

INDONESIA: 6-8 SEPTEMBER 2022

The Regional Forum on Successful Project Design and Implementation is a gathering of developing member countries' policy makers, practitioners, and project implementers for a series of solution-seeking discussions and knowledge sharing to improve processes and results in ADB-supported projects. This year's theme is *Strengthening Project Readiness and Monitoring in a Post-Covid Asia and Pacific*.

An in-person event for the first time in two years since the pandemic, the forum brings together executing agencies and implementing agencies across the Southeast Asia region from 6–8 September in Jakarta, Indonesia. The proposed event follows a hybrid format.

Context

The Asia Pacific region is contending with a series of crises including climate change, food security, and post-pandemic effects with far-reaching impact on project implementation. While the COVID-19 Omicron variant has had a milder impact than other variants and mass vaccination has allowed economies across developing Asia to remain open, COVID-19 remains a threat. The current Omicron outbreaks can still impact regional growth and supply chains. Moreover, escalating geopolitical tensions could impede trade and production and stoke inflationary pressures.¹

Against this backdrop, ADB supported Asia and the Pacific's COVID-19 response whilst pursuing the seven operational priorities under Strategy 2030, such as climate change, governance, food security, and gender equality. Building on lessons learned from 2020, ADB adopted and mainstreamed innovative approaches in project monitoring to improve the quality of project design and implementation. Amid lockdowns and quarantines, ADB strengthened the roles and responsibilities of its resident missions, contractors, and consultants, amongst others.

ADB's portfolio performance of 2021 remained on track. However, the series of global crises exacerbated the persistent delays in project implementation, which are attributed to two factors: weak project design and capacity among executing agencies and implementing agencies, which can affect project performance.

Central Forum Theme

The last two years point to the need for an agile and flexible approach to project design and implementation. This implies incorporating fit-for-purpose actions that respond to country realities—from design, implementation, through monitoring. Equally important, the strategic role of monitoring as a tool for gathering and analyzing data, understanding the context, and calibrating project interventions has become even more pronounced given the region's challenges.

The forum provides a platform for extracting knowledge, sharing lessons learned, and transforming them into practical solutions for *Strengthening Project Readiness and Monitoring in a Post-Covid Asia and Pacific*. Taking a holistic approach to project readiness, the series of sessions highlight lessons learned in project

¹ [ADB's Asian Development Outlook, Apr 2022](#).

INDONESIA: 6-8 SEPTEMBER 2022

management, financial management, procurement and safeguards monitoring, as well as advance actions to enhance project readiness. Executing agencies and implementing agencies will review options for preparing detailed designs well ahead of project approval, including the use of Project Readiness Financing and Small Expenditure Financing Facility to mitigate implementation challenges, such as design changes, cost-overruns, and safeguard compliance.

Approach and Objectives

Recognizing that solutions should be responsive to country context, participants will examine the approaches used to address project-related issues and the results achieved or expected. By the end of the forum, participants should have an array of sound project practice. More specifically, participants would be able to:

1. Understand the benefits of a holistic approach to project readiness not just in design and procurement but also in safeguards, legal and policy framework, and institutional capacity.
2. Share good practice on using tools and approaches for integrating monitoring and evaluation at various stages of the project cycle.
3. Discuss lessons learned in the application of project readiness and monitoring in procurement, financial management, and safeguards.
4. Participate in cross-regional and peer learning through in-person interaction between experts and practitioners and set the stage for cross-collaboration.

Expected Outcomes

Through the forum, participants can:

1. Gain practical knowledge on strengthening project readiness and monitoring.
2. Apply lessons learned to strengthen project readiness and monitoring on ongoing and planned projects.
3. Establish a regional network of peers, implementers, and practitioners.

Organized through One ADB Approach

Organizing the event is the Procurement, Portfolio and Financial Management Department (PPFD), in collaboration with the Office of the Director General of the Southeast Asia Regional Department, Indonesia Resident Mission, and Corporate Services Department. For more information, please contact ppfd-cb@adb.org.

