

# Capacity Building Program for Pakistan Government Officials on ADB Processes and Procedures

TA9676: Capacity Building for Structural Transformation, Country Programming, and Portfolio Management



19-23 August 2024 Multi-Function Hall 2 ADB Headquarters, Philippines



Capacity Building Program for Pakistan Government Officials on ADB Processes and Procedures. Manila, 19-23 August 2024

# **About the Program**

Asian Development Bank (ADB)'s Pakistan Resident Mission (PRM) is organizing a workshop on ADB Processes and Procedures to build capacity of Pakistan's federal and provincial government officials who are involved in designing, processing, and implementing projects. The participants include officials from Ministry of Economic Affairs, Ministry of Finance, Ministry of Planning, Development & Special Initiatives, and provincial planning departments of Balochistan, Khyber Pakhtunkhwa, Punjab, and Sindh.

The interactive learning workshop encompasses active discussion around the following themes: ADB Organization, Mission, ADB Strategy 2030, Country Partnership Strategy, ADB's Project Cycle; Financing of ADB Projects and Lending Modalities & Options, Safeguards in ADB Operations; Private Sector Operations, Climate Change Adaptation and Mitigation; Gender Mainstreaming in ADB Operations; Overview of Procurement and Consulting Services; Financial Management and Evaluation. The workshop will also provide an opportunity for ADB's leaders from thematic groups, sector groups, and other relevant offices to have courtesy meeting with the participants to exchange views and share information on matters of common interest.

The resource persons are ADB staff from Headquarter in Philippines as well as staff from ADB's Pakistan Resident Mission. Questions and answers will help participants gain a deeper understanding of ADB processes and procedures in context of ADB's operations in Pakistan.

This workshop is funded under ADB's knowledge and support technical assistance KSTA 9676: Capacity Building for Structural Transformation, Country Programming, and Portfolio Management.

For any questions, pls contact: Dinesh Shiwakoti (<u>dshiwakoti@adb.org</u>) with copy to Huma Ambreen(hambreen@adb.org).



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#### **AGENDA OF TRAINING**

# DAY 1: 19 August 2024, Monday

8:30	Arrival at Venue for Registration Overall moderators: Dinesh Shiwakoti and Huma Ambreen			
9:00	Welcome Remarks Dinesh Shiwakoti, Project Administration Unit Head, Pakistan Resident Mission (PRM), CWRD, ADB Shaista Hussain, Principal Operations Specialist / OIC, CWOC, ADB			
9:10	Opening Remarks Yevgeniy Zhukov, Director General, CWRD, ADB			
9:20	Group Photo			
Session 1: ADB Policy Organization, Strategy Overview				
9:30	ADB Overview Video Dinesh Shiwakoti, Project Administration Unit Head, Pakistan Resident Mission			
9:45	Strategy 2030: Brief Overview and Ongoing Midterm Review Charlene Liau, Urban Development Specialist, SG–WUD, ADB			
10:15	Questions and Answers			
10:30	Coffee Break			
10:45	<b>New Operating Model (NOM)</b> (with emphasis on what NOM means for DMCs, and roles distinction of sectors and PRM)  Bobur Alimov, Head, Transformation Office, TO, ADB			
11:15	Country Partnership Strategy: A country partnership strategy constitutes the bridge between ADB and a DMC (with highlights on pillars/priorities agreed under Pakistan CPS 2021–2025, and the fact that the work on CPS 2026–2030 is starting in Q3 2024, with ADB Board endorsement expected by early Q1 2026 and roles, procedures, and milestones clearly outlined). <i>Kenji Takamiya, Principal Economist, CWRD, ADB</i>			
11:45	Questions and Answers			
12:00	Lunch			

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# Session 2: ADB Strategies in Financing Projects, Lending Modalities and Investment Projects

1:30	ADB's Sovereign Financing Modalities: Investment Lending (project						
	lending,	sector	lending,	multitranche	financing	facility,	and
	emergen	cy assist	tance lend	ing)			

