **2008:** Wealthfront is founded and provides automated investment services
- **2009:** BitCoin launch. Square is created, providing mobile payments solutions
- **2009:** Kickstarter introduced a reward-based crowdfunding platform
- **2011:** P2P money transfer service Transferwise is created

2008: A Game Changer?

The 2008 GFC had a catalysing effect on the growth of the FinTech sector due to:

- **Post-crisis regulatory reforms**
- **Financing gap:** Contraction of the interbank market (*eg trust issues*) and increase in regulatory capital to be held against loan portfolio (*eg additional +US\$150bn set aside*)
- **Operational cost reduction:** Downsizing teams (*eg IT & back/middle office*) plus using technology to reduce costs (*e.g. straight-trough processing*)
- **Public perception:** Growing distrust of formal financial institutions from the public allowed new entrants to emerge (*eg UK challenger banks, P2P or FX platforms*)
- **Technology:** Smartphone penetration, directly providing Point of Sales (POS) and stored value systems to individuals, solving infrastructure mismatch

Comparison

Because FinTech is a contraction of the words “Financial” and “Technology” it encompasses a range of actors which can all be classified as FinTech companies.

Rank	FinTech 2.0		FinTech 3.0 & 3.5
	<u>Banks</u> by market cap (2014)	<u>IT Companies</u> by revenue (2014)	<u>Start-ups</u> by valuation (2015)
1 st	Wells Fargo & Co (US)	FIS (US)	LuFax (CN)
2 nd	ICBC (CN)	Tata (IN)	Square (US)
3 rd	JP Morgan (US)	Fiserv (US)	Markit (US)
4 th	CCB (CN)	Cognizant (US)	Stripe (US)
5 th	Bank of America (US)	NCR Corp (US)	Lending Club (US)

Typology (1)

Financing



Payments & Infrastructure



Operations & Risk Management



Data Security & Monetisation



Customer Interface



Typology (2)

Finance and investment

- Alternative financing: crowdfunding, p2p etc
- Digitalization of financing

Operations and risk management

- Pre-crisis
- Post-crisis

Payments and infrastructure

- Traditional
- New

Data security and monetization

- Analytics and monetization
- Security

Customer interface

Plus: **RegTech**

FinTech 3.5 (2008 – Present)

Africa and emerging Asia: Recent FinTech developments primarily prompted by pursuit of financial inclusion and economic development:

“There are two big opportunities in future financial industry. One is online banking, all financial institutions go online; the other one is internet finance, which is purely led by outsiders”

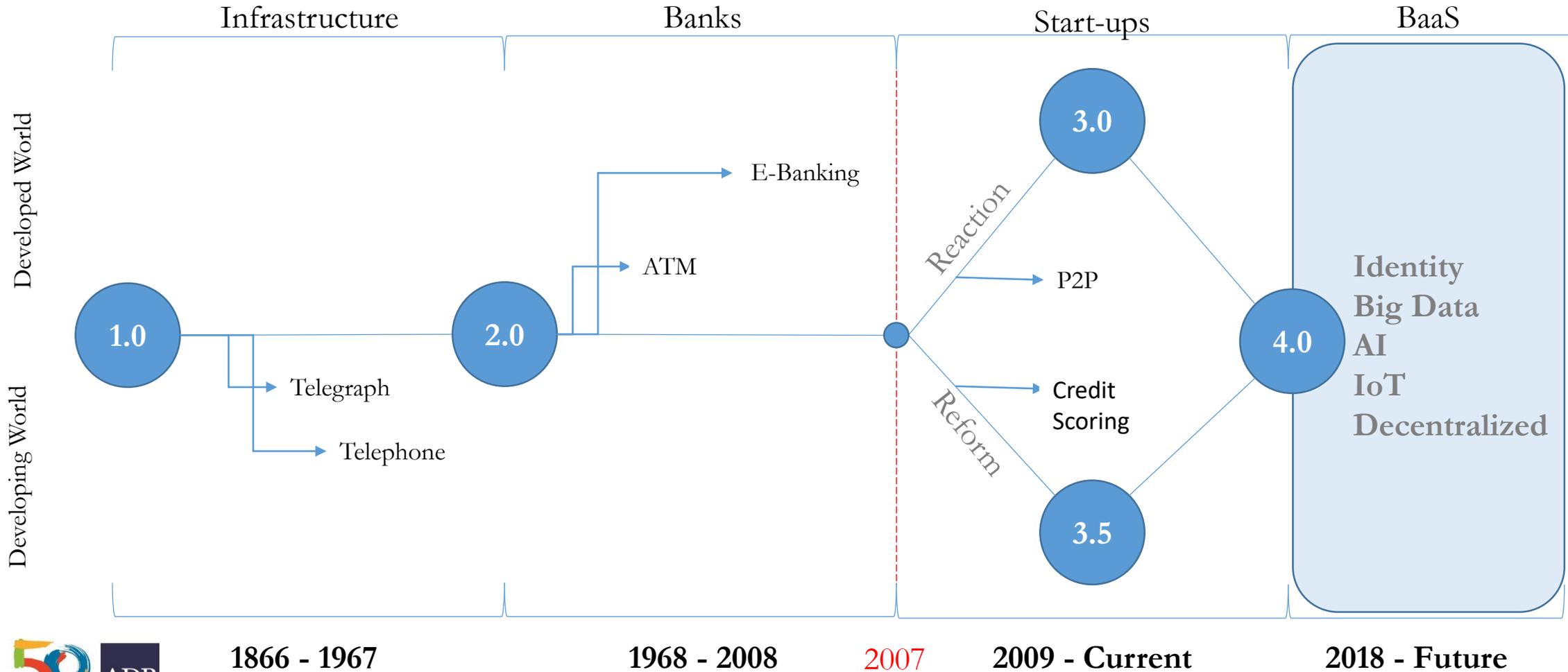
**Jack Ma
CEO, Alibaba**

Examples:

- **2007:** M-Pesa introduced in Kenya, by Vodafone for Safaricom
- **2010:** Alibaba introduces loans to SMEs on its e-commerce platform
- **2011:** LuFax, an online Internet finance market place, is created
- **2015:** India announces the creation 11 new payment banks (eg Fino PayTech)
- **2015:** MyBank and WeBank, two new Chinese private banks

The Evolution of FinTech:

