Asian Development Bank Asia-Pacific Finance and Development Institute Ministry of Finance, PRC



中华人民共和国财政部

Ministry of Finance of the People's Republic of China





ASIA-PACIFIC FINANCE AND DEVELOPMENT INSTITUTE 亚太财经与发展学院







2016 Asian Evaluation Week

5–9 September 2016 | Xi'an, People's Republic of China

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Welcome Message from the Ministry of Finance, People's Republic of China

The Ministry of Finance of the People's Republic of China gladly welcomes delegates from 40 countries and 20 international development organizations to the inaugural 2016 Asian Evaluation Week.

We are happy that countries in the Asia-Pacific Region—joined by our friends from Africa, Europe, Latin America, and North America—spearhead this initiative to convene an Asian Evaluation Week. With the help of the Asian Development Bank and our very own Asia-Pacific Finance and Development Institute (AFDI), this learning event will help synthesize global learnings on evaluation and demonstrate how they can best inform development policies.

The People's Republic of China in more recent years has emphasized performance evaluation as a prerequisite for accountability and results; and launched new evaluation campaigns requiring public projects be evaluated. Similar undertakings I am sure are happening in other countries, given global challenges, competing demands for resources, and the need for effective use of public funds. Evidence-based policy making is thus important.

We wish everyone a happy stay in Xi'an, an ancient capital in Chinese history.

Our best wishes for a successful Asian Evaluation Week.

Zhengwei Zhang Deputy Director General Ministry of Finance People's Republic of China



Welcome Message from Asia-Pacific Finance and Development Institute

It is with great pleasure that the Asia-Pacific Finance and Development Institute—a public institution directly affiliated with the People's Republic of China Ministry of Finance—co-hosts the inaugural 2016 Asian Evaluation Week with the Asian Development Bank.

Over the years, AFDI has engaged in knowledge sharing and capacity development for Chinese government officials as well as government officials in other countries. In recognition of our enhanced ability, we were elevated from a Center to an Institute authorized to issue degrees. In delivering our mandate, we regularly collaborate with development partners on various programs to develop evaluation capacity across the region and also interregionally as we also engage our friends from Africa and Latin America. The Institute sees this strengthening of capacity in monitoring and evaluation as an integral part of overall results based public sector management.

The Asian Evaluation Week is an opportunity to share and match Chinese practices on evaluation with Asian and international concepts. Countries in the region could use this opportunity to enhance evaluation knowledge and its use.

AFDI hopes to see the Asian Evaluation Week progress into a regular, and joint undertaking by countries and development partners.

With warmest regards,

Kouqing Li Director General Asia-Pacific Finance and Development Institute



Welcome Message from the Asian Development Bank

The Independent Evaluation Department (IED) of the Asian Development Bank extends its gratitude to member countries, development partners, and in particular the Asia Pacific Finance and Development Institute of the People's Republic of China for this opportunity to collaborate on the inaugural Asian Evaluation Week.

The Asia-Pacific region has been the engine of world growth in recent years and that may likely continue. Nevertheless the challenges of, sustainable and inclusive growth, poverty reduction, inequality, vulnerability to climate change, aging, and urbanization, are still to be overcome. The Sustainable Development Goals incorporate these new development challenges as well as recognizing the important role of evaluation in supporting the better design, implementation, monitoring, and assessment of development initiatives.

The AEW provides an invaluable opportunity for evaluation practitioners and experts to exchange the latest ideas and thoughts on how evaluation can promote better public policy. As the key knowledge sharing event on evaluation, it serves to promote partnerships among evaluation practitioners, evaluation experts, and development partners. We are confident that this event will provide encouragement to focus on results and evidence to better inform development. We thank everyone for their contribution, and hope that all participants will make the most of what the AEW has to offer.

With best wishes,

Farzana Ahmed Lead Evaluation Specialist Asian Development Bank

PROGRAM AND AGENDA

Day 1, Monday, 5 September 2016

8:20- 0:00		REGISTRATION	
8:30-9:00	Session & Opening Session (De Ming P		
9:00-10:30	Session 1: Opening Session [Da Ming Ballroom, 18th Floor] Zhengwei Zhang, Ministry of Finance, People's Republic of China (PRC) Kouqing Li, Asia-Pacific Finance and Development Institute (AFDI), PRC Walter Kolkma, Asian Development Bank (ADB) MODERATOR: Runzhong Peng, AFDI, PRC OVERVIEW OF THE AGENDA Farzana Ahmed, ADB		
10:30-11:00		TEA BREAK	
11:00-12:30	Session 2: How evaluation informs public policy [An Yuan Room, 5th Floor] Participants will appreciate the various tools and approaches toward formulating and assessing public policy. KEYNOTE Indran Naidoo, United Nations Development Programme (UNDP) CASE STUDY PRESENTER Vijaya Vadivelu, UNDP MODERATOR Heather Bryant, UNDP	Session 3: Equality in education evaluation in the PRC [Yong Ning and An Ding Room, 5th Floor] Participants will learn about how evaluation is undertaken in the education sector in the PRC - with particular emphasis on equality. KEYNOTE Tao Zuo, Ministry of Education, PRC CASE STUDY PRESENTER Hui Zhang, Chinese Academy of Fiscal Sciences, PRC PANELIST Riccardo Polastro, UNICEF MODERATOR Zecai Wang, Chinese Academy of Fiscal Sciences, PRC	Session 4: Strategies for empowering women - lessons from gender responsive budgeting [Shang De Room, 18th Floor] Participants will be able to evaluate whether gender responsive budgeting can make a difference in promoting gender equity. KEYNOTE Yamini Mishra, UN Women CASE STUDY PRESENTER Yumiko Kanemitsu, UN Women PANELIST Batchimeg Namsraidorj, Independent Research Institute of Mongolia MODERATOR Marco Segone, UN Women
12:30-2:00		LUNCH [Green Cafe, 5th Floor]	
2:00-3:30	Session 5: Understanding and supporting equity and gender equality: implications to evaluate the Sustainable Development Goals (SDGs) [An Yuan Room, 5th Floor] Participants will understand how to address equity issues throughout an evaluation. KEYNOTE and MODERATOR Marco Segone, UN Women Patricia Rogers, Australia and New Zealand School of Government (ANZSOG) DISCUSSANT Riccardo Palastro, UNICEF GROUP DISCUSSION	Session 6: Evaluation and the PRC's public financial management reform [Yong Ning and An Ding Room, 5th Floor] Participants will get an insight into how public financial management reform is evaluated in the PRC. KEYNOTE Yongjun Wang, Central University of Finance and Economics, PRC CASE STUDY PRESENTER Zecai Wang, Chinese Academy of Fiscal Sciences, PRC MODERATOR Runzhong Peng, AFDI, PRC	Session 7: Farmer organizations and smallholder access to markets - drawing policy lessons from evaluation syntheses [Shang De Room, 18th Floor] Participants will learn about the main policy lessons emerging from rural development programmes aimed at connecting smallholder farmers to markets. KEYNOTE Michael Dominique Carbon, International Fund for Agricultural Development (IFAD) CASE STUDY PRESENTERS Carlos Tarazona, Food and Agriculture Organization of the United Nations (FAO)