Ashish Bhateja, Principal Planning and Policy Economist, SPD, ADB

2:30 Questions and Answers

2:45 Coffee Break

# Session 3: ADB Lending Modality: Results-Based Lending

3:00	ADB's Sovereign Financing: Results-Based Lending (RBL) Thuy Trang Dang, Country Operations Head, TRM (formerly Senic Planning and Policy Specialist, SPD) (Virtual) Marie Christine G. Montoya, Senior Strategy and Policy Officer				
	RBL in the Pakistan Context: Challenges in Design and Implementation Per A.S Borjegren, Principal Education Specialist, SG-HSD, ADB				
4:00	Questions and Answers				
4:15	ADB Briefing and Facilities Tour				
5:00	End of Day 1				

# DAY 2: 20 August 2024, Tuesday

8:30 **Arrival at Venue for Registration** 

#### Session 4: ADB Financing Modality: PRFs and SEFF

9:00 ADB's Ssovereign Financing: Project Readiness Financing (PRF),

Small Expenditure Financing Facility (SEFF), and technical

assistance (TA)

Aekapol Chongvilaivan, Senior Planning and Policy Specialist, SPD, ADB

9:45 Questions and answer

# Sessions 5-6: ADB Lending Modality: Policy-Based Lending and Sector **Development Program**

10:00 ADB's Sovereign Financing: Policy-Based Lending (PBL) and

**Sector Development Program** 

Takuya Hoshino, Planning and Policy Specialist, SPD, ADB

PBL in the Pakistan Context: Challenges in Design and **Implementation** 

Cigdem Akin, Director, SG-PSMG, ADB

Sector PTLs: Laisiasa Tora, Principal Public Sector Specialist, SG-

PSMG. ADB

Sana Masood, Senior Economist (Public Finance), SG-PSMG, ADB

(Virtual)

11:00 **Questions and Answers** 

11:15 Coffee break

# Session 7: ADB Financing Modality: Financing Intermediation Lending

11:45 ADB's Financing Modalities: Financial Intermediation Lending (FIL)

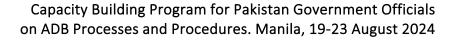
Takuya Hoshino, Planning and Policy Specialist, SPD, ADB

FIL in the Pakistan Context: Challenges in Design and

**Implementation** 

PTL for FI: Andrew Mc Cartney, Senior Financial Sector Economist, SG-

FIN, ADB-TBC



12:15

**Questions and Answers** 

12:30

Lunch

### **Session 8a: Digital Diagnostic Report Findings**

2:00

**Digital Diagnostics Report Findings** 

Nasruminallah Mian, Senior Programs Officer (Virtual)

### Session 8b: ADB's IT Solutions, Innovations, and Future Directions

2:30 Introduction to ADB's Digital Landscape, DMC-Centric Digital Tools, Innovative Solutions and Future Trends, Responsible AI in Development Saad Abdullah Paracha, Senior Regional Cooperation Specialist (Digital Innovation), CWRD, ADB
 3:00 Demo Q&A
 3:30 End of Day 2

# DAY 3: 21 August 2024, Wednesday

8:30

**Arrival at Venue for Registration** 

# Session 9: ADB's Office of Markets Development and Public-Private Partnership

9:00 ADB's Office of Markets Development and Public-Private

Partnership, Pakistan Context

Sheharyar Chughtai, Markets Development Advisory Specialist, OMDP,

ADB

10:00 Questions and Answers

10:15 Coffee Break

#### Session 10: Technical Assistance – Pakistan Context

10:30 PAK: Technical Assistance - Policies and TA Reforms in ADB,

Pakistan Context - 3-Year PAK Pipeline

Nema Aquillo, Operations Analyst, CWOC, ADB

**Active PAK TA Portfolio** 

Anna Belinda Casiano, Operations Analyst, CWOC, ADB

11:00 Question and Answer

### Session 11: ADB as a Climate Bank: Change Adaptation and Mitigation

11:15 Climate Change in ADB Operations, Climate Financing, IFCAP, Paris

Alignment, Pakistan context

Nathan Rive, Senior Climate Change Specialist, ADB (Virtual)

11:45 Questions and Answers

12:00 Lunch

# **Session 12: Safeguards in ADB Operations**

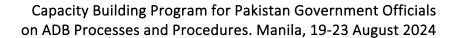
1:00 ADB's Safeguards Policies: Environment and Social, Pakistan Context