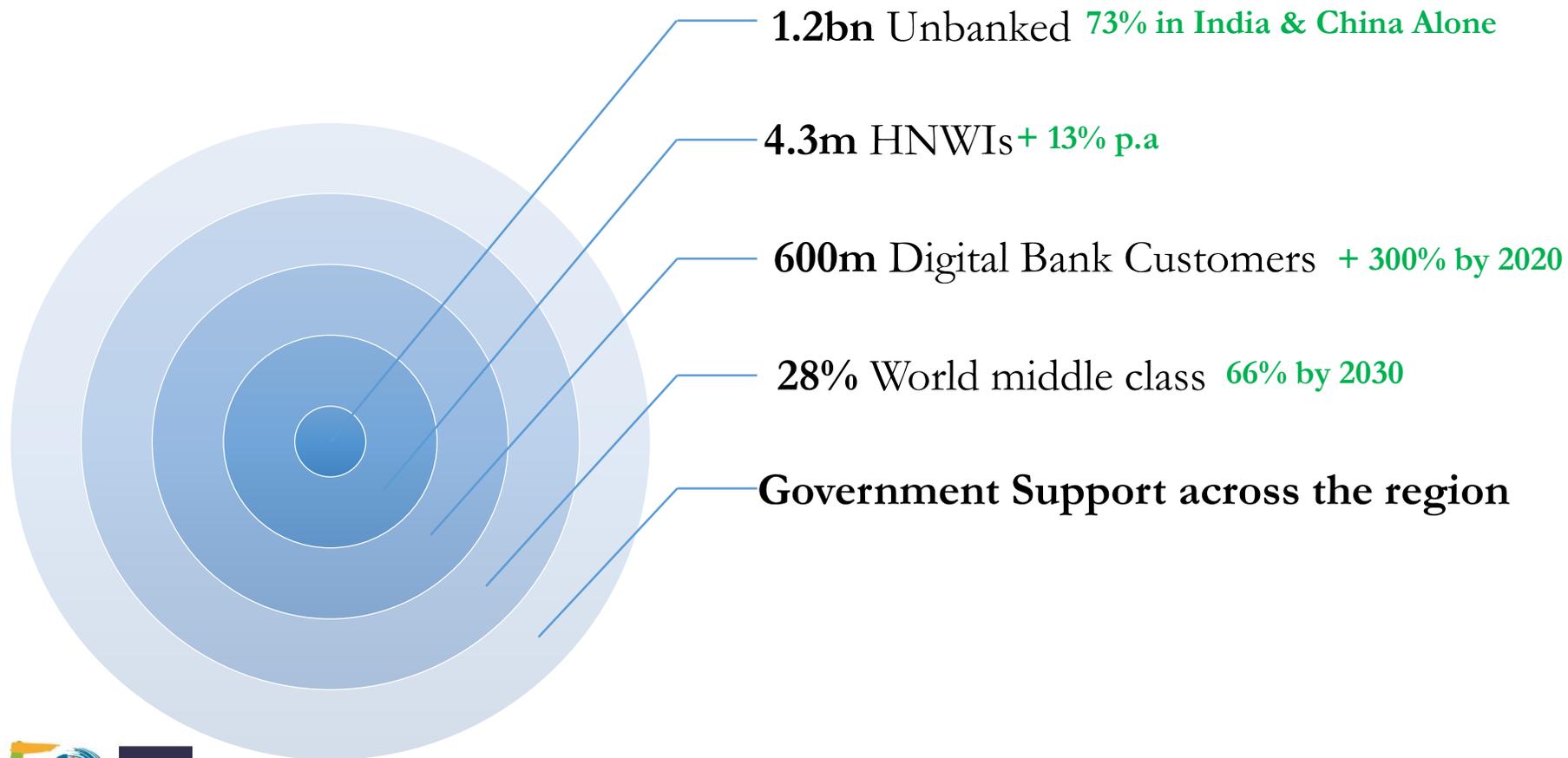
https://papers.ssrn.com/sol3/papers.cfm?abstract_id=2676553



FinTech 3.5

FinTech in Emerging Markets: Asian Leadership

Market Development Trends



Applicability

SME Financing

Credit Scoring

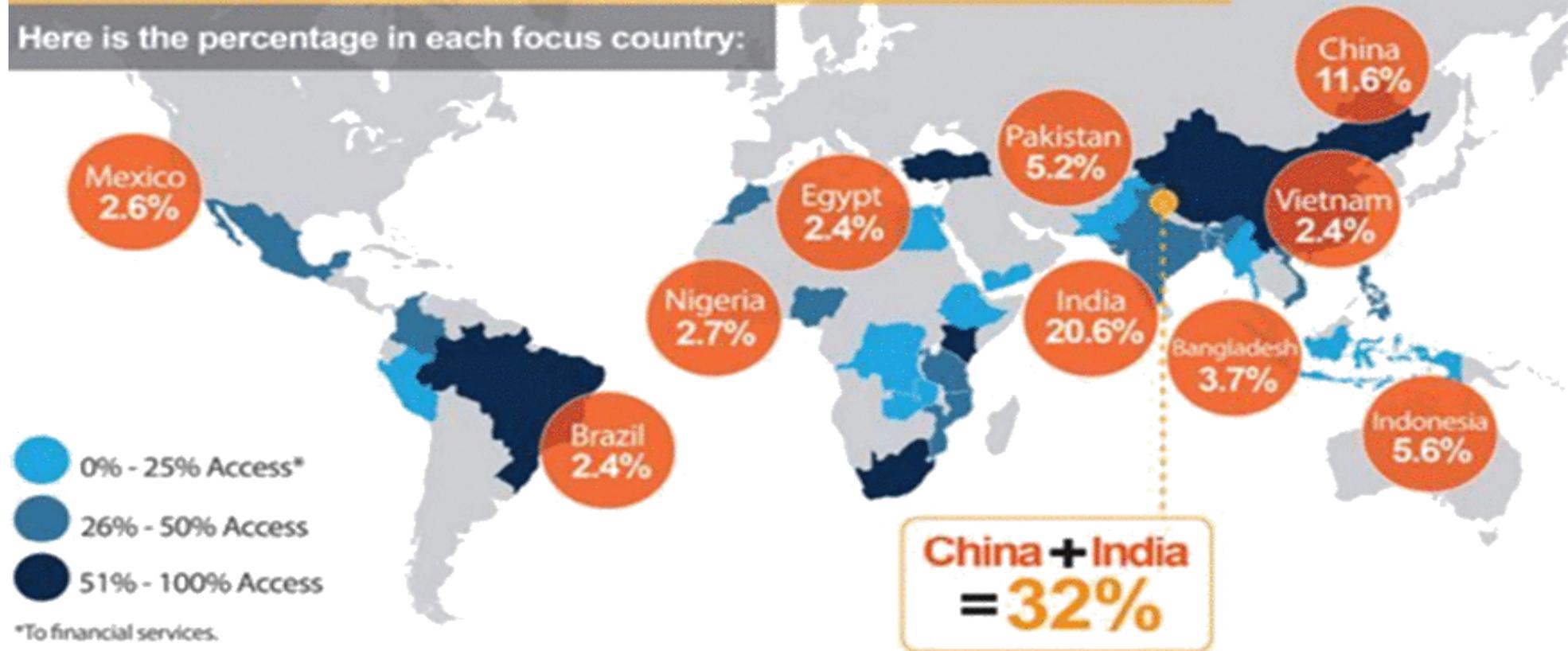
Financial
Identity

Investments

Financial Inclusion

2 billion people lack access to a transaction account.

