

Opportunities for Consultants to Work on ADB Projects:

A simple roadmap

Business Opportunities Fair: 16 November 2009

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HOW TO 'JUST DO IT': A=3W+H

- What are the types of ADB consultants?
- When are ADB consultants needed?
- Where are ADB consulting opportunities listed?
- How to win ADB consultancy contracts?



What type of consultant does ADB need?

- International Consultants
- National Consultants

- Individual experts
- Consulting firms



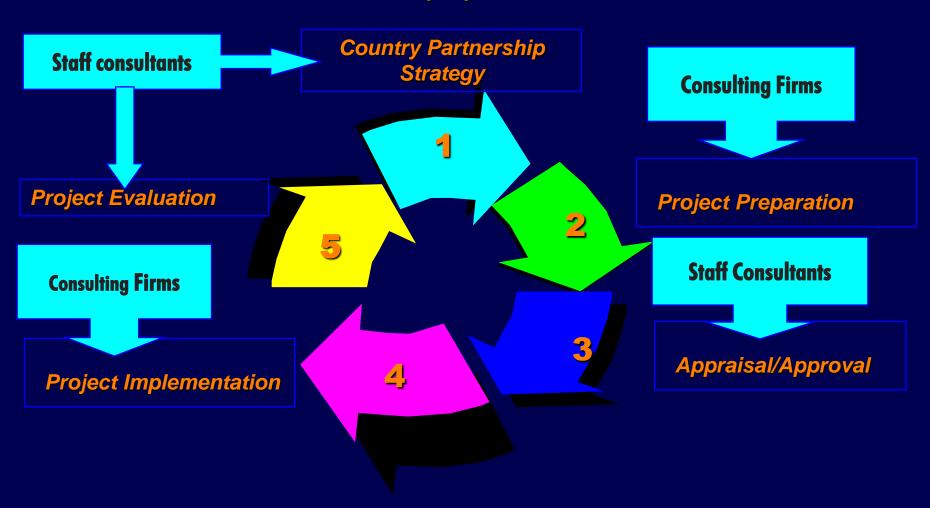
What kind of consultant does ADB need?

- Loan Project Consultants
- TA Consultants
- Staff Consultants
- Co-financed Consultants (if funds administered by ADB)



When does ADB need consultants?

Project cycle





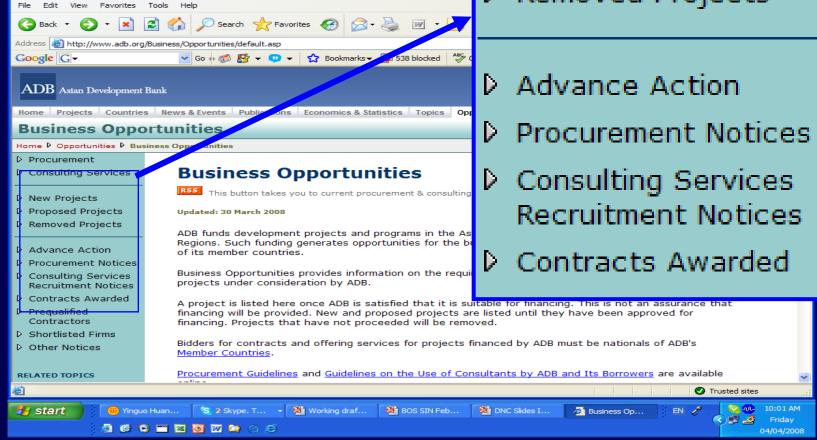
Where to get information on ADB Consultancy

Opportunities?

www.adb.org

Business Opportunities - ADB.org - Microsoft Internet Explorer provided by Asian Developm

- New Projects
- Proposed Projects
- D Removed Projects





Where to get information on ADB Consultancy Opportunities?