			Fazlul Kader, Palli Karma-Sahayak Foundation, Bangladesh PANELISTS Hyuk-Sang Sohn, Kyung Hee Univesity, Republic of Korea Aziz Aliev, Ministry of Finance, Kyrgyz Republic Andrew Brubaker, ADB MODERATOR Hansdeep Khaira, IFAD
3:30-4:00		TEA BREAK	
4:00-5:30	Session 8: Evaluating economic and social impacts of transport projects [Shang De Room, 18th Floor] Participants will appreciate the evaluation methodologies and techniques in evaluating indirect economic and social outcomes from transport sector interventions. KEYNOTE Naoyuki Yoshino, ADB Institute CASE STUDY PRESENTER Toshiyuki Yokota, ADB PANELISTS Abdel Hameed Bashir, Islamic Development Bank Chen Li, Shanghai Municipal Finance Bureau, PRC MODERATOR Rafika Amira, AfDB	Session 9: Evaluation of industrial transfer [Yong Ning and An Ding Room, 5th Floor] Participants will learn about the design of an evaluation of industrial park and industrial transfer, as well as the utilization of the results. KEYNOTE and CASE STUDY PRESENTER Jian Qu, China Development Institute (CDI), PRC PANELISTS Rongxin Liu, CDI, PRC Manyuan Zeng, CDI, PRC MODERATOR Rongxin Liu, CDI, PRC	Session 10: Knowledge management and learning in evaluation [An Yuan Room, 5th Floor] Participant will understand the general principles of knowledge management and how it is applied in evaluation as demonstrated through the lessons database of ADB's projects, programs and country partnerships. KEYNOTE Hans van Rijn, ADB Young U. Kang, ADB PANELIST Anuradha Palanichamy, Jindal School of Government and Public Policy, India MODERATOR Farzana Ahmed, ADB
5:30-7:00	COCKTAILS [Xing Qing Room, 5th Flo	por]	

0-7:00 COCK TAILS [Xing Qing Room, 5th Floor Welcome remarks: ADB / AFDI

Day 2, Tuesday, 6 September 2016

9:00-10:30	Session 11: Evaluating SDGs and multi-goal targets [Shang De Room, 18th Floor] Participants will explore the interrelatedness of SDG targets, discuss data capacities and challenges at the national level, and the implications for evaluation. KEYNOTE Vijaya Vadivelu, UNDP Heather Bryant, UNDP PANELIST Qiam Mukhtar, Ministry of Economy, Afghanistan MODERATOR Heather Bryant, UNDP	Session 12: Evaluating science and technology interventions in the PRC [Yong Ning and An Ding Room, 5th Floor] Participants will learn about the general framework and development of evaluation practices in the PRC's science and technology interventions. KEYNOTE Ruijun Wang, NCSTE, PRC CASE STUDY PRESENTERS Huaibin Xing, NCSTE, PRC Yun Yang, NCSTE, PRC PANELISTS Minrong Li, ZhongZhi Institute of Science and Technology Evaluation, PRC Xiaoyong Shi, NCSTE, PRC	Session 13: Using evidence for making decisions about environment and growth trade-offs - what do we know and what do we need? [An Yuan Room, 5th Floor] Participants will learn how impact evaluations play a role in decisions about policies to mitigate and adapt to climate change KEYNOTE and MODERATOR Jyotsna Puri, International Initiative for Impact Evaluation (3ie) PANELISTS Michael Bamberger, Independent Consultant Michael Dominique Carbon, IFAD Pernelle Smits, University Laval, Canada David Anthony Raitzer, ADB
		Runzhong Peng, AFDI, PRC	
10:30-11:00		TEA BREAK	
11:00-12:30	Session 14: Integrating big data and smart data analytics into the evaluation of development programs [Shang De Room, 18th Floor] Participants will be provided with an overview of the exciting developments in the field of big data and smart analytics. KEYNOTE and MODERATOR Michael Bamberger, Independent Consultant CASE STUDY PRESENTER Diastika Rahwidiati, Pulse Lab Jakarta PANELISTS Jyotsna Puri, 3ie Vijaya Vadivelu, UNDP	Session 15: Evaluating health interventions in the PRC [Yong Ning and An Ding Room, 5th Floor] Participants will learn how health interventions are being evaluated in the PRC. KEYNOTE Zhaoyang Zhang, National Health and Family Planning Commission, PRC CASE STUDY PRESENTER Zhaoyang Zhang, National Health and Family Planning Commission, PRC Lei Wang, AFDI, PRC MODERATOR Qiming Liu, China Agricultural University, PRC	Session 16: Evaluating urban development interventions - the Latin American experience [An Yuan Room, 5th Floor] Participants will learn the evaluation tools and challenges in evaluating urban development projects. KEYNOTE Juan Manuel Puerta, Inter-American Development Bank (IADB) CASE STUDY PRESENTER Cheryl Gray, IADB MODERATOR David Anthony Raitzer, ADB
		LUNCH [Green Cafe, 5th Floor]	

