



Workshop on Tax Evasion: Investigation and Compliance Strategies Asian Development Bank Institute, Tokyo, Japan 9 – 12 March 2016

| Day 1 – Wednesday 9 March | |
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| 09:00 - 09:30 | Registration of participants |
| 09:30 - 09:45 | Welcome addresses Mr. Naoyuki Yoshino, Dean, ADBI Mr. Tomomi Tamaki, Representative, Japan Representative Office, ADB Mr. Masaaki Kaizuka, Deputy Commissioner, International Affairs, National Tax Agency, Japan ADBI: A quick profile |
| 09:45 - 09:50 | Photo session |
| 09:50 – 10:10 | Enhancing Transparency and Exchange of Information for Tax Purposes - background to the project and progress. Mr. Yuji Miyaki, Public Sector Specialist, Asian Development Bank Combating tax evasion: building the strategies, organisation and processes |
| Caratana | Mr. Brian McAuley, ADB Consultant |
| Session1 | POLICIES AND STRATEGIES IN PLACE |
| 10:10 – 11:20 | Tax revenue losses involving cross border transactions are massive in Asian developing countries. Country participants will each give a short (5 to 10 minutes) presentation on the current strategies and policies of their tax administration for tackling tax evasion and improving tax compliance. |
| 11:20 – 11:35 | Coffee |
| Session1 cont'd | POLICIES AND STRATEGIES IN PLACE |
| 11:35 – 12:00 | Discussion |
| Session 2 | INTELLIGENCE AND INVESTIGATION |
| Session 2.1 12:00 - 13:00 | Skills Development What are the essential skills for investigators and investigation managers and how can they be acquired? How can a tax administration build up a base of skilled investigators? Mr. Juergen Leske OECD Task Force on Tax and Crime and Manager of the International Academy of Tax Crime Investigation • Presentation: OECD international Academy for Tax Crime Investigation |
| 13:00 — 14:00 | Lunch |
| Session 2 cont'd | INTELLIGENCE AND INVESTIGATION |
| Session 2.2 14:00—14:45 | Analysing data Data analysis has become an essential tool for tax investigation and we will examine the role, the skills and getting started. Ms. Tania Yeowart, International Engagement, Australian Taxation Office Ms. Kari Heggstad, Norwegian Tax Administration |

| Session 2.3 14:45 – 16:00 | Managing investigation work. This session will consider best practices presented by country experts. It will look at the organization of investigation work (strategic, tactical and operational) and at the use of a "task force" approach by Australia. Mr. Franck Duval, French Tax Administration Ms Rio Seino, National Tax Agency, Japan Ms. Tania Yeowart |
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| 16:00 – 16:15 | Coffee |
| Session 2 | INTELLIGENCE AND INVESTIGATION |
| Session 2.3 cont'd 16:15—17:30 | Breakout exercise and report back |
| 18:00- | Dinner hosted by ADBI |

| Day 2 – Thursday 10 March | |
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| 09:30 - 09:45 | Review of Day 1 |
| Session 3 | TYPOLOGIES |
| 09:45 – 11:00 | OECD and country experts will describe how typologies of tax evasion and profiles and similar products can be used to leverage audit work and investigations The example of the use of real estate to hide tax evasion will be examined. Ms. Tania Yeowart Mr. Juergen Leske Mr. Seng Leong Ang, Inland Revenue Authority of Singapore |
| 11:00 – 11:15 | Coffee |
| Session 4 | INTER-AGENCY COOPERATION |
| 11:15 – 13:00 | Cooperation between the tax investigator and other law enforcement and anti-money laundering authorities are often key to concluding successful complex cases. This session will focus on how to set up these relationships and the key aspects of managing them. Mr. Juergen Leske Ms. Kari Heggstad • Presentation: Inter-Agency co-operation: Improving Co-operation between Tax and Anti-money Laundering Authorities |
| 13:00 – 14:00 | Lunch |
| Session 5 | INTERNATIONAL COOPERATION |





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| 14:00 – 15:15 | OECD and country experts will describe their best practices in International cooperation. This will include access to intelligence, the use of legal mechanisms to obtain information that can be used in prosecutions and the processes for asset recovery. The use of regional models of cooperation will be discussed Mr. Juergen Leske Ms. Tania Yeowart Ms Kari Heggstad • Presentation: International Co-operation and Access to Intelligence |
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| 15:15 – 16:00 | Case Studies Break out session |
| 16:00 – 16:15 | Coffee |
| 16:15 – 17:00 | Report back on Case Studies |
| 17:00 – 17:30 | Review of day 2 |

| Day 3 – Friday 11 March | |
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| Session 6 | INVESTIGATING AND COMPLIANCE |
| 09:30 – 10:45 | Country experts will present strategies that are aimed at reducing non-compliance and how their success can be measured. Mr. Franck Duval Ms. Tania Yeowart Mr. Seng Leong Ang Followed by discussion |
| 10:45 - 11:00 | Coffee |
| Session 7 | REVIEW AND QUESTIONS TO EXPERT PANEL |
| 11:00 – 12:00 | Discussion session based on questions and topics arising during the workshop |
| Session 8 | ROADMAP TO EFFECTIVE INVESTIGATION AND COMPLIANCE |
| 12:00 – 13:00 | Planning exercise – the roadmap for combating tax evasion |
| 13:00 – 14:00 | Lunch |
| Session 8 contd | ROADMAP TO EFFECTIVE INVESTIGATION AND COMPLIANCE |
| 14:00 – 15:15 | Report back and discussion |
| 15:15 – 15:30 | Evaluation and farewells |