Here is the percentage in each focus country:



Source of graphs: Global Findex 2014 – IMF Financial Access Survey

Mobile Vs Banking Penetration

Within developing parts of Asia, mobile phone ownership is more wide-spread than Bank account registration:

China

Population: 1.35bn
Formally Banked: 63%
Mobile Phone: 89%

India

Population: 1.25bn
Formally Banked: 35%
Mobile Phone: 71%

Malaysia

Population: 29.7m
Formally Banked: 66%
Mobile Phone: 131%

Australia

Population: 23.1m
Formally Banked: 99%
Mobile Phone: 107%



South Korea

Population: 50.2m
Formally Banked: 93%
Mobile Phone: 111%

Japan

Population: 127.3m
Formally Banked: 96%
Mobile Phone: 115%

Vietnam

Population: 89.7m
Formally Banked: 21%
Mobile Phone: 131%

New Zealand

Population: 4.47m
Formally Banked: 99%
Mobile Phone: 106%

FinTech in Emerging Markets

Recent FinTech developments primarily prompted by pursuit of financial inclusion and economic development:

“There are two big opportunities in future financial industry. One is online banking, all financial institutions go online; the other one is internet finance, which is purely led by outsiders”

**Jack Ma
CEO, Alibaba**

From FinTech to TechFin:

SSRN: https://papers.ssrn.com/sol3/papers.cfm?abstract_id=2959925

Regulatory challenges

New emerging FinTech companies often have limited track records regarding their business (*eg risk management, liquidity and profitability*) and difficulty identifying their obligations (*eg applicable regulations or licences*).

For regulators, these early-stage companies represent a limited prudential & consumer risk. However, exponential company growth can create “risk blind spots”. Additionally, frequent failures or fraud can impact market or investor confidence.



Options

Traditional framework: permissive / restrictive, rules / principles, risk-based

Pre and Post-Crisis environment: innovation and Volcker

Doing nothing: permissive / restrictive, intentional / unintentional

Cautious exploration: forbearance / leniency

Structured experimentation: sandboxes

Regulatory design: payments, crowdfunding

Regulation of DFS in China: <http://ssrn.com/abstract=2660050>

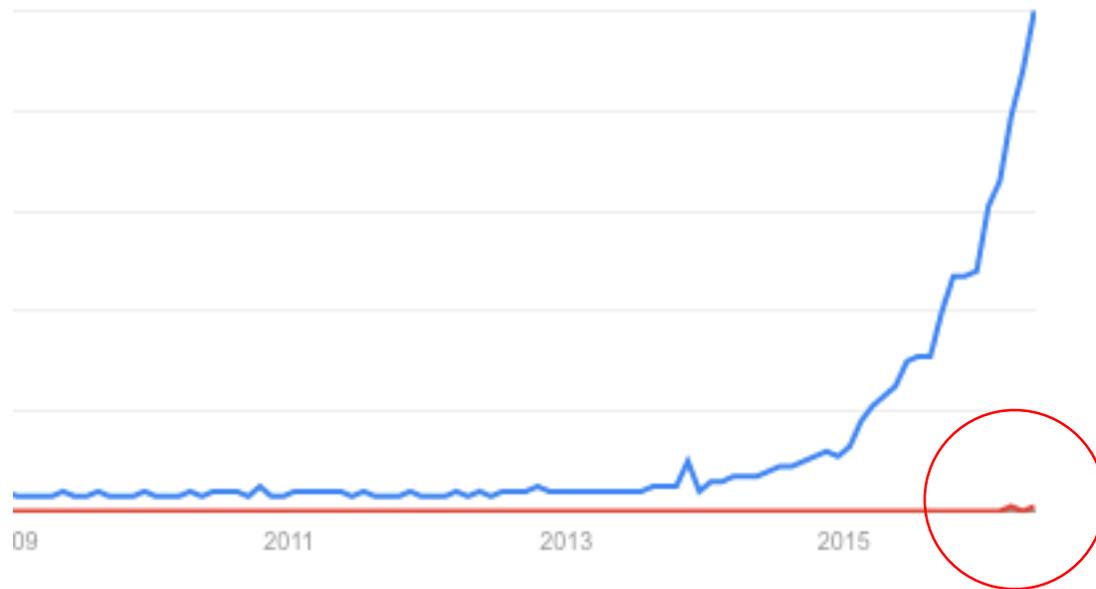
From Regulatory Sandboxes to Smart Regulation:

https://papers.ssrn.com/sol3/papers.cfm?abstract_id=3018534

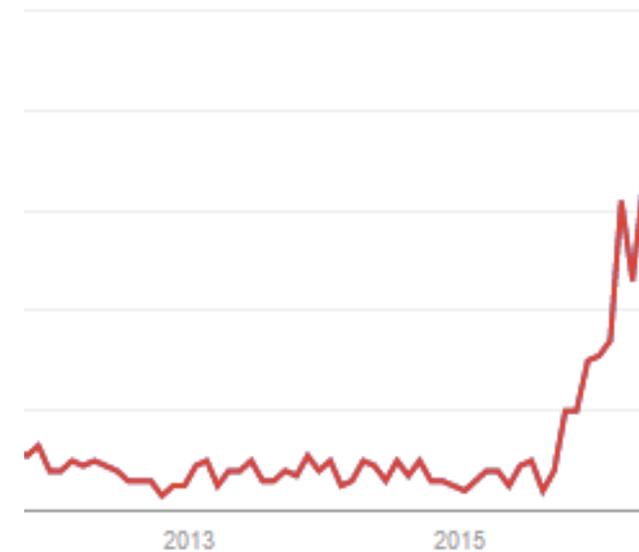
Trends

Comparatively to Fintech, RegTech has been growing very rapidly within the last 12 months raising the necessity to define the topic and its scope of applicability

FinTech vs RegTech



RegTech



Definitions

RegTech (contraction of ‘regulatory’ and ‘technology’): the use of technology to address regulatory and compliance requirements more effectively and efficiently

Examples:

- Electronic KYC
- Fraud monitoring
- Automatic Clearing Registry

Rationale

Compliance Costs in the Financial Services Industry

- Between 2012-2014 JP Morgan has added **13'000 employees** in compliance
- Deutsche Bank spent **US\$1.8 Billion** extra for compliance purposes in 2014
- UBS spent an extra **US\$ 946 million** on regulatory demands
- Fines and settlement increased by **45x** since 2010 reaching **US\$300 billion**
- For 87% of CEO's regulatory changes represents a disruption to their business

RegTech and the Reconceptualisation of Financial Regulation

RegTech digital disruption is not just about greater efficiency in existing processes but new processes altogether.

