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Mandate of the Governance Thematic Group

Help developing member countries improve development results by...

- investing in public sector reforms and supporting improved performance of institutions

- supporting identification and mitigation of governance risks in ADB operations
- focusing on capacity development

4. Caveats and way ahead



Investments by sectors and themes (as of 31 Dec. 2015)

SECTORS

\$0.54 B

INFORMATION AND
COMMUNICATION TECHNOLOGY

\$2.54 B

WATER AND OTHER URBAN
INFRASTRUCTURE AND
SERVICES

\$4.22 B

TRANSPORT

\$1.58 B

EDUCATION

\$0.02 B

MULTISECTOR

\$0.03 B

INDUSTRY AND TRADE

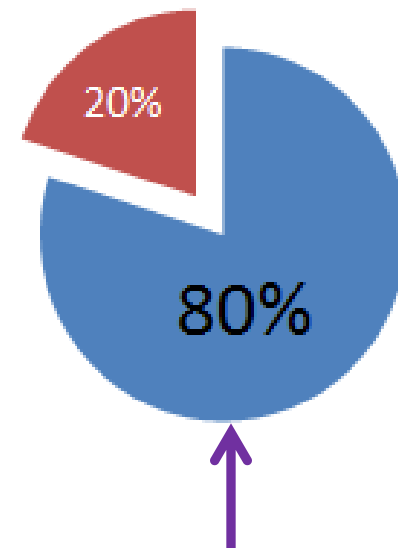
\$0.38 B
HEALTH

\$1.73 B
PUBLIC SECTOR MANAGEMENT

\$1.09 B
AGRICULTURE,
NATURAL
RESOURCES AND
RURAL
DEVELOPMENT

\$9.97 B
ENERGY

\$5.08 B
FINANCE



**Governance and
Capacity
Development as
a theme in total
ADB operations
(2015)**

GovTG's work going forward

Medium-term priorities in terms of our 3 business lines

On PSM Reforms

Support DMCs (particularly those in transition) in partnership with the private sector and in innovative ways

PSM (2015: 11.7% of total ADB operations) (for 2012-2015: 13%)

On Governance Risks

Ensure ADB's investments account for governance risks, including in emergent areas such as climate change

On Capacity Development

Ensure a broader focus on institutional performance in DMCs in support of, and in tandem with, ADB's investments

GCD as a theme in total ADB operations (2015):
80% (2012-2015: 64%)



For the medium-term, the Governance & PSM pipeline and work looks like this...

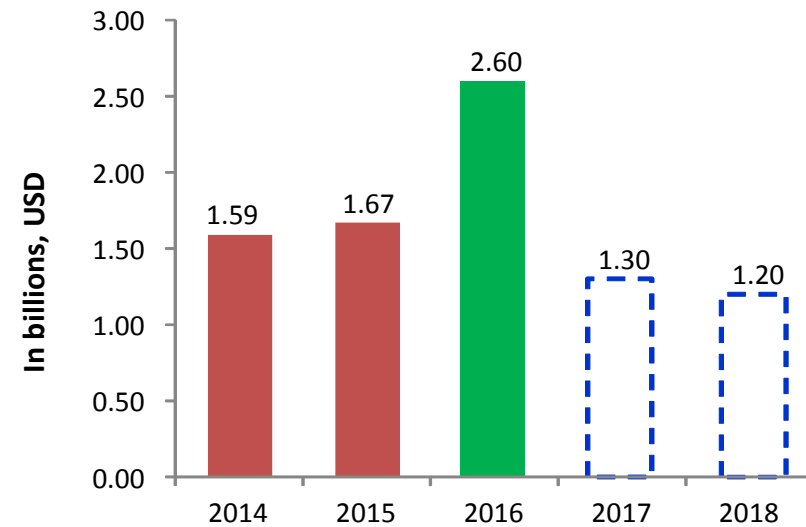
As a sector → Public sector management

Areas

Scale up PSM investments (eg, in SOE reforms, PSM at municipal level, domestic resource mobilization)

Pilot-test new methods (eg, ICT for service delivery)

PSM Investments, 2014-2018



As a theme → Support for GCD

Areas

Support Regional Departments (early on and on a sustained basis)

Implementation, and monitoring, of the **Second Governance & Anticorruption Action Plan**

Capacity development work

Year	GCD (by volume)		GCD (by number of operations)	
	Amount (in \$ bln)	Share of Total ADB	Number	Share of total ADB
2016	\$11.89	70%	83	70%
2017	\$15.77	85%	106	82%
2018	\$16.73	75%	91	71%

Specific areas where ADB attention is to be scaled up

Governance as Sector

Public Sector Management

Scalability

Public Expenditure & Fiscal Management

(domestic resource mobilization)