2:00-3:30	Session 17: How census data informs policy formulation [Shang De Room, 18th Floor] Participants will understand the role of censuses in monitoring, evaluating, and achieving the SDGs. KEYNOTE Alexandra Chambel, United Nations Population Fund (UNFPA) CASE STUDY PRESENTER Jordi del Bas, UNFPA PANELISTS Khaing Khaing Soe, Ministry of Immigration and Population, Myanmar Razali Ritonga, BPS-Statistics, Indonesia Mashud Alam, Bureau for Statistics, Bangladesh MODERATOR Alexandra Chambel, UNFPA	Session 18: Performance evaluation in the PRC's agricultural sector [Yong Ning and An Ding Room, 5th Floor] Participants will learn about the PRC's efforts and explorations on the performance evaluation in the agricultural sector. KEYNOTE Xueling Chu, Ministry of Agriculture, PRC CASE STUDY PRESENTER Qiming Liu, China Agricultural University, PRC MODERATOR Tao Zuo, Ministry of Education, PRC	Session 19: Strengthening the demand and use of evaluation in policy making [An Yuan Room, 5th Floor] Participants will learn the role of Parliamentarians and National Evaluation Policies in supporting the national evaluation functions. KEYNOTE Marco Segone, UN Women Asela Kalugampitiya, Global Parliamentarians Forum for Evaluation (GPFE) PANELISTS Rangina Kargar, Member of Parliament (MP), Afghanistan Ananda Pokharel, MP Nepal Buddhika Pathirana, MP Sri Lanka Arunaselam Rasappan, Asia-Pacific Evaluation Association Karen Rot-Munstermann, African Parliamentarian's Network on Development Evaluation (APNODE) MODERATORS: Marco Segone and Asela Kalugampitiya
3:30-4:00		TEA BREAK	
4:00-5:30	Session 20: Evaluating risk [Shang De Room, 18th Floor] Participants will understand the risks and how they affect development programs. KEYNOTE Patricia Rogers, ANZSOG Michael Bamberger, Independent Consultant DISCUSSANT Sasae Walter, National University of Samoa, Samoa GROUP DISCUSSION MODERATOR Joanne Asquith, ADB	Session 21: Evaluating knowledge sharing [Yong Ning and An Ding Room, 5th Floor] Participants will understand the challenges and theoretical methods in evaluating knowledge sharing technical assistance. KEYNOTE Suk-Won Lee, Seoul National University, Center for International Development Evaluation (SNU-CIDE) CASE STUDY PRESENTER Jae Eun Shin, SNU-CIDE PANELISTS Hyuk-Sang Sonh, Kyung Hee University, Republic of Korea Jeffrey Singer, QED Group, USA	Session 22: Gender equality in development [An Yuan Room, 5th Floor] Participants will learn about the opportunities and challenges of mainstreaming gender equality in development projects. KEYNOTE and MODERATOR Caroline Heider, World Bank CASE STUDY PRESENTERS Elena Bardasi, World Bank Shagun Sabarwal, CLEAR World Bank

MODERATOR Farzana Ahmed, ADB

Your feedback is important to us!



We value your suggestions and see them as an opportunity to improve. Send us your comments and suggestions through **bit.ly/AEW-feedback**

Day 3, Wednesday, 7 September 2016

9:00-10:30	Session 23: Moving towards environmentally sustainable growth [Da Ming Ballroom, 18th Floor] Participants will be informed of the environmental threats to region, lessons from evaluation, and options and opportunities for promoting environmentally sustainable growth, including the potential contributions from evaluation. KEYNOTE Walter Kolkma, ADB PANELIST Hideyuki Mori, Institute for Global Environmental Studies Robert Dobias, ADAPT Asia-Pacific, Thailand Sohail Hasnie, ADB MODERATOR Andrew Brubaker, ADB
10:30-11:00	TEA BREAK
11:00-12:30	Session 24: What is meant by inclusive growth at the macroeconomic level and how it can be measured? [Da Ming Ballroom, 18th Floor] Participants will better understand the key determinants of inclusive growth, how it is measured, and what evaluation can show about inclusive growth. PRESENTERS and PANELISTS Muhammad Quibria, Morgan State University Veronique Salze-Lozac'h, ADB Yan Wang, George Washington University Joanne Asquith, ADB MODERATOR Farzana Ahmed, ADB
12:30-2:00	LUNCH [Green Cafe, 5th Floor]
2:00-5:30	Session 25 Open discussion and recess

Day 4, Thursday, 8 September 2016

fo [S P ev in p K N C D a a D N N N	Session 26: Linking evaluation to food security policy Shang De Room, 18th Floor] Participants will appreciate how evaluation contributes to knowledge in food security and changes in related policies and governance. KEYNOTE Masahiro Igarashi, FAO CASE STUDY PRESENTERS Dorjee Kinlay, FAO, Kyrgyz Republic and Aziz Aliev, Finance and Credit Department, Kyrgyz Republic Michael Dominique Carbon, IFAD MODERATOR Carlos Tarazona, FAO	Session 27: What works in promoting private-sector growth? Evidence from evaluation [Yong Ning and An Ding Room, 5th Floor] Participants will be able to discuss the various evaluation findings on supporting private sector growth. KEYNOTE Rakesh Nangia, AfDB Balbir Singh, Norwegian Agency for Development Cooperation (Norad) Joseph Eichenberger, European Bank for Reconstruction and Development (EBRD) Caroline Heider, World Bank Hau sing Tse, AfDB MODERATOR Rafika Amira, AfDB	Session 28: Evaluating policy-based lending [An Yuan Room, 5th Floor] Participants will gain a deeper understanding of conceptual issues surrounding policy-based lending and techniques and challenges in evaluating the design, implementation, and development effectiveness of such lending. KEYNOTE Cheryl Gray, IADB CASE STUDY PRESENTER Mark Sundberg, World Bank PANELIST Joanne Asquith, ADB MODERATOR Farzana Ahmed, ADB
10:30-11:00		TEA BREAK	
N e 18 P d st st rc K S S N	Session 29: The International Monetary Fund (IMF) and recent economic crises [Shang De Room, 8th Floor] Participants will learn the challenges of designing an economic crisis management strategy and how recent lessons can strengthen the IMF's crisis management tole. CEYNOTE Shinji Takagi, IMF MODERATOR Farzana Ahmed, ADB	Session 30: Evaluating megaregional cooperation initiatives in trade, infrastructure, and public goods [An Yuan Room, 5th Floor] Participants will learn lessons about recent developments in regional cooperation and integration initiatives in Asia, Africa, and Latin America. KEYNOTE and MODERATOR Ganeshan Wignaraja, ADB CASE STUDY PRESENTER Marco Gatti, ADB PANELISTS Minghui Shen, China Academy of Social Sciences, PRC Rakesh Nangia, AfDB Juan Manuel Puerta, IADB	Session 31: Addressing complication and complexity in evaluation [Yong Ning and An Ding, 5th Floor] Participants will understand the options available to adequately understand and manage complicated aspects of interventions. KEYNOTE Patricia Rogers, ANZSOG CASE STUDY PRESENTER and MODERATOR Michael Bamberger, Independent Consultant GROUP DISCUSSION