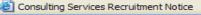
ADB and its borrowers spent about \$350-\$400 million/year for consulting services financed by loan or TA/grant

Consulting Services Recruitment Notices

The Consulting Services Recruitment Notice (CSRN) provides detailed information on the consulting services required for ADB financed or administered projects. The CSRN includes the consultant's terms of reference and is posted on ADB's web site for at least one month before shortlisting. It enables consultants to prepare expressions of interest that are more specific and focused on the project.



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Trusted sites



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Need Help?



Where to get information on ADB Consultancy Opportunities?

ADB CSRN
Consulting Services Recruitment Notice

Go to ADB Business Opportunities : CSRN Home : Search Advertisement

Search Advertisement Result

The following are the results based on provided sea

PPTA:INO 38264-01 Second Local Government
Finance and Governance Reform Program (LGFGR

30-APR-2008

Login As: Executing Agency | Individual Consultant | Consulting Entities

Print View | Need Help?

Go to Bottom

3 items found, displaying all items

Back to Search Criteria Page **Project Name** Package Deadline for Sector Type of Assignment Published **CSRN** Submission of No./Name Date EOI Law, Economic TECHNICAL ASSISTANCE T1 28-MAR-2008 27-APR-2008 view Management & Public Policy

AOTA: PHI 41675-01 Enhancing Revenue Collection and Strengthening the Criminal Prosecution of Tax **Evasion Cases** PPTA: INO 38264-01 Second Local Government Law, Economic TECHNICAL ASSISTANCE T1 20-MAR-2008 30-APR-2008 view Finance and Governance Reform Program (LGFGR Management & Public 2) Policy RETA: REG 37716-01 Training and Enhancing Loan Law, Economic TECHNICAL ASSISTANCE 26-APR-2008 T1 27-MAR-2008 view Accounting System of OCR Public Sector Borrowers Management & Public and Executing Agencies Policy



Where to get information on ADB Consultancy **Opportunities?**

38264-01 TECHNICAL ASSISTANCE: Second Local Government Finance and Governance Reform Program (LGFGR 2)

Country:	INDONESIA	Sector:	Law, Economic Management & Public Policy
Finance Source:	Technical Assistance Special Fund,Japan Special Fund	Amount (USD):	700,000.00 / .00
Type of Assignment:	TECHNICAL ASSISTANCE		

List of CSRN Packages

Start Date of Publication

30-JAN-2009

N/A

Package T1

Submit EOI (For Individual Consultants)

D	T1-15
20-MAR-2008	30-APR-2008

Individual Selection method for entities

Duration of Assignment (In Months) Tentative commencement date 8.5 15-MAY-2008 Anticipated completion date Types of consultants

Budget (USD) 400,000.00

Anticipated Deadline for Submitting EOI



Where to get information on ADB Consultancy Opportunities?

TOR Document

DETAILS

Total number of International Experts	Assignment period in person-months (for International Experts)
5	8
Total number of National Experts	Assignment period in person-months (for National Experts)
7	26
Types of Proposal Requested from Entities	Tentative Shortlisting Date
N/A	01-MAY-2008



Where to get information on ADB Consultancy Opportunities?

10 Appendix 3

OUTLINE TERMS OF REFERENCE FOR CONSULTANTS

A. Introduction

- 1. These outline terms of reference allow flexibility in aligning the consultants' tasks with the Government's emerging needs for required and agreed policy actions for the proposed program loan for the Second Local Government Finance and Governance Reform Program (LGFGRP 2). As the project preparatory technical assistance (PPTA) is focused on supporting the preparation and completion of required policy actions for the LGFGRP 2 program loan, the PPTA experts will need to provide inputs and expertise flexibly in the design and implementation of program actions.
- 2. The PPTA will require a combination of international and national experts who are experienced with the Indonesian decentralization approaches and framework and who have the skills required for particular positions in program loan preparation, fiscal policy aspects of decentralization, intergovernmental financial arrangements, optimal sizes of local governments, property taxation, structuring of specific grants, deconcentration funding, and preparation of amendments to financial laws and regulations. About 14 person-months of international consulting inputs and about 33 months of national consulting inputs will be required. All consultants will be hired individually.