Economic Affairs Management

Public Administration

Reforms of State-Owned Enterprises

Decentralization (incl. local governance, finance, service delivery)

Law and Judiciary

Social Protection Initiatives

ICT as a component

Steady & reliable lending

Systematically strengthen in designated countries

Ramp up

Strategic complementary lending

Governance as Theme

Governance & Capacity Development

Scalability

Capacity development
(mainstreaming in sector operations; of government agencies, of RMs)

Focus on risks in public financial management

Focus on risks in procurement

Focus on vulnerabilities to corruption

Collaborative governance (including partnerships at local level)

Knowledge generation and transfer (learning programs, SDG implementation, etc.)

Steady support

Systematically strengthen in designated countries/sectors

Ramp up support/work in designated countries



Or partnering locally... *much on offer*

Schools offering Public Administration courses in Manila

[University of Manila](#)

[San Sebastian College - Recoletos](#)

[Pamantasan ng Lungsod ng Maynila](#)

[University of the Philippines Manila](#)

[Adamson University](#)

[Universidad de Manila](#)

[Centro Escolar University](#)

[Lyceum of the Philippines University](#)

[De La Salle University Manila](#)

[Manuel L. Quezon University](#)

[Polytechnic University of the Philippines](#)

[Philippine College of Health Sciences](#)

[Eulogio Amang Rodriguez Institute of Science and Technology](#)

[University of Santo Tomas](#)

[Philippine Women's University in Manila](#)

[University of the East - Manila](#)

Specializations on offer in the broad Public Administration area

- Fiscal Management
- Organizational Studies
- Public Management
- Taxation and Financial Management
- Public Policy and Program Administration
- Local Government and Regional Administration
- Public Enterprise Management
- Voluntary Sector Management
- Spatial Information Management



On the offing for GovTG...

National College of Public Administration and Governance, University of the Philippines

1st school of public administration in Asia

There are other specialized institutions, eg,

(a) Jesse M. Robredo Institute of Governance at **De La Salle University**

(b) **Institute for Solidarity in Asia** runs: (i) Public Governance Forum, (ii) Islands of Good Governance, (iii) Performance Governance System

Asian Institute of Management

- Established with HBS and others
- 2002: World's first private management education institution to partner with WB
- Designated Center of excellence by ADB
- Winner of 1995 [Ramon Magsaysay Award](#), for “setting region-wide standards for excellence”
- Stephen Zuellig Graduate School of Development Management's Master in Development Management program and the Executive MDM in Public Finance



Mutuality of Benefits

For ADB

- Gain local perspectives in development experiences
- Utilize academics with ground-level exposure to build capacity
- Conduit for knowledge sharing with others – locally, regionally
- Contribute to strengthening local institutions
- Incentivize staff

For local institutions

- Stronger training programs
- Using K-portal to 'link' to the international development communities
- Access to data/information
- Knowledge sharing with ADB's partners (eg, LKYSPP)
- Exposure to students and staff to international good practices

Scope for Practical Collaboration

Activity sphere		Possible collaboration
1	Share experts for specific events	Relevant experts/staff from each organization could participate or contribute as resource person(s)
2	Use experts from local institutions where there is need	If a Regional Department or a country requests for relevant expertise ADB will assess how to engage such expert(s) from local institutions (with merit considerations in mind)
3	Joint work on...	<p>ADB and the local institution will collaborate to:</p> <ul style="list-style-type: none"> (a)reconceptualize capacity development approaches (b)jointly design and deliver programs (c)pool expertise and experience to develop relevant case study materials for use in skills development programs; and (d)carry out practice-based research on governance and PSM
4	Use of local institutions as a learning hub	Wherever possible, ADB will encourage the use of local institutions as a learning hub on Governance and PSM (also to maximize proximity to ADB HQ, and the various field-based locations)

Specific upcoming opportunities...

Joint research and
launch of
knowledge
products

Upcoming
programs, eg,

Staff sharing
expertise (*Resource
Persons; Adjunct
Professor(s)*)

‘Prac-ademic’
network (on PSM
and governance
research and
practice)

**Leadership Program on
Governance and Public
Sector Management, 2016**

**Executive Program on
Enhancing Public Service
Delivery, 2017**

**Other skills programs
(*available for review*)**

Governance

Thematic Group



Going Forward....

1. Note the caveats:

- Analysis needed of mutual contributions and capacity
- Decision criteria on which institution is in and which one's out
- Regular updates of experts and resource persons
- Special dispensation?
- *The Devil's in the Details...* ensuring a tightly framed partnership with clear goals

2. Governance TG ready to expand collaboration