2:00-3:30	Session 32: Learning from Experience: How can countries institutionalize and promote the use of evidence in development decisions? [Da Ming Ballroom, 18th Floor] Participants will learn on how can countries institutionalize and promote the use of evidence in development decisions. KEYNOTE AND MODERATOR Caroline Heider, World Bank PANELISTS Osvaldo Feinstein, Universidad Complutense de Madrid, Argentina Abdoulye Gounou, Ministry for the Evaluation of Public Policies and Privatization Program, Benin Arunaselam Rasappan, Asia-Pacific Evaluation Association David Gomez Alvarez, Ministry of Planning and Finance, Jalisco State Government, Mexico Graciela M. Teruel Belismelis, National Council for Evaluation and Social Development Policy (CONEVAL), Mexico
3:30-4:00	TEA BREAK
4:00-5:00	Session 33: Closing Session [Da Ming Ballroom, 18th Floor] WRAP UP: Evaluation in Asia going forward Satish Rao, New Development Bank, PRC Caroline Heider, World Bank Walter Kolkma, ADB Kouqing Li, AFDI, PRC MODERATOR Farzana Ahmed, ADB
5:00-5:15	CLOSING REMARKS Kouqing Li, AFDI, PRC MODERATOR: Runzhong Peng, AFDI, PRC

Day 5, Friday, 9 September 2016

9:00-10:30	WORKING GROUP DISCUSSION
10:30-11:00	TEA BREAK
11:00-12:30	WORKING GROUP DISCUSSION
12:30-2:00	LUNCH [Green Cafe, 5th Floor]

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SPEAKERS' PROFILE*



Farzana Ahmed is the Lead Evaluation Specialist at the Independent Evaluation Department (IED) of the Asian Development Bank. Amongst other evaluation roles, Ms. Ahmed leads the evaluation capacity development function at IED. Ms. Ahmed joined the ADB in 1998 and prior to joining IED, held positions in ADB Operations that included a country posting in Indonesia and a secondment as an Advisor to the Australian Agency for International Development. Before joining ADB, Ms. Ahmed worked in various financial positions in the private sector in the United Kingdom and Australia. Bangladeshi by origin, Ms Ahmed graduated from Oxford University, UK and is a qualified chartered accountant.



Joanne Asquith is Senior Evaluation Specialist at the Independent Evaluation Department of the Asian Development Bank. She has worked for a number of development agencies in both operations and evaluation, and has spent most of her career based in the field in Asia, Africa, and the Pacific. Her recent work has included the Sri Lanka Country Assistance Program Evaluation, an evaluation of ADB's Pacific Approach, and a review of ADB's Social Protection Strategy. She has also worked on evaluations of governance, inclusive growth, and the MDGs. Outside ADB, Joanne's evaluation work has included budget support, public financial management, and water. Joanne holds a Master's degree in economics from the University of Manchester.



Michael Bamberger has a Ph.D in Sociology. He has 45 years of experience in development evaluation including 23 years with the World Bank where he worked on development evaluation, evaluation training for the Asia region and gender and development. Since retiring from the World Bank, he has worked as an independent consultant on development evaluation with 10 UN agencies, development banks and NGOs. He currently advises the Evaluation Office of the Rockefeller Foundation, is a member of the international advisory panel of the Independent Evaluation Office of UNDP, and UN Women's evaluation advisory panel. Recent publications include RealWorld Evaluation: Working under Budget, Time, Data and Political Constraints (2012; Introduction to Mixed Methods in Impact Evaluation (2012); How to Design and Manage Equity Focused Evaluations (2011); Emerging Opportunities: Monitoring and Evaluation in a Tech-Enabled World (2014), and Dealing with Complexity in Development Evaluation.



Andrew Brubaker is Senior Evaluation Specialist at the Asian Development Bank. He has been with ADB for 4 years and primarily works on thematic evaluations related to environment, agriculture and natural resources management and public sector management. Before joining ADB, he worked in evaluation at the International Fund for Agricultural Development and for several US government agencies. Andrew's international work began in the Philippines where he served as a US Peace Corps Volunteer. He has a Master's of Public Affairs degree from Indiana University and a Bachelor's degree in Political Science from Temple University.



Heather Bryant is Evaluation Advisor at the UNDP Independent Evaluation Office (IEO), where she has been working since 2012. She is currently conducting evaluations of UNDP country programmes called Assessments of Development Results, most recently in Malaysia, Morocco, Mauritania and Cameroon. She also recently completed a Joint Evaluation of the GEF/UNDP Small Grants Programme in collaboration with the GEF Independent Evaluation Office. Prior to joining the UNDP IEO, Heather worked for UNDP Nepal as the head of the Strategic Planning and Development Effectiveness Unit, where she was responsible for planning, monitoring and evaluation tasks, with a special emphasis on human rights, gender equality and social exclusion issues. Heather has a master's in geography from the University of Lausanne, Switzerland, and speaks English and French.



Michael Carbon has worked in evaluation since 2005, first for IFAD, Rome and later for UNEP, Nairobi. Michael led a great variety of ex-post evaluations in Africa, Asia and Latin America, including evaluations of the UNEP disasters and conflicts, climate change and chemicals and waste sub-programmes, the UNEP Sudan Country Programme, the IFAD DR Congo CSP, and numerous environmental and rural development projects and programmes. Before starting his evaluation career, Michael worked in northern Vietnam, as a technical assistant and later as a project coordinator in the field of rural extension and farmer organization. Michael obtained a MSc in Bio-engineering, specializing in Forestry, Nature Conservation and Tropical Agriculture from KUL (Leuven, Belgium), an Engineering Diploma in Tropical Agronomy from CNEARC (Montpellier, France) and a PhD Preparatory Studies Degree in Geography and Development Practice from INA-PG (Paris). Michael recently returned to the IFAD Independent Evaluation Office as a Senior Evaluation Officer.