B. International Consultants (14 person-months)

- Fiscal Decentralization Adviser/Team Leader (international, 8 person-months)
- 3. The fiscal decentralization adviser/team leader will have appropriate postgraduate qualifications in economics and finance and be experienced in the management of large project teams, preferably in Indonesia. Significant experience is required in fiscal aspects of decentralization, particularly with regard to intergovernmental financing arrangements including grant transfer mechanisms and central and local taxation policies in unitary states, preferably in Indonesia. The fiscal decentralization adviser/team leader will have the following main tasks:



Who selects consultants?

For Technical Assistance (TA) and Staff Consultancy, ADB selects and engages the consultants:

- Central Operations Services Office (COSO)
- Division of Operations Group 1 (COS1)
- Division of Operations Group 2 (COS2)
- The Consultant Selection Committee -
- The Operational Departments

For Loan Project and Delegated Technical Assistance (TA) the Executing Agency selects and engages the consultants



know the rules!

All consultants financed by ADB are engaged in accordance with the Guidelines

- Selection Methods
 - QCBS
 - QBS
 - FBS
 - LCS
 - CQS
- SSS needs justification
- Individual Consultants are recruited based on CV
- Anticorruption policy
- REVIEW AND UNDERSTAND THE PROJECT ADMINSTRATION INSTRUCTIONS OR PAIS

ADB

Guidelines on
The Use of Consultants
By Asian Development Bank
and Its Borrowers

Feb 2007

Asian Development Bank



know the rules!

ADB Policy - General Considerations:

- **Quality of services**
- **Economy and efficiency**
- **Equal opportunity**
- **Development of DMC consultants**
- **Transparency**
- **Anticorruption**

IMPORTANT - PAIs: Publicly available at adb.org — 'projects': see PAI 2 — Consulting Services

Some potential problem areas:

- Conflict of Interest: Drafting of TOR for ensuing project?
 Executing agency employees: retired and no COI?
 Government employees: leave of absence and no COI?



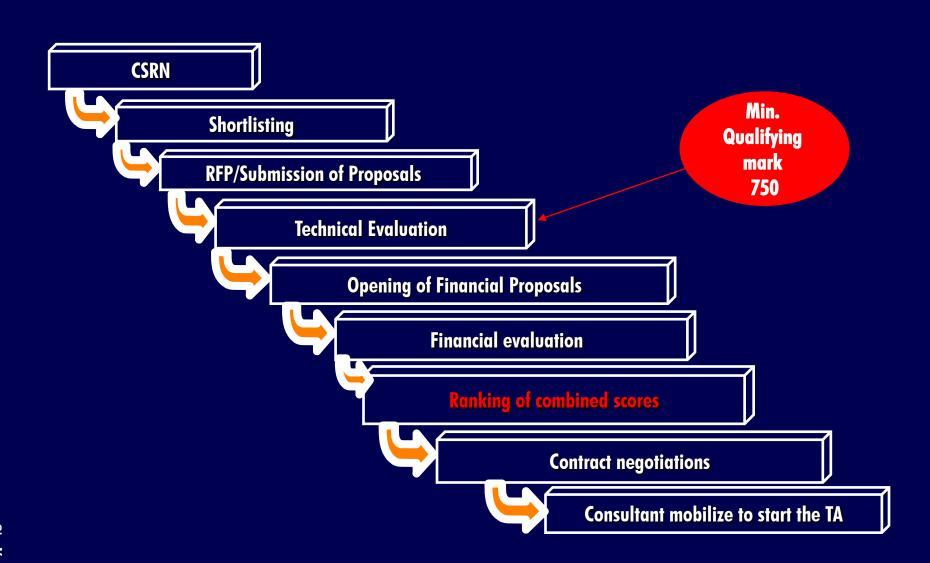
know the rules - QCBS

QCBS — Quality and Cost Based Selection

- standard procedure
- for majority of projects
- with well defined TORs



know the rules — QCBS for TA





know the rules — QCBS for TA

Ranking of proposals is based on the total score combining the technical score (Q) and financial score (C):