SSRN: <http://ssrn.com/abstract=2847806>

Sectors: Not Only Finance

FINANCE

HEALTH CARE

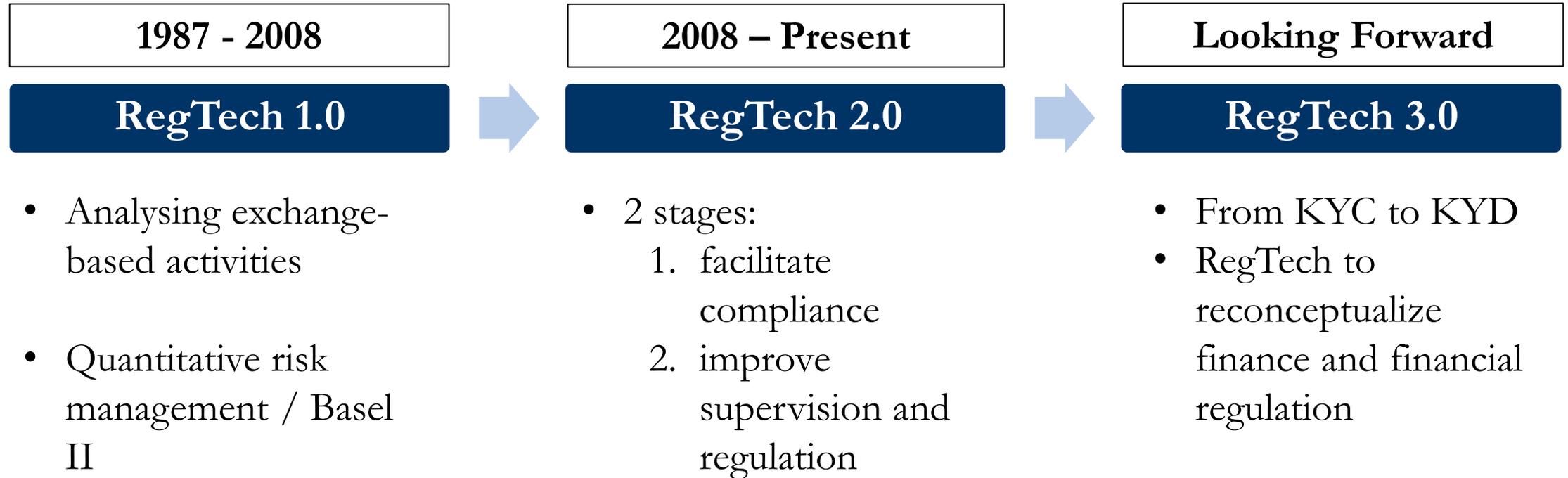
MANUFACTURING

RENEWABLE

ARTS

.....

Evolution of RegTech



The financial system is on the edge of moving from being based on Know-Your-Customer (KYC) principles to a Know-Your-Data (KYD) approach.

RegTech encompasses industry and regulators

Financial institutions and industry

- Major drivers of RegTech development
- Demand efficient tools to deal with regulatory and compliance demands
- Global firms developing centralized risk management

Regulators

- Lag in regulator adoption relative to private sector
- Yet need to develop systems to deal with rivers of new data and cybersecurity

Start-ups

- Incentives to trade off-data for faster market entry
- Automation of reporting and compliance more aligned with lean business model

Compliance Costs

Reliance on compliance officers rather than technology diverts capital away from profitable activities



Invested **US\$946M** in meeting new regulatory demands (2014) – with **US\$473M** being **permanent cost**



Hired **13,000** employees at cost of **US\$2B** (2012-2014) and spent **US\$600M** on regulatory and control technology (2014)



Invested **1.3B EUR** in meeting new regulatory requirements (2014)

Difference

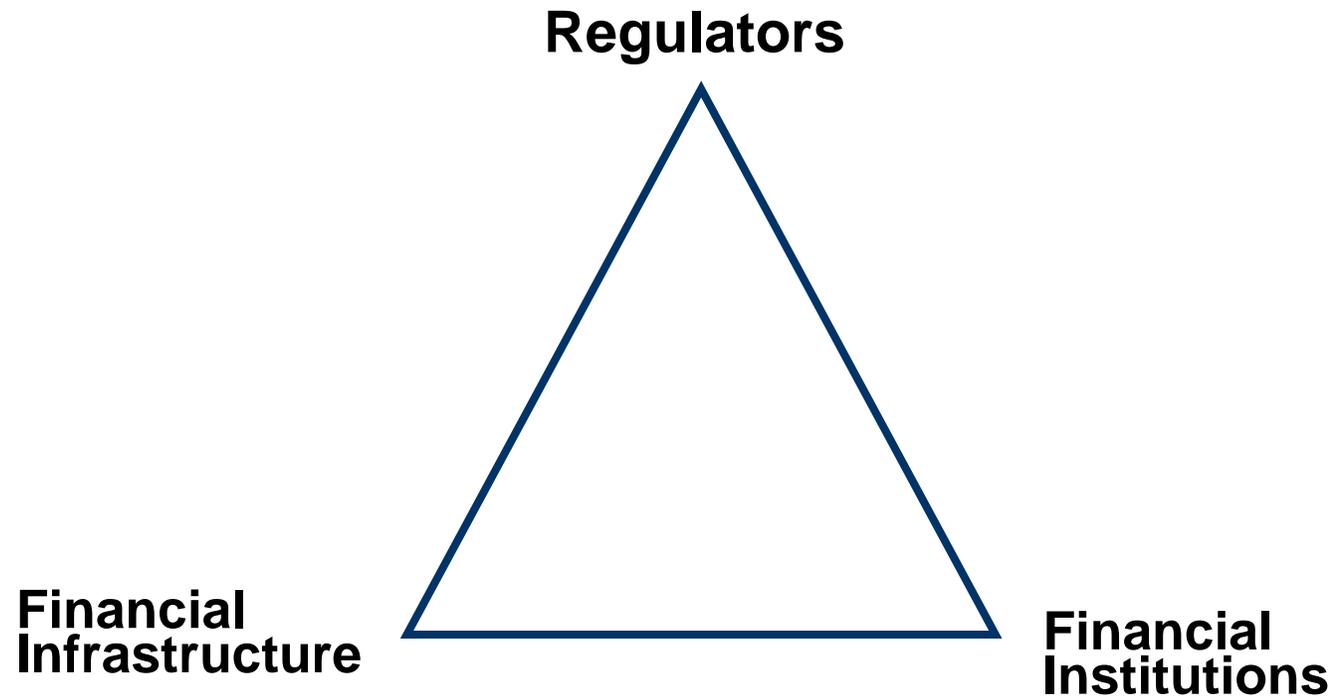
FinTech:

**Reaction for Symptom of
2007 Crisis?**

RegTech:

**Problem Solving to
prevent the next crisis?**

Beneficiaries



Shift

Reg 1.0

Know Your Customer:

- ✓ Consumer Protection
- ✓ Prudential Regulation
- ✓ Financial Stability
- ✓ Prevent Bad Behavior
- ✓ Re-Active
- ✓ Reporting (Push) Compliance
- ✓ Licenses = Barriers

VS

Reg 2.0

Know Your Data:

- ✓ Data Privacy
- ✓ Algorithm Compliance
- ✓ Financial Networks
- ✓ Promote good behaviors
- ✓ Pro – Active
- ✓ API (Pull) Compliance
- ✓ Deep Learning = Barriers

Regulatory
Principle

No Agreed Definition

Bank of England

“Regulatory Technology allows for a **real time** and **proportionate** regulation that **identifies risk** and enable more **efficient compliance**”

Financial Conduct Authority

“RegTech is a **sub-set of FinTech** that focuses on technologies that may facilitate the delivery of regulatory requirements more efficiently and effectively than existing capabilities”

4 reasons for RegTech

Increasing Compliance Cost

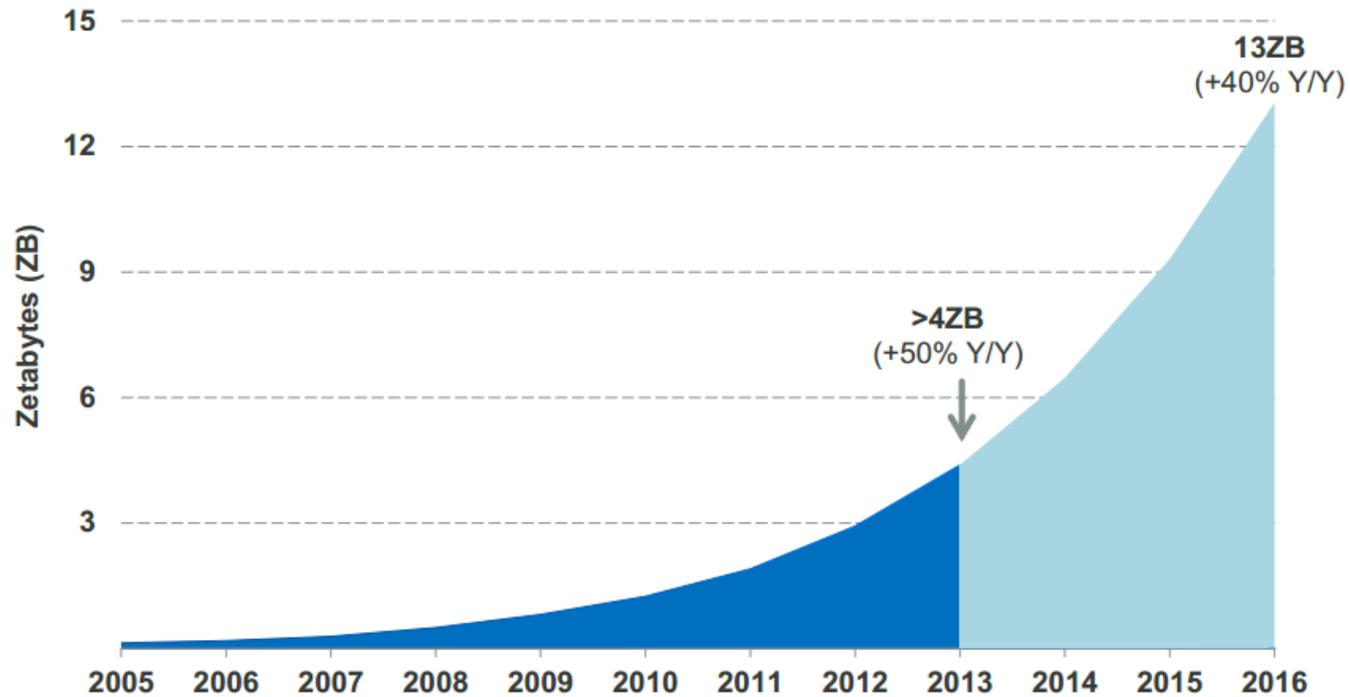
Supporting Regulatory Function

Demand from Start-ups

Post Crisis Reform

From KYC to KYD

2/3rd's of Digital Universe Content = Consumed / Created by Consumers
...Video Watching, Social Media Usage, Image Sharing...