Xueling Chu is Associate Research Fellow from the Foreign Economic Cooperation Center, Ministry of Agriculture of the People's Republic of China (PRC). She is engaged in agricultural international cooperation and performance evaluation. She has presided over or participated in 13 loan or grant projects funded by international financial organizations, and worked as a consultant in the performance evaluation for MOA's agricultural investment projects in recent years. The "Operation Manual for Performance Management of Agricultural Investment Project", which is the first technical standard in the performance management for agricultural investment projects in PRC, written by Ms. Chu and her colleagues, has been issued to all the Chinese provinces. She holds a Doctoral degree in management.



Alexandra Chambel is Evaluation Adviser at the Evaluation Office of UNFPA, in New York. She has more than 21 years of experience on international cooperation and development aid. This has included positions in bilateral and multilateral organizations spanning evaluation, monitoring and policy. She started her career at the European Commission, working with the Africa, Caribbean and Pacific countries in 1995, in Brussels. She has worked as Evaluation Officer at the Institute of Portuguese Cooperation of the MFA of Portugal before being seconded, in 2002, to the European Commission/ EuropeAid where she hold management and coordination positions in evaluation and monitoring. After almost 6 years of working in HQ, she became Policy Adviser at the EU Delegation in Guatemala. In 2009, Alexandra relocated to New York and joined the Evaluation Office of UNDP as Evaluation Specialist prior to joining UNFPA in 2011.



Marco Gatti is Principal Evaluation Specialist at the Asian Development Bank. He has extensive experience in conducting evaluation studies, including corporate, sector and project evaluation studies. Amongst his recent corporate evaluations are Managing for Development Results, Knowledge Products and Services, and Regional Cooperation and Integration. Prior to working at ADB, he was a staff of Elf Trading France SA (Elf Aquitaine Group) and DRI Energy, DRI/McGraw-Hill Inc in Paris, France. He completed his undergraduate Degree in Economics from the University of California, Los Angeles (UCLA) and Master's (M.Sc.) Degree in Economics from the London School of Economics.



Cheryl Gray joined the IDB in June 2011 after working 25 years at the World Bank, most recently as Director of Independent Evaluation. Prior to that position, she served as a Director in their Europe and Central Asia (ECA) Vice-Presidency, managing the World Bank's work on economic policy, governance, legal and judicial reform, and gender and poverty analysis in 30 ECA countries. From 1997 to 2002 she served as Director for Public Sector Reform, co-authoring the World Bank's anticorruption and public sector reform strategies, and from 1987 to 1997 she worked as an economist in the World Bank's Development Research Department and Office of Chief Economist. Before joining the World Bank she worked for three years as an advisor in the Ministry of Finance in Indonesia. Cheryl holds a PhD degree on Public Policy from Harvard University and an undergraduate degree in economics from Stanford University.



Caroline Heider is the Director-General and Senior Vice-President of Independent Evaluation Group, World Bank Group. She joined the Independent Evaluation Group on October 1, 2011. She reports directly to the World Bank Group's Boards of Executive Directors through the Committee on Development Effectiveness. Caroline has more than 25 years of international experience, the majority of which in evaluation. Prior to the World Bank Group, she has worked with five multilateral organizations, including two international finance institutions (Asian Development Bank and International Fund for Agriculture Development), a technical agency (UNIDO) and two Funds and Programmes of the UN System (UNDP and WFP). She is a life-time member of the International Development Evaluation Association (IDEAS). She has been a member of the American Evaluation Association, the Australasian Evaluation Society and the European Evaluation Society. She served a 2-year term as vice-chair of the UN Evaluation Group.



Masahiro Igarashi is an evaluation expert with more than 25 years of experience in development evaluation, economic analysis, organizational reform and policy development, and result-based management. He is currently serving as the Director of OED and has led the reform process of FAO's evaluation function to enhance the quality of its evaluations and their utility to stakeholders. Before joining FAO, he served as Evaluation Advisor at the United Nations Development Programme. Prior to this, he served as Programme Management Officer and Economic Affairs Officer at the United Nations Conference for Trade and Development. He holds a doctorate degree in economics from the University of Queen's in Canada and a master's degree in socio-economic planning from the University of Tsukuba in Japan. He will deliver the keynote for FAO's session on the importance of linking evaluation with policy and governance in food security.



Asela Kalugampitiya is a Sri Lankan lawyer currently working as EvalPartners Executive Coordinator which is co-chaired by United Nations Evaluation Group (UNEG). He manages initiatives related to Global Evaluation Agenda 2016-2020 and EvalPartners global activities. Asela has been working in the MandE field for over 15 years particularly in gender equality and policy development. He has worked for international organizations including International Development Law Organization (IDLO), UN Women, United Nations Population Fund (UNFPA), International Labor Organization (ILO) and CARE International as Monitoring and Evaluation Specialist. Asela was instrumental in initiating "engaging parliamentarians in evaluation" campaign which led to the launch of Global Parliamentarians Forum for Evaluation. He was also instrumental in International Year of Evaluation 2015 and organizing Global Evaluation Week held at the parliament of Nepal.



Young Uck Kang joined ADB in July 2014 for promoting internal/external knowledge sharing, especially through a case-based approach in capturing and sharing tacit knowledge embedded in developmental experiences and ADB's projects. As a knowledge management practitioner, he was a professor at the KDI School of Public Policy and Management (2005-2014), teaching Analysis of Market and Public Policy, Analysis of Policy-making Process, and Strategic Leadership in Public Management. His specialties also lie in the area of policy analysis and evaluation, public finance, governance, and public education. Kang earned his PhD in Public Administration from the New York University in 2004. He holds a Master of Philosophy from the New York University in 2001, a Master of Public Policy from the University of Chicago in 1998 and a Master of Business Administration from the Rensselaer Polytechnic Institute in 1991. He has a BA in economics and computer science from the Georgetown University.



Walter Kolkma is an experienced evaluator and has been Director of one of the two divisions in the Independent Evaluation Department of the Asian Development Bank for the last 5 years. As such he oversaw many challenging evaluations such as on ADB's support for inclusive growth and the Millennium Development Goals. He was team leader and Director for various environmental and social safeguards evaluations at ADB. Previous to his 15 year career in ADB, he worked for 7 years in Pakistan on the social action program, 2 years in Lebanon on administrative reform, and a year in Sudan on refugee integration, apart from a 5 year stints in the Netherlands in the Free University Amsterdam and a year in OXFAM-Novib. Walter Kolkma holds a PhD in sociology from the University of Wageningen with a thesis on the monitoring and planning of public investment programs in Pakistan.