Total Score =
$$Q_wS_t + C_wS_f$$

Where:

$$S_f = 1000 \times C_m/C$$

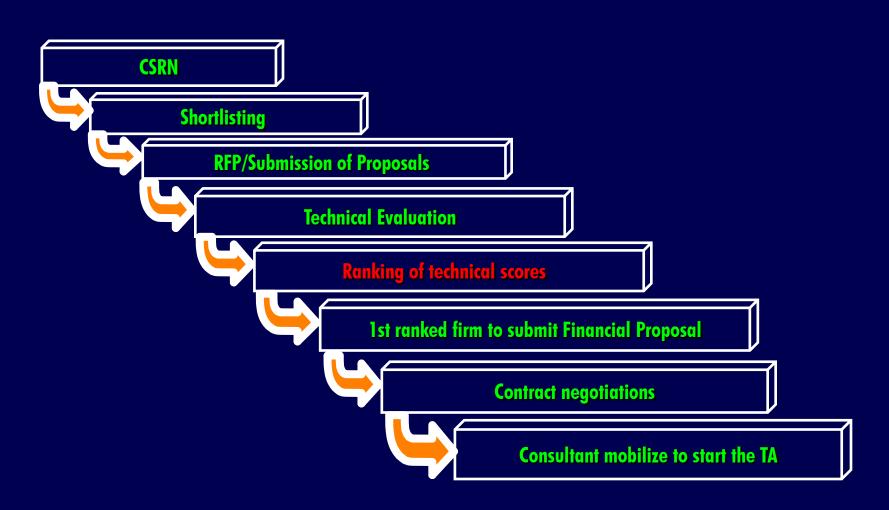


know the rules - QBS

- QBS Quality Based Selection
 - for complex assignments
 - assignments where the quality is of overriding importance
 - assignments that can be carried out in substantially different ways
 - Critical Factors: Complexity ----- Impact



know the rules — QBS for TA





know the rules - SSS

SSS — Single Source selection

- used only in exceptional cases
- for tasks that represent a natural continuation of previous work
- in emergency cases
- for very small assignments (<\$100,000)
- when only one firm is qualified
- usually bio-data proposal and a financial proposal are required.



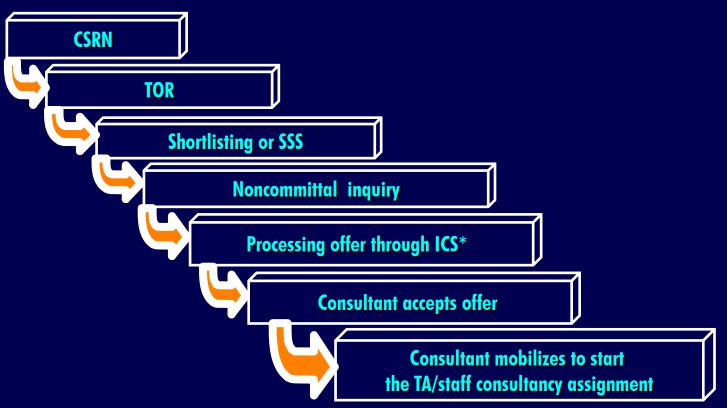
know the rules — Individual consultants

Individual Consultants

- **■** TA individual consultants
- Staff consultants
- Loan individual consultants



know the rules — Individual consultants (TA or Staff consultants)



* ICS — Web-based Individual Consultant Recruitment System)