Overview: Difference

FinTech:

**Reaction for Symptom of
2007 Crisis?**

RegTech:

**Problem Solving to
prevent the next crisis?**

How to Monitor Tomorrow's CEO

Banks



Start-ups



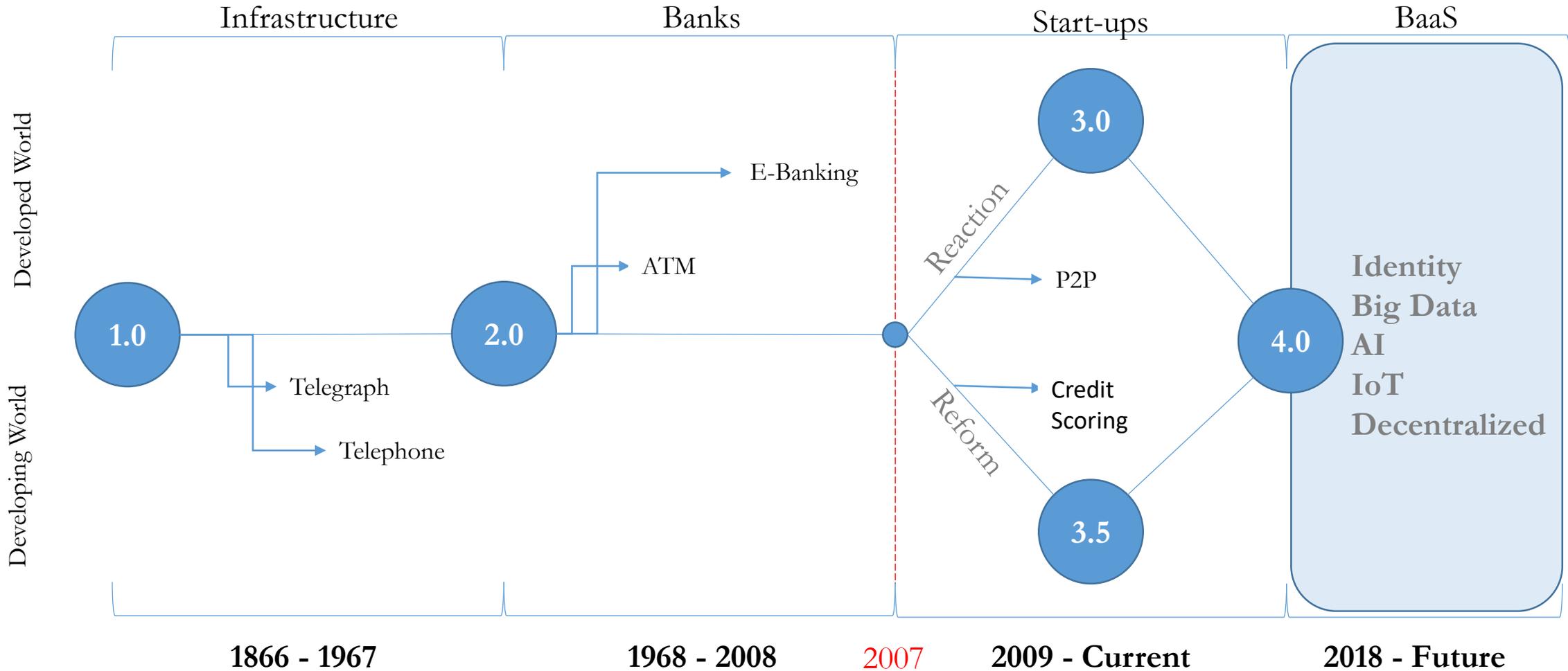
Shorter Cycles

FinTech 1.0:
100 years

FinTech 2.0:
40 years

FinTech 3.0:
12 years

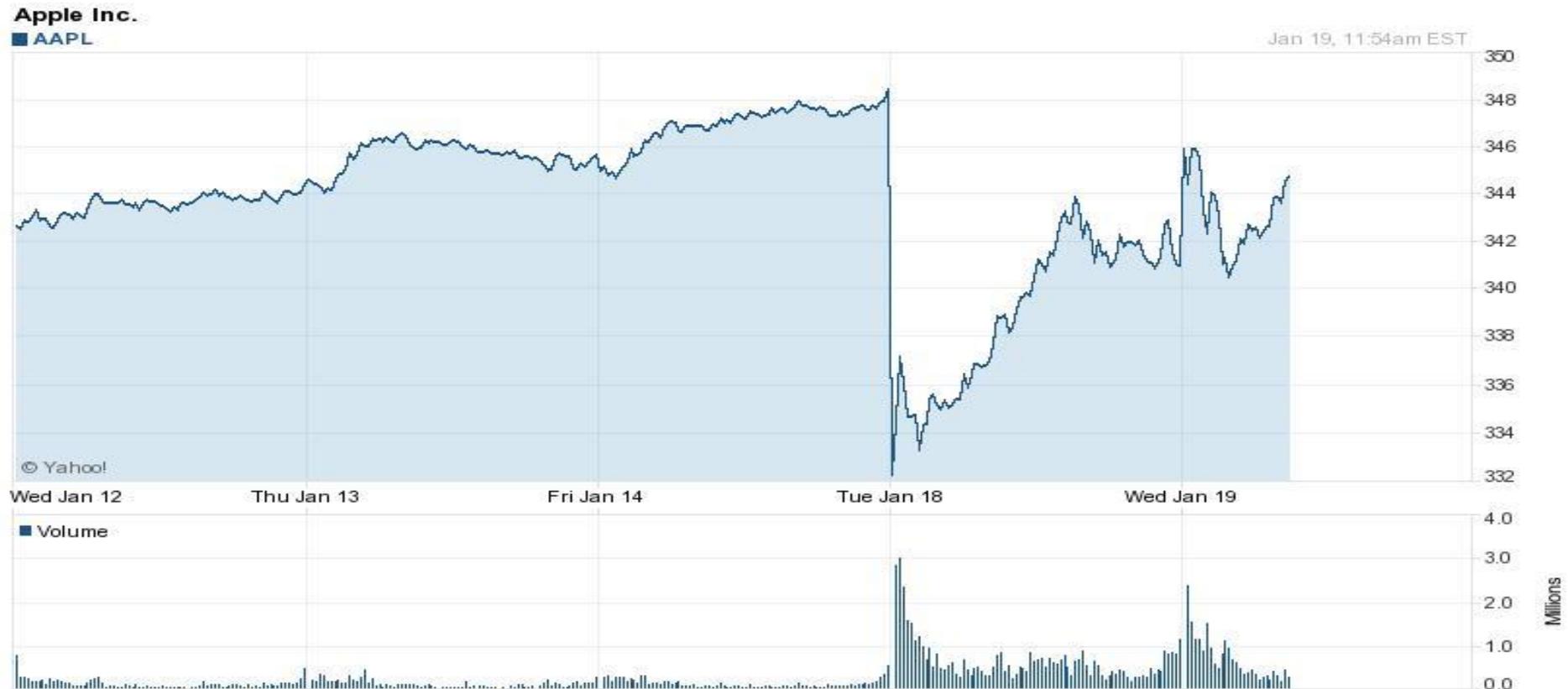
Timeline: Future 4.0



Application: For Banks – MFID 2



Application: For Regulators



Regulators in detail

Big Data

- Need to develop IT capabilities and systems to monitor and analyze new regulatory datasets
- Opportunity for collaboration between regulators and academia

Cybersecurity

- Digital transformation of finance industry has made it more vulnerable to attack, theft and fraud
- Data abundance may not create the right incentive for firms to enhance their cybersecurity
- Clear example of how FinTech demands RegTech

Macroprudential policy

- Seeks to use massive amounts of data to identify patterns and reduce severity of financial cycle
- Greatest potential for RegTech

Moving towards a paradigm shift

Over the past 50 years the application of technology within regulation has changed dramatically. The transformative potential of technology will only be fully captured by a **new and different regulatory framework**.