Suk-Won Lee is Associate Dean and Professor of Graduate School of Public Administration at Seoul National University (SNU) in South Korea. Since 2014, he has been leading the Centre for International Development Evaluation(CIDE) at SNU. From 2002, he has conducted numerous individual and governmental research projects of program evaluation at SNU. He has also served as a member of many different government committees, including the Evaluation Subcommittee of International Development and Cooperation Committee in Prime Minister's Office, which he is to serve for two years from the second half of 2016. Before joining SNU, he was a Research Associate at the Manpower Demonstration Research Corporation (MDRC), a leading research organization in the USA best known for large-scale random-assignment experimental evaluations. He holds a Ph. D. from the Robert F. Wagner Graduate School of Public Service, New York University, and a Masters and a Bachelor from Seoul National University.



Kouqing Li is the Director-General of the Asia-pacific Finance and Development Institute (AFDI) and President of Shanghai National Accounting Institute (SNAI). He is also a member of the Education Advisory Group of IFRS Foundation; Advisory specialist on Management Accounting of the Ministry of Finance of China; Executive Member of the Council of the Accounting Society of China and Executive Member of the Council of China Association of Chief Financial Officers. Prior to joining SNAI in 2000, Li had been teaching in the Department of Economics and Trade, Shanghai University of Finance and Economics (SUFE) since 1988. From 1998 to 2000, he was the Principal Coordinator of the Sino-US Joint MBA Program at SUFE. Li earned his professorship in 2000. He received his Doctoral Degree in Business Administration from SUFE. From 1996 to 1997, he was a visiting scholar at the American Graduate School of International Management).



Yamini Mishra is the Gender Responsive Budgeting Specialist for the Regional Office for Asia Pacific for UN Women. In her current role, she serves as a Policy Specialist, providing technical support to various stakeholders including member states, regional bodies, other UN Agencies and CSOs. She has been invited by the Government of India to be on several important committees, including the Feminist Economist Committee set up by the Planning Commission of India. Before joining UN Women, Yamini was the Executive Director, Centre for Budget and Governance Accountability (CBGA), Delhi, an organization which does cutting edge work on governance issues using budget analysis as the entry point. Prior to this, Yamini worked with the Asia Pacific Forum on Women, Law and Development, located in Thailand, a regional women's rights network.



Indran Naidoo is the Director of the Independent Evaluation Office of the United Nations Development Programme. Since 2012, Indran has overseen more than 50 global, thematic and country programme evaluations. He has convened biennial global conferences on national evaluation capacity, most recently in Bangkok in 2015. He is also a Vice-Chair of the United Nations Evaluation Group. His prior career involved leadership, design and implementation of oversight systems in South Africa at the National Department of Land Affairs and the Public Service Commission, where he was Chief Director and DDG for both Leadership and Management Practices and MandE. He holds a PhD from the University of the Witwatersrand, a Masters in Geography, West Virginia University (USA), B.Ed. in Curriculum Development (UNISA) and a B.A. in Geography and B.Paedagogics from the University of KwaZulu Natal. He has participated in Executive Development programmes at Oxford, Harvard, and Wits Business School.



Rakesh Nangia is the Evaluator General for Independent Development Evaluation at the African Development Bank. Prior to joining the AfDB, he spent 25 years at the World Bank, where he held several positions including Director of Strategy and Operations for the Human Development Network and Acting Vice-President for the World Bank Institute. He attended the Indian Institute of Technology in Delhi and Harvard University and holds degrees in business administration and engineering.



Runzhong Peng is the Director and Professor of the Asia-Pacific Finance and Development Institute under the Ministry of Finance of the People's Republic of China. He graduated from the Institute of World Economy of the Shanghai-based Fudan University and holds a PhD in economics. He also has a bachelor's degree in chemistry from Changchun Institute of Geosciences. Since 2002, his research area has covered regional economies, focusing on finance, project evaluation and public private partnership. He also worked as senior expert for the Ministry of Finance in performance evaluation of agriculture and infrastructure projects funded by international financial organizations in the country. He is either an author or co-author of more than 20 papers and books, in English and Chinese.



Riccardo Polastro is Regional Evaluation Adviser at UNICEF Regional Office for East Asia and the Pacific. As Adviser, he developed and managed the strategy and action plan to strengthen the evaluation function in East Asia and the Pacific. He has over twenty years of experience in humanitarian affairs and development aid having worked in more than 65 countries for Red Cross, UN, NGOs, donor agencies and private firms. Riccardo has carried out policy and operational evaluations and reviews funded by BPRM, Canadian DFAT, Danida, DFID, DG ECHO, IASC, ICRC, KOIKA, NMFA, OCHA, UNHCR, UNICEF, UNDP, SDC, Sida and other organizations. He lectured in several university-level Master's programs and provided professional training on results based management. He holds an MPhil in Peace and Security, an MA in International Relations. Riccardo obtained his Maîtrise of the Ecole des Hautes Etudes en Sciences Sociales in Paris. He served as ALNAP steering committee member.



Juan Manuel Puerta is a senior economist at the Independent Office of Evaluation and Oversight (OVE) of the Inter-American Development Bank (IDB). Juan Manuel joined the IDB in March 2010, after working as a Professor of Economics at the Central European University in Budapest. As a researcher Juan Manuel specialized economic development, labor economics and economic history. His research on the causal effect of public policies on child labor, education and fertility was recognized by the Economic History Society (UK) and the Economic History Association (USA). As an evaluator Juan Manuel has specialized in the evaluation programs in the fiscal, infrastructure (urban development, energy and water and sanitation) and regional integration areas. Dr. Puerta holds a Ph.D. in Economics (summa cum laude) from Pompeu Fabra University. He also holds an M. A. on transition economics from CERGE-EI, Prague.



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Jian Qu is the Vice President of China Development Institute. His research focuses on industrial economy, regional development strategy, operation of state-owned assets and research on public policy. During his career of more than 20 years in China Development Institute, one of China's top think tanks, he hosted more than 100 governmental research projects, provided strategy consulting for over 10 multinational companies, and conducted IPO feasibility studies and strategy consulting for more than 50 listed companies. In the past decade, Dr. Qu conducted several researches on China's industrial policy at national, provincial and local level. In the Asian Evaluation Week, Dr. Qu will share his experience of evaluating the policy of industrial transfer in Guangdong Province.