Day 1 6 September, Tuesday

8:00a.m. **Registration**

8:30 a.m. **OPENING SESSION**

Welcome Remarks

Mr. Jiro Tominaga, Country Director, Indonesia Resident Mission, Asian Development Bank

Opening Remarks

Mr. Bruce Gosper, Vice President, Administration and Corporate Management, Asian Development Bank

Keynote Address

Mr. Luky Alfirman, Director General, Budget Financing and Risk Management, Ministry of Finance, Republic of Indonesia

Objectives and Introduction

Overview of forum objectives and expected outcomes

9:00 a.m. **Photo Session**

9:15 a.m. **SESSION 1: PROJECT READINESS
Concept and Application**

This session discusses the use of project readiness filters and advance actions during project preparation. Topics include the following:

- Conventional vs alternative approaches to project design
- Realistic design and implementation period
- Project Readiness Financing, Small Expenditure Financing Facility and other modalities

Presenter:

Mr. Rehan Kausar, Director, Portfolio Management Division (PFPM), Procurement, Portfolio, and Financial Management Department (PPFD), Asian Development Bank

9:45 a.m. **Break**

INDONESIA: 6-8 SEPTEMBER 2022

10:00 a.m. **Venturing Beyond Procurement and Design Ready: A Case Study from India**

This session demonstrates how a ‘readiness checklist’ for projects under preparation helps achieve the expected project key results through improved quality of projects at entry. A case study on the Project Readiness Criteria adopted by the Government of India for projects funded by multilateral development banks (MDBs) helps participants understand how the filters work, how critical they are for sound project preparation, and how these best practices may be replicated by other DMCs for ADB funded projects.

Presenter:

Mr. Rishikesh Singh, Portfolio Management Specialist, Office of the Director General, South Asia Department, Asian Development Bank

11:00 a.m. **SESSION 2: ENHANCING PROJECT READINESS IN INDONESIA: Plenary Panel Session**

This session focuses on the Government of Indonesia’s project readiness measures that include essential transactional tasks, project ownership, planning to achieve desired outcomes, and selection of the best possible approaches to attain sustainable project impact. The panel will discuss the following topics:

- Readiness filters in Indonesia
- Advance actions taken
- Use of Project Readiness Financing and Small Expenditure Financing Facility

Panel:

Dr. Syurkani Ishak Kasim, Director of Loans and Grants, Ministry of Finance, Government of Indonesia

Mr. Edy Juharsyah, Head of Bureau of Budget Planning and International Cooperation, Secretariat General, Ministry of Public Works and Housing, Republic of Indonesia

Mr. Jiro Tominaga, Country Director, Indonesia Resident Mission, Asian Development Bank

Moderator:

Mr. Rehan Kausar, Director, Portfolio Management Division, Procurement, Portfolio, and Financial Management Department, Asian Development Bank

12:00 p.m. **Lunch**

INDONESIA: 6-8 SEPTEMBER 2022

PM	
1:15 p.m.	SESSION 3: LEARNING FROM EVALUATION <i>This session is a stage setting session for the 3-day forum. It emphasizes the value of using evaluation lessons and findings to improve project performance and strengthen accountability and learning. Using examples of project implementation challenges across sectors in Southeast Asian countries, the session identifies the factors that affect overall project performance. The session then becomes a foundation for subsequent deep dive discussions that demonstrate the benefits of learning from evaluation.</i> <u>Speakers:</u> Ms. Sonia Chand Sandhu, Principal Evaluation Specialist, Independent Evaluation Department, Asian Development Bank Dr. Brahm Parkash, Consultant, Asian Development Bank
2:30 p.m.	Tea/Coffee Break
3:00 p.m.	SESSION 4: MONITORING AND MANAGEMENT ACTIONS DURING PROJECT DEVELOPMENT AND IMPLEMENTATION <i>This session discusses effective project monitoring and management actions for improved developmental results. Based on the analysis from project evaluations in previous session, the session identifies key management actions to address challenges, and monitoring solutions during project development and implementation. Monitoring strategies and systems to support management actions, and associated good practices for overall project management and implementation are presented for group discussion.</i> <u>Speaker:</u> Mr. Balabhaskara Reddy Bathula, Advisor, Office of the Director General, Strategy, Policy, and Partnerships Department, Asian Development Bank
3:45 p.m.	Group Discussion: Project Monitoring & Management; M&E in Selected Projects <u>Moderator:</u> Mr. Balabhaskara Reddy Bathula, Advisor, Office of the Director General, Strategy, Policy, and Partnerships Department, Asian Development Bank
4:45 p.m.	Wrap-up and Reminders
5:00 p.m.	End of Day 1 Session
6:30-8:30 p.m.	Welcome Reception
	End of Day 1

