




Capacity Building Program for Pakistan Government Officials on ADB Processes and Procedures

TA9676: Capacity Building for Structural Transformation, Country
Programming, and Portfolio Management



19-23 August 2024
Multi-Function Hall 2
ADB Headquarters, Philippines



Capacity Building Program for Pakistan Government Officials
on ADB Processes and Procedures. Manila, 19-23 August 2024

About the Program

Asian Development Bank (ADB)'s Pakistan Resident Mission (PRM) is organizing a workshop on ADB Processes and Procedures to build capacity of Pakistan's federal and provincial government officials who are involved in designing, processing, and implementing projects. The participants include officials from Ministry of Economic Affairs, Ministry of Finance, Ministry of Planning, Development & Special Initiatives, and provincial planning departments of Balochistan, Khyber Pakhtunkhwa, Punjab, and Sindh.

The interactive learning workshop encompasses active discussion around the following themes: ADB Organization, Mission, ADB Strategy 2030, Country Partnership Strategy, ADB's Project Cycle; Financing of ADB Projects and Lending Modalities & Options, Safeguards in ADB Operations; Private Sector Operations, Climate Change Adaptation and Mitigation; Gender Mainstreaming in ADB Operations; Overview of Procurement and Consulting Services; Financial Management and Evaluation. The workshop will also provide an opportunity for ADB's leaders from thematic groups, sector groups, and other relevant offices to have courtesy meeting with the participants to exchange views and share information on matters of common interest.

The resource persons are ADB staff from Headquarter in Philippines as well as staff from ADB's Pakistan Resident Mission. Questions and answers will help participants gain a deeper understanding of ADB processes and procedures in context of ADB's operations in Pakistan.

This workshop is funded under ADB's knowledge and support technical assistance KSTA 9676: Capacity Building for Structural Transformation, Country Programming, and Portfolio Management.

For any questions, pls contact: Dinesh Shiwakoti (dshiwakoti@adb.org) with copy to Huma Ambreen (hambreen@adb.org).

AGENDA OF TRAINING

DAY 1: 19 August 2024, Monday

- 8:30 **Arrival at Venue for Registration**
Overall moderators: Dinesh Shiwakoti and Huma Ambreen
- 9:00 **Welcome Remarks**
Dinesh Shiwakoti, Project Administration Unit Head, Pakistan Resident Mission (PRM), CWRD, ADB
Shaista Hussain, Principal Operations Specialist / OIC, CWOC, ADB
- 9:10 **Opening Remarks**
Yevgeniy Zhukov, Director General, CWRD, ADB
- 9:20 Group Photo

Session 1: ADB Policy Organization, Strategy Overview

- 9:30 **ADB Overview Video**
Dinesh Shiwakoti, Project Administration Unit Head, Pakistan Resident Mission
- 9:45 **Strategy 2030: Brief Overview and Ongoing Midterm Review**
Charlene Liau, Urban Development Specialist, SG-WUD, ADB
- 10:15 Questions and Answers
- 10:30 Coffee Break
- 10:45 **New Operating Model (NOM)** (with emphasis on what NOM means for DMCs, and roles distinction of sectors and PRM)
Bobur Alimov, Head, Transformation Office, TO, ADB
- 11:15 **Country Partnership Strategy:** A country partnership strategy constitutes the bridge between ADB and a DMC (with highlights on pillars/priorities agreed under Pakistan CPS 2021–2025, and the fact that the work on CPS 2026–2030 is starting in Q3 2024, with ADB Board endorsement expected by early Q1 2026 and roles, procedures, and milestones clearly outlined).
Kenji Takamiya, Principal Economist, CWRD, ADB
- 11:45 Questions and Answers
- 12:00 Lunch

Session 2: ADB Strategies in Financing Projects, Lending Modalities and Investment Projects

- 1:30 **ADB's Sovereign Financing Modalities: Investment Lending (project lending, sector lending, multitranche financing facility, and emergency assistance lending)**
Ashish Bhateja, Principal Planning and Policy Economist, SPD, ADB
- 2:30 Questions and Answers
- 2:45 Coffee Break