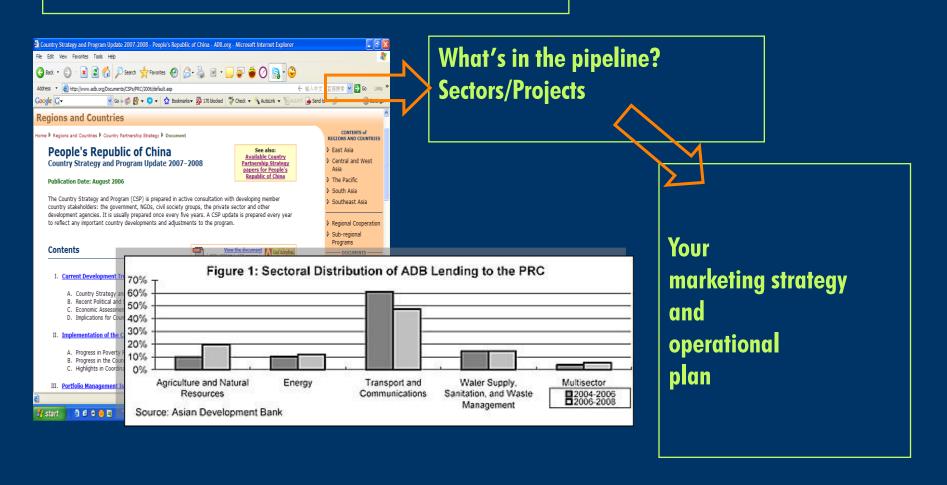
know the rules — consultants engaged by the Borrower

For assignments under loan projects,
Delegated TAs and grant financed projects:

- Shortlisting by EA, approved by ADB
- RPF issued by EA using ADB standard format
- Evaluation of technical proposal, and financial proposal for QCBS, FBS and LCS, will be done by EA's CSC and approved by ADB
- EA negotiates contracts will be done by EA and contract approved by ADB

Your action — work out a long term strategy

Country Partnership Strategy





Your action — make your company/yourself known to ADB

Registration in

Consultant Management System (CMS)





Your action — Submit an Expression of Interest EOI in time

38264-01 TECHNICAL ASSISTANCE: Second Local Government Finance and Governance Reform Program (LGFGR 2)
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Country:	INDONESIA	Sector:	Law, Economic Management & Public Policy
Finance Source:	Technical Assistance Special Fund,Japan Special Fund	Amount (USD):	700,000.00 / .00
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EOI

List of CSRN Packages

Package T1 Submit EOI (For Individual Consultants)

Start Date of Publication	Anticipated Deadline for Submitting EOI
20-MAR-2008	30-APR-2008
Duration of Assignment (In Months)	Tentative commencement date
8.5	15-MAY-2008
Anticipated completion date	Types of consultants
30-JAN-2009	Individual
Selection method for entities	Budget (USD)

400,000.00



Submit a focused and responsive EOI

Upon identifying a suitable CSRN, submit EOI on time:

- focus on relevant project and country/region experience
- be succinct and responsive to indicative TOR
- ✓ identify JV/association arrangements

[Seek clarification from project officer if necessary]

Lead firm

Seek partnership for best team

Associated
Firm/
Joint Venture



Short-listing

Upon short-listing and receiving a RFP,

- ✓ Identify the right team is top priority
- ✓ Personnel carry > 50% of the weight in technical score.
- ✓ Team Leader carries the heaviest weight

Set out proposal preparation timeline



Identify experts carefully



Your action — Visit the project site and the EA

- First hand information
- Field assessment
- Estimate the local costs
- Identify local partner
- Get to know the EA





Your action — Prepare a strong technical proposal

Technical proposal usually carries 80% weight under QCBS and 100% weight under QBS and FBS.

Keys to success:

✓ Understand ADB's Policies & Procedures

✓ Study the TOR

Select the best personnel

Visit the project site

Follow the instructions in the RFP

Understand the evaluation criteria





Your action — Prepare a strong technical proposal

Types of Technical Proposals

Full Technical Proposal Simplified Technical Proposal Bio-data Proposal



Your action — Prepare a strong technical proposal

Technical Proposal Evaluation Criteria

Weight	Full Technical Proposal	Simplified Technical Proposal	Biodata Proposal
Experience of the firm	100-200		
Methodology Work program Personnel schedule, etc.	200-400	300	100 for personnel schedule and 50 for proposal presentation
Personnel	500-700	700	850