Day 2 7 September, Wednesday

8:00 a.m. **Registration**

8:15 a.m. **SESSION 5: SOCIAL SAFEGUARDS**

This session discusses social safeguards as a contributing factor throughout project design and implementation to strengthen project readiness and monitoring, particularly in the post-covid context. The session focus on exploring regional experience, key challenges as well as solutions in implementing social safeguards in ADB financed projects.

- Social safeguards: legal and regulatory framework in Southeast Asia countries and ADB Safeguards Policy Statement 2009 – Involuntary Resettlement Safeguards Policy objectives, principles, requirements; Indigenous Peoples Safeguards Policy objectives, principles, requirements
- Indonesian legal and regulatory framework and ADB SPS 2009 social safeguards: key policy gaps and approaches to gap filling strategies and measures
- ADB social safeguards considerations and project readiness
- ADB E-Ops: social safeguards performance indicators and Southeast Asia portfolio performance.
- Challenges in delivering social safeguards in ADB-supported projects in the region, solutions, and opportunities for improvement
- Indigenous Peoples safeguards considerations: mitigation measures and beneficial measures
- Monitoring and evaluation of social safeguards implementation compliance and social safeguards monitoring reports
- Capacity building and development of innovative solutions to strengthen social safeguard management

Speakers:

Ms. Rangina Nazrieva, Senior Social Development Specialist (Safeguards), SEEN, Asian Development Bank

Ms. Naning Mardiniah, Social Safeguards Officer, Indonesia Resident Mission, Asian Development Bank

9:15 a.m. **Tea/Coffee Break**

9:30 a.m. **SESSION 6: ENVIRONMENTAL SAFEGUARDS**

This session discusses the importance of environmental safeguards as integral to good project design and implementation, especially in avoiding impacts, minimizing delays, engaging with stakeholders, and improving development outcomes. Topics include the following:

INDONESIA: 6-8 SEPTEMBER 2022

-
- Environmental safeguards requirements of ADB – key objectives and principles, key differences in safeguard requirements of Southeast Asia DMCs
 - Environment performance of ADB projects in Southeast Asia – ADB’s rating system, current performance and main causes of low performance or non-compliance
 - Systemic environment safeguards issues in the project cycle and measures to overcome them
 - Looking ahead: overview of ongoing update to SPS and likely environment safeguards implications and impact on executing and implementing agencies

Speakers:

Mr. Antoine Morel, Principal Environment Specialist, Office of the Director General, Southeast Asia Department, Asian Development Bank

Mr. Dennie Mamonto, Environment Officer, Indonesia Resident Mission, Asian Development Bank

10:30a.m. **Group Discussion: Country Issues and Challenges in Environmental and Social Safeguards**

In this group session, participants share the issues and challenges they face in implementing environmental and social safeguards, the impact on project readiness and implementation, and lessons learned on how countries navigated the issues.

12:00 p.m. Lunch

PM

1:30 p.m. **SESSION 7: FINANCIAL MANAGEMENT (FM)
FM Challenges in the SERD Portfolio**

Repeated delays and challenges in project implementation and lack of assets and financial sustainability could be a sign of underlying systemic issues in financial management (FM) and inefficient management of FM risks. This session defines FM readiness criteria and examines those issues and challenges in project implementation that are common among countries in Southeast Asia. ADB FM specialists guide participants through the various options and share good practices on strengthening FM performance and risk management in projects. With input from participating project implementers and development practitioners, the session analyzes how public financial management (PFM) systems and institutions, staff capacity of executing and implementing agencies, and efficiency of FM arrangements in projects play a part in good FM and project management.