Session 3: ADB Lending Modality: Results-Based Lending

- 3:00 **ADB's Sovereign Financing: Results-Based Lending (RBL)**
Thuy Trang Dang, Country Operations Head, TRM (formerly Senior Planning and Policy Specialist, SPD) (Virtual)
Marie Christine G. Montoya, Senior Strategy and Policy Officer
- RBL in the Pakistan Context: Challenges in Design and Implementation**
Per A.S Borjegren, Principal Education Specialist, SG-HSD, ADB
- 4:00 Questions and Answers
- 4:15 **ADB Briefing and Facilities Tour**
- 5:00 **End of Day 1**

DAY 2: 20 August 2024, Tuesday

8:30 Arrival at Venue for Registration

Session 4: ADB Financing Modality: PRFs and SEFF

9:00 **ADB's Sovereign Financing: Project Readiness Financing (PRF), Small Expenditure Financing Facility (SEFF), and technical assistance (TA)**

Aekapol Chongvilaivan, Senior Planning and Policy Specialist, SPD, ADB

9:45 Questions and answer

Sessions 5-6: ADB Lending Modality: Policy-Based Lending and Sector Development Program

10:00 **ADB's Sovereign Financing: Policy-Based Lending (PBL) and Sector Development Program**

Takuya Hoshino, Planning and Policy Specialist, SPD, ADB

PBL in the Pakistan Context: Challenges in Design and Implementation

Cigdem Akin, Director, SG-PSMG, ADB

Sector PTLs: Laisiasa Tora, Principal Public Sector Specialist, SG-PSMG, ADB

Sana Masood, Senior Economist (Public Finance), SG-PSMG, ADB (Virtual)

11:00 Questions and Answers

11:15 Coffee break

Session 7: ADB Financing Modality: Financing Intermediation Lending

11:45 **ADB's Financing Modalities: Financial Intermediation Lending (FIL)**

Takuya Hoshino, Planning and Policy Specialist, SPD, ADB

FIL in the Pakistan Context: Challenges in Design and Implementation

PTL for FI: Andrew Mc Cartney, Senior Financial Sector Economist, SG-FIN, ADB-TBC

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12:15

Questions and Answers

12:30

Lunch

Session 8a: Digital Diagnostic Report Findings

2:00

Digital Diagnostics Report Findings

Nasruminallah Mian, Senior Programs Officer (Virtual)

Session 8b: ADB's IT Solutions, Innovations, and Future Directions

2:30

Introduction to ADB's Digital Landscape, DMC-Centric Digital Tools, Innovative Solutions and Future Trends, Responsible AI in Development

Saad Abdullah Paracha, Senior Regional Cooperation Specialist (Digital Innovation), CWRD, ADB

3:00

Demo Q&A

3:30

End of Day 2

DAY 3: 21 August 2024, Wednesday

8:30 Arrival at Venue for Registration

Session 9: ADB's Office of Markets Development and Public-Private Partnership

- 9:00 **ADB's Office of Markets Development and Public-Private Partnership, Pakistan Context**
Sheharyar Chughtai, Markets Development Advisory Specialist, OMDP, ADB
- 10:00 Questions and Answers
- 10:15 Coffee Break

Session 10: Technical Assistance – Pakistan Context

- 10:30 **PAK: Technical Assistance – Policies and TA Reforms in ADB, Pakistan Context - 3-Year PAK Pipeline**
Nema Aquillo, Operations Analyst, CWOC, ADB
- Active PAK TA Portfolio**
Anna Belinda Casiano, Operations Analyst, CWOC, ADB
- 11:00 Question and Answer

Session 11: ADB as a Climate Bank: Change Adaptation and Mitigation

- 11:15 **Climate Change in ADB Operations, Climate Financing, IFCAP, Paris Alignment, Pakistan context**
Nathan Rive, Senior Climate Change Specialist, ADB (Virtual)
- 11:45 Questions and Answers
- 12:00 Lunch