We argue that RegTech:

- Cannot be seen as a mere subset of FinTech – as broader than finance
- Is more than an efficiency tool
- Will play a critical role in the impending paradigm shift in regulation
- Has potential for application in a wide range of contexts, such as environmental compliance, in oyster farming for example.

Dream

“I have a dream. It is futuristic, but realistic. It involves a Star Trek chair and a bank of monitors. It would involve tracking the global flow of funds in close to real time (from a Star Trek chair using a bank of monitors), in much the same way as happens with global weather systems and global internet traffic. Its centerpiece would be a global map of financial flows, charting spill-overs and correlations.”

Andy Haldane. *Chief Economist Bank of England*

FinTech requires RegTech

- Digitisation and datafication of compliance, risk management and regulation
- Building a new framework requires a sequenced approach:
 1. Focus on building 21st century **infrastructure** to support market functions
 2. Develop **appropriate regulatory responses** to FinTech innovation
 - Need to apply graduated regulatory requirements to firms based on their level of risk
 3. Consider **regulatory sandboxes** as an opportunity to test new approaches

Challenges: **Distributed Ledger Technology and Distributed Liability:**

https://papers.ssrn.com/sol3/papers.cfm?abstract_id=3018214

Application for China: AI Monitoring of P2P

Across The Border by Laura He

PBOC considers new tactics in battle to regulate fintech

Proposals have included the use of artificial intelligence and other innovative regulatory technologies that can help monitor and screen for fraud

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News

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China's fintech boom a wake-up call for regulatory tech

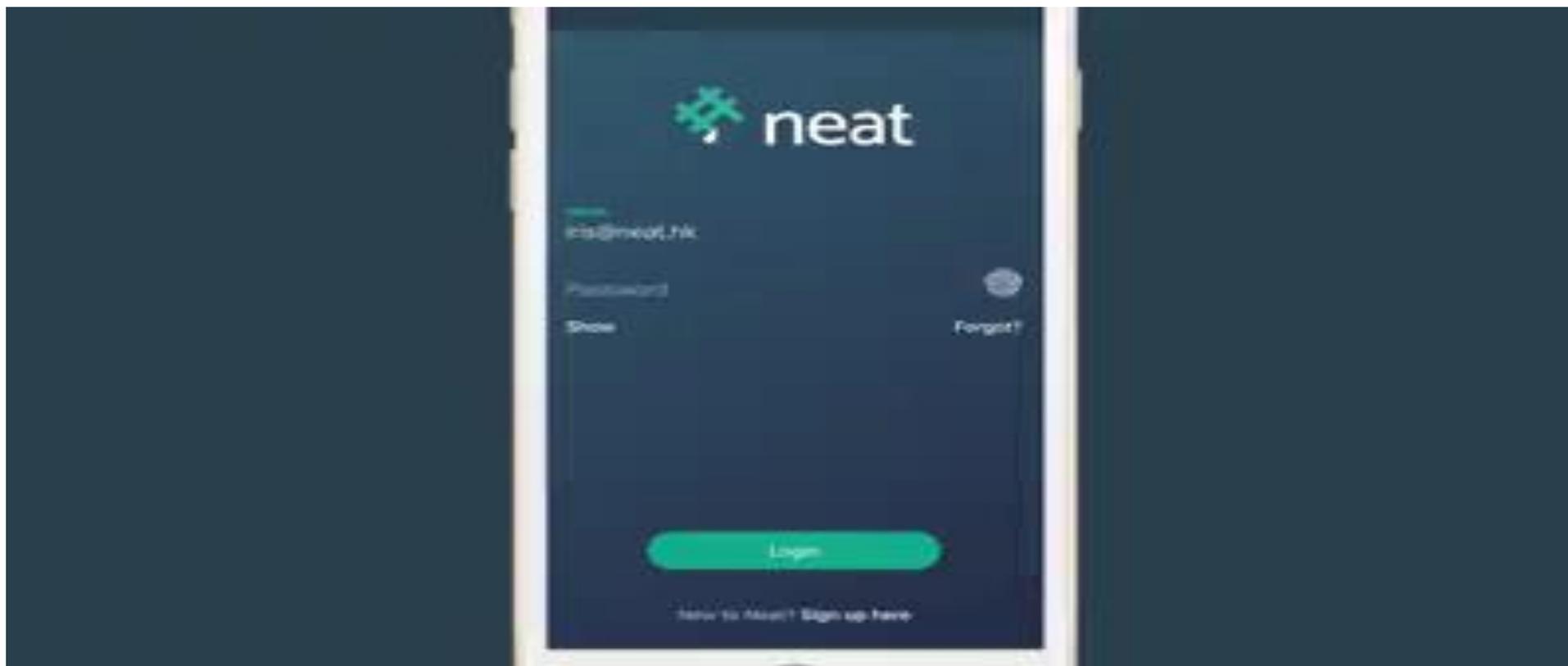
Updated: 2017-07-13
(chinadaily.com.cn)



An Alipay logo is seen at a train station in Shanghai, February 9, 2015. [Photo/Agencies]

A deadline is looming for China's internet finance industry, as a one-year grace period for the fast-growing online lending market to comply with new rules expires in mid-August.