Speakers:

Ms. Sevil Maharramova, Financial Management Specialist, Public Financial Management Division, Procurement, Portfolio, and Financial Management Department, Asian Development Bank

Ms. Trang Thi Quynh Le, Financial Management Specialist, Viet Nam Resident Mission, Asian Development Bank

INDONESIA: 6-8 SEPTEMBER 2022

1:45 p.m. **Enhancing Readiness – FM Readiness Indicators and Criteria and FM Risk Assessment**

This session introduces FM readiness concept and criteria, as well as FM risk assessment. FM readiness is discussed in the context of the following:

- Use of country/agency systems
- FM implementation arrangements
- Appointment and capacity of staff
- Readiness of information systems and asset management
- Application of accounting standards in ADB-financed projects
- Arrangements for external audit
- Examples and good practice from Southeast Asian developing member countries

Speakers:

Ms. Sevil Maharramova, Financial Management Specialist, Public Financial Management Division, Procurement, Portfolio, and Financial Management Department, Asian Development Bank

Ms. Trang Thi Quynh Le, Financial Management Specialist, Viet Nam Resident Mission, Asian Development Bank

Ms. Endah Martiningrum, Director of Evaluation, Accountability, and Settlement, Ministry of Finance, Indonesia

2:45 p.m. **Break**

3:00 p.m. **Monitoring and Evaluation**

This session focuses on the implementation of FM arrangements and the importance of regular monitoring and reporting of FM performance. Key elements of FM risk mitigation and financial reporting are discussed in detail as follows:

- Timely, complete, and accurate financial reporting
- Monitoring of FMAP implementation
- Regular updates to FM risks
- Monitoring and analysis of project expenditures
- Compliance with independent audit requirements
- Dynamic analysis of project and entity sustainability
- Examples and good practice from Southeast Asian developing member countries

Speakers:

Ms. Sevil Maharramova, Financial Management Specialist, Public Financial Management Division, Procurement, Portfolio, and Financial Management Department, Asian Development Bank

Ms. Trang Thi Quynh Le, Financial Management Specialist, Viet Nam Resident Mission, Asian Development Bank

4:30 p.m. **Wrap up and Reminders**

End of Day 2

Day 3 8 September, Thursday

8:00 a.m. **Registration**

8:30 a.m. **SESSION 8: PROCUREMENT**

PLENARY PANEL SESSION: STRENGTHENING LOCAL CONTRACTORS AND SUPPLIERS' CAPACITY TO BID UNDER ADB FINANCED PROJECTS

This session focuses on the capacity gaps in the local contracting industry, its participation in procurement for ADB-financed projects, and ADB's support for the Government of Indonesia in addressing these gaps. The topics include:

- Business opportunities for local contractors in Indonesia
- Local contractors' understanding of ADB procedures and their capacity to qualify for bidding
- Performance of joint ventures
- Government of Indonesia actions to enhance local contractors' capacity
- ADB's support for enhancing local capacity development

Panel:

Ms. Dwi Wahyuni Kartianingsih, Director for Business Climate Development and International Affairs, National of Public Procurement Agency (LKPP), Republic of Indonesia

Mr. Rustam Abdukayumov, Director, Procurement Division 2, Procurement, Portfolio and Financial Management Department, Asian Development Bank

Mr. Said Zaidansyah, Deputy Country Director, Indonesia Resident Mission, Asian Development Bank

Moderator:

Mr. Vijay Akasam, Principal Portfolio Management Specialist, Office of the Director General, Southeast Asia Department, Asian Development Bank

9:15 a.m. **Procurement Readiness, Advance Action, and Retroactive Financing**

This session highlights the measures taken to achieve procurement readiness, such as the preparation of detailed engineering designs and advanced contracting as well as the financing requirements and institutional arrangements that contribute to project readiness. A case presentation by LKPP demonstrates how Indonesia's national procurement agency navigates project readiness. This is followed by a group discussion where participants identify the roadblocks, solutions, and successes in using advance actions in procurement.