Session 12: Safeguards in ADB Operations

- 1:00 **ADB's Safeguards Policies: Environment and Social, Pakistan Context**
Irina Novikova, Principal Safeguards Specialist (Social), OSFG, ADB
Armine Yedigaryan, Safeguards Specialist (Environment), OSFG, ADB
Ma. Roserillan S. Robidillo, Senior Safeguards Officer, OSFG, ADB

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2:00

Questions and Answers

Session 13: Gender Mainstreaming in ADB Operations

2:15

Gender Mainstreaming in ADB-Financed Projects, Pakistan Context

Bimbika Sijapati Basnett, Gender Specialist, Climate Change and Sustainable Development Department (CCSD), ADB

Samina Sabir, Gender Officer (Virtual)

2:45

Questions and Answers

3:00

Coffee Break

Session 14: Overview of ADB Corporate Portfolio Management

3:15

Overview of ADB Portfolio and 2023 Annual Portfolio Performance Report

Rehan Kausar, Director PPF, ADB

3:45

Questions and Answers

Session 15: Overview of Capital Adequacy Framework and Exposure Limits

4:00

Capital Adequacy Framework and Exposure Limits, Pakistan Context

Per Ola Nilsson, Principal Risk Management Specialist, ORM, ADB

Rie Matsubayashi, Senior Planning and Policy Specialist, SPD, ADB

Sameer A. Kamal, Senior Planning and Policy Specialist, SPD, ADB

Marian Cristobal Gimeno-Arellano, Risk Management Specialist, ORM, ADB

4:45

Questions and Answers

5:00

End of Day 3

DAY 4: 22 August 2024, Thursday

8:30 Arrival at Venue for Registration

Session 16: Overview of Policies/Strategies on Procurement and Consulting Services

9:00 **ADB Policies, Strategies, Requirements on Procurement**
Rubina Shaheen, Principal Procurement Specialist, Procurement, Portfolio and Financial Management Department (PPFD), ADB

9:30 Questions and Answers

Session 17: Financial Management

9:40 **ADB Policies, Strategies, and Requirements on Financial Management During Project Design; Financial Due Diligence; and Risk Mitigating Measures**
Sajid Raza, Senior Financial Management Specialist, PPFD, ADB

10:10 Questions and Answers

10:20 Coffee break

Session 18: Independent Evaluation

10:30 **ADB Evaluation and Lessons Learned from Pakistan**
Sonia Chand Sandhu, Principal Evaluation Specialist, IED, ADB

11:30 Questions and Answers

11:45 Lunch

Session 19: Introduction to ADB Project Cycle, ADB Pakistan Portfolio; and Project Readiness Filters and Tools

1:00 **Overview of ADB Project Cycle**
Shaista Hussain, Principal Operations Specialist, CWRD, ADB
Update on Pakistan Portfolio
Huma Ambreen, Project Officer, CWRD, ADB
Roles of Project Readiness Filters and Tools in Effective Project Implementation
Dinesh Shiwakoti, Unit Head, Project Administration, CWRD, ADB

1:45 Questions and Answers

Session 20: PRM's Capacity Development Resource Center

2:00

Overview of PRM CDRC Role and Activities in Capacity Development of EAs/IAs and Other Stakeholders in Pakistan

Dinesh Shiwakoti, Unit Head, Project Administration, CWRD, ADB

Session 21: ADB's Water and Urban Sector Group

2:30

Exchanges with Sector Leaders on Challenges, Opportunities and Future Directions (Pakistan Context)

Jingmin Huang, Director, Water and Urban Development, SG-WUD, ADB

Mian Shaukat Shafi, Senior Project Officer, SG-WUD, ADB (Virtual)

Xijie Lu, Urban Development Specialist, SG-WUD, ADB (Virtual)

Syed Umar Ali Shah, Senior Project Officer, SG-WUD, (Virtual)