Application: For public E-KYC



RegTech+ : Smart Regulation

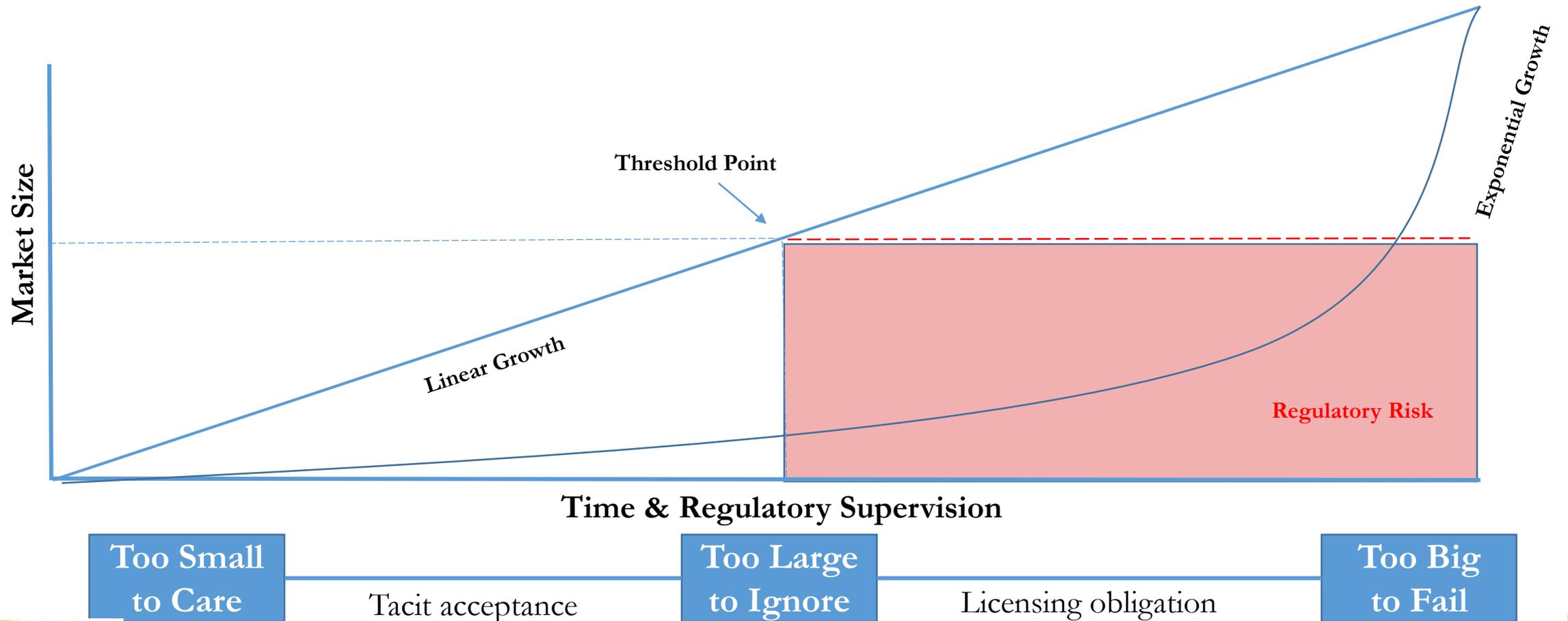
Information and monitoring – FSB (2017)

Systems design

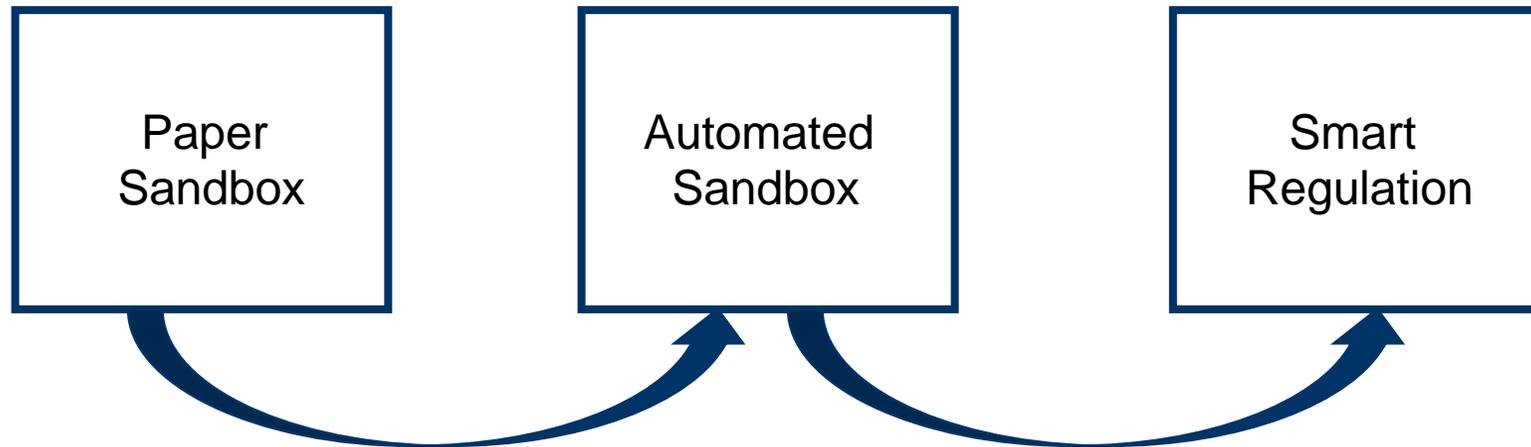
Digitisation

Datification

Sandbox Rational



Case Study: Sandbox Sequencing



BUT:

- Pro-Active Regulators
- B2C market

Case Study: India Stack

VISION

Presence-Less

Unique digital biometric identity

Paper-Less

Electronic documentation protected by digital signature and storage

Cash-Less

Single interface to all interconnected payments platform

Consent

Consent-enabled data sharing framework



IMPACT

1,000% Efficiency Gain for end-to-end account creation :

	Bank	Prepaid Card Issuer
Days	14- 30 days	1 – 2 days
Time	70 – 91 min	6 – 20 min
Costs (USD)	US\$ 5.2 – 8.7	US\$ 0.34 – 1.6

Re-aligns economic viability of financial inclusion delivery



Human Capital



Being “technologically neutral” has lead regulators to distance themselves from the necessity to understand new technological innovation.

Creates a knowledge gap in the consequences in the use of new processes & algorithms

Questions to Ask:

1. Should FinTech Regulatory Framework be:

Rule based
Principle based
Self-regulated

2. Who should FinTech Regulation Target?

New participants
Existing participants
Both
Outside players

3. Should we regulate:

Institutions
Processes
People

4. How do you accommodate new players

New regulation
Old framework

5. At what level should we regulate?

Regulate the firm
Regulate the network

6. How long does fintech reg framework last

Temporary
Permanent

7. At what level should you regulate

Supra-national
Local
Competing

8. Who can regulate:

The current staff of regulator
New people but should they know:
Tech? Legal? Finance?

9. What role do Sandbox play

Cultural Change
FinTech Promotion
RegTech Reform

10. Which mandate should regulator promote

Consumer protection
Financial stability
Prudential regulation
Competition

10

Steps Analytical
Framework for
FinTech Regulation

Thanks You

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Cited Academic Paper:

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