- Bidding preparations and requirements
- Advanced contracting
- Institutional arrangements
- Financing instruments and technical assistance
- Procurement constraints and country solutions

INDONESIA: 6-8 SEPTEMBER 2022

Speakers:

Ms. Keiko Koiso, Senior Procurement Specialist, Procurement Division 2, Procurement, Portfolio and Financial Management Department, Asian Development Bank

Ms. Dwi Wahyuni Kartianingsih, Director for Business Climate Development and International Affairs, National of Public Procurement Agency (LKPP), Republic of Indonesia

Group discussion: ‘Readiness and Monitoring: Challenges in the Region’

Discussion topic: What constraints or issues do you encounter when implementing advance actions and other steps to make projects procurement ready? What are some of the ways they can be addressed?

Moderator:

Mr. Vijay Akasam, Principal Portfolio Management Specialist, Office of the Director General, Southeast Asia Department, Asian Development Bank

10:15 a.m. **Tea/Coffee Break**

10:30 a.m. **2017 Procurement Framework**

This session discusses the uses and benefits of the 2017 Procurement Framework, including the new procurement guidance notes (e.g., sustainable procurement) and updates in standard bidding documents.

Speaker:

Mr. Rustam Abdukayumov, Director, Procurement Division 2, Procurement, Portfolio and Financial Management Department, Asian Development Bank

11:00 a.m. **Case Study: Application of Merit Points and Life Cycle Cost in Bids Evaluation**

Speaker:

Mr. Jesper Pedersen, Principal Procurement Specialist, Office of the Director General, Procurement, Portfolio and Financial Management Department, Asian Development Bank

11:30 a.m. **Use of E-Procurement**

This session discusses Indonesia LKPP’s e-procurement process, from planning, implementation, and financing. It demonstrates how e-procurement can promote good governance, achieve value-for-money, establish an audit trail, and broaden access to qualified suppliers.

Speaker:

Ms. Dwi Wahyuni Kartianingsih, Director for Business Climate Development and International Affairs, National of Public Procurement Agency (LKPP), Republic of Indonesia

12:00 p.m. **Lunch**

INDONESIA: 6-8 SEPTEMBER 2022

PM	
1:30 p.m.	Contract Management <i>This session discusses roles and responsibilities in contract management and the transition to the FIDIC Redbook.</i> <u>Presenter:</u> Mr. Jesper Pedersen, Principal Procurement Specialist, Office of the Director General, Procurement, Portfolio and Financial Management Department, Asian Development Bank
2:15 p.m.	Tea/Coffee Break
2:35 p.m.	Group Discussion: Contract Management – Challenges and Experiences? <i>Participants share the challenges they experienced in managing contracts.</i> <ul style="list-style-type: none">• Group A: Design-build (Sector: Urban, Energy)• Group B: Admeasurement (Sector: Agriculture, Transport)• Group C: Consulting (for participants from the ministry of finance, planning agency) <u>Introduction:</u> Mr. Rustam Abdukayumov, Director, Procurement Division 2, Procurement, Portfolio and Financial Management Department, Asian Development Bank <u>Facilitators:</u> Mr. Rustam Abdukayumov, Director, Procurement Division 2, Procurement, Portfolio and Financial Management Department, Asian Development Bank Mr. Vijay Akasam, Principal Portfolio Management Specialist, Office of the Director General, Southeast Asia Department, Asian Development Bank Mr. Jesper Pedersen, Principal Procurement Specialist, Office of the Director General, Procurement, Portfolio and Financial Management Department, Asian Development Bank
3:40 p.m.	RECAP – KEY TAKE AWAYS FROM THE SESSIONS Mr. Rehan Kausar, Director, Portfolio Management Division, Procurement, Portfolio, and Financial Management Department, Asian Development Bank
3:55 p.m.	Post-Workshop Evaluation Survey
4:05 p.m.	CLOSING REMARKS Mr. Said Zaidansyah, Deputy Country Director, Indonesia Resident Mission, Asian Development Bank
4:10 p.m.	Wrap up and Distribution of Certificates
End of the Forum	