Irina Novikova, Principal Safeguards Specialist (Social), OSFG, ADB Armine Yedigaryan, Safeguards Specialist (Environment), OSFG, ADB Ma. Roserillan S. Robidillo, Senior Safeguards Officer, OSFG, ADB



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**Questions and Answers** 



### **Session 13: Gender Mainstreaming in ADB Operations**

Gender Mainstreaming in ADB-Financed Projects, Pakistan Context Bimbika Sijapati Basnett, Gender Specialist, Climate Change and Sustainable Development Department (CCSD), ADB Samina Sabir, Gender Officer (Virtual)

2:45 Questions and Answers

3:00 Coffee Break

#### **Session 14: Overview of ADB Corporate Portfolio Management**

3:15 Overview of ADB Portfolio and 2023 Annual Portfolio Performance Report

Rehan Kausar, Director PPFD, ADB

3:45 Questiona and Answers

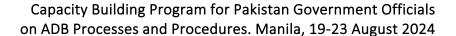
### **Session 15: Overview of Capital Adequacy Framework and Exposure Limits**

4:00 Capital Adequacy Framework and Exposure Limits, Pakistan Context

Per Ola Nilsson, Principal Risk Management Specialist, ORM, ADB Rie Matsubayashi, Senior Planning and Policy Specialist, SPD, ADB Sameer A. Kamal, Senior Planning and Policy Specialist, SPD, ADB Marian Cristobal. Gimeno-Arellano, Risk Management Specialist, ORM, ADB

4:45 Questions and Answers

5:00 **End of Day 3** 



# DAY 4: 22 August 2024, Thursday

8:30 Arrival at Venue for Registration

# Session 16: Overview of Policies/Strategies on Procurement and Consulting Services

9:00 ADB Policies, Strategies, Requirements on Procurement

Rubina Shaheen, Principal Procurement Specialist, Procurement, Portfolio

and Financial Management Department (PPFD), ADB

9:30 Questions and Answers

#### **Session 17: Financial Management**

9:40 ADB Policies, Strategies, and Requirements on Financial Management During Project Design; Financial Due Diligence; and

**Risk Mitigating Measures** 

Sajid Raza, Senior Financial Management Specialist, PPFD, ADB

10:10 Questions and Answers

10:20 Coffee break

# **Session 18: Independent Evaluation**

10:30 ADB Evaluation and Lessons Learned from Pakistan
Sonia Chand Sandhu, Principal Evaluation Specialist, IED, ADB

11:30 Questions and Answers

11:45 Lunch

# Session 19: Introduction to ADB Project Cycle, ADB Pakistan Portfolio; and Project Readiness Filters and Tools

1:00 Overview of ADB Project Cycle

Shaista Hussain, Principal Operations Specialist, CWRD, ADB

**Update on Pakistan Portfolio** 

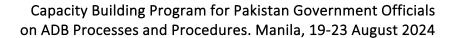
Huma Ambreen, Project Officer, CWRD, ADB

Roles of Project Readiness Filters and Tools in Effective Project

**Implementation** 

Dinesh Shiwakoti, Unit Head, Project Administration, CWRD, ADB

1:45 Questions and Answers



# Session 20: PRM's Capacity Development Resource Center

2:00

Overview of PRM CDRC Role and Activities in Capacity Development of EAs/IAs and Other Stakeholders in Pakistan

Dinesh Shiwakoti, Unit Head, Project Administration, CWRD, ADB

#### Session 21: ADB's Water and Urban Sector Group

2:30 Exchanges with Sector Leaders on Challenges, Opportunities and Future Directions (Pakistan Context)

Jingmin Huang, Director, Water and Urban Development, SG-WUD, ADB Mian Shaukat Shafi, Senior Project Officer, SG-WUD, ADB (Virtual) Xijie Lu, Urban Development Specialist, SG-WUD, ADB (Virtual) Syed Umar Ali Shah, Senior Project Officer, SG-WUD, (Virtual)