Muhammad Quibria is currently Professor of Economics at Morgan State University, Baltimore, MD. Previously, he worked at Asian Development Bank and Asian Development Bank Institute for more than two decades where he held various senior positions. He held academic positions with University of Dhaka, University of Oxford, Boston University, FASID-GRIPS graduate program in International Development (Tokyo) and Singapore Management University. He is a consultant to ADB, World Bank and various UN agencies. Recipient of numerous academic awards including the Ford Foundation Graduate Fellowship, Senior Commonwealth Academic Fellowship, Fulbright Senior Fellowship and UNU-WIDER Visiting Fellowship. Dr. Quibria's research on development issues has appeared in leading academic journals such as the Quarterly Journal of Economics, Journal of Development Economics, International Economic Review and World Development. In addition, he contributes regular op-ed pieces to both national and international media. He received his M.A. and Ph.D. in economics from Princeton University, and was a Postdoctoral fellow at Nuffield College, Oxford.



Halady Satish Rao is an Engineer (IIT Kharagpur) and MBA (IIM Calcutta). He has over 44 years of work experience, mainly in development banking including 27years with the Asian Development Bank (ADB). After 24 yrs in Operations and Strategy, he became the Director General of the Independent Evaluation Department and retired from that position in 2011. Following retirement, he consulted with the African Development Bank (AfDB) in 2012 to assist in drafting the Policy and Strategy for AfDB's evaluation function. Thereafter, since 2013, he has been teaching a course on "Infrastructure Project Finance" as Visiting Professor at various Indian management schools such as the Indian Institute(s) of Management (IIMs) at Ahmedabad, Calcutta and Ranchi. Since August 2015, he is with the New Development Bank (NDB) headquartered in Shanghai, China, as Lead-Project Finance & Operations.



Patricia Rogers is internationally known for her work to improve the utility, quality and feasibility of evaluation. She is Professor of Public Sector Evaluation at the Australia and New Zealand School of Government. She has worked with government, aid agencies, UN agencies and development banks on evaluations in various sectors and producing guidance on evaluation design and management. Previous projects have been undertaken with national government departments in Malaysia, Indonesia, South Africa, Australia and New Zealand, DfID, DFAT, USAID, UNDP, UNICEF, WB. She is the co-author of a comprehensive guide to effective use of logic models and theories of change Purposeful Program Theory. She leads the international collaboration BetterEvaluation, a platform for generating and sharing knowledge about how to choose and use evaluation methods and processes to suit particular situations. Her work has been recognized by international awards, including the Gunnar Myrdal Evaluation Practice Award of the American Evaluation Society.



Veronique Salze-Lozac'h is Deputy Director General in the Independent Evaluation Department. She is an economist, with a strong political science background, and has worked for both the public and the private sector on foreign direct investments, inclusive growth, private sector development, and policy reforms in Africa and Asia. Prior to joining the ADB, Ms. Salze-Lozac'h was Senior Director of Economic Development and Chief Economist at The Asia Foundation, where she oversaw strategic planning for the Foundation's economic activities and developed programs across 18 Asian countries in areas of policy reform, enabling business environments, regional cooperation, trade and women entrepreneurship. In this role she supported Asian initiatives to accelerate inclusive and sustainable economic growth and broaden economic opportunities.



Marco Segone is Director, Independent Evaluation Office, at UN Women; Chair, United Nations Evaluation Group (UNEG), the network of Evaluation Offices of 46 UN agencies; and co-founder of EvalPartners, the global partnership for national evaluation capacities. Previously, he was responsible for the decentralized evaluation function as well as the national evaluation capacity development portfolios at the UNICEF Evaluation Office; Regional Chief, Monitoring and Evaluation in the UNICEF Regional Office for Europe and Central Asia; Regional Office for Latin America and the Caribbean; Brazil Country Office, and Niger Country Office. Marco also worked in international NGOs in Albania, Pakistan, Bangladesh, Thailand and Uganda. He has authored numerous publications including Evaluation for Equitable Development Results and How to Design and Manage Equity-Focused Evaluations.



Shinji Takagi, a Japanese national, joined the IMF's Independent Evaluation Office as Assistant Director in 2013 after twenty-three years of teaching at Osaka University, where he is now Professor Emeritus. As a specialist in international monetary economics, Mr. Takagi is the author or co-author of over 160 publications, including an undergraduate textbook that has sold 30,000 copies in the Japanese academic market. He began his career at the IMF and subsequently worked at the Bank of Japan and the Japanese Ministry of Finance. As Advisor at the IEO, he previously directed evaluations of the IMF's surveillance and crisis management roles in Argentina, Brazil, Indonesia, and Republic of Korea. His presentation at the 2016 Asian Evaluation Week is based on his latest work evaluating the IMF's standby arrangements following the global financial crisis, including in the euro area. Mr. Takagi holds a Ph.D. in economics from the University of Rochester.



Vijayalakshmi Vadivelu is an Evaluation Advisor at the Independent Evaluation Office of the United Nations Development Programme (UNDP). She has twenty-five years of experience in international development policy, evaluation, and research. She has lead and managed evaluations of development and crisis related programmes at the global and country levels. She recently carried out an evaluation of contribution of global and regional Human Development Reports to public policy process and UNDPs contribution to anti-corruption and addressing drivers of corruption. Currently she is conducting an evaluation of UNDPs Strategic Plan and Global and Regional Programmes. She is a Visiting Professor at the Division of Global Affairs, Rutgers University, New Jersey. Prior to joining UNDP, she conducted research on decentralization issues and gender in development at the Institute for Social and Economic Change, Bangalore, India. She holds a Ph.D. in Sociology.



Hans Van Rijn has 20 years of experience as a public administration and public finance expert, with a special niche in decentralization reform and the financing of local governments. In this capacity, he has worked across Asia and the Pacific, working for a range of bilateral and multilateral development agencies. He also worked for 5 years in Ghana, as an in-house advisor to the Ministry of Local Government. Hans joined the Asian Development Bank in 2007 and has since worked on a wide range of public sector reform and ICT programs in various countries South and South East Asia and the Pacific region. For the past 2.5 years, Hans has been working in the Office of the Director General of the ADB's Independent Evaluation Department, where he manages the Department's communication; outreach and knowledge work, and contributes to selected evaluation studies.



