





Design and Monitoring Framework



Business Opportunities Fair 22 March 2012

Peter Robertson, COSO/COSP

The views expressed in this presentation are the views of the author/s and do not necessarily reflect the views or policies of the Asian Development Bank, or its Board of Governors, or the governments they represent. ADB does not guarantee the accuracy of the data included in this presentation and accepts no responsibility for any consequence of their use. The countries listed in this presentation do not imply any view on ADB's part as to sovereignty or independent status or necessarily conform to ADB's terminology.



The Project Cycle

Country Programming

Sector Road Map Priority Projects

Post Evaluation

Project / Sector /

Country

Self evaluation
Outcome – MTR / PCR

Project Processing
Concept / PPTA
Draft RRP / PAM
Approval

Operational Planning
Project readiness /
Workplanning

Implementation, Monitoring & Reporting
Progress Reports / PPR



ADB Project Design

- 1968 1996 the project was described in the narrative of RRP
- 1996 the logical framework matrix (Project Framework) was introduced to summarize key design features –
 - 3 levels goal, purpose/objectives, components/outputs
 - With each level specifying targets/inputs, monitoring mechanisms, & risks & assumptions
- 2002 COSO mandated to oversee and support ADB's project performance management system
- 2006 design and monitoring framework (DMF) introduced with an agreed participatory preparation process
 - 5 levels Impact, Outcome, Outputs, Activities & milestones, and Inputs
 - Performance targets/indicators, data sources reporting mechanisms, & assumptions & risks required for first 3 levels



The Design & Monitoring Framework

Design

Results chain

Objectives

Problem analysis

Stakeholder analysis





A DMF describes results

- ✓ Outcome describes the <u>change resulting from achieving all</u> <u>outputs by project completion</u>. Performance change of an organization, institution, system, or Behavioral change of people
- ✓ **Impact** describes a sector level result that achievement of the outcome will <u>contribute</u> to. (Link to CPS sector road map.)
- ✓ Outputs are the <u>physical goods</u>, <u>works</u>, <u>and/or services</u> <u>delivered</u> by the project necessary to achieve the outcome (project scope)
- ✓ Indicators and Performance Targets measure the level of achievement of the impact, outcome, and outputs (measurable, time bound, baseline)



Thank You



Acronyms

DMF = design and monitoring framework

MTR = mid-term review

PAM = project administration manual

PCR = project completion report

PPR = project performance report

PPMS = project performance management system

PPTA = project preparatory technical assistance

RRP = report and recommendations of the President to the Board of Directors