#### Session 22: ADB's Public Management and Governance Sector Group

3:00 Exchanges with Sector Leaders on Challenges, Opportunities, and

Future Directions (Pakistan Context)
Cigdem Akin, Director, SG-PSMG, ADB

Yuji Miyaki, Public Sector Specialist, SG-PSMG, ADB

Sana Masood, Senior Economist (Public Finance), SG-PSMG, ADB

(Virtual)

### Session 23: ADB's Energy Sector Group

3:30 Exchanges with Sector Leaders on Challenges, Opportunities, and Future Directions (Pakistan Context)

Joonho Hwang, Director, SG-ENE, ADB

Ehtesham Z. Khattak, Senior Project Officer (Infrastructure), SG-ENE,

ADB (Virtual)

4:00 Coffee Break

# Session 24: ADB's Agriculture, Food, Nature and Rural Development Sector Group

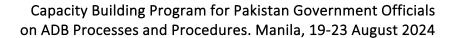
4:15 Exchanges with Sector Leaders on Challenges, Opportunities, and Future Directions (Pakistan Context)

Giap Minh Bui, Principal Natural Resources and Agriculture Economist (Modern Market and Agriculture Value Chains)

Nathan Rive, Senior Climate Change Specialist (AFNR Sector Overview

- ADB Strategy)

Asad Zafar, Senior Project Officer (Water Resources), SG-AFNR, ADB (Sector Pipeline Challenges, Opportunities -virtual)



5 End of Day 4

# DAY 5: 23 August 2024, Friday

8:30

**Arrival at Venue for Registration** 

#### Session 25: ADB's Human and Social Development Sector Group

9:00 Exchanges with Sector Leaders on Challenges, Opportunities, and

Future directions (Pakistan Context)

Sofia Shakil, Director, SG-HSD, ADB

Aziz Haydarov, Unit Head, Project Administration, SG-HSD, ADB, Omer Bin Zia, Senior Project Officer (Social Sector), SG-HSD, ADB

#### Session 26: ADB's Transport Sector Group

9:30 Exchanges with Sector Leaders on Challenges, Opportunities, and

Future Directions (Pakistan Context)

Chen Chen, Director, SG-TRA, ADB

Seunghyun Kim, Senior Transport Specialist, SG-TRA, ADB

Ritu Mishra, Transport Specialist, SG-TRA, ADB

10:00 Coffee Break

# Session 27: ADB's Regional Cooperation and Integration and Trade Division (CCRC)

10:45 Discussion Around CCRC Initiatives/activities in Pakistan

Lyaziza G. Sabyrova, Regional Head, Regional Cooperation Regional

Cooperation and Integration

Yuebin Zhang, Principal Regional Cooperation Specialist Dorothea C. Lazaro, Senior Regional Cooperation Specialist

Khalid Umar, Regional Cooperation Specialist

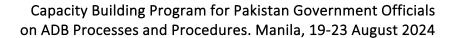
#### **Session 28: Loan Financing Options for Borrowers**

11:15 Loan Financing Options for Borrowers, Pakistan Context

Deepak Taneja, Principal Treasury Specialist, TD, ADB

Pei H. Trojani, Financial Control Specialist, CTL

12:15 Lunch



# Session 29: ADB's Office of Compliance Review Panel

1:30	Role and Function of OCRP: Briefing on the Policies, Functions, and
	Requirements of OCRP, Pakistan Context
	Elisea Gozun, Chair, Compliance Review Panel, CRPN, ADB

2:00 Questions and Answers

2:15 Coffee Break

# **Session 30: Feedback and Questions and Answers**

2:30 Survey: Workshop Experience

Narmeen Janjua, Project Analyst, PRM, ADB

3:00 Question and Answer Session

Dinesh R. Shiwakoti, Huma Ambreen

# **Closing Session**

3:30	Closing Ceremony: Awarding of Certificates and Closing Remarks Xiaohong Yang, Deputy Director General, CWRD, ADB
4:00	High Tea (venue: Central Courtyard. In case of rain, Staff Hub Concourse)
5:00	End of the Training Workshop

\*\*Workshop Facilitator: PRM nominated staff Workshop logistics and arrangements: CDRC staff