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Yan Wang is Visiting Professor, George Washington University and Senior Fellow, National School of Development, Peking University. She previously worked as Senior Economist and Team Leader in the World Bank for 20 years and had served as Coordinator of the OECD-DAC and China Study Group for two years (2009-2011). She has received twice the SUN Yefang Award in Economics (the highest award in economics in China), and her major joint publications include The Quality of Growth (2000), Corporation Governance (1998), China's Pension System Reform (2003). She has been working with Professor Justin Yifu Lin on several papers/books including Going beyond Aid: Development Cooperation for Structural Transformation (forthcoming September 2016, by Cambridge University Press). She received her Ph.D. from Cornell University, and taught economics before joined the World Bank, and after retirement from the World Bank. She also serves as deputy director, International Financial Forum Institute.



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Ganeshan Wignaraja is Advisor to the Office of the Chief Economist at the Asian Development Bank. During 2012-2015, he was the Director of Research of the ADBI Tokyo. In a career spanning over 25 years in international economics research, economic policy and advisory work, he has held positions at the ADB, the Commonwealth Secretariat, OECD, Oxford University, ODI, UN University Institute for New Technologies and a major UK consulting firm. He has worked with major international development agencies including WB, IFC, DFID and USAID. He has published 15 books on international economics, regional integration, and development finance. His books include: Asia's Free Trade Agreements: How is Business Responding?; Connecting Asia, Infrastructure for Integrating South and Southeast Asia; and Production Networks and Enterprises in Asia. He is an associate editor of the Journal of Asian Economics. He holds a DPhil in Economics (Oxford University) and a BSc in Economics (London School of Economics).



Toshiyuki Yokota, a senior evaluation specialist at Asian Development Bank (ADB), with over 28 years of experience in transport, environmentally sustainable development, urban development, and performance evaluation. Prior to joining ADB, he worked at the World Bank; and the Japanese Ministry of Land, Infrastructure, Transport and Tourism. He has recently prepared country-, sector-, and project-level evaluations of ADB's support in Afghanistan, Bhutan, India, Kyrgyz Republic, Papua New Guinea, Sri Lanka, and Tajikistan. Mr. Yokota earned his doctorate degree in transport from the University of Tokyo, received his Masters of International Relation and Public Administration from Columbia University, and Masters of Civil Engineering from Hokkaido University.



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Zhengwei Zhang is the Deputy Director General of Department of International Economic and Financial Cooperation, Ministry of Finance of the People's Republic of China since June 2016. Before this assignment, he served as the Deputy Permanent Representative and Counsellor of the Permanent Representation of the PRC to the UN Agencies for Food and Agriculture from March 2013 to June 2016. In such a role, he also sat on the IFAD Executive Board and the IFAD Audit Committee. Representing the PRC, Dr Zhang had been deeply involved in the Consultation on the Tenth Replenishment of IFAD's Resources as well as the development of the IFAD Borrowing Framework. Dr Zhang has acquired nearly 20 years' experiences of research and practice in finance, public management and development, including his service from 2006 to 2008 as the Advisor to the Board Director of the PRC in the ADB. He also worked in the private sector as the CFO at a joint venture from 1992 to 1995. Dr Zhang holds a PhD in Administration and an MS in Accounting. He is a member of ACCA and CICPA.



Min Zhao is Director of the Asia-Pacific Finance and Development Institute (AFDI), Associate Professor of Shanghai National Accounting Institute (SNAI). She graduated from Shanghai Jiaotong University with a Ph.D. degree in economics in 2007. She attended SHIPDET (Shanghai International Program for Development Evaluation Training) that same year, and then IPDET in 2008. Since then, she began to explore practices and researches in evaluation. Now she is leading some evaluation research schemes for governments, training professionals in evaluation, and providing advisory services to local people's congresses on PBB. She is also Head of CLEAR-SHIPDET Center (Centers for Learning on Evaluation and Results). She has published almost 20 articles in international journals such as the Journal of Asian Innovation and Entrepreneurship, Public Finance Research, Asia and Pacific Economics.



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The 2016 Asian Evaluation Week Secretariat



The Secretariat from Asia-Pacific Finance and Development Institute. (L-R): Weidan Wang, Grace Ding, Vivian Shi, Min Zhao, Scott Liu, Runzhong Peng, Kouqing Li, Song Liu, Annie Wu, Melody Wang, Lei Wang, Ting Shu.



The Secretariat from the Asian Development Bank. (Back row: L-R) Mary Anne Chaneco, Rachel Obfenda, Mylene Buerano, Glennie Castillo, Anna Karmina Ong-Pantig, Rosel Isidro. (Front row: L-R) Gillian Orzal, Farzana Ahmed, Sheryl Nazaret, Michael Diza.

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2016 Asian Evaluation Week

This inaugural learning event focuses on the exchange and synthesis of ideas on the latest and practicable thinking on evaluation. It is in response to the growing attention on the use of evaluation for better results and accountability and aimed at enhancing evidence-based decision making to contribute to the development of the region.

About the Asia-Pacific Finance and Development Institute

The Asia-Pacific Finance and Development Institute (AFDI) is established to promote capacity building in finance and development in the region. Over the years, with the support of the Government of the People's Republic of China, AFDI has been conducting various capacity building trainings, seminars, forums, master degree programs, and research on regional financial and development issues.

About the Asian Development Bank

ADB's vision is an Asia and Pacific region free of poverty. Its mission is to help its developing member countries reduce poverty and improve the quality of life of their people. Despite the region's many successes, it remains home to half of the world's extreme poor. ADB is committed to reducing poverty through inclusive economic growth, environmentally sustainable growth, and regional integration.

Based in Manila, ADB is owned by 67 members, including 48 from the region. Its main instruments for helping its developing member countries are policy dialogue, loans, equity investments, guarantees, grants, and technical assistance.

About Independent Evaluation at the Asian Development Bank

The Independent Evaluation Department evaluates the policies, strategies, operations, and special concerns of the Asian Development Bank relating to organizational and operational effectiveness. It contributes to development effectiveness by providing feedback on performance and through evaluation lessons.

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