Session 22: ADB's Public Management and Governance Sector Group

3:00

Exchanges with Sector Leaders on Challenges, Opportunities, and Future Directions (Pakistan Context)

Cigdem Akin, Director, SG-PSMG, ADB

Yuji Miyaki, Public Sector Specialist, SG-PSMG, ADB

Sana Masood, Senior Economist (Public Finance), SG-PSMG, ADB (Virtual)

Session 23: ADB's Energy Sector Group

3:30

Exchanges with Sector Leaders on Challenges, Opportunities, and Future Directions (Pakistan Context)

Joonho Hwang, Director, SG-ENE, ADB

Ehtesham Z. Khattak, Senior Project Officer (Infrastructure), SG-ENE, ADB (Virtual)

4:00

Coffee Break

Session 24: ADB's Agriculture, Food, Nature and Rural Development Sector Group

4:15

Exchanges with Sector Leaders on Challenges, Opportunities, and Future Directions (Pakistan Context)

Giap Minh Bui, Principal Natural Resources and Agriculture Economist (Modern Market and Agriculture Value Chains)

Nathan Rive, Senior Climate Change Specialist (AFNR Sector Overview - ADB Strategy)

Asad Zafar, Senior Project Officer (Water Resources), SG-AFNR, ADB (Sector Pipeline Challenges, Opportunities -virtual)

4:45

End of
Day 4

DAY 5: 23 August 2024, Friday

8:30

Arrival at Venue for Registration

Session 25: ADB's Human and Social Development Sector Group

9:00

Exchanges with Sector Leaders on Challenges, Opportunities, and Future directions (Pakistan Context)

Sofia Shakil, Director, SG-HSD, ADB

Aziz Haydarov, Unit Head, Project Administration, SG-HSD, ADB,

Omer Bin Zia, Senior Project Officer (Social Sector), SG-HSD, ADB

Session 26: ADB's Transport Sector Group

9:30

Exchanges with Sector Leaders on Challenges, Opportunities, and Future Directions (Pakistan Context)

Chen Chen, Director, SG-TRA, ADB

Seunghyun Kim, Senior Transport Specialist, SG-TRA, ADB

Ritu Mishra, Transport Specialist, SG-TRA, ADB

10:00

Coffee Break

Session 27: ADB's Regional Cooperation and Integration and Trade Division (CCRC)

10:45

Discussion Around CCRC Initiatives/activities in Pakistan

Lyaziza G. Sabyrova, Regional Head, Regional Cooperation Regional Cooperation and Integration

Yuebin Zhang, Principal Regional Cooperation Specialist

Dorothea C. Lazaro, Senior Regional Cooperation Specialist

Khalid Umar, Regional Cooperation Specialist

Session 28: Loan Financing Options for Borrowers

11:15

Loan Financing Options for Borrowers, Pakistan Context

Deepak Taneja, Principal Treasury Specialist, TD, ADB

Pei H. Trojani, Financial Control Specialist, CTL

12:15

Lunch

Session 29: ADB's Office of Compliance Review Panel

- 1:30 Role and Function of OCRP: Briefing on the Policies, Functions, and Requirements of OCRP, Pakistan Context
Elisea Gozun, Chair, Compliance Review Panel, CRPN, ADB
- 2:00 Questions and Answers
- 2:15 Coffee Break

Session 30: Feedback and Questions and Answers

- 2:30 **Survey: Workshop Experience**
Narmeen Janjua, Project Analyst, PRM, ADB
- 3:00 **Question and Answer Session**
Dinesh R. Shiwakoti, Huma Ambreen

Closing Session

- 3:30 **Closing Ceremony: Awarding of Certificates and Closing Remarks**
Xiaohong Yang, Deputy Director General, CWRD, ADB
- 4:00 **High Tea** (venue: Central Courtyard. In case of rain, Staff Hub Concourse)
- 5:00 **End of the Training Workshop**

**Workshop Facilitator: PRM nominated staff
Workshop logistics and arrangements: CDRC staff