Your action — Prepare a strong technical proposal

Personnel Evaluation Criteria

- ➤ General Qualifications 10-25%
- ➤ Project Experience 60-70%
- ➤ International/Regional/Country Experiences 10-15%



Prepare a competitive financial proposal

Some tips:

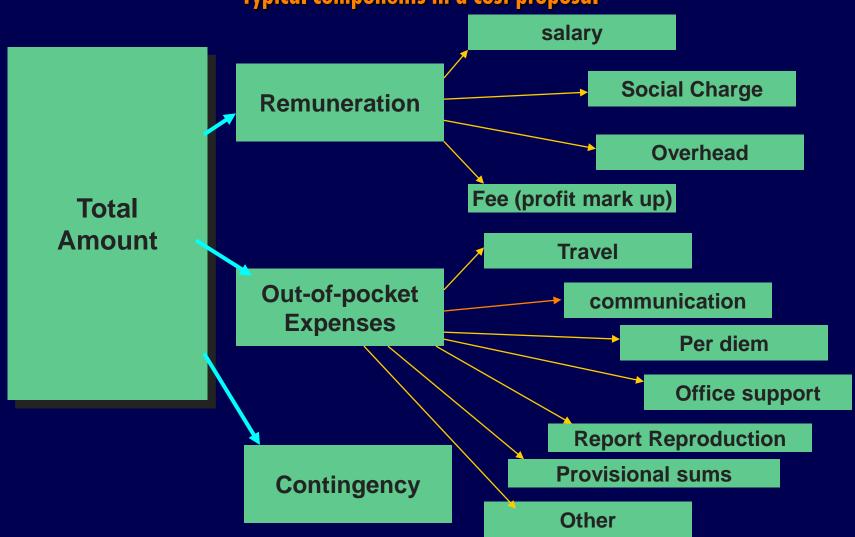
- most suitable expert with lowest cost
- use DMC consultants
- shop for best airfares and local hotel
- optimize the personnel schedule to maximize cost-effectiveness.





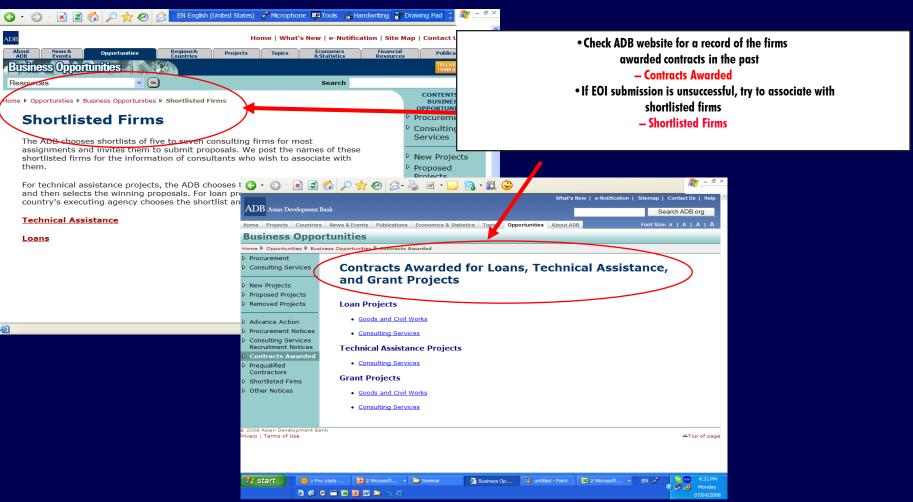
Prepare a competitive financial proposal

Typical components in a cost proposal





Offer partnership to firms which are likely to be shortlisted or join up with shortlisted firms





Deliver the best service as you can

ADB does PER for every assignment

Good performance will lead to more contracts in the future!



Summary - Lessons learned

- Misunderstanding ADB policy & procedures know the rules!
- Mediocre methodology
- Illogical work program
- Wrong personnel (eligibility-competence) & incomplete CVs
- Ambiguous financial proposal
- Last minute delivery poor proposal presentation
- Unavailability of personnel



THANK YOU!

